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1994–95 Proposed Budget

1994–95
Proposed
Budget

SAN JOAQUIN COUNTY
CALIFORNIA

Prepared by the
Office of the
County Administrator

June 16, 1994

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County Administrator

Budget Message

County of San Joaquin
Courthouse, Room 707
222 East Weber Avenue
Stockton, California 95202-2778
(209) 468-3211

Office of the County Administrator

June 16, 1994

Board of Supervisors
Courthouse
Stockton, CA 95202

Dear Board Members:

1994–95 Proposed Budget

A long time ago, far far away, in a cosmos of stable State and County finances, San Joaquin County provided a broad range of public services to meet the needs of its diverse population and distinctive communities. Annual revenues moderately increased and expenditures were well managed. Relative financial stability allowed prudent governance to invest in the future for the public's benefit.

County government was far from easy. However, strong Board of Supervisors' leadership, aided by a committed management team, addressed emerging issues with thoughtful planning, modest resources, and exceptional employees. It was a *can do* County government—*that did!* While the general public may have been unaware of the capable performance through time, County government quietly did what it *was supposed to do*—deliver needed public services, in a reasonably convenient manner, as frugally as possible.

Then, in screeched the 90's. Faltering State resources intruded on the cosmic alignment of State and County government. The State desperately scrambled to patch one fiscal crisis after another. County government figured heavily in the annual *fixes* with programs *realigned, costs transferred, and local revenues shifted.* Under twisted logic, the State cannibalized County finances while confounding the very public that both entities serve.

The persistent pall of short–term fire fights, targeted at eroding finances, challenged long–range planning. Expanding service demands, compromised by diminishing resources, tapped new creativity in Board leadership, departmental managers, and employees. Yet, Sacramento's topsy–turvy fiscal universe has spun strings around County government while sapping its property tax revenue.

This is the back drop of the 1994–95 Proposed Budget. It's the canvas on which County government paints its fiscal picture. The foundation of the work reflects State funding reductions to the County that have impaired the delivery of services in recent years. Below are the fiscal losses due to State actions in each of the past four years:

General Purpose Revenue Losses From State Actions

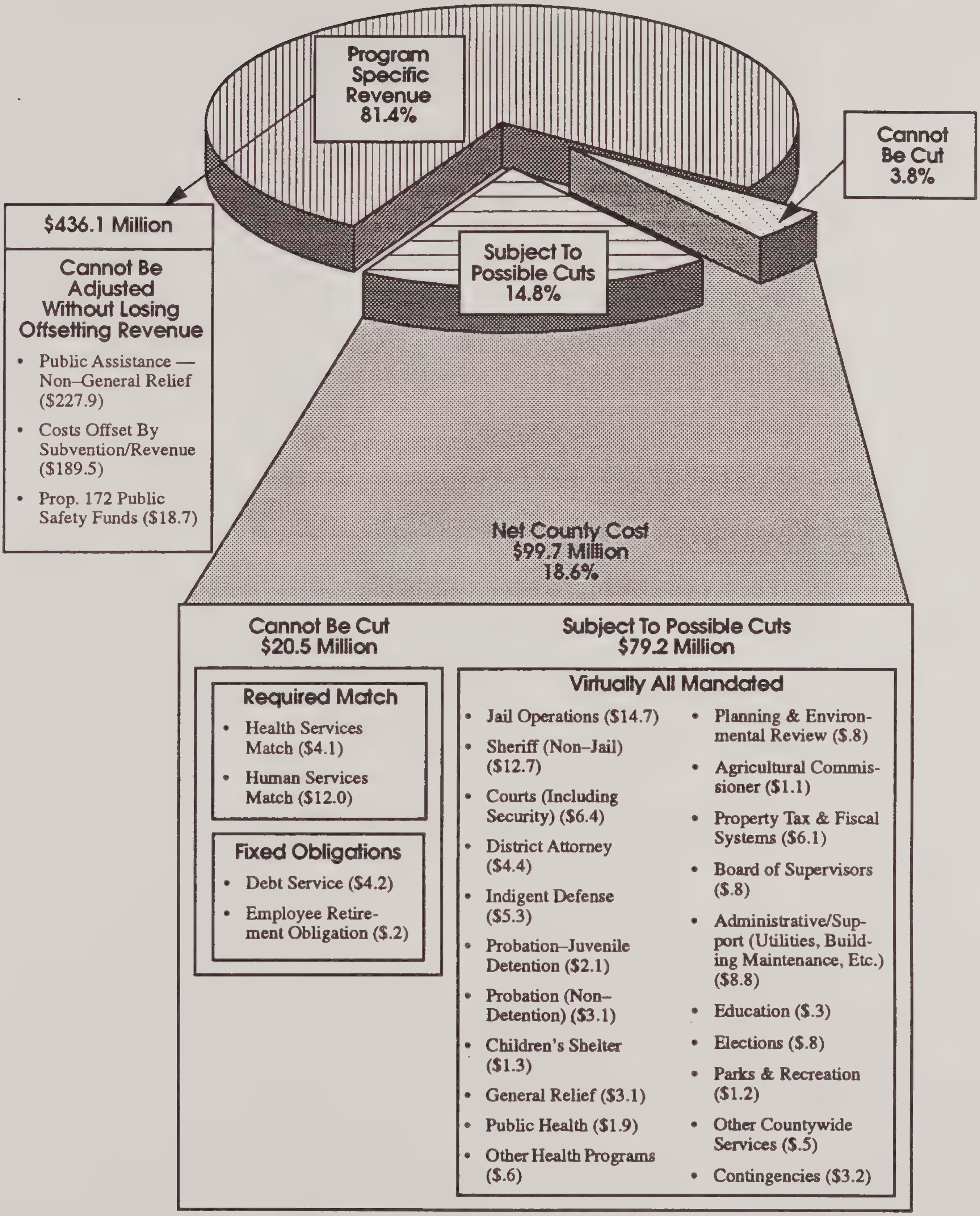
San Joaquin County	1990–91	1991–92	1992–93	1993–94
Annual Losses	$3.1 M	$3.4 M	$13.7 M	$28.7 M
Cumulative Losses	$3.1 M	$6.5 M	$20.2 M	$48.9 M

For 1994–95, State action impacting the County budget is unknown. There is much discussion regarding proposals for realignment of programs between the State and the County which are claimed by the State to be *fiscally neutral*. While assembling the Proposed Budget, the State suggested that another $300 million in property taxes be shifted from counties in the waning weeks of 1993–94. Not only would this be a late and extremely devastating budget hit in 1993–94, but it also would open a gaping fiscal wound, estimated to amount to $4.8 to $7.8 million for San Joaquin County, in 1994–95.

With departmental budgets which have been slashed and squeezed by funding cutbacks of unprecedented proportions over the past two years, the prospect of another property tax shift is frightening. Financial and staffing reductions translate directly into public service cuts.

The following graphic illustrates the challenging puzzle of formulating a balanced 1994–95 budget. It is based on the August 10, 1993–94 adjusted budget which reflected the latest State property tax shift of $34.3 million offset by $18.7 million in Proposition 172 funds. It excludes the County's Enterprise Funds (Airport, Hospital, and Solid Waste).

1993–94 August 10th County Budget
$535.8 Million



$436.1 Million

Cannot Be Adjusted Without Losing Offsetting Revenue

- Public Assistance — Non–General Relief ($227.9)
- Costs Offset By Subvention/Revenue ($189.5)
- Prop. 172 Public Safety Funds ($18.7)

Cannot Be Cut
$20.5 Million

Required Match

- Health Services Match ($4.1)
- Human Services Match ($12.0)

Fixed Obligations

- Debt Service ($4.2)
- Employee Retirement Obligation ($.2)

Subject To Possible Cuts
$79.2 Million

Virtually All Mandated

- Jail Operations ($14.7)
- Sheriff (Non–Jail) ($12.7)
- Courts (Including Security) ($6.4)
- District Attorney ($4.4)
- Indigent Defense ($5.3)
- Probation–Juvenile Detention ($2.1)
- Probation (Non–Detention) ($3.1)
- Children's Shelter ($1.3)
- General Relief ($3.1)
- Public Health ($1.9)
- Other Health Programs ($.6)
- Planning & Environmental Review ($.8)
- Agricultural Commissioner ($1.1)
- Property Tax & Fiscal Systems ($6.1)
- Board of Supervisors ($.8)
- Administrative/Support (Utilities, Building Maintenance, Etc.) ($8.8)
- Education ($.3)
- Elections ($.8)
- Parks & Recreation ($1.2)
- Other Countywide Services ($.5)
- Contingencies ($3.2)

The graphic highlights several key points:

- Revenue–specific programs account for $436.1 million, or 81.4%, of the County's budget. These areas cannot be adjusted without losing offsetting revenues.
- Only $99.7 million, or 18.6%, of the County budget is funded by General Purpose Revenue.
- Mandated matches and contractual debt services of $20.5 million, funded by General Purpose Revenue, cannot be reduced.
- Only $79.2 million, or 14.8%, of the budget must absorb any State budget cuts, recessionary impacts, and local cost increases.
- The areas subject to cuts are virtually all mandated and controlled by law and State regulations.
- The Law and Justice portion comprises $48.7 million, or 61.5%, of the areas subject to cuts.
- Many of the non–Law and Justice areas provide direct support or revenues to Law and Justice (Administration/Support and Property Tax and Fiscal Systems).

The Board of Supervisors does not determine which government functions the County performs for the most part. As a political subdivision of the State, the County's role is to deliver the services mandated by the State and federal governments. Health, welfare, criminal justice, elections, recording of documents, weights and measures, and agricultural enforcement are some examples of these State–prescribed and County–administered functions. Many of these programs and mandate performance standards require County funding participation from our local revenue base. Devastating cuts in County General Purpose Revenue by the State have caused severe cutbacks in services and near collapse of some programs due to the County's inability to maintain local funding levels or to meet program standards. Some discretionary funding areas have been eliminated in the past, and more are recommended to be eliminated in 1994–95, as resources are shifted to keep mandated programs operating.

Local County Funding Issues

In early February, we forecasted known Net County Cost increases and projected General Purpose Revenue growth to determine our fiscal situation for 1994–95. This forecast was based solely on local cost issues and the continuing impact from the recession. It did not include factors or a contingency for as yet unknown State budget actions. Below is a summary of that forecast:

1994–95 Known Net County Cost Increases

Negotiated Salary & Benefit Increases *– SJPEA $3.4 M* *– DSA $1.1 M*	$4.5 M
Health Insurance	.6 M
Full–Year Jail Operating Costs	1.3 M
Human Services Mandated Matches	1.1 M
Casualty & Workers' Compensation Stabilization	1.0 M
Contingency Reserve Replenishment	(2.9) M
Refunding of Bond Issues	(.3) M
Known NCC Increases	**$5.3 M**

The known cost increases were minimally offset by projected General Purpose Revenue growth as follows:

Projected General Purpose Revenue Growth

Property & Sales Taxes	$2.5 M
Motor Vehicle License Fees	.5 M
Interest Earnings (TRANs)	(.9) M
Criminal Justice Facilities Trust	(1.3) M
One–Time Motor Vehicle License Fees	(.7) M
Projected GPR Growth	$.1 M
Projected Shortfall	**$5.2 M**

During budget development, we identified further General Purpose Revenue shrinkage which was partially offset by an improved fund balance projection and a deferred major reimbursement to Health Care Services. Concurrently, critical cost issues arose which demanded substantial resources. These included:

- Preservation of the property tax system to protect a deteriorating revenue base.
- Replacement of unclaimed gas tax revenue for the Agricultural Commissioner's operation to assure that vital support to the County's largest industry was not irreparably eroded.
- Stabilization of the Jail through overtime cost saving measures, revenue initiatives, and management improvements.
- Proactive planning for additional adult sentenced jail inmate slots and an expanded number of juvenile detention beds.
- Addressing midyear District Attorney and Public Defender staffing problems in the circuit courts and a myriad of other high priority criminal justice areas.

Local Public Services Preservation Strategies

Since the adoption of the 1993–94 budget, the County has taken a proactive approach to preserving local public services. To cope with diminished resources and lessen the impact of further funding reductions, the County continues to reduce operating expenses and redirect resources through a broad range of strategies, including:

- Reorganizing operations and reducing staffing levels. Examples include the Community Development/Fire Warden consolidation, the Manteca–Ripon–Escalon–Tracy Municipal Court Administration consolidation, the Recorder/County Clerk consolidation, the Clerk of the Board and Board Administrator Manager consolidation, initiation of legislation to bring about a unified, appointive Marshal, and the fiscal independence plan for the Superintendent of Schools.
- Implementing the Work Force Reduction Incentive Program (WFRIP) which has resulted in 58 position deletions, numerous internal reorganizations, and the following savings:

		WFRIP			**Accumulative**
		Net Projected Savings			**Savings**
92–93	**93–94**	**94–95**	**95–96**	**96–97**	**through 96–97**
($92,000)	$1,449,728	$2,370,804	$2,802,745	$745,829*	$7,277,106*

1996–97 savings were not calculated for 1992–93 WFRIP proposals.

- Eliminating or dramatically reducing lowest priority and discretionary services. Examples can be found in the past two fiscal years' proposed budget narratives as well as the 1994–95 budget narratives.
- Improving efficiency through information technology, streamlined processes, and creative program management. Examples are the Jail medical cost reduction program, the Jail and the Sheriff–Communications overtime reduction efforts, health insurance cost containment, and Human Services and Family Support automation efforts.
- Seeking appropriate recovery from those owing the County. Examples include the sales tax audit that will result in over $300,000 in new sales tax revenue in 1994–95 and working with project proponents for new communities to achieve appropriately financed growth.
- Avoiding overmatches with local funds for Health, Welfare, and Victim Assistance programs. Special recognition continues to be earned by the Human Services and Health Care Services Directors for careful monitoring and management of funding mechanisms like the State–local realignment program.
- Generating new State/federal revenues through extensive regulatory research and staff effort. Special recognition has been earned by the District Attorney for new, unrestricted Family Support revenue, the

Chief Probation Officer for previously untapped federal revenues to maintain Probation and Juvenile Hall funding with less reliance on the General Fund, and the Health Care Services Director for garnering federal and State revenues for hospital and ancillary facility construction.

- Developing legislative initiatives to allow for improved cost recovery. Examples include various measures to fund the Sheriff's boat patrol, using the Inmate Welfare Fund surplus to offset the costs of inmate substance abuse treatment, and the proposal to charge non–indigent jail inmates a token fee for medical services.
- Providing needed public facilities with financial strategies which minimize Net County Cost. Examples include the General Hospital project, Human Services Agency building, the District Attorney Family Support building, and the planned relocation of Environmental Health from leased to County–owned facilities.
- Dedicating one–time, or time–limited, revenue to one–time, or time–limited uses. Examples include the earmarking of SB 855 Medi–Cal payment adjustment program revenues for the General Hospital project and Hotel Stockton sales proceeds for underground tank removal and possible mitigation.
- Continuing a County hiring freeze in effect since January 1992. Selective departmental hiring freezes were implemented in 1991.

State Budget Status

Despite ongoing and planned new strategies for preserving local public services, the shadow of State budget problems looms over the County budget. As the County budget is going to press, the State budget was being referred to as the *Wink, Blink, and Nod Budget* because State officials appear to be reluctant to address the bigger financial problems prior to the pending election. It appears the State will again carry over a substantial amount of debt in the budget. There is the possibility that the deficit problem may be acted on after the election, or at midyear. More than likely, resolution of the State budget deficit will not occur until a 1995–96 State Budget is adopted.

The Governor's State/County Realignment Proposals do not seem to be moving forward. However, a proposed State/County Juvenile Justice Realignment appears to be gaining headway and will require careful monitoring to identify impacts to our County.

Last year's State–engineered property tax shift is now claimed to have resulted in a shortfall for the State of $300 million. The State is proposing to recoup this amount from counties in 1993–94 and future years. It is estimated that the impact on San Joaquin County could be a loss of $4.8 to $7.8 million annually.

The State budget still assumes receiving over $3.1 billion in new reimbursements from the federal government for immigration and welfare costs. It is unlikely that amount will be received. There is some concern that the State may have a cash flow problem by the third or fourth quarter of 1994–95. This could adversely affect the County if payments from the State are delayed.

State budget actions will be monitored closely to protect the interests of the public we serve.

Major Fiscal Considerations

In developing the County's proposed budget, all departmental budgets were reviewed and most were reduced on a standardized Net County Cost basis. Those departments with the most onerous impacts as a result of reduced funding have been given special attention to mitigate impacts on service delivery. Noteworthy exceptions to general Net County Cost reductions include stabilization of the Jail while reducing overtime costs, lesser reductions for 24–hour institutions (Juvenile Hall and Mary Graham Children's Shelter), increased Net County Cost support to the Agricultural Commissioner due to the loss of unclaimed gas tax revenues, and lesser reductions to the fiscal and property tax system departments (Auditor–Controller, Assessor, Treasurer–Tax Collector, and Revenue and Recovery).

Comparisons of budgets between years are confusing because of the variety and complexity of funding changes. Examples of such changes are one–time prior year staff reduction costs, Work Force Reduction Incentive program payments, major changes in State and federal revenues for a particular program, such as Family Support, the addition of Proposition 172 revenue to public safety budgets last year, and cost allocation accounting changes.

Several major fiscal considerations are summarized below to provide perspective to the overall 1994–95 budget plan.

General Relief

The State's 1993–94 package of mandate relief established a process for counties to reduce their mandated General Relief payments. The procedure requires counties to apply to the Commission on State Mandates to establish "a compelling case of significant financial distress." Upon establishing such a case, a county is allowed to lower its General Assistance level of aid, during the next 12–month period, to 40% of the 1990–91 poverty level. At the Board of Supervisors' direction, the County Administrator, County Counsel, and the Human Services Agency reviewed San Joaquin County's General Relief program, consisting of guaranteed housing and food vouchers. The review concluded that no savings would be achieved by seeking a waiver.

The County Administrator and the Human Services Agency continue to explore options to reduce County costs for General Relief. These include legislative efforts to place time limitations on an individual's participation in General Relief or to have the State assume full financial responsibility for the program, as well as local efforts to modify program practices to achieve cost savings.

General Services & Government Buildings

The General Services and Government Buildings Divisions, like other discretionary and support services, have been severely impacted by budget reductions in the past several years. User satisfaction has declined, paralleling reductions in staffing of 23% in General Services and 36% in Government Buildings since 1992–93.

Additional service reductions will be necessary to meet recommended appropriations for 1994–95. The recommended budget for General Services avoids further layoffs by reducing Courthouse security costs through the closure of the Weber Avenue entrance, moving juror parking to the Hunter Street parking garage, and reducing the number of central copiers in the Courthouse by 50% (leaving one machine).

While the recommended Government Buildings budget stabilizes support for juvenile and adult correctional facilities at 1993–94 levels, these levels are already considered unsatisfactory. Support to non–correctional operations will be further reduced through the recommended deletion of four positions. No funding has been included for any departmental requests for office modifications or improvements.

Fee Issues & Cost Recovery

In many public service areas, the State has distinguished between *general* public services and *special* public services. Examples of general public services would be the Jail, welfare, and certain health programs. Examples of special (or user beneficial) public services would be those related to property development, conducting a business, or animal ownership. The distinction between the two is who benefits (general public or private party) or whose activity imposes the cost for assuring the public's welfare. General public services are funded from general revenues (i.e. sales and property taxes). Special public services are funded by special revenues (i.e. user fees, license fees, and penalty assessments).

County government is prohibited from charging more than actual, verifiable costs. Failure to increase special revenue rates to keep pace with increased costs deprives the County of resources required to cover service costs. Such shortages can be resolved by several techniques:

- Reducing special service delivery costs.
- Reducing special service delivery levels.
- Increasing special service revenue consistent with cost (user fees).

- Reducing *general* service levels to subsidize inadequately funded *special* public services.

During the Final Budget Hearings, some modest fee increases will be recommended to keep pace with costs and avoid shifting the costs of special services to the general taxpayer.

Salary & Benefit Increases

General salary increases have been minimal over the past several years as the County addressed Jail costs, State budget reductions, and adverse recessionary impacts.

Incorporated in this budget is $10.7 million for negotiated salary and benefit increases. In recognition of severe County financial problems, the San Joaquin Public Employees Association (SJPEA), representing four out of five employees, agreed to the County's initiative to re–package an existing contract which would have granted a 4.5% increase in July 1993. Under the terms of the renegotiated agreement, no salary increase was granted for SJPEA in 1993–94. A 2% increase is included in 1994–95 as part of that re–packaging agreement.

The Deputy Sheriff's Association (DSA) received a 6% salary increase in July 1993, plus POST incentive pay increases for qualifying employees which equate to another 1%. It is scheduled to receive a 6% salary increase in July 1994, plus POST incentive pay increases for qualifying employees which equate to another 4% salary increase.

Consistent with past practice, unrepresented employees' salary increases parallel SJPEA. However, all unrepresented employees took a salary and benefit decrease in 1993–94.

SJPEA's contract expires in December 1996 while the DSA's contract expires in December 1994. No funding is included for DSA's salary and benefit adjustments beyond the current contract.

Public Improvements

Public Improvements funded for 1994–95 primarily are previously committed projects with dedicated revenue. These include Juvenile Hall improvements, Sheriff's firing range, park improvements, General Hospital's project, Community Development Block Grant projects, Courthouse/Canlis improvements, relocation of Environmental Health to County–owned space, underground fuel tanks, Solid Waste improvements, a provision for significant maintenance projects, and improvements related to the Americans with Disabilities Act. Most projects are funded by earmarked revenues. Reflective of our overall budget constraints, 29 requested projects totaling over $3.7 million are not recommended to be funded.

Video Arraignment

Since February 1994, the County has taken the initiative to study and implement a two–year pilot Video Arraignment project to be funded from Courthouse Construction Trust funds. Funding is available in 1994–95 for such a project. The MRET Municipal Court is working with the County Administrator's Office, Sheriff, District Attorney, Public Defender, Marshal, and Pretrial Services to implement such a program during the first half of 1994–95.

Criminal Justice Construction Services

Courthouse Construction Trust funds are also earmarked for engaging consultant services in support of the Integrated Criminal Justice Task Force as the County addresses current criminal justice deficiencies and develops long–range plans.

Restoration of Circuit Court Staff

In 1993–94, District Attorney and Public Defender staff supporting the circuit courts in Lodi, Manteca, and Tracy were reduced. Those reductions resulted in difficulties in processing criminal work load with adverse impact on employees. The 1994–95 budget restores staffing to the pre–1993–94 levels.

Restoration of Sentenced Inmate Slots

The budget provides sufficient funding to re–open 70 Honor Farm beds in January 1995. The equivalent of another 140 beds and/or acceptable alternative slots are funded in March 1995. The evaluation of sentencing alternatives has commenced, with the expectation of reviewing alternatives with the Board of Supervisors and the court in late September. This will allow the development of alternatives to assure that the March deadline for an additional 140 sentencing slots will be met. The Proposed Budget includes funding for sentenced inmate slots equivalent to 210 sentenced Honor Farm beds in a phased approach. The cost of the plan for 1994–95 is estimated at $400,000. The annualized cost for 1995–96 is estimated at $1 million. City cost participation will be sought during 1994–95.

Criminal Justice Facilities Construction Fund Use

In 1992–93, $2 million in the Criminal Justice Facilities Construction Fund (CJFCF) was applied to the Jail lease–purchase obligation. At that time, we anticipated redirecting this amount by $1 million in 1993–94. Because of State budget reductions, $1.9 million from the CJFCF was applied to the Jail lease–purchase obligation in 1993–94. The temporary use of this revenue for lease payments offsets shortfalls in economy–sensitive revenue, minimizes reduction in public service levels, and minimizes employee reductions. In 1994–95, $800,000 in CJFCF funds will be applied to the Jail lease–purchase obligation.

Proposition 172

Consistent with State law and Board direction, Proposition 172 funds are being used solely to support public safety services. This dedicated revenue is incorporated in designated budgets as a direct offset to public safety costs. Proposition 172 revenue fell short of the State's projection for our

County by $500,000 in 1993–94. To maintain priority on public safety, *no midyear funding reductions were made to receiving departments as a result of this shortfall.*

Proposition 172 funds are budgeted for 1994–95 at the 1993–94 State–furnished estimate level. By Board policy, these funds are allocated to the following departments:

Proposition 172 Allocation

Department	Amount Allocated	Percent of Total
District Attorney	$2,052,740	11.0%
Sheriff	12,727,336	68.1%
Probation	2,428,126	13.0%
Public Defender	1,471,798	7.9%
Total Proposition 172	**$18,680,000**	**100.0%**

Booking Fee Adjustments

The County imposed an $83 Jail booking fee in 1991. In the spring of 1993–94, the cost study on which the fee was based was updated. The new study supported a $115 fee. After conferring with cities, the County Administrator proposes 1) a Consumer Price Index (CPI) adjusted fee of $101 for 1994–95, 2) a comprehensive revisiting of the booking fee issue early in 1994–95 to establish a 1995–96 fee rate, and 3) a three–year agreement commencing in 1995–96 that includes annual CPI adjustments. Revenue from the increase has been applied to Jail funding and will be presented for Board consideration during the Final Budget Hearings.

Jail Stabilization

Following a series of security incidents at the new Jail last summer, the County requested a team of experts from the National Institute of Corrections (NIC) to evaluate the new facility and its operation. Based on the NIC recommendations, in December the Board of Supervisors funded $600,000 in one–time expenditures to improve physical security and the level of officer training at the new Jail. At the same time, the Board committed to new, ongoing costs in excess of $400,000 per year to add eight new officer positions to further enhance security. These and other recommendations in the NIC report have been fully implemented. The only outstanding item is officer cross–training, which will be completed during 1994–95 per the approved time line.

Since December, as a follow–up to the NIC review, a Task Force of County staff from three departments has conducted a thorough review of Jail staffing, scheduling, and officer tasks. Its recommendations are intended to help maximize the use of *existing* staffing resources through 1) scheduling revisions, 2) re–deployment of staff based on activity levels during each 24–hour day, and 3) added flexibility for supervisors (sergeants) in determining how best to utilize staff during each shift. In the coming year, implementing these changes will be a high priority of the Sheriff's Custody Division.

Sheriff Overtime Reduction

Reliance on costly officer overtime continues to be a major problem in several areas of the Sheriff's Department. The Custody Division is the primary area of concern, with projected 1993–94 overtime expenditures twice the $676,000 approved appropriation. A portion of the overrun is attributable to the Sheriff's decision to double–staff the general population units at the new Jail for five months after several serious security incidents. But to a larger degree, the problem reflects a fundamental flaw in the relief factor which was used to determine staffing levels at the new Jail under the 12–Plan staffing schedule. A combination of high ongoing officer absence rates (possibly due to the particular variation of the 12–hour work schedule now in use), combined with an inadequate number of officers available for backfill on each shift, has resulted in heavy ongoing reliance on overtime to keep the facility running. The Jail Staffing Task Force focused on this problem during its recent review. Based on its findings and recommendations, the Proposed Budget includes funding for one new sergeant and eight new sworn officer positions (in addition to the eight approved last December per the NIC report) to be used strictly for *overtime relief* at the new Jail. On an hourly basis, the cost of a full–time officer is less than that of an officer on overtime. The $548,727 cost of the nine new positions should significantly reduce the need for overtime in the future.

The Jail Staffing Task Force also reviewed the Communications Division as part of its recent study. The Communications Division staffs the Jail Central Control function, which controls all physical access throughout the new facility. To address the lack of adequate relief staff in the Communications Center, the Task Force recommended, and the Proposed Budget includes, funding for two additional Communications Dispatcher positions to help reduce a projected $180,000 over–expenditure for overtime in 1993–94.

On a more positive note, one Sheriff's Division showed a marked improvement in overtime usage during the past year. The Patrol Division will spend $80,000 less than its $291,000 overtime budget for 1993–94. This represents a $116,000 reduction from the prior year level. The reduced requirement for the coming year translates into the equivalent of 1.2 Patrol officers.

To help further reduce its reliance on overtime in the coming year, the Sheriff's Department intends to more aggressively manage sick leave usage and accident/injury cases.

High Funding Priority for Sheriff's District Patrol

The Proposed Budget recommends funding the Sheriff's district patrol force at current levels. With the unincorporated area divided into eight patrol districts, this is a relatively efficient method of delivering law enforcement services in a widely dispersed, primarily rural geographical area. In order to maintain full funding for this vital program, reductions are necessary elsewhere.

Funding is not recommended for the less efficient, part–time Community Car program. This program serves five rural communities with one officer on duty for ten hours each day. A total of ten officers are necessary to staff the program. During the remaining 14 hours daily when no Community Car is present, the district patrol force is responsible for these areas. This program represents an *enhanced* level of service to five selected communities which the County can no longer afford to provide given its present fiscal condition.

Also recommended for deletion are two officer positions in the Detectives Division. The deletion of 2 of 26 sworn positions in this unit will help to allow the Sheriff's district patrol to remain at full operating strength.

False Alarm Reduction Program

Effective July 1, 1994, a False Alarm reduction program will be implemented based on the enabling ordinance and penalty structure adopted by the Board of Supervisors last year. It will be similar to the one operated by the City of Stockton. The intent of this program is twofold: 1) to increase Patrol force availability by reducing the number of needless responses to false security alarms in the unincorporated area, and 2) to generate new revenue dedicated to the Patrol Division to help offset a small fraction of its annual $8.9 million operating cost. The program is expected to generate new net revenue of $97,000 in its first year. This equates to the annual cost of approximately 1.6 Patrol officers.

Use of Surplus Jail Inmate Funds

Legislation was amended last year with the stated intent of giving county sheriffs added flexibility in using surplus Inmate Welfare Funds to help pay part of the ongoing cost of jail operations. The amending language was flawed, and is now back before the Legislature to correct the deficiencies. In reviewing the allowable uses for these funds while awaiting corrective legislative action, it was determined that treatment services for alcohol and drug abuse which the County provides to jail inmates are an eligible cost. County Health Care Services, which provides these services to inmates as part of the jail medical program, has identified annual costs of approximately $150,000 spent on alcohol/drug abuse treatment for inmates. The Proposed Budget recommends the use of up to $150,000 in surplus Inmate Welfare Funds to reimburse the County General Fund for actual costs of alcohol and drug treatment services provided to jail inmates in the coming year. The Sheriff's Custody budget will receive the fiscal benefit of this proposed action.

Restoration of Consumer Fraud & Environmental Unit

The Proposed Budget recommends the restoration of a combined Consumer Fraud and Environmental Prosecution unit in the District Attorney's Office. Over the past two years, these functions have been hit hard by budget reductions. The $228,000 annual cost to restore a combined unit is made possible by new federal reimbursements for overhead costs incurred in operating the Family Support Division. During the coming year, the

District Attorney and the County Administrator intend to work with departments/outside agencies which receive the financial benefit of Environmental/Consumer Fraud case settlements to develop a cost/revenue sharing mechanism for the District Attorney's Office.

Continuing Growth in DA Family Support Division

The District Attorney's Family Support Division continues to experience rapid case growth. More than 800 new cases entered the system each month during the past year, bringing the total number of Family Support cases to 50,000. San Joaquin County's Family Support program ranks tenth in case load size among the 58 California counties.

Last year, the Board approved 31 new positions for the Family Support Division. Staff have excelled this past year in increasing the number of child support court orders by 125% and the number of paternity court orders by 13% over the prior year. New technology and the hiring and training of staff to use it are significant contributors to these increases.

To keep pace with the staggering growth in cases, and to attain higher levels of performance, an additional 32 positions are recommended for 1994–95. The new positions help to accommodate the rapidly increasing numbers of cases while operating in compliance with State and federal mandates governing child support enforcement. Despite increasing case load and staffing requirements, the Family Support Division remains financially self–supporting, with no Net County Cost.

Restoration of Juvenile Hall Bed Capacity

With the addition of $863,000 in new, ongoing federal Title IV–A program reimbursements, the Probation Department was spared from budget reductions for 1994–95. The Department began receiving the new revenue during the past year. The program, which began in California in July 1993, provides emergency assistance to eligible minors who are removed from their homes. The Department is reimbursed for actual costs incurred in these cases. This new source of revenue helps to make possible the recommended restoration of several Probation functions which were scaled back or eliminated in last year's budget.

The most critical need is to restore Juvenile Hall to its rated 130–bed capacity. In last year's budget reductions, funding for the 60–bed ACTS unit was deleted. The treatment/intervention program which operated in the ACTS unit no longer functions. At the same time, additional staffing reductions eliminated 12.3 FTE extra–help Group Counselor Assistant positions which helped staff the main Juvenile Hall facility. The loss of those positions seriously eroded the Department's ability to operate the Hall at its 130–bed capacity. The capacity had to be reduced to a maximum of 110 beds.

Only those minors charged with the most serious and violent offenses are now being detained. To help compensate for the lack of detention capacity, alternatives to detention, such as electronic monitoring, home supervision, and work projects, have been expanded. Even with these measures, limited bed space requires the release of minors committed to the facility after serving approximately 20% of their time.

The Proposed Budget recommends Juvenile Hall capacity restoration to the maximum 130–bed capacity effective January 1, 1995. The total full–year cost of the restoration is $241,200. Funding in the amount of $120,600 to increase bed capacity for six months in 1994–95 is included in the recommended Juvenile Hall budget.

Trial Court Funding

Since 1988, the State of California has expanded its control over the financing of trial courts with the eventual goal of increasing State funding of trial court operations to 70%. In 1994–95, the trial courts are to be included in the State Budget for the first time, with State funding intended to support 65% of the cost. The budget process was overseen by the Trial Court Budget Commission (TCBC) appointed by the Judicial Council.

Under the TCBC's budget approach, courts submitted budget requests, which were reviewed, modified, and then submitted as recommended budgets to the State Legislature. There was no county review in this process, despite the Judicial Council's expectation that counties would fund 35% of the cost of the recommended budgets. As a result, the budget recommended by the Judicial Council restores many reductions that counties have been forced to make in the courts during the last two years. These restorations were recommended without considering the counties' ability to fund them.

The Judicial Council's initial recommended budget for the trial courts sought $165 million more Statewide than was contained in the Governor's Budget. Subsequently, the TCBC developed a schedule reducing allocations of State funding, without lowering the overall Trial Court budget request. As a result, the TCBC is proposing that the State fund 58% of their original, enhanced recommendation and that counties fund the remaining 42%.

Trial Court funding is further complicated by the Governor's proposed restructuring of health and welfare. The Governor's Budget proposes to shift substantial health and welfare program and funding responsibilities to the counties in exchange for increased State support of the trial courts. The legislation that will likely implement changes to trial court funding, AB 2544 (Isenberg), states that it will only become operative if there is a transfer of program responsibility to the counties that has a cost equal to the savings from increased State support of the courts.

At this time, it is unclear whether AB 2544, or some other legislation, will require counties to fund the balance of the Judicial Council's recommended budget, or whether counties will be able to subject court funding requests to the local budget review process. As shown in the chart below, the resolution of this issue will have a significant impact on San Joaquin County:

	Recommended San Joaquin County Budget	Recommended Judicial Council Budget	Difference
*Total Appropriations**	$17,896,334	$19,922,285	$2,025,951
State Support	7,812,685	11,421,239	3,608,554
Local Support	$10,083,649	$8,501,046	($1,582,603)

** Total Appropriations include State paid judges' salaries and local indirect costs. State Support includes judges' salaries. Local Support includes earned revenues.*

Under the terms of AB 2544, the County would have to assume approximately $3.6 million in new program responsibilities as a result of increased State Trial Court funding. However, if the County is required to fund the more than $2 million of growth in appropriations in the Judicial Council's recommended budget, only $1.6 million of local savings will be available to fund these new programs. If this occurs, a reduction of over $2 million in Net County Cost will be required.

Agricultural Commissioner

The Agricultural Commissioner's revenues have been seriously impacted by the budget reductions of the past two years. State agricultural subventions are based on the prior year net costs of certain agricultural programs. The net cost of the Agricultural Commissioner's budget has been reduced by $349,635 or 35.5% ($986,194 to $636,559) over the past two years. As expenditures have decreased, so have the associated revenues. This is most evident in actual and projected gas tax revenues, which have decreased by $168,441 or 31.4% ($536,960 to $368,549) over the past two years. Further budget reductions will result in further losses of this revenue.

The Agricultural Commissioner's 1994–95 budget includes an adjustment of $82,994 as an increase in allocated Net County Cost. This adjustment is based on State calculations of reduced gas tax revenue for 1993–94. The increased local funding is recommended in an attempt to stabilize declining revenues and to support agriculture as our primary industry.

Code Enforcement

Code enforcement primarily involves the monitoring of health and safety requirements by Environmental Health and Community Development staff. These requirements include zoning, building, housing, health, and solid waste regulations. Enforcement activities have traditionally had little dedicated revenue support. As a result, the reductions in County General Purpose Revenues have resulted in marked reductions in enforcement programs. The departments are responding to enforcement complaints and referrals with significantly reduced staff resources.

During the Final Budget Hearings, options to augment enforcement activities will be presented to the Board for consideration. These options will include use of the administrative tools such as infraction citations and notices of code violations to increase the rate of compliance. Options will also include mechanisms to improve cost recovery such as penalty fees and direct billing of administrative costs. These mechanisms might produce as much as $40,000 between the two departments. Without added resources, these administrative and cost recovery improvements will not allow for significant augmentation of enforcement programs.

Revenue options will also be presented for consideration by the Board. *Housing conservation assessments* can be levied to fund housing code compliance programs. It is estimated that $60,000 in net revenues might be generated. A *Department of Motor Vehicles surcharge* could be utilized to support abandoned vehicle programs. This option, which requires support from cities, could produce as much as $100,000 for the unincorporated areas. *Community Development Block Grant funds* could be reprogrammed to provide additional targeted enforcement. About $40,000 would be required to expand neighborhood activities.

Restructuring State & Local Relationships

The May Revision of the Governor's 1994–95 Budget continues to propose a major restructuring of State and local program responsibilities and fiscal relationships. The restructuring has the following stated objectives: 1) to be fiscally neutral, 2) to promote economic development, 3) to promote local control and responsibility, 4) to establish fiscal incentives for performance, and 5) to reduce bureaucracy and administrative oversight. The Governor's proposal is to transfer approximately $3.2 billion of State health and welfare program and fiscal responsibility to counties, and to fund this increased local cost by transferring one–half cent of the existing State sales tax to counties, returning $1.14 billion of property tax from the schools, returning court fines and increasing local court penalty assessments, and having the State fund a larger share of the costs of trial courts.

While the California State Association of Counties has adopted a neutral position on the Governor's proposal, there are several significant concerns over the specifics of the proposal. First, the Governor has proposed increased county shares of costs for several programs over which the counties have little or no control. For example, in the Aid For Dependent Children (AFDC) program the Governor has proposed that county shares increase *tenfold*. However, counties neither set grant levels nor control eligibility. Similarly, the Governor has proposed that counties assume an 11.5% share for all Medi–Cal expenditure in their jurisdiction, even though the County has no control of these program costs.

Second, expenses in many of the "restructured" programs are growing significantly faster than the revenues that are being transferred to support them. In recent years, growth in health and welfare program expenditures have increased dramatically due to both the high cost of medical technology and growth in the eligible population. Additionally, due to the State's budget problems in recent years, several welfare programs have had their statutory cost–of–living adjustments (COLAs) suspended by the

Legislature. Given a reduced State financial share, there is some question whether the Legislature will have compelling reason to continue to suspend COLAs.

Finally, there is concern that even if the restructuring is neutral Statewide, it may not be neutral on a county–by–county basis. San Joaquin County provides a disproportionate share of payments for both health and welfare programs when compared to its percentage of Statewide population. Unless the new revenues are distributed in relationship to the program responsibility assumed by each jurisdiction, San Joaquin County could experience a sizeable disparity between program cost and available funding.

Despite its inclusion in the Governor's May Revision, the restructuring proposal has not made much headway in the Legislature. At this time, AB 2544 (Isenberg), which increases State funding of the trial courts in return for counties assuming new program responsibility of an equal value, appears likely to pass. There has also been movement on another Isenberg proposal to transfer various juvenile justice functions from the State to counties. This proposal calls for the return of court fines to counties to pay for increased program costs. Upon the final outcome of the State budget process, the County Administrator may need to recommend substantial adjustments to the budget as now proposed.

Realignment Revenue Shortfalls

Sales Tax Realignment revenue estimates used to fund the Human Services Agency's Foster Care and In–Home Supportive Services programs have been based on Department of Finance estimates. In view of historical performance, we are concerned that these revenues may fall short by up to $500,000. The Governor's Budget proposes a major restructuring of State and local responsibilities in health and welfare. Because of the unknown final form of this restructuring, we have not recommended a reduction in this revenue estimate. However, once a State budget is adopted, it may be necessary to make adjustments to appropriations or revenues.

Financial Analysis

Appropriations

The 1994–95 Proposed County Budget (excluding Special Districts) totals $653.1 million, which is $23.6 million or 3.8% greater than the 1993–94 Approved Budget.

Budget totals for Special Districts governed by the Board of Supervisors have been added to the County budget figures to show the total scope of the Board of Supervisors' responsibility. The grand total of all budget elements, including Special Districts, is $661.1 million, an increase of $23.6 million, or 3.8%.

Appropriations

	1993–94*	1994–95*	Increase/(Decrease)	
	Approved	Recommended	Amount*	Percent
General Government	$47.9 M	$41.3 M	($6.6) M	(13.8%)
Capital Maintenance	5.4 M	5.8 M	.4 M	7.4%
Environmental Protection	10.1 M	10.3 M	.2 M	2.0%
Law & Justice	98.9 M	108.4 M	9.5 M	9.6%
Roads & Facilities	44.6 M	48.2 M	3.6 M	8.1%
Health Services	166.7 M	179.1 M	12.4 M	7.4%
Human Services	246.4 M	251.3 M	4.9 M	2.0%
Education	3.5 M	3.0 M	(.5) M	(14.3%)
Parks & Recreation	2.8 M	2.5 M	(.3) M	(10.7%)
Contingencies	3.2 M	3.2 M	.0 M	.0%
Total County	$629.5 M	$653.1 M	$23.6 M	3.8%
Special Districts	8.0 M	8.0 M	.0 M	.0%
Total County & Spec Dist	$637.5 M	$661.1 M	$23.6 M	3.8%

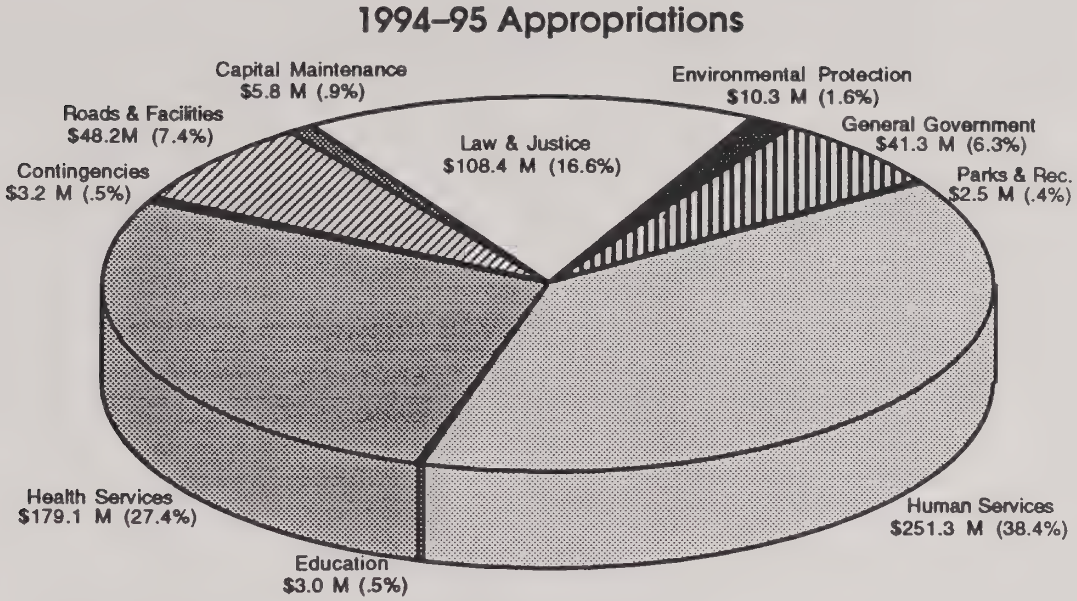
**Totals include Enterprise Funds.*

Notable changes in the 1994–95 appropriations include the following:

- Negotiated salary and benefit adjustments of $10.7 million and an increase of $2.2 million in the self–insurance programs are budgeted in all program areas.
- General Government is recommended for a $6.6 million, or 13.8% reduction, consisting of an increase of $1.1 million in full–year lease payment of Phase 1A Hospital Replacement Project, and a decrease of $4.3 million in federal allocation to the Employment and Economic Development Department (EEDD) programs, and a $2.8 million reduction in replenishment to the Reserve for Contingencies.
- Law and Justice is recommended for a $9.5 million, or 9.6%, increase. The increase primarily reflects a $3.7 million increase to stabilize Jail operations, first–year funding of $.5 million to restore sentenced Jail inmate and Juvenile Hall beds, and a $2.8 million Family Support Division program expansion.
- The Roads and Facilities area is increased by $3.6 million, or 8.1%, for public road and bridge construction/rehabilitation projects and the development of public transportation systems which are fully funded with federal/State grants, dedicated sales tax revenue (Measure K), and fund balances.
- Health Services programs are increased by $12.4 million, or 7.4%, largely due to a $5.4 million SB 855 disproportionate share hospital program expansion, a $1.5 million increase in Mental Health Services programs, and a $2.1 million increase in the Solid Waste activities.

- Human Services programs are increased by $4.9 million, or 2.0% for case load growth in AFDC and public assistance programs.

The relative sizes of the appropriations by function are shown below:



Recommendations for each of the budgets and summaries by functional area follow this transmittal letter.

Available Funds

To finance the 1994–95 Proposed County Budget, we have estimated the following available funds:

Available Funds

	1993–94 Approved	1994–95 Recommended	Increase/(Decrease) Amount	Percent
Aid–Other Gov'tal Agencies	$411.0 M	$420.3 M	$9.3 M	2.3%
Property Taxes	59.2 M	58.7 M	(.5) M	(.8%)
Charges for Services	75.7 M	75.6 M	(.1) M	(.1%)
Other Revenues	49.2 M	52.1 M	2.9 M	5.9%
Other Taxes	33.0 M	32.4 M	(.6) M	(1.8%)
Fund Balances	1.4 M	14.0 M	12.6 M	900.0%
Total Available Funds	$629.5 M	$653.1 M	$23.6 M	3.8%

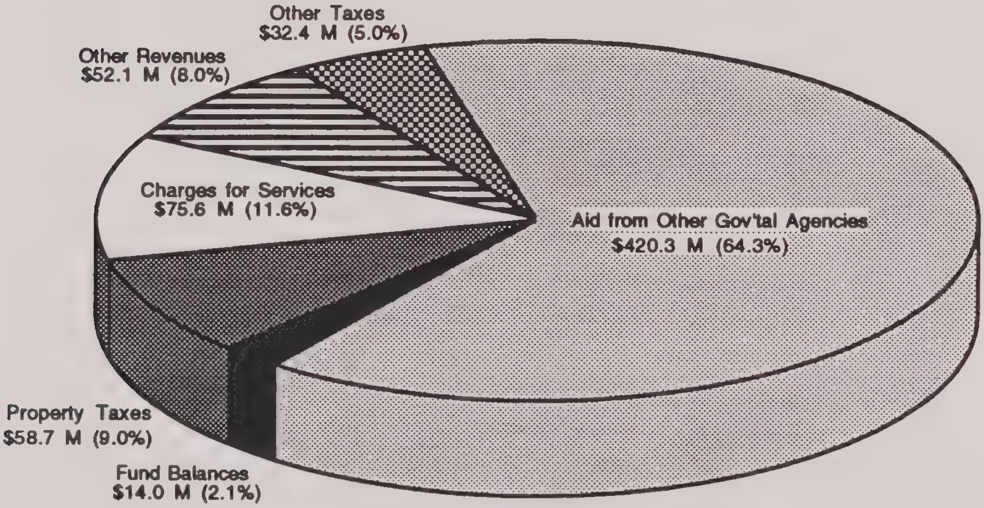
Notable changes in the 1994–95 available funds include the following:

- Aid from Other Governmental Agencies is projected to increase $9.3 million, or 2.3%. This reflects increases of $4.7 million in AFDC and public assistance programs, $2.8 million in Mental Health and Public Health programs, $3.6 million in the Family Support Division, and $3.7 million in Medi–Cal/Medicare reimbursements for Hospital services; offset by decreases in federal/State funding of $4.3 million for EEDD programs and $2.5 million in capital project reimbursements.

- Property Taxes are projected to decrease $.5 million, or .8%, reflecting an estimated 4% growth in assessed value and offset by actual 1993–94 property tax losses due to the State budget.
- The $2.9 million, or 5.9%, increase in Other Revenues reflects a $5.4 million increase in SB 855 disproportionate hospital reimbursement program, offset by reductions of $.8 million in interest earnings with the suspension of the short–term borrowing program and $1.2 million in capital project reimbursements.
- Other Taxes are projected to decrease $.6 million, or 1.8%, largely due to reduced Measure K revenue of $1.1 million, offset by a $.6 million increase in local sales tax revenue.
- Fund balances are estimated to increase $12.6 million. The increase is primarily in Road, Capital Outlay, and Contingency funds. The General Fund year–end balance is projected to be approximately the same level as prior years.

The mix of available funds is depicted below:

1994–95 Available Funds



Net County Cost

Our County budget presentation is developed to show the "Net County Cost" for each departmental budget. Net County Cost is computed by subtracting program–generated revenue, offsetting grants, or cost sharing by other levels of government from the appropriation requirements for each budget. The remaining Net County Cost is funded by General Purpose Revenue.

The recommended 1994–95 Net County Cost for the various program areas, compared to the prior year Approved amounts, is shown below:

Net County Cost

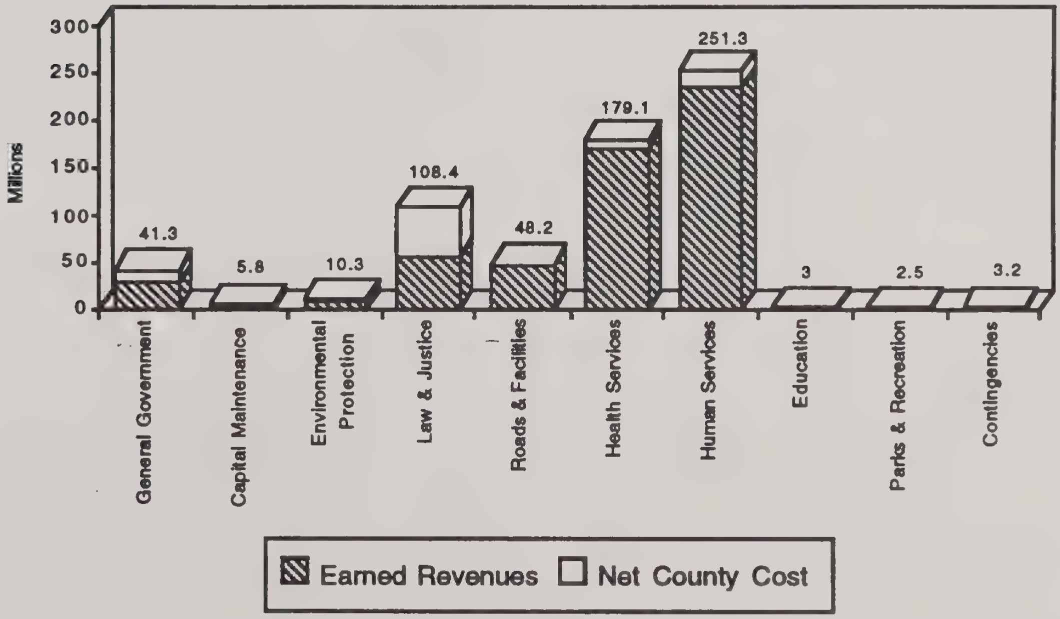
	1993–94	1994–95	Increase/(Decrease)	
	Approved	Recommended	Amount	Percent
General Government	$17.8 M	$13.8 M	($4.0) M	(22.5%)
Capital Maintenance	3.1 M	3.3 M	.2 M	6.5%
Environmental Protection	1.7 M	1.8 M	.1 M	5.9%
Law & Justice	48.5 M	53.0 M	4.5 M	9.3%
Roads & Facilities	.2 M	.2 M	.0 M	.0%
Health Services	6.9 M	6.8 M	(.1) M	(1.5%)
Human Services	17.7 M	17.9 M	.2 M	1.1%
Education	.3 M	.3 M	.0 M	.0%
Parks & Recreation	1.3 M	1.2 M	(.1) M	(7.7%)
Contingencies	3.2 M	3.2 M	.0 M	.0%
Total Net County Cost	$100.7 M	$101.5 M	$.8 M	.8%

The more significant changes in Net County Cost are:

- General Government has decreased $4 million, or 22.5%, reflecting a $2.8 million reduction in replenishment to the Reserve for Contingencies, a $.3 million savings in lease payment as a result of advanced refunding of bonds, and an additional $.3 million cost recovered for Recorder's services.
- Law and Justice has increased $4.5 million, or 9.2%, primarily as a result of stabilizing Jail operations and re–opening sentenced inmate beds ($3.5 million), and restoring circuit courts' staff ($.7 million).

The relationship of Net County Cost to Earned Revenues for each function in millions of dollars is as follows:

1994–95 Program Expenditures



General Purpose Revenue

Changes in the General Purpose Revenue sources, which support the recommended $101.5 million Net County Cost include:

General Purpose Revenue

	1993–94	1994–95	Increase/(Decrease)	
	Approved	Recommended	Amount	Percent
Property Taxes	$53.7 M	$53.4 M	$(.3) M	(.6%)
State Shared Revenues	25.7 M	27.0 M	1.3 M	5.1%
Sales Taxes	5.8 M	6.4 M	.6 M	10.3%
Other Taxes	3.4 M	3.5 M	.1 M	2.9%
Fund Balance	2.0 M	2.1 M	.1 M	5.0%
Interest Income	1.4 M	.6 M	(.8) M	(57.1%)
Other	8.7 M	8.5 M	(.2) M	(2.3%)
Total GPR	$100.7 M	$101.5 M	$.8 M	.8%

General Reserve and Contingencies

The General Reserve is a cash resource for financing during the dry period between the beginning of the fiscal year and the receipt of property taxes in December and April. Additionally, it acts as a contingency for the County in extreme emergencies. The current General Reserve is $4.7 million with no recommended change for 1994–95.

The Reserve for Contingencies covers day–to–day unforeseen budgetary needs and has been used by your Board very sparingly in the past. The Contingency Fund is recommended to be maintained at the 1993–94 level of $3.2 million in the 1994–95 Proposed Budget.

Staffing

The County's workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, extra–help, and contract capacities. The following table illustrates the changes recommended in all such staffing for 1994–95:

	1993–94*	1994–95	Increase/(Decrease)	
	Approved	Recommended	Amount	Percent
General Government	502.9	500.6	(2.3)	(.5%)
Capital Maintenance	40.0	36.8	(3.2)	(8.0%)
Environmental Protection	151.2	142.8	(8.4)	(5.6%)
Law & Justice	1,423.5	1,523.8	100.3	7.1%
Roads & Facilities	241.6	236.7	(4.9)	(2.0%)
Health Services	2,164.9	2,084.7	(80.2)	(3.7%)
Human Services	889.8	867.5	(22.3)	(2.5%)
Education	6.6	6.0	(.6)	(9.1%)
Parks & Recreation	48.3	42.3	(6.0)	(12.4%)
Total Staffing	5,468.8	5,441.2	(27.6)	(.5%)

**Totals include midyear changes approved by the Board of Supervisors.*

Several factors are notable:

- There is an overall decrease of 27.6 full–time equivalent (FTE) positions, or .5%. The combined total of the 1992–93 Final Budget and 1994–95 Proposed Budget FTE position deletions is 660.6.
- An increase of 100.3 FTE positions in the Law and Justice function reflects 52.1 FTE positions transferred from Health Services for the Correctional Health Care program, 28.6 FTE positions added for Jail operations, and 33.6 FTE positions added for the expansion of the federal/State funded Family Support program.
- A total of 50.4 FTE positions will be deleted from Health and Human Services areas to match available funding.

In addition to the decrease of 27.6 FTE positions, budget constraints have required deductions for anticipated salary savings from further vacancies throughout the organization. The Proposed Budget is balanced in part with $1.7 million in estimated salary savings in General Fund departments.

Layoff

The 1994–95 budget time table calls for Board authorization of layoff notices to be provided to employees affected by recommended budget actions on June 16, 1994. The Board reserves final judgment on all budget decisions until the public hearing scheduled from June 27 through July 1. On July 1, the Board will be asked to confirm layoff notices with final separation of employees in deleted positions scheduled for July 4.

Through a combination of existing vacancies, conversion of overtime costs to regular staffing in the Jail, and the planned restoration of slots for sentenced inmates, the County Administrator is working to preclude the possibility of any deputy sheriff layoffs. While some deputy sheriff positions are recommended for reallocation, deputy sheriffs would not be laid off should the County Administrator's efforts be successful.

The Board has previously approved several layoff mitigation strategies that have been developed as the County cuts expenses, curtails programs, and downsizes to balance its budget. County staff will continue to use these layoff mitigation strategies.

Supplemental Requests

Department Heads presented several supplemental requests that fell outside the County's funding capabilities. Those requests are identified for Board consideration and total over $2.2 million. Proposed budget development has been an arduous task focusing on dividing inadequate financing capabilities among already constrained County operations. Some existing service needs will go unmet. Other critical services levels will be expanded based on their critical nature or special revenue sources. Some service levels will be reduced. And some new needs will go unaddressed. As a result of the difficult funding recommendations which comprise the Proposed Budget, the Board will hear presentations by several departments, special interest groups, community–based organizations, and the general public to add/restore funding during the budget hearings. In providing policy guidance on desired budget adjustments, the Board will also need to provide policy guidance as to which areas of the County budget should be reduced to make up the difference. Supplemental requests are outlined in Attachment A and detailed in individual budget narratives.

Alternative Policy Options

While developing the recommended budget, the County Administrator's Office worked to identify alternative policy options for the Board's consideration. The alternative policy options identified in Attachment B, totaling $2 million, are a combination of cost savings and revenue generating ideas. The options, listed in order of least impact to County operations and the economy, would free funds for the Board to finance supplemental requests and/or make other adjustments in the budget.

Major Future Issues

State Budget Action & Economy

State budget actions in the future will continue to imperil County services to the extent that State financial problems are shifted to the County. Additionally, a continuing weak economy hampers our ability to maintain existing services with increased demand and population growth.

State budget actions and economy trends will require close monitoring.

Preliminary 1995–96 Budget Forecast

During 1993–94 Final Budget Hearings, the Board directed the County Administrator to develop a two–year budget projection to consider the anticipated level of cost and revenue in 1994–95 and 1995–96. Based on this Board's direction, we have asked departments to identify any departmental–specific cost increases or revenue shortfalls anticipated in 1995–96. Following is a summary of the projected budget impact in 1995–96:

1995–96 Projected Cost Increases/Revenue Shortfalls

	Additional Net County Cost Requirement
Negotiated SJPEA salary & benefit increases	$3,100,000
Full–year funding of 210 sentenced inmate beds re–opened in 1994–95	586,000
Full–year funding of 20 Juvenile Hall beds re–opened in 1994–95	120,600
Sunset of Mental Health MOE Suspension	328,000
Deferral of service payments to General Hospital	1,900,000
Registrar of Voters' revenue at lowest point of the 4–year election cycle	350,000
Information Systems' revenue loss due to implementation of Statewide Human Services & Family Support automation systems	1,300,000
Projected 1995–96 Net County Cost Increases	**$7,684,600**

Based on our preliminary forecast on General Purpose Revenue, we anticipate that the additional $7.7 million Net County Cost requirements will be partially funded by the projected $4.5 to $5 million increase in General Purpose Revenue. During 1994–95, we will be working with departments to explore plans and alternatives to either establish new revenue flow or further program reductions to fund these increased costs.

In addition to the $7.7 million projected Net County Cost increase, we anticipate major funding requirements for replenishing the County's self–insurance trust funds. Actuarial studies are currently in progress. In the coming year, our office, in conjunction with the Risk Management Steering Committee, will develop long–range financing plans and strategies to address this multi–million funding issue for the self–insurance programs. Once developed, these plans will be presented to the Board for approval.

Three Strikes & You're Out

The State's recent enactment of the *Three Strikes and You're Out* law provides more severe penalties for sentencing felons who have one or more prior convictions for violent or serious felonies. It prohibits aggregate term limits, probation, suspended sentences, diversion, commitment to any facility other than State prisons, and pre–prison credits. Under the legislation, sentence reduction credits are not to exceed one–fifth of the total term and, with few exceptions, each count is served consecutively.

The State Department of Corrections estimates that the legislation will add 81,000 inmates to the penal system by the year 2000. It will require construction of 20 new prisons—in addition to the 12 already planned. It will cost the State billions of dollars to build and operate these prisons with State adult prisoner costs amounting to approximately $28,000 annually.

At the County level, there are overwhelming, costly criminal case load implications. The criminal jury trial case load could more than double current levels and drive most criminal justice system costs up while reducing court access for civil litigation within a year. *This State mandate comes with no State funding.*

No Three Strikes–related funding is included in the 1994–95 Proposed Budget. We cannot address its implications because we cannot predict the full effect of the new law at this early stage. There is some possibility that the measure may be modified because it represents such an unworkable impact on the criminal justice system. The County Administrator's Office has initiated discussions among the criminal justice departments and has requested preliminary impact statements for each. A subcommittee of those departments has designed a statistical tracking system to monitor the actual effects of the law. Further Board review and public discussion will be required on this issue.

Limited Criminal Justice Options

The bulk of General Purpose Revenue continues to be devoted to public safety and the criminal justice system. Despite the Board's commitment to public safety and the Criminal Justice System as the County's first priority, there are system deficiencies and future needs which will be extremely difficult to address.

The Integrated Criminal Justice System Task Force has become acquainted with the harsh reality that we have limited options for future improvements to the criminal justice system. Those options include:

- *Less criminal justice*—No one wants less criminal justice. However, we will have less criminal justice to the extent that funding is unavailable to meet justifiable needs.
- *More and/or new revenue*—No one wants to increase taxes or user fees. However, without a dramatically improving economy and/or new revenue sources, which may include taxes and user fees, there will be less criminal justice simply because the current financial structure cannot support anticipated growth.
- *More economies*—More economies and efficiencies are needed throughout County government, particularly the criminal justice system, to save and shift resources to maintain critical criminal justice system priorities.
- *More dismantling of other vital County services*—In recent years, the County has made dramatic service reductions in virtually all non–criminal justice areas. Services that provide a balance to the community we serve may require further cuts in order to feed the higher priority criminal justice system needs.

In the absence of more and/or new revenue, more economies, and more dismantling of other vital County services, there will inevitably be less criminal justice.

The County must continue to strive for an economical and efficient criminal justice system. This should be a top County priority, just as it should be for all other County programs.

Self–Insurance Funds

The County Administrator's Office has been conducting a review of self–insurance funds. Part of that review has involved an actuarial analysis of the Workers' Compensation and Liability Self–Insurance Funds. Preliminary findings from the Workers' Compensation actuary indicate that reserves need to be replenished by $5 to $6 million in the future. The analysis for the Liability Self–Insurance Fund is pending.

This is a critical financial issue which will be the topic of a special report to the Board once the actuarial reports are finalized.

For 1994–95, both self–insurance funds have been funded to stabilize the trend of deteriorating reserves over the past several years. Future plans will involve a replenishment plan to attain more appropriate reserve levels. First priority will be given to creatively addressing these multi–million dollar issues by minimizing public service delivery and budgetary impacts.

Due to the tenuous nature of the County's self–insurance reserves, every effort should be made to preserve the Contingency Reserve.

Appreciation

With the Board of Supervisors' leadership and policy guidance, San Joaquin County is stronger financially than many comparable counties. However, because of the combined influence of a recession and repeated State budget reductions, a balanced 1994–95 budget results in some severe program impacts.

State law requires that nonconcurrence by department heads with Proposed Budget recommendations be acknowledged. It is safe to say that all Department Heads are disturbed by the lack of available funding to provide needed public services and do not concur with many reduction recommendations. Many departments are expected to explain their concerns about reduced service levels at the Final Budget Hearings. Despite these concerns, we have received excellent cooperation from Department Heads and their management staff in developing this budget.

Appreciation is also extended to the Auditor–Controller and his staff, Information Systems for computer support, and the Central Services Division for the production of the document. Additionally, the Analysts and Secretaries of my staff are recognized for an outstanding job and the long hours they contributed to the preparation of this Proposed Budget. The messengers of the bad budget news to all those dependent upon County financial support have had an especially difficult job this year.

Need For Further Cost Reductions

The end to the State's financial crisis is not in sight. Continuing recessionary impacts and State budget reductions do not bode well for the County's ability to restore previous levels of public services. It is unknown whether the State will precipitate further chaos for local government by adopting further reductions in the 1994–95 State Budget. Between the prospect of future budget reductions to local government and a weak economy, it does not appear that County government will be able to anticipate reinstating the previously enjoyed public service levels in the near future. Counties most likely will continue to be in a financial squeeze for the foreseeable future.

In looking ahead to State budget adoption later this summer and preparations for 1995–96, we recommend continuing efforts to reduce County costs. We are recommending that the Board endorse the continuation of the following:

- Productivity Investment Fund
- Organizational restructuring
- Hiring freeze
- First–quarter financial report

- Aggressive State legislation monitoring
- Intense focus on the Criminal Justice System
- Development of legislative initiatives to reduce cost or generate revenue for critical services
- Evaluation of space utilization
- Evaluation of privatization and public sector contracting opportunities
- Development and implementation of a new employee suggestions awards program

Final Budget Hearings

Significant individual budget unit recommendations will be reviewed and public service impacts identified. Department Heads and members of the public will have an opportunity to comment. Additionally, several community–based organizations may desire to make presentations on their variety of programs impacted by our limited resources. Supplemental budget requests will be reviewed as well as alternative policy options for Board consideration.

We recommend the Board be prepared to reopen budget considerations, after the 1994–95 Final Budget is adopted, should funding relief be provided by the State and/or additional funding reductions be necessary based upon the adopted State budget.

Recommendations

It is recommended that your Board:

1. Approve the Proposed County and Special Districts budgets for 1994–95. (This action does not constitute final approval of any of the proposals prior to the Final Budget Hearings.)
2. Set Monday, June 27, 1994, at 10:00 a.m. as the time to begin the Final Budget Hearings on the adoption of the County and Special Districts budgets and authorize the Clerk of the Board of Supervisors to publish the required hearing notice.

Very truly yours,

David L. Baker
County Administrator

Attachment A

Supplemental Budget Requests

Department	Amount	Supplemental Items	Page #
➤ Assessor	$87,771	➤ Restore three positions.	A–21
➤ Registrar of Voters	$26,704	➤ Staffing and equipment to support National Voter Registration Act of 1993.	A–39
➤ Government Buildings	$214,030	➤ Staffing and supplies to maintain the Jail at "As New Condition" standards and to reinstitute the maintenance painting program.	B–5
➤ Agricultural Commissioner	$110,668	➤ Staffing and equipment to retain Noxious Weed Control Program ($60,848). ➤ Deferral of changing billing schedules to State to help maintain future services ($49,820).	C–15
➤ District Attorney	$358,866	➤ Staffing for Three Strikes Unit ($259,500). ➤ Additional staffing for restored Environmental/Consumer Fraud Unit ($31,979). ➤ Services and supplies ($67,387).	D–9
➤ DA Victim/Witness Program	$77,568	➤ Restore staffing to provide services in the circuit court offices in Lodi, Tracy, and Manteca.	D–14

Supplemental Budget Requests

Department	Amount	Supplemental Items	Page #
➤ Public Defender	$270,591	➤ An additional attorney to continue defending Dependency cases ($44,176). ➤ Two attorneys for Three Strikes cases ($88,352). ➤ Support staff for attorneys ($93,887). ➤ An additional attorney to handle increases in Family Support cases ($44,176).	D–30
➤ Sheriff–Boating Safety	$183,454	➤ Restore Boating Safety program effective July 1, 1994.	D–45
➤ Sheriff–Patrol	$597,080	➤ Restore Community Car program.	D–49
➤ Sheriff–Detective	$143,494	➤ Restore two Deputy Sheriff and a Clerk Typist II positions in the Property Crimes Unit.	D–53
➤ Sheriff–Civil	$32,432	➤ Restore a Clerk Typist II position.	D–59
➤ Sheriff–Admin/ Support	$89,387	➤ Restore a Deputy Sheriff and a Clerk Stenographer II positions assigned to Training, DARE, and Backgrounds.	D–63
➤ Cooperative Extension	$40,504	➤ Staffing and supplies ($18,778). ➤ Deletion of transfers from the Farm Advisors Research Trust ($21,726).	H–6

Attachment B

Alternative Policy Options
Revenue Generation/Cost Savings

Program Name	1994–95 Revenue/ Savings	Service Impacts
➤ Increase Transient Occupancy Tax from 8% to 10%	$34,000	➤ Every 1% increase will generate $27,500 in annualized new revenue. ➤ New annual revenue of $55,000. ➤ Revenue estimate reflects implementation on October 1, 1994. ➤ Discretionary revenue—may be used to help to maintain or improve public services.
➤ Extend Transient Occupancy Tax to Campgrounds	$20,000	➤ Annual revenue projected to be $125,000. ➤ Revenue estimate reflect implementation on October 1, 1994. ➤ Partial restoration of Sheriff's Boat Patrol.
➤ LAFCo Cost Recovery	$85,820	➤ Request that LAFCo Commission recover all costs through increased processing fees or contribution from other agencies. Currently, fees provide 38% of costs.
➤ Code Enforcement	$200,000	➤ Department of Motor Vehicles surcharge for abandoned vehicles programs ($100,000). ➤ Housing conservation assessments for housing code compliance programs ($60,000). ➤ Community Development Block Grant funds for neighborhood code enforcement program ($40,000).

Alternative Policy Options
Revenue Generation/Cost Savings

Program Name	1994–95 Revenue/ Savings	Service Impacts
➤ San Joaquin Arts Council	$10,894	➤ Arts Council could lose an equal amount in State funding, unless required match was made up through additional fund–raising.
➤ Stockton Metropolitan Recreation Commission	$16,339	➤ Reduction/elimination of after–school recreation programs at Hamilton and Webster Middle Schools.
➤ Stockton Convention & Visitors Bureau	$10,875	➤ Promotional effort may be hampered and may negatively impact primarily city revenues derived from local sales tax and transient occupancy tax.
➤ Historical Society – County Museum	$149,330	➤ County Museum closes, limited impact on Micke Grove Park revenues. ➤ Valley Days school program is eliminated. ➤ County historical records returned to General Services. ➤ County assumes responsibility for preserving and securing the museum collections and facility.
➤ Gemini	$52,200	➤ Family and child counseling services and referral to Mental Health Services will be reduced.
➤ Council for the Spanish Speaking	$26,100	➤ School–based counseling services and referral to Mental Health Services for hispanic youth and their families will be reduced.

Alternative Policy Options
Revenue Generation/Cost Savings

Program Name	1994–95 Revenue/ Savings	Service Impacts
➤ Child Abuse Prevention Council–In Home & Core Programs	$46,983	➤ Termination of the In–Home intervention program, resulting in potential increased service demands on Child Protective Services and Mary Graham Children's Shelter. ➤ County support would drop to $5,030 in fee revenue to be given to CAPC Core program.
➤ Women's Center DAWN/Sexual Assault & STEP	$72,413	➤ Loss of all State Victim/Witness and rape counseling grant support. ➤ Closure of DAWN House for abused and battered women. ➤ County support would drop to $36,496 in fee revenue required to be given to domestic violence centers.
➤ Center for Positive Prevention Alternatives (CPPA) – Alternative Service Volunteer Program & Safe House	$162,107	➤ Termination of ASVP, a sentencing alternative for individuals who cannot afford to pay court fines, resulting in potential increased demand for jail space. ➤ Loss of the Safe House program would place in jeopardy other CPPA programs whose loss would impact census at Mary Graham Children's Shelter.
➤ Child Care/ Children's Services Coordinator Project	$16,838	➤ Loss of County support will impair the child care coordinating activities and effort.

Alternative Policy Options
Revenue Generation/Cost Savings

Program Name	1994–95 Revenue/ Savings	Service Impacts
➤ Community Services/ Aging	$262,720	➤ Layoff six Community Center Aides, one Clerk Typist II, and one Specialist Clerk. ➤ The seven community centers would continue to operate at a very reduced level. ➤ No longer able to support the Commodity Program and Retired Senior Volunteer Program.
➤ Public Information Office	$48,966	➤ Layoff the Public Information Officer. ➤ Severe curtailment of public information activities, publicity, and staff support for County event.
➤ California Children's Services	$155,000	➤ Reduce funding in this mandated program serving children with crippling medical conditions to the minimum amount required by law for diagnosis, treatment, and therapy. ➤ Program would also lose 50% State matching funds for a total program loss of $310,000. ➤ Based on recent experience, funds would be depleted ten months into the fiscal year; ongoing medical treatment would be discontinued and new cases would be deferred for two months, until new fiscal year began on July 1.

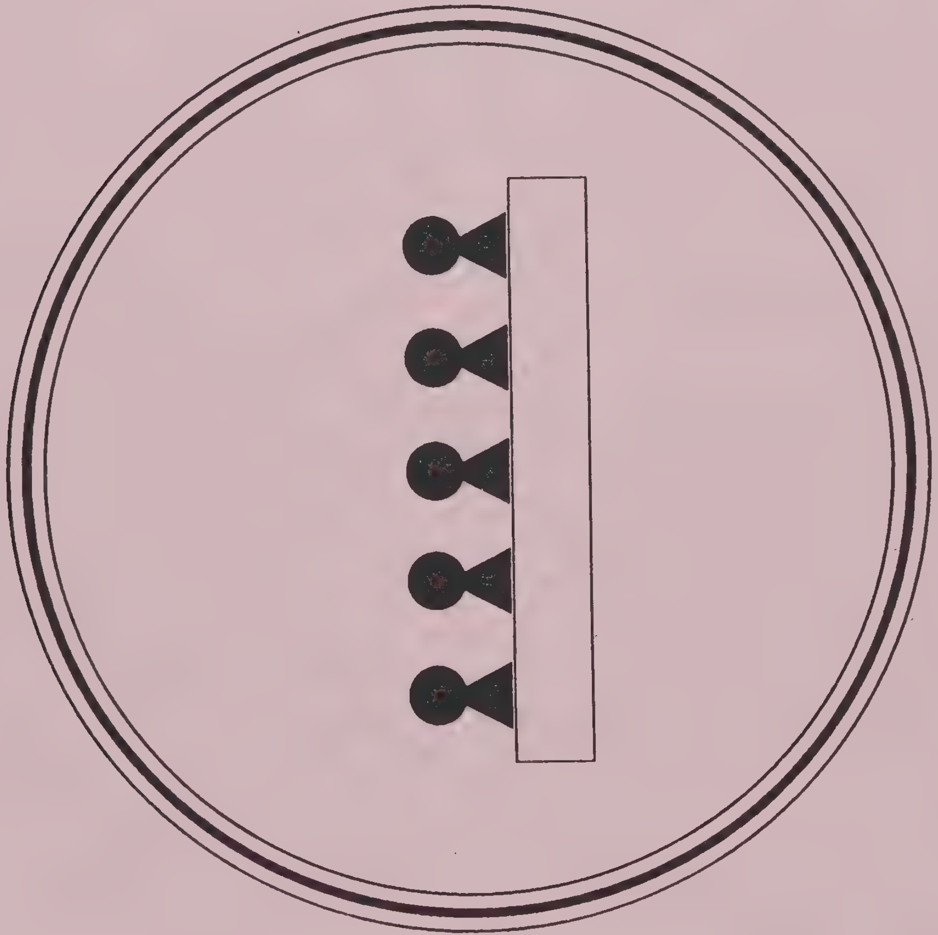
Alternative Policy Options
Revenue Generation/Cost Savings

Program Name	1994–95 Revenue/ Savings	Service Impacts
➤ Parks and Recreation	$59,588 (First Year) $586,443 (Ongoing)	➤ Layoff of 28.3 FTE workers. ➤ Remaining 14 staff used to close–out park operations: place zoo animals, remove permanent fixed assets, abandon wells, fence high–liability areas, patrol to limit liability and ensure public safety. ➤ Estimated savings in 1994–95 of only $59,588, estimated annual Net County Cost of $424,322 for second year and beyond. ➤ Alternate arrangements would need to be made for grounds maintenance at County buildings, operation of General Relief work program, and operation of County Service Areas. ➤ Alternative #2 involves major policy changes which would allow the park system to be operated in a more entrepreneurial manner and would place greater emphasis on revenue generation. As much as $150,000 may be saved in Net County Cost in 1994–95.
➤ Airport Contribution	$173,338	➤ Layoff four Airport Operations Deputies providing fire and security services. ➤ Terminate commercial airline flights from Stockton Metropolitan Airport and operate facility as general aviation airport only.

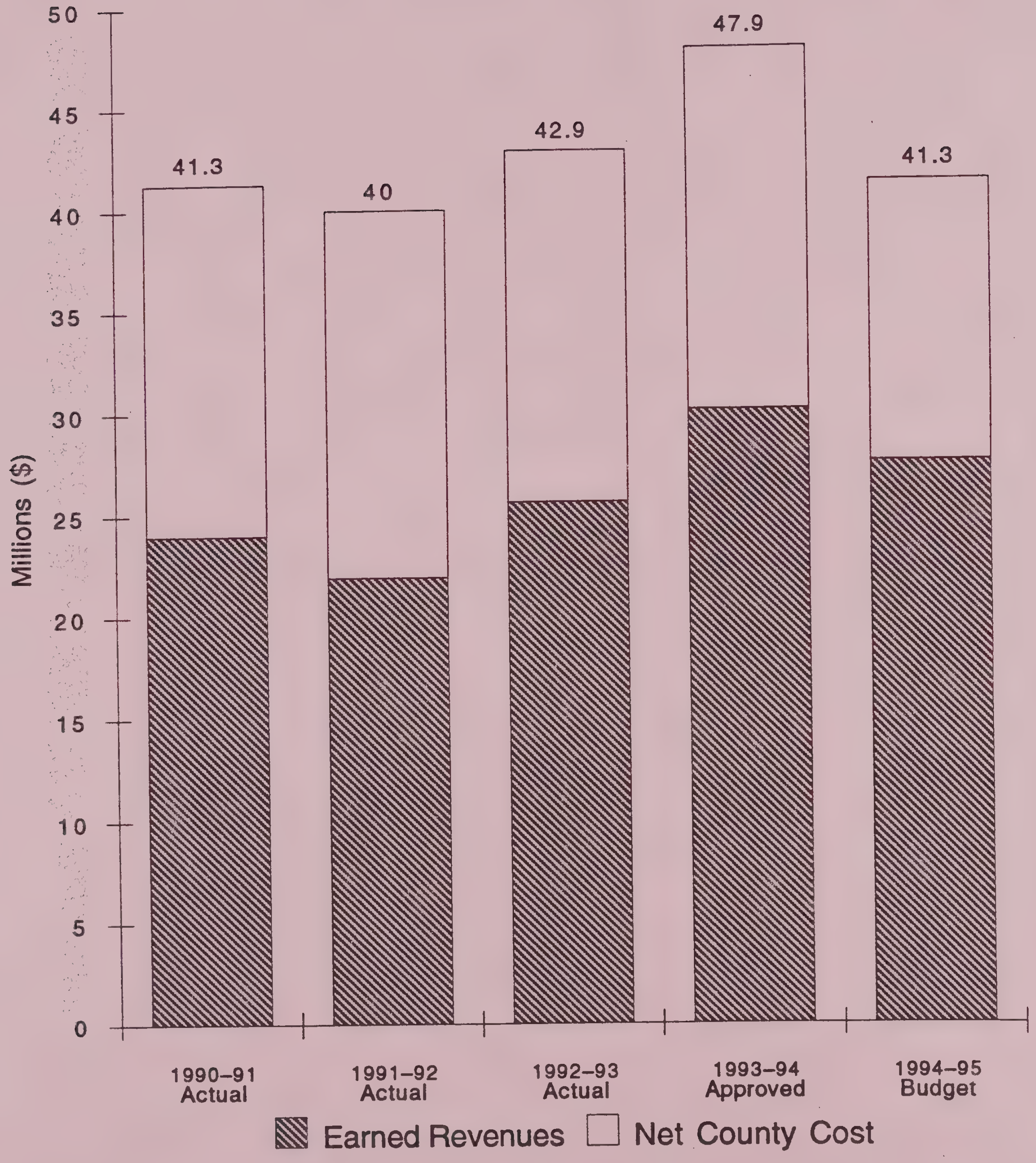
Alternative Policy Options
Revenue Generation/Cost Savings

Program Name	1994–95 Revenue/ Savings	Service Impacts
➤ Veterans Service Office	$142,072	➤ Layoff four remaining staff: Veterans Service Officer, two Veterans Service Representatives, and a Specialist Clerk. ➤ Veterans would no longer receive assistance in filing claims and maintaining benefits. They would have to communicate directly with the regional office of the Veterans Administration in Oakland.
➤ Cooperative Extension	$208,570	➤ Layoff four remaining County-funded support staff: Secretary, Lead Clerk, Clerk Typist II, and Agricultural Field and Laboratory Technician. ➤ Reduction or elimination of publications, research and educational programs, office hours, and other activities dependent on support staff. ➤ Combined with University of California reductions may lead to loss of Cooperative Extension Office in the County.

General Government



General Government
Change In Program Expenditures



General Government Appropriations

	Page Number	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
10100 Board of Supervisors/Clerk of the Board	A–2	$987,982	$1,011,114	$1,011,114	$23,132
10200 County Administrator	A–4	788,500	754,333	754,333	(34,167)
10305 Employment & Economic Development	A–6	17,966,660	13,701,452	13,701,452	(4,265,208)
10800 Auditor–Controller	A–9	1,584,610	1,508,533	1,479,270	(105,340)
10804 Operating Transfers	A–11	3,547,870	705,834	705,834	(2,842,036)
10900 Information Systems	A–12	1,516,692	1,357,834	1,357,834	(158,858)
11000 Treasurer–Tax Collector	A–17	1,734,188	1,606,717	1,606,717	(127,471)
11100 Assessor	A–19	4,221,977	4,343,156	4,220,125	(1,852)
11200 General Services	A–23	1,831,354	1,982,948	1,982,948	151,594
11600 Revenue & Recovery	A–30	1,407,935	1,411,003	1,411,003	3,068
11800 County Counsel	A–32	1,331,935	1,319,435	1,319,435	(12,500)
12400 Personnel	A–34	1,372,021	1,382,937	1,365,737	(6,284)
13000 Registrar of Voters	A–37	1,324,066	1,223,544	1,196,840	(127,226)
15400 Advertising County Resources	A–40	114,697	102,575	92,575	(22,122)
16000 Surveyor	A–42	302,695	308,071	308,071	5,376
16200 Retirement Administration	A–44	244,000	122,479	122,479	(121,521)
16500 Rebates /Refunds & Damages	A–45	42,670	42,500	42,500	(170)
16600 Motor Pool Contribution	A–49	0	0	0	0
18000 Equip Use & Debt Service	A–50	6,447,381	7,585,342	7,585,342	1,137,961
25900 Recorder	A–53	646,690	708,332	708,332	61,642
25901 Recorder–Equip/Automation	A–55	437,940	364,482	364,482	(73,458)
Total — General Government		**$47,851,863**	**$41,542,621**	**$41,336,423**	**($6,515,440)**

101—Board of Supervisors/Clerk of the Board

General Government

Douglass W. Wilhoit, *Chairman*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$998,609	$869,118	$893,036	$893,036	$23,918
Services & Supplies	161,521	118,864	118,078	118,078	(786)
Total Appropriations	$1,160,130	$987,982	$1,011,114	$1,011,114	$23,132
Earned Revenues By Source					
Miscellaneous Revenues	$3,820	$5,745	$3,350	$3,350	($2,395)
Total Revenues	$3,830	$5,745	$3,350	$3,350	($2,395)
Net County Cost					
Mandated	$1,156,310	$982,237	$1,007,764	$1,007,764	$25,527
Allocated Positions	19.0	16.0	16.0	16.0	0.0

The Clerk of the Board Budget (#104) has been consolidated into this budget effective July 1, 1994. The 1992–93 Actual, 1993–94 Approved, and Increase/Decrease columns above reflect the combined budget figures.

Purpose

The Board of Supervisors is mandated by law and is responsible for insuring the public trust through representative government. As the governing body of the County, the Board of Supervisors:

- Sets County and public policy.
- Adopts ordinances/resolutions.
- Appropriates funds and levies necessary fees.
- Represents the citizens of San Joaquin County in matters involving the State/federal governments.
- Plans land use and determines zoning for the unincorporated area.
- Represents the public on several County commissions, special district boards, and local committees.
- Works with constituents to resolve problems and issues.

The Clerk of the Board clerks all meetings of the Board of Supervisors and Assessment Appeals Board, processes and retains all resultant documents; prepares and posts agendas of those meetings; prepares minutes of those meetings; maintains Local Appointments' List of County's Boards, Commissions and Committees; acts as secretary for the City Selection Committee; and provides support to all County departments.

Major Budget Changes

Salaries & Employee Benefits

➤ $44,511	Normal salary and benefit adjustments.
➤ ($52,278)	Deleted the Administrative Manager position.
➤ ($10,697)	Changed the Clerk of the Board position from Executive status to Senior Management.
➤ $2,037	Reclassified a Deputy Clerk II to Senior Deputy Clerk.
➤ $40,345	Full–year cost of a Deputy Clerk II position added midyear.

Services & Supplies

➤ ($11,550)	Transfered Assessment Appeals Board costs to County Counsel budget #118.
➤ $10,000	Projected first year cost to replace/ upgrade the existing automation system.

Revenues

➤ ($2,220)	Decrease in revenue from sales of the ordinance codes and AAB fact finding fees reflecting 1993–94 experience.

Program Discussion

The 1994–95 Board of Supervisors/Clerk of the Board proposed budget reflects a Net County Cost increase of $25,527. In an effort to streamline County government and to enhance the operation of the Board of Supervisors and Clerk of the Board offices, in November 1993 the Board of Supervisors approved the consolidation of these two offices. This consolidation provides an ongoing annual savings of approximately $20,000 through the following actions:

- Deleted the Administrative Manager position and saved $52,278 in salary and benefit costs.
- Changed the Clerk of the Board position from Executive status to Senior Management and, upon the retirement of the Clerk, appointed the incumbent Administrative Manager to the position. This action provides a first year savings of $10,697.
- Upgraded a Deputy Clerk II to a Senior Deputy Clerk with a first year cost of $2,037. This position serves as a lead worker in the Board Clerk area.
- Restored a Deputy Clerk II position deleted in the 1993–94 Final Budget. This position, with a full–year cost of $40,345, is needed to provide adequate clerical support and back–up in the Board Clerk area.

The 1994–95 budget also provides first year funding to implement a phased–in replacement/upgrade of the Office's outdated word processing/automation equipment. The existing system is more than ten years old. Due to its high maintenance cost, it is not efficient and cost–effective to continue to operate this antiquated equipment. Further, this Office, in conjunction with the Records Management Division of General Services and Information System Division, is exploring/investigating alternative methods/ technologies to index, file, and retrieve Board documents in a more efficient and timely manner.

1993–94 Accomplishments

1. Transitioned to and dedicated the Downtown Parking Garage and Motor Pool.
2. Established the Integrated Criminal Justice Task Force to focus Cities and County attention on the integrated nature of the criminal justice system.
3. Continued to work toward the development of short– and long–term solutions addressing water problems affecting the County through the Advisory Water Commission.
4. Consolidated the offices of the Board of Supervisors and Clerk of the Board, the County Recorder and the County Clerk, and the Manteca–Ripon–Escalon and Tracy Municipal Courts.
5. Continued to downsize the County work force and encouraged voluntary reductions through the County Work Force Reduction Incentive Program.

1994–95 Objectives

1. To continue to meet the challenge created by the State of California of not providing the County with adequate financial resources.
2. To continue working with the City of Stockton on the sale of the Hotel Stockton as a means to revitalize downtown Stockton.
3. To continue integrated justice planning.
4. To develop and implement a phased–in plan replacing and upgrading the Office's automation system to maintain clerical support with reduced staff.

102—County Administrator

General Government

David L. Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$759,569	$728,596	$734,761	$734,761	$6,165
Services & Supplies	225,696	155,988	139,274	139,274	(16,714)
Total Expenditures	$985,265	$884,584	$874,035	$874,035	($10,549)
Intrafund Transfers	(45,630)	(96,084)	(119,702)	(119,702)	(23,618)
Total Appropriations	$939,635	$788,500	$754,333	$754,333	($34,167)
Earned Revenues By Source					
Charges for Services	$71,890	$179,216	$244,856	$244,856	$65,640
Miscellaneous Revenues	21,570	48,800	21,800	21,800	(27,000)
Total Revenues	$93,460	$228,016	$266,656	$266,656	$38,640
Net County Cost					
Support	$846,175	$560,484	$487,677	$487,677	($72,807)
Allocated Positions	11.0	9.0	9.0	9.0	0.0

Purpose

The County Administrator serves as the chief administrative officer of County operations; directly controls some departments and programs and coordinates and advises others; acts to enforce ordinances, policies, and rules and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board of Supervisors on a vast number of subjects; supervises the preparation of the annual County budget and monitors departmental and agency expenditures throughout the fiscal year.

Major Budget Changes

Salaries & Employee Benefits

➤ $27,165	Negotiated salary and benefit adjustments.
➤ ($21,000)	Deleted one–time Work Force Reduction Incentive cost.

Services & Supplies

➤ ($1,853)	Decrease in centrally budgeted accounts.
➤ ($14,861)	Reduced communications charges, consultant fees, and office supplies.

Intrafund Transfer

➤ $23,518	Cost Allocation Plan adjustment.

Revenues

➤ ($24,460)	Decrease in reimbursement for staff time spent on short– and long–term financing.
➤ $87,620	Cost Allocation Plan adjustment.
➤ ($27,000)	Decrease in miscellaneous revenues to reflect 1993–94 actual experience.

Program Discussion

The County Administrator's 1994–95 budget reflects a Net County Cost reduction of $72,807, or 13%. The recommended budget provides funding for:

- ➤ Continuing the Public Information Office (PIO) function with a Net County Cost of $48,966. The Public Information Officer position ($66,716) will be maintained and the public information/publicity activities

($8,500) will be continued at the current level. Again, in 1994–95 it is anticipated that $26,250 will be reimbursed for PIO services from other County departments/public agencies.

- Maintaining the legislative advocate services and the electronic legislative bill tracking services for a total Net County Cost of $46,000.

To minimize the Net County Cost requirement, this office will continue to allocate staffing resources on various activities or projects funded by dedicated revenue sources. These activities include:

- Administering various capital improvement projects and providing direction in solving capital–related issues.
- Coordinating the development and implementation of short– and long–term financing plans.
- Coordinating public financing of infrastructure needs for the new communities that are included in the General Plan.

1993–94 Accomplishments

1. Coordinated the issuance of $110.7 million certificates of participation to refinance three of the five outstanding issues. The advance refunding provides an average annual Net County Cost savings of approximately $325,000 in lease payments.
2. Initiated the process in securing financing of the $17.3 million Solid Waste Expansion Project.
3. Transitioned the County's affirmation action function from the County Administrator's Office to the Personnel Division.
4. Participated in the Jail Staffing Task Force. Completed an in–depth review of officer staffing, scheduling, and overtime usage at the Jail. Implemented the Task Force's recommendations which were approved by the Board of Supervisors in spring 1994.
5. Jointly with the affected departments and Personnel Division, developed and implemented consolidation plans for the following County offices/departments:
    - Board of Supervisors and Clerk of the Board
    - Recorder and County Clerk
    - Manteca–Ripon–Escalon and Tracy Municipal Courts
6. Developed and introduced, jointly with the three Marshals, legislation to consolidate the County's marshal operations.

1994–95 Objectives

1. To complete and implement the financing plan for the $17.3 million Solid Waste Expansion Project.
2. To coordinate, jointly with the affected departments, the implementation of the Governor's State/County restructuring plan.
3. To complete major studies in two program areas to be identified during budget process. To develop and coordinate.
4. To develop and coordinate legislative proposals designed to cut costs and generate revenue.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Appropriation Transfers Processed	1,378	1,215	572	250	250
CAO Board Letters/Reports Presented To BOS	87	84	100	110	110

10305—Employment & Economic Development

General Government

Marcelo Lopez, *EEDD Director*

JTPA Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,522,643	$4,901,076	$5,437,149	$5,437,149	$536,073
Services & Supplies	7,639,140	13,065,584	8,264,303	8,264,303	(4,801,281)
Fixed Assets	327,815	0	0	0	0
Total Appropriations	$12,489,598	$17,966,660	$13,701,452	$13,701,452	($4,265,208)
Earned Revenues By Source					
Aid from Other Govt Agencies	$11,264,649	$17,238,217	$12,471,129	$12,471,129	($4,767,088)
Charges for Services	0	300	300	300	0
Miscellaneous Revenues	178,401	179,800	225,150	225,150	45,350
Operating Transfers In	911,133	1,004,873	1,004,873	1,004,873	0
Fund Balance	135,415	(456,530)	0	0	456,530
Total Revenues	$12,489,598	$17,966,660	$13,701,452	$13,701,452	($4,265,208)
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	107.0	113.0	113.0	113.0	0.0
Temporary (Full–Time Equivalent)	18.2	27.8	26.9	26.9	(0.9)
Total Staffing	125.2	140.8	139.9	139.9	(0.9)

Purpose

No mandate exists for the Employment and Economic Development Department (EEDD). However, once a jurisdiction has received designation as a Service Delivery Area (SDA), levels of service must conform to standards established by law.

EEDD provides employment, training, education, and economic development services Countywide. It serves as staff to the Private Industry Council (PIC), the San Joaquin County Economic Development Association (EDA), the Tracy/San Joaquin Certified Development Corporation (T/SJCDC), and the Revolving Loan Fund (RLF). Employment and training services for the Greater Avenues for Independence (GAIN) program is also provided under a cooperative agreement with the Human Services Agency (HSA).

Major Budget Changes

Salaries & Employee Benefits

➤ $156,096	Negotiated salary and benefit adjustments.
➤ $172,754	Salary and benefit costs for an additional pay period in 1994–95.
➤ $246,426	Full–year costs of seven positions added midyear to implement EDWAA program.
➤ ($39,203)	Decrease in contract/extra help employees.

Services & Supplies

➤ ($4,697,755)	Decrease in JTPA program costs for work experience wages and training contracts.
➤ ($101,000)	Reduction of outreach efforts.

Revenues

➤	($4,767,088)	Decreased federal and State funding.
➤	$49,000	Increased funding from T/SJCDC and Delta Small Business Development Center.
➤	$456,530	Eliminate negative fund balance from 1993–94.

Program Discussion

The 1994–95 EEDD budget reflects a decrease of $4,767,088 in federal and State funding. The reduction reflects primarily: 1) the 1993–94 actual federal and State allocation for the Summer Youth Employment and Training Program (SYETP) which was $4.6 million less than anticipated, 2) a decrease of approximately $1.8 million in prior year carry–over funds, and 3) projected funding increases in SYETP and Economic Dislocated Workers (EDWAA) programs of $1.7 million.

Included in the 1993–94 EEDD budget was $7,555,412 for its SYETP, based on the Department of Labor's (DOL) projections. However, the 1993–94 actual allocation for SYETP was only $2,911,350, which is $4,644,062 less than DOL's initial estimates. In 1994–95, the SYETP is expected to receive $3,890,480, a 25% increase over the 1993–94 actual allocation plus a $251,293 carry–over fund. Additionally, EDWAA–Dislocated Workers Program is anticipated to receive $2,081,838, an increase of $1,016,803 or 95.5% over the 1993–94 allocation of $1,065,035.

The federal government plans to use the SDA as a major provider of services under the President's economic recovery program. Proposed legislation spearheaded by the Clinton Administration will push SDAs toward one–stop career centers where clients can receive comprehensive employment and training services. EEDD will continue to move forward with modifications to its delivery system in anticipation of legislative changes in the current JTPA system.

EEDD will continue to focus on business retention, expansion, and the Enterprise Zone through the EDA, in cooperation with the City of Stockton and use of the Economic Development Center.

JTPA funding represents over 75% of EEDD's revenues. The Department has made significant program changes to comply with the new JTPA amendments which became effective on July 1, 1993. The amendments target services to hard–to–serve clients, while increasing the job retention requirement from three to six months. This emphasis requires program modifications which are expected to increase per participant cost and result in fewer clients served.

The EEDD Reemployment Center will continue to assist laid off individuals to return to work and serve as a centerpiece of economic recovery.

The EEDD portion of the GAIN/JOBS program is in a major state of flux. The Governor has proposed to increase the GAIN allocation. EEDD currently functions as a subcontractor to the Human Services Agency (HSA) for Pre–Employment Preparation (work experience), Job Search and Assessment functions under GAIN. Due to funding uncertainties, and in agreement with HSA, EEDD has

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Job Training Partnership Act					
Participants Enrolled	3,526	2,779	2,162	1,628	1,434
Participants Placed	1,295	979	672	504	692
Summer Youth Employment & Training					
Participant Enrollments	1,486	2,420	1,496	1,800	1,800
Greater Avenues for Independence					
Job Services, Assessment, PREP	3,437	2,038	1,068	1,193	598

budgeted the same funding level for GAIN as in 1993–94. There is an anticipated County share of costs to GAIN of 15%. Therefore, of the $1,004,873 GAIN program funds projected for EEDD, $150,731 constitutes the County share and is included in the HSA budget.

EEDD will continue to operate the Economic Development Center, which includes the Small Business Development Center of San Joaquin Delta College, the Business Retention and Expansion program, the Revolving Loan Fund (RLF) and Small Business Loan Packaging programs, and the Economic Development Association program. Both the RLF and the Small Business Loan Packaging programs continue to expand to assist business and create jobs. The amount budgeted for the RLF is the administrative portion of this fund. It supports an approximate $9.1 million loan fund placed in trust at the Bank of Stockton.

The following chart summarizes funding of EEDD programs:

Program	1994–95 Approp	% of Budget
JTPA (not including SYETP)	$6,519,647	47.59%
JTPA Summer Youth Program	3,890,480	28.39%
Economic Dislocated Workers	1,664,970	12.15%
GAIN	1,004,873	7.33%
Revolving Loan Fund	185,000	1.35%
EDA	160,000	1.17%
Rapid Response–EDWAA	93,750	.68%
Labor Market Information	68,782	.50%
Tracy Certified Dev'l Corp	50,000	.36%
Title IV–Now	45,000	.33%
Delta–SBDC	6,000	.05%
Miscellaneous Revenue	12,950	.10%
Total	$13,701,452	100.00%

There may be changes in funding levels and/or program elements. As such occurs, recommendations for adjustments will be made.

1993–94 Accomplishments

1. Assisted 121 people to find employment (through February 1994), maintained an adult entered employment rate of 79%, increased the average wages at placement from $7.52 to $7.56 per hour, placed 200 individuals into unsubsidized jobs, and exceeded performance standards for the 11th consecutive year earning a $385,968 bonus for 1992–93 performance.
2. Developed Job Specific Skills Competency tests for five occupations.
3. Provided $3.4 million RLF and Tracy/SJCDC loans to small businesses and local projects; over $1.2 million were invested within the Enterprise Zone and 237 jobs were created or saved.
4. Developed and implemented a system for coordinating the Enterprise Zone (EZ) vouchering process and trained all agencies which may refer eligible workers to EZ businesses. Vouchered 260 eligible workers to work in EZ (through March 1994) and provided information to over 1,000 businesses on accessing EZ benefits.

1994–95 Objectives

1. To implement programs under the JTPA Amendments and pending legislation, while still meeting established JTPA performance standards and increasing the average wage at placement for participants.
2. To continue to expand the Job Specific Skills Competency program, to finalize curricula with public education, and to establish a better working relationship with the Delta/ROPC programs to provide longer, higher skilled training programs at less cost to JTPA.
3. To coordinate County implementation of the Enterprise Zone.
4. To continue to work with business through EDA, RLF, T/SJCDC, Delta College SBDC, and the San Joaquin Partnership to create and retain jobs.
5. To implement the expanded SYETP to meet the President's economic plan and serve economically disadvantaged youth.
6. To implement an expanded Title III JTPA program to serve dislocated workers through the establishment of one–stop centers or career centers located throughout San Joaquin County.

108—Auditor–Controller

General Government

Adrian Van Houten, *Auditor–Controller*

General Fund	1992–93 Actual	1993–934 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,337,762	$1,200,775	$1,223,879	$1,223,879	$23,104
Services & Supplies	533,659	515,799	480,944	451,681	(64,118)
Fixed Assets	4,592	0	0	0	0
Total Expenditures	$1,876,013	$1,716,574	$1,704,823	$1,675,560	($41,014)
Intrafund Transfers	(157,159)	(131,964)	(196,290)	(196,290)	(64,326)
Total Appropriations	$1,718,854	$1,584,610	$1,508,533	$1,479,270	($105,340)
Earned Revenues By Source					
Aid from Other Govt Agencies	$15,000	$99,027	$57,787	$57,787	($41,240)
Charges for Services	424,639	606,189	609,950	609,950	3,761
Miscellaneous Revenues	27,118	33,400	40,500	40,500	7,100
Total Revenues	$466,757	$738,616	$708,237	$708,237	($30,379)
Net County Cost					
Support	$1,252,097	$845,994	$800,296	$771,033	($74,961)
Allocated Positions	27.0	25.0	25.0	25.0	0.0

Purpose

Functions of the Auditor–Controller are mandated while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

Major Budget Changes

Salaries & Employee Benefits

➤ $23,104	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($25,263)	Decrease in office expense and postage.
➤ $9,700	Increase in annual audit fees.
➤ ($51,143)	Decrease in data processing costs.
➤ $4,398	Increase in maintenance and rents and leases for equipment.

Intrafund Transfers

➤ $64,326	Increase in cost allocation recovery and direct charges for services.

Revenues

➤ ($84,027)	Decrease in mandated cost reimbursement.
➤ $42,787	One–time State reimbursement for unitary tax processing.
➤ $3,761	Net increase in charges for services.
➤ $7,100	Net increase in miscellaneous revenues.

Program Discussion

The Auditor–Controller's 1994–95 proposed budget reflects a Net County Cost decrease of $74,961. The

108—Auditor–Controller

General Government

Auditor–Controller's operation is a critical component of the property tax system and is needed by all operations for mandatory accounting functions, including mandatory support for reimbursable and revenue generation programs.

Since 1992–93 the Department has been reduced by four positions. Much effort has been devoted to stabilizing accounting with diminished staff. Special projects, reports, and research provided to other jurisdictions and the general public will continue to be curtailed for a period.

Further reductions to the Auditor–Controller's Office are not recommended due to the criticality of the functions performed and the potential loss of revenue should the property tax administration system, reimbursable program audits, and mandatory audits, be impaired.

1993–94 Accomplishments

1. Acquired four personal computers to mitigate staff loss.
2. Implemented in–house flexible benefits plan administration in coordination with the Personnel Division.
3. Trained staff to utilize personal computers for tasks normally done manually.
4. Conversion of record keeping files to optical disks was not achieved due to budget reductions.
5. Implemented the Teeter Plan to recognize property tax revenues upon assessment.

1994–95 Objectives

1. To modify the supplemental property tax appropriations system to implement fully the Teeter Plan.
2. To enhance the Auditor's financial system to provide the annual transaction information of all agency funds by type.
3. To implement Governmental Accounting Standard Board statement (GASB) concerning the financial reporting entity (FRE) for 1993–94 County financial statement presentation purposes.
4. To implement GASB standard for accounting for municipal solid waste landfill closure and post closure care costs for 1993–94 County financial statement presentation purposes.
5. To complete the biannual audit of Municipal Courts, which covers 1992–93 and 1993–94.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	**1991–92**	**1992–93**	**1993–94**	**1994–95**
Treasury Deposit Receipts	12,237	11,698	12,937	12,940	13,000
Disbursements					
Warrants	1,012,757	1,016,808	801,729	837,456	840,500
Purchase Orders & Claims	210,073	267,600	285,450	295,779	300,000
Journal Entries	627	625	806	813	800
Property Taxes					
Changes to Tax Roll	10,720	10,382	10,570	11,342	11,500
Auditor's Tax Refunds	964	914	1,155	1,300	1,400
Property Tax Clearances	319	150	208	200	200
Tax Redemptions	4,118	4,596	5,495	5,800	6,000

10804—Operating Transfers

General Government

David L. Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$535,915	$3,547,870	$705,834	$705,834	($2,842,036)
Total Appropriations	$535,915	$3,547,870	$705,834	$705,834	($2,842,036)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$535,915	$3,547,870	$705,834	$705,834	($2,842,036)

Purpose

This appropriation provides General Fund monies to be transferred to other funds and received as revenue transfers from other funds to the General Fund.

Major Budget Changes

➤ ($2,800,000)	Decrease in projected replenishment to the Reserve for Contingencies.
➤ ($33,036)	Reduce contribution to the Animal Control budget.
➤ ($9,000)	Delete one–time transfer to close out the Central Store Internal Service Fund.

Program Discussion

The State Controller requires that transfers between funds of end–of–the–year balances be done by appropriating the funds in the next fiscal year and transferring them to the receiving fund where they are recorded as revenues. Two such required Operating Transfers Out are reflected in this budget for 1994–95 as follows:

- *Rabies Treatment Fund* – $305,834 will be provided as a source of funding for the Animal Control budget #263 not covered by license fees or other revenues.
- *Contingency Fund* – $400,000 will be transferred to the Reserve for Contingencies to bring it to the recommended level of $3.2 million. The exact amount required will be known in August and a midyear change will adjust this initial estimate.

109—Information Systems

General Government

Steven A. Steinbrecher, *Information Systems Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,704,040	$2,603,114	$2,702,895	$2,702,895	$99,781
Services & Supplies	2,591,654	2,752,505	2,210,678	2,210,678	(541,827)
Fixed Assets	41,749	11,002	11,002	11,002	0
Total Expenditures	$5,337,443	$5,366,621	$4,924,575	$4,924,575	($442,046)
Intrafund Transfers	(4,093,084)	(3,849,929)	(3,566,741)	(3,566,741)	283,188
Total Appropriations	$1,244,359	$1,516,692	$1,357,834	$1,357,834	($158,858)
Earned Revenues By Source					
Charges for Services	$1,561,376	$1,700,495	$1,521,608	$1,521,608	($178,887)
Operating Transfers In	62,946	50,000	50,000	50,000	0
Total Revenues	$1,624,322	$1,750,495	$1,571,608	$1,571,608	($178,887)
Net County Cost					
Support	($379,963)	($233,803)	($213,774)	($213,774)	$20,029
Allocated Positions	53.0	50.0	50.0	50.0	0.0
Temporary (Full–Time Equivalent)	2.0	0.0	0.0	0.0	0.0
Total Staffing	55.0	50.0	50.0	50.0	0.0

Purpose

The San Joaquin County Information Systems Division (ISD) provides information processing service, support, and coordination to County departments.

Major Budget Changes

Salaries & Employee Benefits

➤ $99,781	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($63,866)	Decrease cost of various equipment maintenance contracts.
➤ ($464,629)	Lease payments on computer hardware and software completed.
➤ ($19,021)	Reduction in staff training and professional services.

Intrafund Transfers

➤ ($213,275)	Decrease direct charges for services/equipment to General Fund departments due to payoff of equipment leases and other reductions.
➤ ($69,913)	Cost Allocation Plan adjustment.

Revenues

➤ $39,000	Increase in services/equipment charges to outside agencies.
➤ ($15,937)	Reduction in services/equipment charges to Enterprise and Internal Service Funds.
➤ ($170,053)	Transfer charges of services/equipment to general fund accounts to reflect shift of ongoing CJIS activity to appropriate customers.
➤ ($31,897)	Cost Allocation Plan adjustment.

Program Discussion

The Information Systems Division paid off one of its two mainframe computers as of June 1994 resulting in a cost savings of $432,819 in 1994–95. The savings generated by the pay–off precludes ISD from the need for further staffing reductions in the coming year. It further results in a reduction in charges to the General Fund departments of $213,275.

The Information Systems Division has been shifting its resources within County departments during the past two years in an attempt to lessen its dependence on General Fund revenues by increasing non–General Fund revenue coming into the division. Among other new business, ISD is providing on–site services to the Human Services Agency, has been awarded a contract to rewrite the San Joaquin Employee's Retirement Association application software, and provides telecommunications and computer processing services to numerous city, State, and federal agencies. Presently, ISD is attempting to broaden its customer base outside the public sector.

During the past year, the County Information Technology Advisory Committee (ITAC) was formed. Its initial focus was in developing the "groundwork" for a proactive approach to the development and management of the County's increasingly valuable information systems resources.

Major Changes In Future Service Demand

Two new State/federal automation systems are scheduled to be on–line during 1994–95. These are: 1) the Interim Statewide Automated Welfare System for the Human Services Agency, and 2) the Statewide Automated Child Support System for the District Attorney Family Support Division. Implementation of these two systems could result in a General Fund revenue loss up to $1.3 million annually.

Interim Statewide Automated Welfare System

The State of California is scheduled to implement its *Interim Statewide Automated Welfare System* (ISAWS) in San Joaquin County during 1994–95. At this time many of the details for the funding, cost allocation, and potential mitigation plan for County General Funds are being discussed and formulated between County and State policymakers.

ISAWS will replace all of the client data collection and eligibility determination functions provided by the present County human services system and an unknown amount of the actual claim and warrant processing, statistical and State reporting requirement functions. For these reasons, it is difficult to perform proper analysis of the full fiscal impact ISAWS implementation will have in San Joaquin County. The loss of General Fund revenue for the processing of Human Services (welfare) related information will result in significant increases in processing costs for the remainder of the County's Unisys computer users. A worst case scenario for San Joaquin County would be a total loss of this revenue, approximately $1 million annually, in a short time span. The probable scenario is a cutoff of some portion of this revenue, with a graduated loss following over some number of months until the County's new level of reimbursement is reached.

Statewide Automated Child Support System

A similar scenario is being followed with respect to the *Statewide Automated Child Support System* (SACSS), a combined federal–State project scheduled for implementation in San Joaquin County in November 1994. This is a federally mandated project. The County's estimated General Fund revenue loss will be approximately $360,000 effective in 1995–96. Revenue losses for 1994–95 will be determined upon the parallel testing period and the vendor's ability to deliver the SACSS system to the District Attorney Family Support Division on time.

Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Computer Production Hours	30,492	33,767	36,467	36,815	36,755
Teleprocessing Transactions:					
Unisys mainframe	10,991,730	12,232,794	12,874,496	13,989,821	15,440,450
IBM mainframe	17,127,002	21,342,672	35,294,825	39,051,564	42,390,000
Systems & Programming Hours Charged	N/A	N/A	30,360	20,000	23,616

109—Information Systems
General Government

In March 1994, the Board of Supervisors approved the Department's request for ISD to explore developing partnerships with other public and private agencies for providing computer services to mitigate the potential $1.3 million General Fund revenue loss resulting from the implementation of ISAWS and SACSS.

1993–94 Accomplishments

1. Formed an Information Technology Advisory Committee (ITAC).
2. Implemented the last scheduled module for the Criminal Justice Information System (CJIS) project in the Adult Probation Department.
3. Developed and conducted a Countywide information technology inventory and needs assessment. As part of this process, initiated the County's first–ever automated inventory of information systems equipment, software, and services to be made available for all County employees.
4. Designed and developed a scheduling process for an information technology educational program for executive and senior managers with the Personnel Division. This educational program will begin in the Fall of 1994.
5. Implemented an aggressive staff training program in the areas of Total Quality Management, change and change management, technical, writing and business skills, diversity, and sexual harassment education.
6. Implemented an Internship program with the University of the Pacific School of Business and Computer Science.

1994–95 Objectives

1. To develop a short–term (12–18 months) tactical plan in accordance with the results of the Countywide Information Survey and Needs Assessment.
2. To upgrade the County's ES9000 processor in accordance with the ISD's tactical growth plan for the Criminal Justice Information System.
3. To develop and present a long–term solution to ITAC for the replacement of the Unisys 2200 mainframe platform.
4. To increase participation in the Internship program with the University of the Pacific School of Business and Computer Science.
5. To continue to pursue an aggressive staff training program in the area of change and change management.

Office Automation Internal Service Fund

General Government

Steven A. Steinbrecher, *Information Systems Director*

Office Automation ISF	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Lease Payment	$265,780	$314,444	$355,839	$355,839	$41,395
Casualty Insurance	25	68	73	73	5
Cost Allocation Plan	0	506	650	650	144
Fixed Assets	17,490	0	0	0	0
Total Expenditures	$283,295	$315,018	$356,562	$356,562	$41,544
Earned Revenues By Source					
Rental Revenue	$263,974	$320,295	$355,163	$355,163	$34,868
Total Revenues	$263,974	$320,295	$355,163	$355,163	$34,868
Revenues Over/Under Expenses	($19,321)	$5,277	($1,399)	($1,399)	($6,676)

Purpose

The Office Automation Internal Service Fund (ISF) was created to manage the ongoing replacement of the County's older personal computer (PC) systems. The intent of the program is to maintain all County PCs within an acceptable range of computer technology and compatibility.

Major Budget Changes

Services & Supplies

➤ $41,395	Lease payments for 1994–95 planned replacement systems.

Revenues

➤ $34,868	"Rental" revenue.

Program Discussion

The ongoing updating of personal computer systems is accomplished through the annual replacement of the oldest 25% of the County's installed base. The new systems are leased by the ISF for a period of four years, which is the length of the program's replacement cycle. The leased PCs are then "rented" to the user departments for a fixed annual fee. After four years, the leased PCs come due for replacement.

In addition to the ongoing *replacement* of existing PCs, new *additions* to the installed base also come under the program. As a department receives approval for additional PC acquisitions, these units are leased by the ISF and in turn rented to the department for a four–year period. Many departments also have opted to replace their dedicated word processors with PCs under the program.

The program, now entering in its fifth year, is on track with a total of 95% of the County's originally installed PCs for the participating departments now replaced. Additional new system acquisitions for departments continue, with greater emphasis towards networked workstations and file servers than stand–alone systems.

Staffing reductions over the past two years have resulted in reduced support to this program. The ISF will continue to function to ensure compatibility and some degree of standardization. Development of a Countywide office automation/mainframe computer network will proceed as plans are developed and funding becomes available.

1993–94 Accomplishments

1. Leased and installed 37 *replacement* and *new* personal computer systems.
2. Installed components to link additional networks into Countywide local area network.

3. Continued integrating mainframe and local area network technologies.

1994–95 Objectives

1. To continue to replace aging personal computer equipment per the established schedule.
2. To continue the integration of technologies for mainframe and local area networks.
3. To link local mainframes and networks into the Statewide network installed to support the Interim Statewide Automated Welfare System (ISAWS).

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Installation of Replacements	70	35	30	27	259
Installation of Additional Systems	91	85	5	10	0
Total Leased Systems	161	120	35	37	259

110—Treasurer–Tax Collector

General Government

Thomas Russell, *Treasurer–Tax Collector*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,000,529	$997,763	$1,030,752	$1,030,752	$32,989
Services & Supplies	709,279	744,513	644,119	644,119	(100,394)
Fixed Assets	1,865	14,000	2,465	2,465	(11,535)
Total Expenditures	$1,711,673	$1,756,276	$1,677,336	$1,677,336	($78,940)
Intrafund Transfers	(113,686)	(22,088)	(70,619)	(70,619)	(48,531)
Total Appropriations	$1,597,987	$1,734,188	$1,606,717	$1,606,717	($127,471)
Earned Revenues By Source					
Taxes	$201,883	$190,000	$198,000	$198,000	$8,000
Licenses/Permits/Franchises	45,022	72,000	59,000	59,000	(13,000)
Aid from Other Govt Agencies	22,408	0	0	0	0
Charges for Services	194,171	306,453	376,499	376,499	70,046
Miscellaneous	68,736	153,213	108,206	108,206	(45,007)
Total Revenues	$532,220	$721,666	$741,705	$741,705	$20,039
Net County Cost					
Mandated	$1,065,767	$1,012,522	$865,012	$865,012	($147,510)
Allocated Positions	23.0	23.0	23.0	23.0	0.0
Temporary (Full–Time Equivalent)	1.3	1.3	1.1	1.1	(0.2)
Total Staffing	24.3	24.3	24.1	24.1	(0.2)

Purpose

Functions of the Treasurer–Tax Collector are mandated while service levels are discretionary. Duties include payment processing, investing, and keeping safe monies and securities of the County and other public entities. Property tax laws are also administered.

Major Budget Changes

Salaries & Employee Benefits

➤ $32,989	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($12,000)	Net reduction in general office expenses.
➤ ($17,500)	Decrease in outside services for computer programing.
➤ $78,742	Increase in data processing charges.

Fixed Assets

➤ $2,465	Purchase of additional printers.

Intrafund Transfers

➤ $48,531	Cost Allocation Plan adjustment.

Revenues

➤ $8,000	Increase in penalties and costs on delinquent taxes.
➤ ($13,000)	Decrease in business license renewals.
➤ $70,046	Increase charges for Treasurer–Tax Collector's services.

➤ ($53,263)	Decrease in transfer of unclaimed money to the General Fund.
➤ $9,256	Increase in bad check fees.

Program Discussion

The Treasurer–Tax Collector's 1994–95 proposed budget reflects a Net County Cost decrease of $147,510.

The Treasurer–Tax Collector's operation is a critical component of the property tax system and the investment program results in interest earnings. Both revenue generation areas comprise major portions of the County's General Purpose Revenue.

Over the past year the Treasurer–Tax Collector has reorganized to curb staffing costs. The 1994–95 recommended staffing is reduced by a 0.2 FTE position.

Several revenue initiatives in 1993–94 have allowed the Department to minimize staff reductions which would adversely impact the property tax system and investment program.

1993–94 Accomplishments

1. Reviewed existing Transient Occupancy Tax Ordinance and made recommendations to the Board of Supervisors.
2. Enhanced existing Automated Investment Program.

1994–95 Objectives

1. To study replacement of remittance processing equipment.
2. To automate coupon/principal payment system for relevant County bond issues.
3. To study check and coding equipment used by the Treasury.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Properties Tax Defaulted	4,967	5,000	5,197	5,100	5,000
Redemptions (Secured)	4,118	4,220	5,609	6,500	6,750
Duplicate Payments	2,323	2,200	2,579	2,550	2,600
Checks Returned	451	475	295	362	380
Business License	1,686	1,800	2,200	2,513	2,800
Warrants Processed	1,069,171	944,000	959,261	992,650	1,025,000
Unsecured Tax Bills	24,616	25,000	26,303	25,253	26,300
Secured Tax Bills	147,181	149,139	144,595	147,567	150,000
SB 813 Bills	24,886	26,300	18,479	22,742	24,000

111—Assessor

General Government

Gary Freeman, ***Assessor***

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,887,764	$3,753,123	$3,883,809	$3,760,778	$7,655
Services & Supplies	582,652	466,704	455,847	455,847	(10,857)
Fixed Assets	44,616	3,150	3,500	3,500	350
Total Expenditures	$4,515,032	$4,222,977	$4,343,156	$4,220,125	($2,852)
Intrafund Transfers	(468)	(1,000)	0	0	1,000
Total Appropriations	$4,514,564	$4,221,977	$4,343,156	$4,220,125	($1,852)
Earned Revenues By Source					
Aid from Other Govt Agencies	$4,747	$0	$0	$0	$0
Charges for Services	109,048	28,291	28,000	28,000	(291)
Total Revenues	$113,795	$28,291	$28,000	$28,000	($291)
Net County Cost					
Mandated	$4,400,769	$4,193,686	$4,315,156	$4,192,125	($1,561)
Allocated Positions	85.0	81.0	81.0	78.0	(3.0)
Temporary (Full–Time Equivalent)	1.4	1.4	2.7	2.7	1.3
Total Staffing	86.4	82.4	83.7	80.7	(1.7)

Purpose

The County Assessor is a mandated function responsible for producing annual property assessment rolls, the basis of property tax revenue. The Assessor discovers, values, and enrolls all taxable property in San Joaquin County. The Office also investigates and values all new construction; determines status and reappraises all properties with a change of ownership; monitors the planting/pulling of all commercial trees and vines, and administers the constitutional exemption on young trees and vines; revalues Williamson Act property annually and reduces to Proposition 13 values where appropriate; establishes a system for mapping, identifying, and appraising mobile homes; administers various tax exemption programs; and maintains Countywide ownership data and property maps.

Major Budget Changes

Salaries & Employee Benefits

➤ ($113,691)	Delete three positions to reduce Net County Cost.
➤ $92,503	Negotiated salary and benefit adjustments.
➤ $25,920	Increase extra help during peak season.
➤ ($9,340)	Increase salary savings.

Services & Supplies

➤ ($36,820)	Reduce data processing charges—lower mainframe use with new Assessor computer system.

Fixed Assets

➤ $3,500	Replace old and broken chairs.

Program Discussion

Property taxes are the County's primary source of General Purpose Revenue. The Assessor's property assessment rolls establish the property tax base for all local government agencies in the County, including cities, special districts, and school districts. Maximum revenue is achieved only through an active, fair, and complete assessment program.

Although current economic conditions have *altered* the Assessor's work load to some extent, it has *not* been reduced. Over the past two years staffing has been reduced from 89 to 81 positions. The Office has implemented a number of changes to help handle the work load with a reduced staff. The processing of the tax roll has been streamlined to the extent feasible while meeting Revenue and Taxation Code mandates and the expectations of the public.

Staffing is a critical concern at the recommended Net County Cost of $4,192,125. To operate at that funding level, a total of three existing positions must be deleted. The Assessor has identified three positions which can be eliminated without *significant* negative impact to County revenues. The positions are as follows:

	Position	Annual Cost
1	*Auditor–Appraiser I*	$48,495
2	*Clerk Typist II*	65,196
3	*Total*	$113,691

The full $113,691 savings would not be realized. Approximately $26,000 in additional extra help would be needed during peak roll production season to process business property statements.

The elimination of an Auditor–Appraiser I position would result in reduced capability to maintain the mandatory audit work load of the office. The likely result is an increase in the overall error rate of the audits section and lost or delayed receipt of revenue from escaped assessments. The loss of the position will reduce the ability of the office to assist taxpayers in filling out annual property statements. This could lead to inaccurate reporting, additional roll corrections, and additional assessment appeals. An increased error rate will result in increased work for the Auditor–Controller and Clerk of the Board. In addition, there could be some inconvenience to taxpayers and delays in collecting some taxes.

The elimination of one Clerk Typist II position would result in the Office no longer using business licenses as a means of discovering new business accounts. Sales tax permits and business licenses now are used for discovering new business accounts and maintaining existing accounts. Since professional businesses and some other types of businesses are not required to collect sales tax, some of these business are likely to escape assessment. Existing accounts may no longer be maintained properly, creating more corrected tax bills. This could impact the Auditor–Controller and Clerk of the Board and it could inconvenience taxpayers and delay collection of some taxes.

Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Total Roll Values (000)	$17,862,042	$19,679,651	$20,973,391	$22,084,544	$22,650,000
Property Transfers	22,696	21,200	20,397	22,647	23,000
New Subdivision Lots	4,115	3,135	1,139	1,716	1,800
Total Permits Received	18,500	16,600	16,500	15,500	16,000
Enrolled Supplement Value (000)	$1,235,026	$1,492,000	$1,200,000	$1,000,000	$1,100,000
Boats	11,924	12,176	12,284	10,727	11,000
Aircraft	416	462	462	451	460
Audits–Mandatory	198	227	195	200	210
Property Statements	17,800	18,237	18,568	18,446	16,158

The elimination of a second Clerk Typist II position would result in less file review prior to data input and less verification after data input. This could lead to a higher error rate and an increase in the number of corrected bills. The work load of the Auditor–Controller and Clerk of the Board will be impacted. This could inconvenience taxpayers and delay collection of some taxes.

Beyond the three positions identified above, the Assessor indicates that additional staff cuts would force a decision to stop processing certain types of properties for the tax roll. This action would, in effect, signal the start of the dismantling of the County's property tax system. The integrity of the present system would begin to erode immediately as lower value new construction would no longer be enrolled. That action would result in an ongoing loss of tax revenue for all local jurisdictions. In addition, work load will immediately increase in the area of appeals and tax change orders. These are extremely time consuming processes which directly impact the Auditor–Controller and Clerk of the Board. Not enrolling low value new construction would have a long–term, adverse effect on the Assessor's direct sales enrollment system, comparable sales file, fire district square footage file, property characteristics data file (which is sold to vendors), and the property data base which is used by many local government agencies. Local special districts, cities, schools, and other County departments utilize the data base as an integral part of their operations.

Other County revenue for the administration of the property tax system could be in jeopardy should the integrity of the property system begin to erode. The County receives a 5% administrative fee for processing the supplemental tax roll. The annual revenue of $430,000 could be lost if the roll is not maintained to a high level of accuracy as determined by State Board of Equalization audits.

Full Coverage Pilot Project

During the coming year, the Assessor will initiate a test project to determine if significant escaped assessments are occurring in new construction. The Assessor is notified of new construction through the building permit process. New construction completed without a building permit sometimes escapes assessment. In an attempt to quantify the scope of this problem, the Assessor will undertake a trial *Full Coverage Program* using existing staff. A field survey of all construction in a selected area will be made to determine if significant amounts of new construction are escaping assessment. The results will be analyzed to determine if a Countywide program would be cost effective.

Supplemental Request

The Assessor requests the restoration of the three positions recommended for deletion. The total cost of the three positions is $113,691, less $25,920 in extra help which would not be required. The net cost of the request is $87,771.

The County Administrator acknowledges the importance of maintaining the integrity of the property assessment system. However, under the present fiscal conditions, all departments dependent on General Purpose Revenue must share in the need to reduce costs to the maximum extent possible. Further reductions in the Assessor's budget are not being recommended due to the detrimental effect such actions would have on the County's dwindling property tax revenue base.

1993–94 Accomplishments

1. Continued to refine and update the Assessor's new OASIS computer system and data base.
2. Installed software to allow staff to download OASIS data into desktop PC's.
3. Continued to defer program of entering base year information due to staffing constraints. Adjusted values on approximately 30,000 parcels due to declining economy.

1994–95 Objectives

1. To increase use of computer aided drafting (CAD) system in drafting section.
2. To create on–line access to local multiple listing services which will allow appraisers more current access to changing market conditions.
3. To process the increased work load created by current market conditions. Over 30,000 adjusted parcels must be reviewed for re–valuation.
4. To explore the potential for developing a Geographic Information System (GIS) through a cooperative effort with other local agencies, including the State and cities.

Summary
All General Services Budgets

James Leonard, General Services Director

	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$5,804,448	$4,341,088	$4,409,513	$4,221,561	($119,527)
Services & Supplies	4,817,225	4,768,600	4,627,403	4,601,325	(167,275)
Other Charges	93,001	47,765	18,839	18,839	(28,926)
Fixed Assets	38,770	0	0	0	0
Total Expenditures	$10,753,444	$9,157,453	$9,055,755	$8,841,725	($315,728)
Intrafund Transfers	(1,103,327)	(1,115,276)	(745,516)	(745,516)	369,760
Total Appropriations	$9,650,117	$8,042,177	$8,310,239	$8,096,209	$54,032
Earned Revenues By Source					
Fines & Forfeitures	$0	$0	$12,000	$12,000	$12,000
Interest & Rents	82,385	85,235	168,155	168,155	82,920
Aid from Other Govt Agencies	64,894	64,894	0	0	(64,894)
Charges for Services	2,720,698	3,056,843	3,044,799	3,044,799	(12,044)
Miscellaneous Revenue	20,555	26,915	26,245	26,245	(670)
Total Revenues	$2,888,532	$3,233,887	$3,251,199	$3,251,199	$17,312
Net County Cost					
Support	$4,882,120	$3,696,069	$4,031,936	$3,817,906	$121,837
Discretionary	1,879,465	1,112,221	1,027,104	1,027,104	(85,117)
Total Net County Cost	$6,761,585	$4,808,290	$5,059,040	$4,845,010	$36,720
Allocated	137.0	97.0	93.0	88.0	(9.0)
Temporary (Full–Time Equivalent)	22.2	12.7	12.7	12.7	0.0
Total Staffing	159.2	109.7	105.7	100.7	(9.0)

This is a summary of the six budget units which make up General Services. These include:

- 112 General Services/Purchasing
- 142 Government Buildings
- 702 Recreation
- 703 Parks and Recreation
- Central Telephone ISF
- Communications (Radio) ISF

112—General Services/Purchasing

General Government

James Leonard, *General Services Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,220,822	$944,795	$982,821	$982,821	$38,026
Services & Supplies	1,847,456	1,796,081	1,707,700	1,707,700	(88,381)
Fixed Assets	24,141	0	0	0	0
Total Expenditures	$3,092,419	$2,740,876	$2,690,521	$2,690,521	($50,355)
Intrafund Transfers	(855,415)	(909,522)	(707,573)	(707,573)	201,949
Total Appropriations	$2,237,004	$1,831,354	$1,982,948	$1,982,948	$151,594
Earned Revenues By Source					
Interest & Rents	$82,385	$85,235	$168,155	$168,155	$82,920
Charges for Services	850,260	996,913	1,088,305	1,088,305	91,392
Miscellaneous Revenues	16,724	26,195	25,500	25,500	(695)
Total Revenues	$949,369	$1,108,343	$1,281,960	$1,281,960	$173,617
Net County Cost					
Support	$1,287,635	$723,011	$700,988	$700,988	($22,023)
Allocated Positions	28.0	20.0	20.0	20.0	0.0
Temporary (Full–Time Equivalent)	5.1	5.4	5.4	5.4	0.0
Total Staffing	33.1	25.4	25.4	25.4	0.0

Purpose

The purpose of General Services/Purchasing is to provide overall management support to ensure efficient and effective service delivery from the four divisions in this budget and three departments which comprise the organization (Government Buildings, Communications, and Parks and Recreation). It also oversees the management of the Radio and Telephone Internal Service Fund budgets and the Recreation budget. This budget discusses only the four divisions within General Services/Purchasing.

The Property Management Division maintains the County real property inventory, contracts for janitorial services, negotiates the acquisition and disposal of County buildings and land subject to Board of Supervisors' approval, and administers the Courthouse weapons screening and security services.

The Records Management Division administers the County's Records Management Program including records storage, retrieval, retention, destruction, and paper recycling.

The Purchasing Division manages the County's procurement of materials, supplies, and services considering cost reduction, fiscal control, standardization, and conformance with applicable State and local statutes. This Division is also responsible for maintenance of the fixed assets inventory and for surplus furniture and fixtures.

The Central Services Division provides mail, messenger, printing, duplicating, and central receiving services.

Major Budget Changes

Salaries & Employee Benefits

➤ $38,026	Negotiated salary and benefit adjustments.

112—General Services/Purchasing

General Government

Services & Supplies

➤ ($54,860)	Reduced paper inventory and supplies in Duplicating.
➤ ($71,922)	Reduced postage used.
➤ ($5,105)	Reduced maintenance for Courthouse weapons screening equipment.
➤ ($3,073)	Reduced motor pool costs.
➤ ($36,000)	Decreased Courthouse security contract costs resulting from recommended closure of Weber Avenue entrance.
➤ $11,995	Increased Casualty and Workers' Compensation Insurances.
➤ $80,000	Increase in contractual payments for parking structure operation.

Intrafund Transfers

➤ ($165,096)	Reduced revenue due to fewer jobs in Duplicating and less mail processed through the Mailroom.
➤ ($29,253)	Cost Allocation Plan adjustment.

Revenues

➤ ($12,240)	Decreased rents from KJOY due to sale of Hotel Stockton.
➤ $80,000	Increased revenue from downtown parking structure and jury parking.
➤ $13,400	Transferred revenue from lease for Department of Justice laboratory.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Property Management					
Real property leases negotiated	26	26	26	25	21
Janitorial agreements negotiated	N/A	N/A	24	22	18
Easement agreements processed	N/A	N/A	5	5	5
Real property disposals/acquisitions	2	2	2	3	3
Courthouse weapons screenings	N/A	N/A	N/A	1,605,000	1,378,000
Hours of security/fire guard service	10,580	10,200	10,100	9,800	9,480
Central Services					
Print jobs	5,590	5,620	4,000	3,600	3,600
Printing impressions	11,025,500	11,100,000	10,442,000	9,435,545	9,432,545
Outgoing U.S. mail	2,300,000	2,350,000	2,100,827	2,043,528	2,043,528
Postal presort	2,185,000	2,232,500	1,985,000	1,825,331	1,825,331
Records Management					
County records in off–site storage (cubic feet)	24,993	29,500	32,753	34,385	34,385
Records requests processed	15,108	15,700	15,885	18,288	18,288
Records destroyed (cubic feet)	0	1,660	1,675	1,519	1,519
Paper recycled (tons)	134	125	204	204	204
Purchasing					
Purchase requisitions received	16,811	17,211	16,300	15,600	15,000
Purchase orders issued	15,073	15,096	14,600	14,200	14,000
Dollar value of purchase orders	$30,800,000	$43,000,000	$41,500,000	$40,000,000	$39,500,000
Invoices processed	N/A	N/A	97,250	98,600	97,500

➤ $9,000	Increase in Purchasing services revenue.
➤ $28,814	Increased in Central Services revenue.
➤ $55,907	Cost Allocation Plan adjustment.

Program Discussion

The recommended General Services/Purchasing budget meets its Net County Cost allocation through several distinct cost reduction actions. The first of these actions saves $6,970 by deleting the remaining funds for fuel tank removal. The County continues to be out of compliance with State laws and may be cited or fined.

The second recommended reduction action is to eliminate the preventative maintenance agreement on Courthouse security equipment and to close the Weber Avenue entrance to the Courthouse. This action would save $5,000 in equipment maintenance and $36,000 in contract security costs annually. Using only the San Joaquin Street entrance to the Courthouse preserves access for the disabled and allows the second set of security equipment to be used as back–up in case of equipment breakdown.

The third recommended action is to move juror and Grand Juror parking to the downtown parking structure. During 1993–94 the County will lose an estimated $65,000 on the parking garage operations. The County now pays $80,000 annually for the Central Parking District to operate the public parking portion of the garage with the County retaining all parking revenue.

This recommendation calls for the Central Parking District to continue to operate the garage; however, the Superior Court would terminate its current lease for juror and Grand Juror parking spaces and would now lease space in the parking garage with the County receiving this guaranteed revenue stream. In a related matter, based on the move of juror and Grand Juror parking, the Jury Commissioner is proposing to restrict per diem payment to sworn jurors only. This action will save the courts approximately $110,000 annually. All impacted parties have discussed and agreed to the recommended reduction action.

The final recommended reduction action saves $128,920 and reflects general cost savings actions enacted in Central Services during 1993–94. The actions include use of lower quality supplies in Duplicating, the removal of a central copier, and reduced courier services. The ongoing implementation of these actions has the following potential service impacts:

- ➤ Continued use of cheaper quality paper in Duplicating may result in damage or performance problems in office equipment.
- ➤ Because there is only one central copier remaining in the Courthouse, departments may purchase or lease larger, more expensive copiers, or may send more copying to Duplicating resulting in production delays.

1993–94 Accomplishments

1. Continued program of renegotiation of janitorial contracts to reduce expenditures from the 1992–93 level of $399,497 to present level of $265,005.
2. Began planning for use of barcodes in the Mailroom. Coordinated with U.S. Postal Service and met with departments to ensure that address formats conform to post office requirements.
3. Disposed of over 2,000 items of surplus equipment through placement in County departments and surplus sales. All surplus property in the Hotel Stockton has been moved or sold.

1994–95 Objectives

1. To continue with the plan to barcode mail processed by the Mailroom to reduce postal costs for most County departments.
2. To implement a new security system at the Canlis Building to improve security coverage and reduce costs.
3. To develop on–line processing of purchase orders for County departments.

Radio Internal Service Fund

General Government

James Leonard, *General Services Director*

Radio ISF	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$271,164	$272,550	$293,690	$293,690	$21,140
Depreciation	269,628	109,278	108,731	108,731	(547)
Total Appropriations	$540,792	$381,828	$402,421	$402,421	$20,593
Earned Revenues By Source					
Charges for Services	$489,020	$381,828	$402,421	$402,421	$20,593
Prior Year Recovery	0	0	0	0	0
Total Revenues	$489,020	$381,828	$402,421	$402,421	$20,593
Revenues Over/Under Expenses	($51,772)	$0	$0	$0	$0

Purpose

This fund exists for the purpose of centralizing the administrative and operating cost associated with providing and maintaining the County's Radio Communications Program.

Major Budget Changes

Services & Supplies

➤ $8,586	Increase in radio maintenance contract.
➤ $5,220	Increased professional services required for bar coding.
➤ $2,157	Increase in administrative charges.
➤ $1,939	Increase in reserve fund for replacement.

Depreciation

➤ ($547)	Decrease in depreciation expense.

Revenues

➤ $20,593	Increase in radio communications billings.

Program Discussion

The Radio Internal Service Fund (ISF) budget for 1994–95 reflects all expenditures associated with the support and operation of the Countywide Radio Communications System.

The radio inventory which has about 1,200 pieces of equipment is done manually. This process requires many staff hours to complete. Equipment location and serial numbers are located throughout County Offices and vehicles. The major project for 1994–95 will be to automate the inventory process through the use of bar code readers and an inventory data base. The result will be a savings in staff hours with better accuracy and more efficient record keeping. The cost of the equipment and software will be paid from the Radio ISF Reserve Fund.

The 1994–95 budget reflects the purchase of equipment from the reserve funds for the following departments:

Department	Equipment	Costs
Radio ISF	*Fire Base Station*	$16,200
Radio ISF	*Bar Code Equipment*	9,850
Public Works	*Control Station*	2,600
Total		**$28,650**

In addition, departments have requested the following new communication equipment:

Department		Equipment	Costs
Sheriff–Patrol	24	*Portable Radios*	$89,000
Sheriff–Custody	6	*Mobile Radios*	22,000
Emergency Services		*EDIS Base Station*	15,600
Public Works Util.	1	*Mobile Radio*	1,700
Environment Hth.	8	*Portable Radios*	8,500
Total			**$136,800**

New radio equipment requests are funded through individual department allocations. Departments budget for equipment in Radio Equipment account #0452–0000. The ongoing costs for maintenance is included in the centrally budgeted Radio Maintenance account #0211–0001 starting with the fiscal year following the purchase.

1993–94 Accomplishments

1. Completed the installation of radio equipment to optimize the North County Emergency Medical Communications System.
2. Installed new radio equipment for North County fire to improve the portable radio communications coverage for Delta Fire and North County Fire Districts.
3. Completed the design and recommendation for the communications system at San Joaquin General Hospital.
4. Installed surplus radio base stations at County departments to eliminate the high recurring costs of telephone line radio circuits.

1994–95 Objectives

1. To install the State of California OASIS system for the Office of Emergency Services.
2. To identify and implement radio system upgrades to improve emergency communications.
3. To develop and complete a bar code inventory system for radio equipment.

Telephone Internal Service Fund

General Government

James Leonard, ***General Services Director***

Telephone ISF	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$425,434	$426,972	$448,294	$448,294	$21,322
Services & Supplies	1,003,325	957,653	1,205,985	1,205,985	248,332
Other Charges	925,091	940,429	984,073	984,073	43,644
Total Appropriations	$2,353,850	$2,325,054	$2,638,352	$2,638,352	$313,298
Earned Revenues By Source					
Charges for Services	$2,173,471	$2,325,054	$2,638,352	$2,638,352	$313,298
Total Revenues	$2,173,471	$2,325,054	$2,638,352	$2,638,352	$313,298
Revenues Over/Under Expenses	($180,379)	$0	$0	$0	$0
Allocated Positions	8.0	8.0	8.0	8.0	0.0

Purpose

The Telephone Internal Service Fund (ISF) was created to centralize the cost of operating and maintaining the County's Central Telephone System. The ISF supports approximately 5,000 lines.

Major Budget Changes

Salaries & Employee Benefits

➤ $21,322	Normal salary and benefit adjustments.

Services & Supplies

➤ $104,900	Increase in Pacific Bell charges.
➤ $78,000	Increase in Voice Mail services.

Other Charges

➤ $43,644	Increase in depreciation expense.

Revenues

➤ $313,298	Increase in charges for services.

Program Discussion

The recommended budget for the Telephone ISF totals $2,638,352. Billings are based on recovery of expenses in three categories: operating expense, line rate, and departmental specific charges. The billing structure reflects the recovery of the $2,638,352 total expenses in the following manner:

- *Operating Expense – $833,835*
  Salaries and benefits for one Specialist Clerk, two Senior Office Systems Analysts, four Telephone Technicians, and the Communications Officer. Maintenance of equipment charges and overhead required to support the telephone system are included in this category.

- *Line Rate – $984,073*
  Specific charges to the operation of the DMS 100 Digital Centrex contract telephone system.

- *Departmental Specific Expense – $820,444*
  Charges based on prior year history, generated by actual usage by County employees for long distance, toll, and local and AT&T SDN calls. In addition, estimated overtime charges ($12,244) are requested to complete capital project telephone requirements and to support callbacks for repairs on equipment for departments that operate on a 24–hour basis.

Using this data, a base rate per line has been established that will recover all maintenance and administrative costs. The base rate billed to a department consists of the costs specific to the system (line rate) and the costs to support the system (operating expense).

For 1994–95 this base rate is $32.70 per month, per line as shown below:

Monthly Cost Per Line	
Line Rate	$19.48
Operating Expense	13.22
Total	**$32.70**

The new San Joaquin General Hospital construction project is scheduled for completion in January 1996. This project requires extensive wiring and telecommunications needs. To meet these requirements, the Board has approved contract negotiations with Pacific Bell for the extension of the existing digital Centrex services for another ten years. This will also allow for new services, including Integrated Services Digital Networking (ISDN), that will benefit all departments meeting both voice and data requirements.

For 1994–95 the following new telephone services have been requested:

Department	No. of Lines	Amount
Sheriff	10	$10,000
Stockton Muni Court	12	12,000
Personnel	2	2,000
Recorder	4	4,000
SJ General Hospital	30	30,000
Total		**$58,000**

However, requests for new services cannot be funded without donated capital from the General Fund. Communications' staff is now reviewing other options for acquiring these services and will return to the Board of Supervisors in late summer 1994 with recommended actions.

The County currently has 800 Voice Mailboxes and 7 call routers in service. Voice Mail services are funded by individual departments' net cost allocations.

New requests for 1994–95 include:

Department	Quantity	Cost
Personnel	2 Mailboxes	$168
Sheriff	10 Mailboxes	
	2 Call Routers	20,280
Environmental Health	41 Mailboxes	3,444
Public Defender	3 Mailboxes	252
SJ General Hospital	20 Mailboxes	1,680
Total		**$25,824**

1993–94 Accomplishments

1. Conducted studies to determine if call routing changes could be made to save on Service Area calls. Comprehensive changes were made to "fine–tune" route select tables saving approximately $80,000 in long distance charges.
2. Installed bar code system; programming and analysis now being done to tie into existing telephone/radio inventory databases.
3. Included new Hospital requirements in contract negotiations with Pacific Bell.

1994–95 Objectives

1. To renegotiate the Pacific Bell/AT&T contracts for digital Centrex voice and data services.
2. To evaluate and implement Integrated Services Digital Network services for County departments requiring state–of–the art technology for combined voice/data services.
3. To define the costs associated with data support (wiring, patching) for County departments.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Repairs (Trouble reports)	6,100	6,250	4,680	3,750	4,215
Telephone Service Remodel, Moves & Changes (no. of station equip/sets)	1,820	2,100	2,200	1,800	2,880
Equipment Conversion (Rental to County–owned)	100	60	20	0	0

116—Office of Revenue & Recovery

General Government

Pauline Toy, *Revenue & Recovery Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$913,883	$913,456	$955,196	$955,196	$41,740
Services & Supplies	551,276	494,979	456,582	456,582	(38,397)
Total Expenditures	$1,465,159	$1,408,435	$1,411,778	$1,411,778	$3,343
Intrafund Transfers	(402)	(500)	(775)	(775)	(275)
Total Appropriations	$1,464,757	$1,407,935	$1,411,003	$1,411,003	$3,068
Earned Revenues By Source					
Interest & Rents	$136,748	$115,000	$117,000	$117,000	$2,000
Charges for Services	820,105	817,600	835,410	835,410	17,810
Total Revenues	$956,853	$932,600	$952,410	$952,410	$19,810
Net County Cost					
Support	$507,904	$475,335	$458,593	$458,593	($16,742)
Allocated Positions	25.0	24.0	24.0	24.0	0.0
Temporary (Full–Time Equivalent)	0.6	0.5	0.7	0.7	0.2
Total Staffing	25.6	24.5	24.7	24.7	0.0

Purpose

The Office of Revenue and Recovery collects monies owed to the County and takes appropriate legal action to secure such accounts. The Office is not mandated and the level of service is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ $39,964	Negotiated salary and benefit increases.
➤ $1,776	Increased extra–help salaries and benefits.

Services & Supplies

➤ $15,000	Anticipated increase in postage and in the number of statement and letter mailings.
➤ ($11,250)	Decrease in the number of professional services used.
➤ ($48,443)	Decrease in data processing costs.
➤ $4,277	Increase in Workers' Compensation Insurance.

Revenues

➤ ($2,000)	Decrease in interest collected.
➤ ($17,000)	Decrease in Court fees and costs.
➤ $30,000	Increase in time spent on San Joaquin General Hospital collections.

Program Discussion

Legislation passed in 1993 suspended the renter's credit from being intercepted through the Franchise Tax Board during 1993 and 1994. As a result, an estimated $120,000 will be lost in revenues the next two years. The Office of Revenue and Recovery will be referring certain accounts to outside collection agencies in an effort to maintain revenues. The Office is experiencing a slight decrease in revenues in 1993–94 because more individuals in the work force are no longer employed and therefore have less income or no income. It also should be noted that referrals from the courts are down more than 3,000 accounts from the previous year.

The Office of Revenue and Recovery has met their Net County Cost allocation through increased revenues. San Joaquin General Hospital has agreed to increase its cost of collection by $30,000 to $530,000 to avoid losing hospital revenues as a result of reductions in staff.

Actual revenues collected for the last three years are shown below:

Department	1990–91	1991–92	1992–93
Hospital Pre–Enterprise	$33,808	$47,308	$30,989
Mental Health–Alcohol	21,151	24,496	32,972
Hospital Enterprise	1,976,345	2,077,062	2,349,790
Public Defender	11,605	12,404	10,693
Probation–Juvenile	10,997	14,638	21,348
Airport Enterprise	3,044	983	0
Pub Works–Motor Pool	44,892	22,190	41,182
Muni Court–Stockton	1,385,522	1,627,223	1,730,342
Muni Court–Lodi	567,700	515,068	558,652
Muni Court–Manteca	455,682	464,796	413,043
Muni Court–Tracy	424,828	463,735	424,664
Muni Court–Escalon	58,571	67,096	66,808
Muni Court–Ripon	67,169	65,965	60,093
Probation	1,764,554	1,711,998	1,454,536
Miscellaneous	226,113	267,541	289,810
Total	$7,051,981	$7,382,503	$7,484,922

1993–94 Accomplishments

1. Maintained service at the highest level, with only slight decrease in revenues.

1994–95 Objectives

1. To refer certain accounts to outside collection agencies.
2. To maintain the same level of service and increase revenue.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Dollars Collected	$7,051,981	$7,382,503	$7,484,922	$7,000,000	$7,100,000
Referrals Processed	46,274	45,000	33,771	30,500	33,000
Receipts Issued	111,098	111,000	112,335	105,500	107,000
Statements Mailed	342,985	342,000	379,362	396,000	400,000

118—County Counsel

General Government

John Cheadle, ***County Counsel***

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,359,890	$1,257,582	$1,276,626	$1,276,626	$19,044
Services & Supplies	57,989	69,879	79,807	79,807	9,928
Fixed Assets	21,990	0	0	0	0
Total Expenditures	$1,439,869	$1,327,461	$1,356,433	$1,356,433	$28,972
Intrafund Transfers	(62,778)	4,474	(36,998)	(36,998)	(41,472)
Total Appropriations	$1,377,091	$1,331,935	$1,319,435	$1,319,435	($12,500)
Earned Revenues By Source					
Charges for Services	$854,512	$1,008,848	$944,547	$944,547	($64,301)
Total Revenues	$854,512	$1,008,848	$944,547	$944,547	($64,301)
Net County Cost					
Support	$522,579	$323,087	$374,888	$374,888	$51,801
Allocated Positions	17.0	15.0	15.0	15.0	0.0
Temporary (Full–Time Equivalent)	1.0	1.5	1.0	1.0	(0.5)
Total Staffing	18.0	16.5	16.0	16.0	(0.5)

Purpose

The County Counsel's Office provides a variety of legal services to the Board of Supervisors, County departments, and special districts. This office also acts as legal advisor to various boards and commissions, and prosecutes or defends all court actions of a civil nature involving the County.

Major Budget Changes

Salaries and Employee Benefits

➤ $49,230	Negotiated salary and benefit adjustments.
➤ ($42,509)	Delete a vacant contract attorney position.
➤ $12,323	Increase extra–help funding to provide legal research and clerical assistance.

Services & Supplies

➤ $9,000	Per diem cost for Assessment Appeals Board members, previously budgeted in the Clerk of the Board budget #104.
➤ $943	Increase in Workers' Compensation and Casualty Insurance charges.

Intrafund Transfers

➤ $36,799	Increased reimbursement from General Fund–supported departments to reflect 1993–94 actual experience.
➤ $4,673	Cost Allocation Plan adjustment.

Revenues

➤ $11,010	Increased caseload and service billings to Enterprise Fund departments.
➤ ($21,371)	Decreased charges to Casualty Insurance Trust as a result of elimination of contract attorney position.
➤ ($48,796)	Cost Allocation Plan adjustment.

Program Discussion

The County Counsel's 1994–95 budget reflects a $12,500 funding reduction. A vacant contract attorney position is recommended to be deleted from this budget. Duties assigned to this position will be reassigned to remaining staff. It is anticipated that some client service will be negatively impacted.

Despite the budget reduction of $12,500, there is a Net County Cost increase of $51,801. This increase is primarily due to: 1) a net adjustment of $44,123 in the Cost Allocation Plan as prepared by the Auditor–Controller's Office, and 2) a $9,000 appropriation to fund the per diem cost for the Assessment Appeals Board members, this cost was previously budgeted in the Clerk of the Board budget #104.

1993–94 Accomplishments

1. Reallocated professional staff to reduce reliance on General Fund support.
2. Continued computerized opinion bank implementation.
3. Implemented voice mail partially in office.

1994–95 Objectives

1. To install research automation system.
2. To explore alternatives to further reduce reliance on General Fund support.
3. To complete implementation of voice mail as budget allows.

Work Load Data

	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Litigation			
Self–Insurance Trust Fund Cases	130	154	176
Collections	121	140	155
Conservatorship	130	140	287
Welfare & Institutions Code §6500	155	155	260
Other	550	650	700
Administrative Hearings	63	72	65
Contract Review & Compliance	1,465	1,500	1,450
Opinion Letters & Memoranda	340	340	300
Advice Letters & Memoranda	725	725	500
Client Conferences			
Telephonic	13,000	13,000	15,000
Non–telephonic	1,925	2,000	1,500
Research (% of time)	20%	20%	20%
Continuing Education & Training (% of time)	2%	1%	1%

124—Personnel Division

General Government

Trish Huarte–Pechan, *Manager of Personnel & Employee*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,138,161	$1,092,543	$1,137,052	$1,137,052	$44,509
Services & Supplies	395,539	429,901	378,259	361,059	(68,842)
Fixed Assets	2,064	6,000	4,000	4,000	(2,000)
Total Expenditures	$1,535,764	$1,528,444	$1,519,311	$1,502,111	($26,333)
Intrafund Transfers	(140,063)	(156,423)	(136,374)	(136,374)	20,049
Total Appropriations	$1,395,701	$1,372,021	$1,382,937	$1,365,737	($6,284)
Earned Revenues By Source					
Charges for Services	$1,080,041	$1,166,590	$1,101,926	$1,101,926	($64,664)
Miscellaneous Revenues	69	20	0	0	(20)
Total Revenues	$1,080,110	$1,166,610	$1,101,926	$1,101,926	($64,684)
Net County Cost					
Support	$315,591	$205,411	$281,011	$263,811	$58,400
Allocated Positions	22.0	20.0	20.0	20.0	0.0
Temporary (Full–Time Equivalent)	0.0	0.7	0.5	0.5	(0.2)
Total Staffing	22.0	20.7	20.5	20.5	(0.2)

Purpose

The Personnel Division provides centralized personnel services for all County departments including: recruitment; exam development; Affirmative Action coordination; administration of County health, dental, workers' compensation, unemployment, casualty, and life insurance programs; administration of training and deferred compensation programs; functions as chief labor negotiator; and staffs the Civil Service Commission.

Major Budget Changes

Salaries & Employee Benefits

➤ $44,509	Negotiated salary and benefit adjustments offset by a reduction in position level and reduced extra–help.

Services & Supplies

➤ ($5,000)	Reduction in training.
➤ ($14,031)	Net reduction in office support, supplies, and travel.
➤ ($17,200)	Conversion of service award memento program to a certificate program.

Fixed Assets

➤ $4,000	Computer software.

Intrafund Transfers

➤ $20,049	Cost Allocation Plan adjustment.

Revenues

➤ ($39,634)	Decrease Interfund and Enterprise Fund reimbursements.
➤ ($29,600)	Reduction in self–insurance reimbursements.

Program Discussion

The Personnel Division's budget for 1994–95 reflects a $58,400 Net County Cost increase. The Division's work has increased with County downsizing. Activities related to lay–off mitigation, affirmative action, grievance processing and settlement, disciplinary actions and hearings, and reorganizations are staff intensive. Additionally, contracts must be negotiated with sworn Sheriff staff, since current agreements expired November 1994.

Organizational changes made in 1993–94 have proven effective and meet changing work load demands with reduced staff. A reduction in position level and temporary help is recommended. One Personnel Analyst II position will be filled at the Personnel Analyst I level resulting in a net savings of $16,896. Combined with the reduction in temporary help, these changes will further reduce the level of expertise available to assist departments and ongoing personnel needs.

Services and supplies are reduced as well as training. This shields further staff reductions that would jeopardize the Division's ability to provide required Personnel expertise in support of County departments.

The Division will continue to be unable to process non–negotiated classification studies. Only minimal activity will be devoted to compliance with the Americans with Disabilities Act. The general focus will be on managing functions to minimize liability exposure from compliance agencies rather than proactive personnel management. Some recruitments may be delayed and other Personnel functions will not be performed as timely as in the past.

1993–94 Accomplishments

1. Assumed responsibility for affirmative action function, dedicating 50% of a Personnel Analyst III as Affirmative Action Officer and approximately 25% of a support staff. Provided diversity training to approximately 25% of County employees.
2. Completed review processes necessary to comply with the Americans with Disabilities Act and the Federal Family Leave Act, and provided training to management staff.
3. Located alternative employment for approximately 65% of laid off employees. Reemployment process continues.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Recruiting & Testing					
Recruitments	229	198	128	73	80
Applications Processed	8,000	7,554	4,200	2,469*	2,700
Lists Established	250	213	89	51	60
Certification					
Vacancies	999	848	472	299	250
Names Certified	4,182	3,401	2,004	936*	850
Training					
Number of Employee/Days	4,838	4,687	7,000	3,400	4,000
Classification					
Classification Studies	59	59	14	17	20
Number of Positions Studied	413	335	28	1,150**	400
New Classes Established and Amended Specifications	87	77	50	25	25

**Does not include referrals of laid off employees.*
***Includes all positions affected by Countywide clerical study.*

4. Completed 15 pending classification studies encompassing approximately 1,000 positions.
5. Implemented in–house administration of the Flexible Benefit Program.

1994–95 Objectives

1. To implement a two–tier mentorship program; one tier directed at establishing mentoring and networking among current managers; and one tier directed toward affirmative action diversity goals of developing in–house staff.
2. To develop long–range Personnel service plans with each client department.
3. To continue lay–off mitigation efforts.
4. To streamline classification studies.
5. To negotiate a mutually satisfactory agreement with the Deputy Sheriffs', Sergeants', and Sheriff's managing bargaining units.
6. To support staffing and overtime review of the Sheriff's Office, in conjunction with the County Administrator's Office and Sheriff's Department.

130—Registrar of Voters

General Government

George Cunningham, *Registrar of Voters*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$547,264	$475,997	$511,560	$494,336	$18,339
Services & Supplies	1,016,923	848,069	699,234	695,754	(152,315)
Fixed Assets	0	0	12,750	6,750	6,750
Total Appropriations	$1,564,187	$1,324,066	$1,223,544	$1,196,840	($127,226)
Intrafund Transfers	(4,073)	0	0	0	0
Total Appropriation	$1,560,114	$1,324,066	$1,223,544	$1,196,840	($127,226)
Earned Revenues By Source					
Aid from Other Govt Agencies	$262,048	$33,200	$29,600	$29,600	($3,600)
Charges for Services	407,590	481,955	437,500	437,500	(44,455)
Total Revenues	$669,638	$515,155	$467,100	$467,100	($48,055)
Net County Cost					
Mandated	$890,476	$808,911	$756,444	$729,740	($79,171)
Allocated Positions	10.0	10.0	10.0	10.0	0.0
Temporary (Full–Time Equivalent)	2.0	1.3	2.3	1.3	0.0
Total Staffing	12.0	11.3	12.3	11.3	0.0

Purpose

The Registrar of Voters registers all voters and maintains registration records; conducts federal, state, county, city, school, and special district elections; maintains street and precinct indices for the foregoing; collects filing fees and certifies candidates' filing papers.

Major Budget Changes

Salaries & Employee Benefits

➤ $18,339	Negotiated salary and benefit increases.

Services & Supplies

➤ ($183,574)	Reduced expenses for conducting elections; only one major election is planned.
➤ ($8,369)	Reduced postage due to bulk mailing of absentee ballots.
➤ $6,500	Restored funding for mapping services.

Fixed Assets

➤ $6,750	Replacement of 50 tables.

Revenues

➤ ($350,000)	Decrease reflects one–time revenue for November 1993 Election.
➤ $322,500	Increased charges to cities and districts for November 1994 General Election, including recovery of mapping costs.

Program Discussion

The 1994–95 recommended budget for the Registrar of Voters contains significant service reductions sustained in the 1993–94 budget. Additional service level impacts which would otherwise occur are offset by anticipated revenue from cities and special districts that combine with the November 1994 General Election. Historically, revenues are highest every even–numbered year in which a General Election occurs, e.g. 1994–95, and lowest every fiscal year in which a Primary Election occurs.

Current year revenue is trailing budgeted revenue by $350,000 because the Governor's proclaimed reimbursement from the State to conduct the 1993 Special Election has not materialized. Since this was a one–time event, appropriations have been reduced accordingly for 1994–95.

For 1994–95, estimated revenue from elections services to cities and districts is increased by $324,000, due to their participation with the General Election. However, the Department will continue to operate at reduced service levels sustained in 1993–94 that will erode the quality of conducting elections and increase potential liabilities.

These include:

- Delay of the Voting Booth Replacement Program for a fifth year.
- Continued use of some badly worn and damaged tables and chairs at polling places.
- Continued service at a level where only 25%–30% of all Precinct Officers are trained (350 out of 1,200).

Funding, in the amount of $6,750, is recommended to replace 50 worn out and damaged tables which are currently used for polling places and have been donated on a regular basis to nonprofit organizations.

Table inventory in 1986–87 was 277. Currently, there are 171 tables. Over 100 tables have been lost due to wear and tear, breakage, and possibly theft. Of the 171 tables on hand, approximately 50 are damaged and pose a liability when they are used.

The Department until recently maintained and repaired the tables. Cost cutting measures have forced discontinuance of the maintenance and distribution effort. The tables continued use poses a serious problem.

The County Administrator recommends that the Board of Supervisors reverse its historic direction to the Registrar of Voters and limit the use of this equipment to governmental organizations. Unfortunately, the County can no longer bear the cost of distribution nor the liability and maintenance associated with equipment use by the general community.

A major impact for 1994–95 involves implementing the "Motor Voter" and Public Assistance provisions of the National Voting Rights Act of 1993. Effective January 1, 1995, any applicant for a new or renewal drivers license, as well as clients receiving certain forms of public assistance will be given the opportunity to register to vote.

Supplemental Request

The Registrar of Voters has submitted the following supplemental request for consideration:

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	**1991–92**	**1992–93**	**1993–94**	**1994–95**
Registered Voters	204,182	204,182	230,832	235,000	248,000
Countywide Elections	3	3	1	2	1
Ballots Cast	229,405	229,405	172,909	268,732	140,000
Other Elections	7	7	3	6	1
Ballots Cast–Other	198,301	198,301	13,219	11,125	6,319
Absentee Ballots Processed	72,240	72,240	42,610	45,617	36,000
Registration Transactions from DMV "Motor Voter" Federal Mandate	N/A	N/A	N/A	N/A	60,000

The National Voter Registration Act of 1993 requires people to be given the opportunity to register to vote when they apply for, or renew, their driver's license and apply for, or receive, certain types of public assistance. January 1, 1995, is the deadline for implementation. This law requires coordination between counties and the State to design and develop the reporting systems, procedures for transmitting data, and reporting requirements.

For San Joaquin County, the Registrar of Voters anticipates 10,000 transactions monthly which will result in either registration of the voter, change in registration of voter, or denial due to ineligibility. Anticipated requirements include two positions which, due to some uncertainty as to the degree of work load, are requested as extra help ($17,224). Two additional signature checking stations ($6,000) and postage funds ($3,480) complete the midyear requirements. For 1995–96, full-year funding estimated at $63,000, using allocated positions, would be required.

The County Administrator does not recommend any additional funding for the Registrar of Voters. The County Administrator recommends that the impact of the "Motor Voter" legislation on work load be assessed during 1994–95 and that necessary funding be requested in the 1995–96 budget.

1993–94 Accomplishments

1. Conducted the June Primary Election within the confines of the law.
2. Sought legislation to increase precinct limit to 1,500 registered voters; however, the legislation died in the State Assembly.
3. Explored replacement of voting system for cost reduction purposes.
4. Reduced costs of delivery of voting equipment to polling places through assistance by the Agricultural Commissioner's Department.

1994–95 Objectives

1. To conduct the 1994 November General Election at a level within the confines of the law.
2. To implement the federally mandated "Motor Voter" registration program.
3. To continue to seek legislation which reduces the costs of elections.

154—Advertising County Resources

General Government

David L. Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$138,374	$114,697	$102,575	$92,575	($22,122)
Total Appropriations	$138,374	$114,697	$102,575	$92,575	($22,122)
Earned Revenues By Source					
Operating Transfers In	$75,000	$81,700	$81,700	$81,700	$0
Total Revenues	$75,000	$81,700	$81,700	$81,700	$0
Net County Cost					
Discretionary	$63,374	$32,997	$20,875	$10,875	($22,122)

Purpose

This budget provides funding for various agencies which promote and advertise the resources of San Joaquin County.

Major Budget Changes

Other Charges

➤ ($2,997)	Eliminate County contribution to San Joaquin Film Liaison Committee of the Stockton Chamber of Commerce.
➤ ($19,125)	Reduce County contribution to Stockton Convention and Visitors Bureau.

Midyear Budget Adjustments

On August 10, 1993, the Board of Supervisors reduced the County's contribution to the Stockton Chamber of Commerce to $500 to cover costs already incurred during the first two months of the fiscal year in 1993–94. Contribution to the Stockton Convention and Visitors Bureau was also reduced from $30,000 to $12,500.

Program Discussion

The County provides funds to four agencies through this budget to promote and advertise the resources of San Joaquin County. These agencies are Stockton Chamber of Commerce, Stockton Convention and Visitors Bureau, San Joaquin Economic Development Association, and San Joaquin Partnership. For 1994–95 the County Administrator recommends:

- ➤ Eliminating the County's contribution to the San Joaquin Film Liaison Committee of the Stockton Chamber of Commerce.
- ➤ Reducing the County's contribution to the Stockton Convention and Visitors Bureau to $10,875. This represents a 13%, or $1,625, cut from the August 10 Approved contribution.
- ➤ Continuing to provide $6,700 to the San Joaquin Economic Development Association from the Capital Improvement Fund.
- ➤ Continuing to provide $75,000 to the San Joaquin Partnership from the Capital Improvement Fund.

San Joaquin Film Liaison Committee

The San Joaquin Film Liaison Committee of the Stockton Chamber of Commerce has submitted a funding request of $10,000 for 1994–95.

The San Joaquin Film Liaison Committee works actively to bring the film and television industries, as well as advertising filming businesses, in the County. Film directories and photo still shot catalogs are published and distributed throughout the industry. Some of the promotional activities include direct mail, advertisement in industry trade journals, and trade shows.

The San Joaquin Film Liaison Committee projected a 1994–95 budget of $46,000, and is requesting the County to provide $10,000 as County contribution. The County Administrator recognizes the importance of the Committee's efforts in promoting County resources. However, due to the current financial constraints and the reductions recommended in critical, mandated County operations, the County Administrator recommends that no contribution be provided to the San Joaquin Film Liaison Committee.

Stockton Convention and Visitors Bureau

The Stockton Convention and Visitors Bureau promotes and markets the Stockton/San Joaquin County area as a visitor destination. Annually, the Bureau answers 15,000 to 17,000 inquires about business and recreational activities in the area. Several publications and brochures are produced and disseminated to attract businesses, travellers, and family relocation.

The Stockton Convention and Visitors Bureau indicated that the reduction of $27,100 in 1993–94 has negatively impacted the Bureau's efforts in the area of sports marketing. With the reduced funding, personal contact to attract sports events has been limited.

Based on the August 10th action taken by the Board of Supervisors, the County Administrator recommends to provide $10,875 to the Bureau. This represents a 13% cut from the 1993–94 funding level. The Bureau indicated that its 1994–95 objective is to promote San Joaquin County as a sports market for large tournaments and meetings. This will be accomplished by entering into a bid process with the organizations that make decisions regarding the regional and district tournaments.

SJ Economic Development Association

The San Joaquin Economic Development Association (EDA), in conjunction with the County's Employment and Economic Development Department (EEDD), provides a combination of economic development and employment and training that is unique, viable, and valuable to the County. Additionally, EDA/EEDD serves as the lead agency for the County in promoting and processing the joint City/County Enterprise Zone application.

The recommended 1994–95 contribution to EDA of $6,700 will be used for Enterprise Zone and business retention and expansion activities. At this level, EDA will continue funding the promotional and marketing activities, operations luncheon meetings, travel expenses, and subscription.

San Joaquin Partnership

In 1991–92 the Board of Supervisors approved a five–year funding commitment with an annual appropriation of $75,000 to the San Joaquin Partnership to promote economic development in the County. Again $75,000 is included in this budget, which is fully offset by revenue from the Capital Improvement Fund. This represents the fifth year of the County's commitment to the San Joaquin Partnership.

The following compares the August 10th adjusted and the 1994–95 Recommended funding to the agencies:

Agencies	Aug. 10th Adjusted	1994–95 Rec	Increase/ (Decrease)
Chamber of Commerce	$500	$0	($500)
Convention & Visitors Bureau	12,500	10,875	(1,625)
Economic Development Association	6,700	6,700	0
San Joaquin Partnership	75,000	75,000	0
Total	$94,700	$92,575	($2,125)

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$371,983	$229,550	$247,097	$247,097	$17,547
Services & Supplies	55,008	69,545	56,174	56,174	(13,371)
Fixed Assets	0	3,600	4,800	4,800	1,200
Total Appropriations	$426,991	$302,695	$308,071	$308,071	$5,376
Earned Revenues By Source					
Charges for Services	$149,078	$186,000	$192,941	$192,941	$6,941
Total Revenues	$149,078	$186,000	$192,941	$192,941	$6,941
Net County Cost					
Mandated	$277,913	$116,695	$115,130	$115,130	($1,565)
Allocated Positions	8.0	4.0	4.0	4.0	0.0
Temporary (Full–Time Equivalent)	0.2	0.0	0.0	0.0	0.0
Total Staffing	8.2	4.0	4.0	4.0	0.0

Purpose

The Surveyor Division of the Public Works Department processes maps and legal descriptions for subdivisions, annexations, acquisitions, and abandonments. The Division also insures that maps, legal descriptions, and other mandated functions are in conformance with State and local regulations.

Major Budget Changes

Salaries & Employee Benefits

➤ $15,547	Normal salary and benefit adjustments.
➤ $2,000	Increase in overtime.

Services & Supplies

➤ ($6,576)	Decrease in County services.
➤ ($5,415)	Decrease in professional services.
➤ ($1,100)	Decrease in departmental charges.

Fixed Assets

➤ $4,800	Software and upgrades.

Revenues

➤ $61,941	Surveyor charges to Solid Waste.
➤ ($37,900)	Decrease in map submittals.
➤ ($19,900)	Decrease in Registrar services.
➤ $2,800	Increase in legal descriptions.

Program Discussion

The duties of the County Surveyor include:

- Final Maps – review for compliance with local ordinances and the Subdivision Map Act.
- Special Districts – prepare maps and legal descriptions and process annexations.
- Land Acquisitions – prepare documents for County roads and other projects.
- Legal Descriptions – prepare and review for dedications, abandonments, and LAFCo.
- City Maps – review for filing with the Recorder.

The Surveyor provides services to the public and various governmental agencies. This involves the preparation, review, and maintenance of legal descriptions and records related to over 200 agencies and special districts.

Service Reductions

General Fund support for Surveyor services in 1991–92 was $217,772. The recommended Net County Cost allocation for 1994–95 is $115,130. This represents a reduction of $102,642 or 47%, over a three–year period. In addition, Surveyor revenues have been impacted by the downturn in the development economy. In response to these trends, reductions in expenditures have included the deletion of four positions over the past two years. Current reductions are primarily accomplished by reassigning the Licensed Land Surveyor to solid waste projects.

Reductions in General Fund support, combined with an insufficient fee structure, have resulted in noticeable reductions in service to the public. Reductions in services have resulted in:

- Delays in processing maps and surveys, resulting in violation of statutory review periods.
- Deferral of discretionary activities, resulting in elimination of records and public information.

Statutory review of maps and surveys could exceed mandated time frames for 50% of the applications. If litigated, the County could incur additional costs and liabilities.

Projects not subject to statutory time frames or supported by fee revenues will be deferred or eliminated. Updates of Surveyor's records and other discretionary activities have been eliminated. As a result, less complete information is available to the public. Public inquires are redirected to title companies. The title companies charge fees for providing such information whereas the County did not.

1993–94 Accomplishments

1. Evaluated procedures to revise special districts. Deferred making further changes at this time.

1994–95 Objectives

1. To maintain mandated levels of service following a 50% reduction in staff over the past two years.
2. To evaluate the use of a private firm to perform some of the County Surveyor's functions.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Mandated Time Frames					
Records of Survey	115	91	68	79	70
Parcel Maps	99	105	116	113	115
Final Maps	10	3	54	29	30
Corner Records	N/A	N/A	10	6	5
Legal Descriptions					
County Applications	N/A	N/A	46	48	50
Strip Dedications & Easements	N/A	N/A	34	34	35
Local Agency Formation Comm.	N/A	N/A	16	16	30
Abandonments & Acquisitions	N/A	N/A	19	19	15
Other					
Special Districts (Annex/Form)	N/A	N/A	12	12	5
Certificates of Correction	N/A	N/A	11	5	5
Total	275	241	386	361	360

162—Retirement Administration

General Government

David L. Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$417,181	$244,000	$200,000	$200,000	($44,000)
Total Expenditures	$417,181	$244,000	$200,000	$200,000	($44,000)
Intrafund Transfers	21,161	0	(77,521)	(77,521)	77,521
Total Appropriations	$438,342	$244,000	$122,479	$122,479	($121,521)
Earned Revenues By Source					
Charges for Services	($51,750)	$0	$153,342	$153,342	$153,342
Total Revenues	($51,750)	$0	$153,342	$153,342	$153,342
Net County Cost					
Support	$490,092	$244,000	($30,863)	($30,863)	($274,863)

Purpose

The Retirement Administration budget provides funds for the Sick Leave Bank Program for retirees.

Major Budget Changes

Salaries & Benefits

➤ ($44,000)	Decreased funding required for the Sick Leave Bank Program for retirees.

Intrafund Transfers

➤ $77,521	Cost Allocation Plan adjustment.

Revenues

➤ $153,342	Cost Allocation Plan adjustment.

Program Discussion

In August 1992, the Retirement Board adopted Resolution No. 92–08–01 which directed the Retirement Administrator to fund from its contingency reserves the 1992–93 County's contributions for safety members totaling $3.9 million. In exchange for this one–time relief, the County agreed to: 1) fund the retirees' Supplemental Cost of Living Benefit for calendar year 1993, and 2) resume funding of the retirees' Sick Leave Bank Program starting January 1993. It is recommended that $200,000 be appropriated in 1994–95 to fund the Sick Leave Bank Program.

Also included in the 1994–95 budget is a $230,863 Cost Allocation Plan credit as prepared by the Auditor–Controller's Office. This represents reimbursements of the 1992–93 Supplemental Cost of Living Benefit and Sick Leave Bank Program costs from the federal/State funded programs.

165—Rebates/Refunds & Judgments/Damages

General Government

David L. Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$40,104	$42,670	$42,500	$42,500	($170)
Total Appropriations	$40,104	$42,670	$42,500	$42,500	($170)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Support	$40,104	$42,670	$42,500	$42,500	($170)

Purpose

This budget provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund. It also provides funds for the payment of miscellaneous judgments and damages that may be assessed against the County during the fiscal year.

Program Discussion

It is recommended that an appropriation of $42,500 be established for 1994–95; $42,000 for rebates and refunds, and $500 for judgments and damages. The actual amount required to support the payment of refunds and judgments fluctuates considerably from year–to–year. It may become necessary to appropriate additional funds during the course of the year as the exact number and amount of claims and refunds are made.

Motor Pool Internal Service Fund

General Government

Henry Hirata, *Public Works Director*

Motor Pool ISF	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenses					
Salaries & Benefits	$940,615	$833,100	$822,500	$822,500	($10,600)
Services & Supplies	2,533,620	2,349,300	2,205,400	2,205,400	(143,900)
Total Expenses	$3,494,235	$3,182,400	$3,027,900	$3,027,900	($154,500)
Earned Revenues By Source					
Charges for Services	$2,366,108	$2,422,900	$2,262,700	$2,262,700	($160,200)
Time & Material Charges	888,865	686,000	685,000	685,000	(1,000)
Other Revenues	115,167	90,100	80,200	80,200	(9,900)
Total Revenues	$3,370,140	$3,199,000	$3,027,900	$3,027,900	($171,100)
Revenues Over /Under Expenses	($124,095)	$16,600	$0	$0	($16,000)
Fixed Asset Purchases					
Shop Equipment	$56,899	$2,300	$0	$0	($2,300)
Vehicle Purchases	656,627	773,700	614,900	614,900	(158,800)
Total Fixed Assets	$713,526	$776,000	$614,900	$614,900	($161,100)
Allocated Positions	24.0	24.0	24.0	24.0	0.0
Temporary (Full–Time Equivalent)	0.2	0.0	0.0	0.0	0.0
Total Staffing	24.2	24.0	24.0	24.0	0.0

Purpose

Provides for transportation and vehicle maintenance services for County departments on a cost reimbursement basis.

Major Budget Changes

Salaries & Employee Benefits

➤ ($75,823)	Salary savings.
➤ $65,223	Normal salary and benefit adjustments.

Services & Supplies

➤ ($100,100)	Decreased share of garage costs.
➤ ($87,600)	Decrease in gasoline purchases.
➤ $14,100	Increase in sublet repairs due to natural gas conversions.
➤ $29,000	Increase in allocated costs.

Revenues

➤ ($160,200)	Decrease in mileage revenue.
➤ ($5,000)	Decrease in insurance recovery.

Program Discussion

Services provided by the Motor Pool include repairs, preventative maintenance, and quality control inspections. Other tasks include the preparation of new vehicles for County use and the preparation of old vehicles for sale.

Departments are charged for the use of vehicles on a mileage or time and materials basis. Time and materials vehicles are those owned by individual departments or for which accurate mileage rates are difficult to establish. Since an ISF must operate on a break–even basis, the mileage and hourly rates are reviewed annually and adjusted accordingly.

For 1994–95, the Motor Pool mileage and hourly rates are as follows:

Rental Units	1993–94 Mileage Rate	1994–95 Mileage Rate	Inc./ (Dec.)
Sub–compact	.23	.23	
Compact	.23	.23	
Intermediate	.28	.29	.01
Full Size	.31	.32	.01
Station Wagon	.28	.28	
Patrol Car	.39	.39	
Compact Pickup	.27	.27	
Compact Pickup 4x4	.30	.31	.01
1/2–Ton Pickup	.27	.27	
1/2–Ton Pickup 4x4	.32	.34	.02
3/4–Ton Pickup	.29	.31	.02
3/4–Ton Pickup 4x4	.34	.36	.02
1–Ton Pickup	.33	.35	.02
Minivan	.28	.29	.01
Full–Size Van	.39	.39	
Undercover Car	.28	.30	.02

Time & Hourly Material Units	1993–94 Hourly Rate	1994–95 Hourly Rate	Inc./ (Dec.)
Hourly Rate Plus Material Cost	$51	$54	$3

Minor and major repairs are accomplished on vehicles between scheduled maintenance services. Preventative maintenance services include scheduled lubrications, safety inspections, and manufacturers' recall repairs. These services, excluding manufacturers' recall notices, are performed at 6,000 mile intervals. Quality control inspections are performed after repairs have been accomplished to insure that workmanship meets or exceeds minimum standards.

Preparation of new vehicles involves purchase specifications, establishing service records, installing vehicle numbers, and installing specialized equipment, such as security screens, radio equipment, tow hitches, and light bars.

The preparation of old vehicles for sale includes removing all County decals, numbers, specialized equipment, and exempt license plates. Inspections and repairs are performed, as needed, to assure that each vehicle meets the minimum safety and emission standards.

1994–95 Fixed Asset Purchases

Fixed assets for an Internal Service Fund (ISF) are initially purchased by the General Fund or by a combination of the General Fund, replacement reserves, and proceeds from the sale of the equipment. For this reason, purchases of fixed assets are not included in the operating budget of an ISF. Purchases are presented here for informational purposes.

The 1993–94 Final Budget included the purchase of 56 vehicles at a cost of $774,705. For 1994–95, 40 vehicles have been prioritized for purchase, at an estimated cost of $614,903.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Preventative Maintenance	1,425	1,409	1,435	1,246	1,300
Repair Services	2,609	2,548	2,977	2,633	2,700
Quality Control Inspections	1,062	1,223	1,051	806	845
New Vehicles Preparation	92	83	95	56	40
Old Vehicles Preparation	71	72	51	94	75
Pool Vehicle Dispatches	30,250	27,461	22,017	18,187	18,200

Motor Pool Internal Service Fund

General Government

Department –Vehicle	Estimated Unit Cost	Estimated Total Cost
Agricultural Commissioner		
1 – 1/2 Ton Pickup	$13,213	$13,213
Alcoholism Services		
1 – Passenger Van	$18,100	$18,100
Cooperative Extension		
1 – Station Wagon	16,889	16,889
General Hospital		
1 – 3/4 Ton Pickup	14,243	14,243
Juvenile Hall		
1 – Station Wagon	16,889	16,889
Public Works		
1 – 3/4 Ton Pickup 4x4	17,600	17,600
1 – Intermediate Sedan	14,535	14,535
1 – 1/2 Ton Pickup	13,213	13,213
3		45,348
Permit and Inspection		
1 – 1/2 Ton Pickup	13,213	13,213
1 – Pickup Compact	12,155	12,155
2		25,368
Probation		
1 – Compact Sedan	10,600	10,600
Public Health		
1 – Compact Sedan	10,600	10,600
Motor Pool		
7 – Compact Sedans	10,600	74,200
Sheriff–Patrol		
21 – Patrol Vehicles	17,593	369,453
40	Total	$614,903

1994–95 Vehicle Cost Summary

Estimated Replacement Cost	$614,903
Less: Accumulated Depreciation	(415,371)
Less: Estimated Salvage Value	(46,595)
Contribution (retired vehicles)	$152,937

1992–93 Accomplishments

1. Commenced operation at the new garage.
2. Converted eight vehicles to natural gas.

1993–94 Objectives

1. To convert ten vehicles to natural gas.

166—Motor Pool Contribution

General Government

David L. Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$196,514	$0	$0	$0	$0
Total Appropriations	$196,514	$0	$0	$0	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Support	$196,514	$0	$0	$0	$0

Purpose

This budget provides General Fund contribution to the Motor Pool Internal Service Fund (ISF) for the purchase of additional vehicles, and for the difference between the original purchase price of a retired vehicle and the current higher replacement cost.

Program Discussion

The County's Motor Pool and Garage repairs and maintains various types of vehicles under policies established by the Board of Supervisors. A pool of vehicles is maintained near the Courthouse. For the outlying departments, vehicles are assigned for use in those areas. The total Motor Pool fleet currently numbers 638 vehicles.

Since 1988–89 the General Fund contribution to the Motor Pool ISF for the purchase of vehicles has been budgeted at a reduced level due to budget constraints.

In 1993–94, 56 replacement vehicles were approved for purchase at a cost of approximately $773,700, with no net contribution from the General Fund to the Motor Pool. For 1994–95 it is recommended that 40 replacement vehicles be purchased at a total cost of $614,900, with no net contribution to the Motor Pool.

In the short–term, the replacement program is being supported by fleet reductions. Components of the fleet are being reduced through an ongoing review of vehicle utilization throughout the County organization. The accumulated depreciation on vehicles which are not replaced is used to help support a targeted replacement program.

For details of the number of vehicles recommended for purchase in 1994–95, see the "Motor Pool Internal Service Fund" budget.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Vehicles Purchased:					
Motor Pool–Replacement	74	77	54	56	40
Motor Pool–Additional	20	6	2	0	0
Total	94	83	56	56	40

180—Equipment Use Allowance & Debt Service

General Government

David L. Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$9,875,159	$11,011,170	$11,442,984	$11,442,984	$431,814
Other Charges	2,325,000	0	0	0	0
Total Expenditures	$12,200,159	$11,011,170	$11,442,984	$11,442,984	$431,814
Intrafund Transfers	(3,877,073)	(4,563,789)	(3,857,642)	(3,857,642)	706,147
Total Appropriations	$8,323,086	$6,447,381	$7,585,342	$7,585,342	$1,137,961
Earned Revenues By Source					
Interest & Rents	$2,381,826	$61,280	$61,280	$61,280	$0
Aid from Other Govt Agencies	601,143	600,221	639,871	639,871	39,650
Charges for Services	141,530	156,924	150,312	150,312	(6,612)
Miscellaneous Revenues	1,234,312	1,466,052	2,823,355	2,823,355	1,357,303
Total Revenues	$4,358,811	$2,284,477	$3,674,818	$3,674,818	$1,390,341
Net County Cost					
Support	$3,964,275	$4,162,904	$3,910,524	$3,910,524	($252,380)

Purpose

The Equipment Use Allowance and Debt Service budget provides funds for lease payments on County projects financed on a long–term basis and for interest owned on short–term borrowing. This budget also serves as a clearing account for depreciation allowed by the federal Cost Allocation Plan.

Major Budget Changes

Services & Supplies

➤ ($519,509)	Reduction in lease payments resulting from refinancing of the outstanding COPs issued in 1989 and 1991.
➤ $841,323	Full–year lease payment for Phase 1A of the Hospital Replacement Project COP issued in 1993.
➤ $100,000	Sales tax audit consultant fees.

Intrafund Transfers

➤ ($554,620)	Reclassify reimbursement of lease payments for the Energy Conservation Project to revenue.
➤ ($216,158)	Decrease in federal/State reimbursement for the Human Services Agency Project to reflect lower lease obligations resulting from refinancing.
➤ $64,823	Increase in reimbursement of lease payments for the Sheriff's communications equipment.

Revenues

➤ $841,232	Increased reimbursement from Hospital Enterprise Fund.
➤ $554,602	Reclassify reimbursement of lease payments for the Energy Conservation Project previously budgeted as Intrafund Transfers.
➤ ($6,612)	Cost Allocation Plan adjustment.

Program Discussion

Long–Term Financing

This budget funds the annual lease payments for the certificates of participation (COP) issued to finance the County's major capital improvement, construction, and acquisition projects. Since 1989, four COPs have been issued and are as follows:

- *1989 Human Services Building*: $47.9 million was issued at 6.797% to finance the construction of the Human Services Agency office building and the downtown motor pool and parking garage.
- *1989 Jail and Sheriff's Operations Center*: $40.9 million was issued at 7.185% to finance the County's share of the construction costs for the Jail and Sheriff's Operations Center at Mathews Road.
- *1991 Public Facilities Project*: $16.5 million was issued at 6.074% for the acquisition of an office building, the Assessor's computer, and jail/emergency response equipment; renovation of the Courthouse elevators; and installation of energy conservation equipment in County facilities.
- *1993 General Hospital Project*: $106.7 million was issued at 6.588% to finance the construction of a 245,000 square foot, three–story replacement hospital at Mathews Road.

In October 1993, to take advantage of lower interest rates, the County refinanced three of the outstanding COPs issued in 1989 and 1991. A $110.7 million COP was issued at an average interest rate of 4.875%. As a result of refinancing, the County's total lease obligations have been reduced by approximately $8.2 million over a 26–year period, for an average annual savings of $315,000. The 1994–95 net savings to the General Fund will be $303,351.

The COP lease payments are centrally budgeted and, where appropriate, charged to departments which have offsetting revenues. The 1994–95 lease payments on the outstanding bond issues will be $11,332,984 with offsetting revenue totaling $7,331,866. The General Fund portion of the lease payments is netted to be $4,001,118.

Short–Term Borrowing (TRANs)

Since 1989–90 the County has issued tax and revenue anticipation notes (TRANs) to meet the General Fund cash flow needs. The amount to be issued each year is based on the cash flow analysis prepared by the Auditor–Controller. The cost of borrowing and cost of issuance is fully offset by interest earnings on the freed–up funds.

In 1993–94 the County suspended the TRANs program since it was more cost–effective for the County to utilize internal borrowing instead of issuing TRANs. For 1994–95 the County Administrator recommends the continual suspension of the TRANs program as market conditions remain unfavorable. Based on the cash flow analysis, the County will continue to experience cash flow deficits in the General Fund and will again rely on internal borrowing. The County Administrator, in conjunction with the Auditor–Controller and Treasurer–Tax Collector, will continue to monitor market conditions. When it becomes feasible, the County Administrator will return to the Board of Supervisors for consideration of TRANs issuance.

Sales Tax Audit

In April 1993, the Board of Supervisors engaged Hinderliter, de Llamas and Associates (HdL), revenue management consultants, to provide sales tax audit and information services for the County. The main objective is to increase County's sales tax revenues through identification and correction of sales tax allocation errors. HdL services are compensated through a results–oriented fees structure. For the audit services, HdL would be paid 15% of misallocated revenues recovered for three back quarters and eight future quarters. After that, 100% of the new revenues are retained by the County. The analytical support work is provided at a fixed monthly fee of $700 per month. These fees will be paid as sufficient new sales tax revenues have been received by the County as a result of the audit.

As of December 1993, HdL has identified 64 misregistered businesses and has notified the State Board of Equalization, the State agency which is responsible for the collection and disbursement of sales tax, for corrections. It is projected that these corrections will generated between $300,000 to $325,000 annual new revenues plus one–time retroactive adjustment of approximately $225,000. It is anticipated that these revenues will be received in 1994–95. Based on the service agreement with HdL, it is recommended that $100,000 be included in this budget to pay the service fees in 1994–95. Costs are fully offset by the new sales tax revenues.

Cost Allocation Plan

This budget also provides an accounting entity by which various depreciation charges can be made by the Auditor–Controller's Office according to the federal Cost Allocation Plan. It is anticipated that during 1994–95, $200,594 worth of depreciation expense will be credited to this budget from other County operating entities as a reduction to total General Fund costs.

Summary
All Recorder Budgets

James Johnstone, ***Recorder***

	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$746,337	$764,627	$814,891	$814,891	$50,264
Services & Supplies	184,417	236,503	224,423	224,423	(12,080)
Fixed Assets	55,379	50,000	0	0	(50,000)
Operating Transfers Out	36,000	36,000	36,000	36,000	0
Total Expenditures	$1,022,133	$1,087,130	$1,075,314	$1,075,314	($11,816)
Intrafund Transfers	(6,072)	(2,500)	(2,500)	(2,500)	0
Total Appropriations	$1,016,061	$1,084,630	$1,072,814	$1,072,814	($11,816)
Earned Revenues By Source					
Interest & Rents	$26,097	$25,000	$25,846	$25,846	$846
Charges for Services	1,358,668	1,282,940	1,736,961	1,736,961	454,021
Miscellaneous Revenues	0	0	701	701	701
Operating Transfers In	36,000	36,000	36,000	36,000	0
Fund Balance	(171,411)	0	(150,518)	(150,518)	(150,518)
Total Revenues	$1,249,354	$1,343,940	$1,648,990	$1,648,990	$305,050
Net County Cost					
Mandated	($233,293)	($259,310)	($576,176)	($576,176)	($316,866)
Allocated Positions	21.0	21.0	22.0	22.0	1.0
Temporary (Full–Time Equivalent)	1.0	0.0	0.0	0.0	0.0
Total Staffing	23.0	21.0	22.0	22.0	1.0

This presentation is a summary of the two budgets administered by the Recorder. These include:

- ➤ 259 Recorder
- ➤ 25901 Recorder–Equipment/Automation

259—Recorder

General Government

James Johnstone, *Recorder*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$618,816	$567,187	$610,909	$610,909	$43,722
Services & Supplies	85,890	82,003	99,923	99,923	17,920
Total Expenditures	$704,706	$649,190	$710,832	$710,832	$61,642
Intrafund Transfers	(6,072)	(2,500)	(2,500)	(2,500)	0
Total Appropriations	$698,634	$646,690	$708,332	$708,332	$61,642
Earned Revenues By Source					
Interest & Rents	$0	$0	$846	$846	$846
Charges for Services	895,927	870,000	1,246,961	1,246,961	376,961
Miscellaneous Revenues	0	0	701	701	701
Operating Transfers In	36,000	36,000	36,000	36,000	0
Total Revenues	$931,927	$906,000	$1,284,508	$1,284,508	$378,508
Net County Cost					
Mandated	($233,293)	($259,310)	($576,176)	($576,176)	($316,866)
Allocated Positions	17.0	15.0	16.0	16.0	1.0

Purpose

The elected Office of the Recorder creates and maintains map, property, birth, marriage, and death records.

Major Budget Changes

Salaries & Employee Benefits

➤ $15,461	Increase to fund Legal Documents Clerk for 11 pay periods.
➤ $2,392	Increase of 6.5% for Recorder–Clerk position for six months.
➤ $1,295	Increase of 5% for Assistant Recorder–Clerk for six months.
➤ ($32,176)	Decrease due to early retirement of Clerk II.
➤ $26,111	Increase for recommended bilingual Clerk I position.
➤ $32,043	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $5,261	Increase for six months of Services and Supplies costs transferred from County Clerk budget #201.
➤ $10,000	Increased equipment maintenance costs.
➤ $2,000	Increased Communication charges.
➤ $5,000	Increased postage due to rate increase and actual usage.

Revenues

➤ $350,000	Increased recording fees due to State fee increase effective January 1994.

Program Discussion

The recommended 1994–95 budget for the Office of the Recorder maintains 1993–94 service levels. Changes in recommended appropriations reflect the consolidation of the Offices of Recorder and County Clerk that will be effective January 2, 1995.

Changes resulting from the consolidation and the annual fiscal impact are shown below:

Action	Fiscal Impact
Replace County Clerk with Legal Documents Clerk	($9,784)
Delete extra–help	(12,167)
Supplement for Recorder–Clerk	4,784
Supplement for Assistant Recorder–Clerk	2,590
Annual Ongoing Savings	**($14,577)**

During 1993–94, a Clerk II in the Office of the Recorder took an early retirement. The Recorder has requested the allocation of a Spanish–speaking bilingual Clerk I position to provide support in the Vital Statistics area. This new position is recommended. There is an ongoing savings from these two actions of $6,065.

Aside from the consolidation of the Offices of Recorder and Clerk, the most significant change in the 1994–95 recommended budget is the $350,000 increase in estimated revenue from recording fees. This increase is the result of State action which raised recording fees for the first page of a document from $5 to $7, effective January 1, 1994.

1993–94 Accomplishments

1. Completed further upgrading of the Recorder's IBM AS400 primary computer.
2. Entered 8,000,000 lines of indexing into the computer to allow instant search of records from January 1, 1936 to 4:00 p.m. of the prior day.

1994–95 Objectives

1. To study the possibility of imaging and retention of CD ROM for recorded documents.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Documents Recorded	125,000	147,241	155,148	160,000	155,000
Vital Statistics	15,000	20,886	20,000	22,000	24,000

25901—Recorder – Equipment/Automation

General Government

James Johnstone, *Recorder*

Recorder's Equipment/ Automation Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$127,521	$197,440	$203,982	$203,982	$6,542
Services & Supplies	98,527	154,500	124,500	124,500	(30,000)
Fixed Assets	55,379	50,000	0	0	(50,000)
Operating Transfers Out	36,000	36,000	36,000	36,000	0
Total Appropriations	$317,427	$437,940	$364,482	$364,482	($73,458)
Earned Revenues By Source					
Interest & Rents	$26,097	$25,000	$25,000	$25,000	$0
Charges for Services	462,741	412,940	490,000	490,000	77,060
Fund Balance	(171,411)	0	(150,518)	(150,518)	(150,518)
Total Revenues	$317,427	$437,940	$364,482	$364,482	($73,458)
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	4.0	6.0	6.0	6.0	0.0
Temporary (Full–Time Equivalent)	1.0	0.0	0.0	0.0	0.0
Total Staffing	5.0	6.0	6.0	6.0	0.0

Purpose

This budget centralizes specific purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

Major Budget Changes

Salaries & Employee Benefits

➤ $6,542	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($10,000)	Reduction in professional services.
➤ ($20,000)	Decreased equipment maintenance costs.

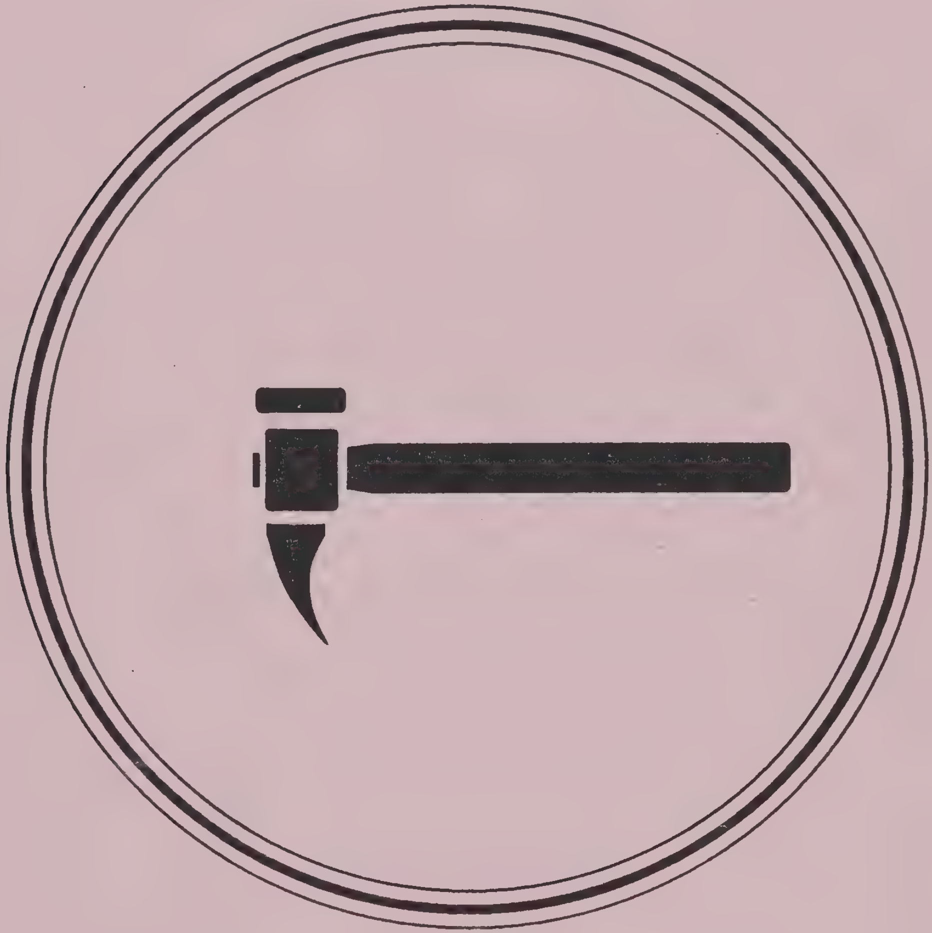
Revenues

➤ $77,060	Increase in micrographic and equipment fees collections.

Program Discussion

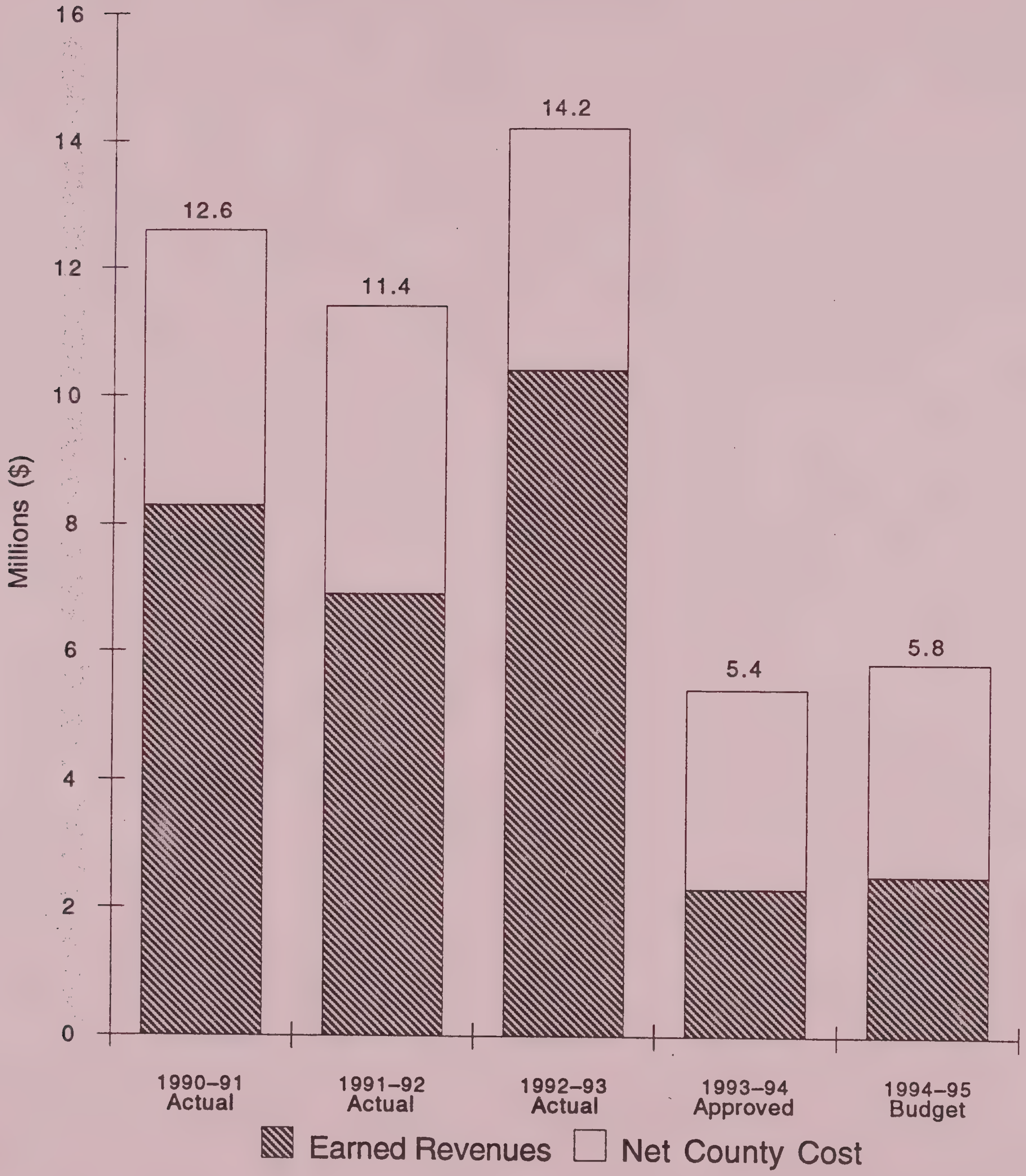
No major automation projects are planned for 1994–95. The recommended appropriations maintain 1993–94 service levels.

Capital Maintenance



Capital Maintenance & Improvement

Change In Program Expenditures



Capital Maintenance & Improvements Appropriations

	Page Number	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
10202 CAO–Capital Projects	B–2	$350,347	$344,399	$344,399	($5,948)
14200 Government Buildings	B–4	3,655,359	3,997,163	3,783,133	127,774
14800 Public Improvement	B–7	1,404,693	5,317,380	1,707,189	302,496
Total — Capital Maintenance & Improvements		**$5,410,399**	**$9,658,942**	**$5,834,721**	**$424,322**

10202—CAO Capital Projects

Capital Maintenance & Improvements

David L Baker, County Administrator

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$247,016	$240,581	$247,757	$247,757	$7,176
Services & Supplies	79,362	109,766	96,642	96,642	(13,124)
Total Appropriations	$326,378	$350,347	$344,399	$344,399	($5,948)
Earned Revenues By Source					
Charges for Services	$333,346	$350,347	$344,399	$344,399	($5,948)
Total Revenues	$333,346	$350,347	$344,399	$344,399	($5,948)
Net County Cost					
Support	($6,968)	$0	$0	$0	$0
Allocated Positions	4.0	4.0	3.0	3.0	(1.0)
Temporary (Full–Time Equivalent)	0.0	0.0	0.8	0.8	0.8
Total Staffing	4.0	4.0	3.8	3.8	(0.2)

Purpose

This funds staff to manage and coordinate the County's Capital Improvement Program. Staff support includes:

- Assuring that projects conform to applicable federal, State, and local statutes, and Board of Supervisors' policy.
- Financial management and administration of capital funds.
- Contract negotiation and administration in areas of prearchitectural planning, architectural/engineering services and construction.
- Project monitoring and facilities management, including coordinating relocations.

Major Budget Changes

Salaries & Employee Benefits

➤ $4,986	Negotiated salary and benefit adjustments.
➤ $6,940	Salary adjustments resulting from reclassification of positions in 1993–94.
➤ ($4,750)	Converted a full–time allocated Capital Projects Planner position to .8 FTE contract position.

Services & Supplies

➤ ($11,612)	Reduction in professional services.
➤ ($1,512)	Reductions in postage, equipment maintenance, and general office expense to reflect actual experience.

Revenues

➤ ($5,948)	Revenue adjustment to match appropriation.

Program Discussion

Major projects undertaken in 1993–94 included the commencement of construction on the Hospital Replacement Phase 1B Project, as well as the design development for both the District Attorney Family Support Office Addition and Juvenile Hall Security Improvements. Completed projects included the Hospital Replacement Phase 1A construction effort, the Downtown Motor Pool and Parking Garage, construction and relocation of the Adult Division of the Probation Department, park projects, and other miscellaneous planning and construction activities.

In 1993–94 projects targeted for substantial or total completion include the Hospital Phase 1B Project, the District Attorney Family Support Office Addition, a community center for the City of Lodi, and security improvements at Juvenile Hall. The remodel and relocation of justice system departments will continue with the completion of the Superior Court Administrative offices and improvements to the Courthouse Basement, and initiation of the construction effort to relocate the District Attorney's Office.

Staff will continue to assist in finalizing contract negotiations on the Hotel Stockton Redevelopment Project, as well as provide general assistance on ongoing facilities issues.

Please see the Public Improvement Budget #148 for a listing of specific planned projects.

1993–94 Accomplishments

1. Completed construction of Downtown Motor Pool and Parking Garage with transition and occupancy taking place in February 1994.
2. Selected a preferred developer for the Hotel Stockton Redevelopment Project through a County/City joint effort.
3. Completed Hospital Replacement Project Phase 1A in September. Commenced construction in November on the $48 million Phase 1B portion of the project.
4. Completed the remodel and relocation of the Probation Department, and the Phase I portion of the Superior Court Remodel Project.
5. Completed preliminary design work for the remodel and relocation of District Attorney offices.

1994–95 Objectives

1. To complete 70% to 80% on the two–year Hospital Replacement Phase 1B construction effort.
2. To complete design efforts and commence construction on the District Attorney Family Support Office Addition Project.
3. To finalize sale of the Hotel Stockton property.
4. To commence the construction effort at the Juvenile Hall facilities relative to fire and life safety improvements.
5. To continue with the relocation of downtown justice systems departments by including the remodeling of the Superior Court Clerk's Office, and completing the design effort on the relocation of the District Attorney.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Negotiated/Approved Contracts	41	58	66	61	58
Board Agenda Items	53	69	46	56	60

142—Government Buildings

Capital Maintenance & Improvements

James Leonard, *General Services Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,294,431	$1,655,523	$1,869,743	$1,681,791	$26,268
Services & Supplies	2,197,678	2,119,211	2,165,203	2,139,125	19,914
Fixed Assets	12,245	0	0	0	0
Total Expenditures	$4,504,354	$3,774,734	$4,034,946	$3,820,916	$46,182
Intrafund Transfers	(184,587)	(119,375)	(37,783)	(37,783)	81,592
Total Appropriations	$4,319,767	$3,655,359	$3,997,163	$3,783,133	$127,774
Earned Revenues By Source					
Charges for Services	$725,282	$682,301	$666,215	$666,215	($16,086)
Total Revenues	$725,282	$682,301	$666,215	$666,215	($16,086)
Net County Cost					
Support	$3,594,485	$2,973,058	$3,330,948	$3,116,918	$143,860
Allocated Positions	50.0	36.0	38.0	33.0	(3.0)

Purpose

Government Buildings maintains County facilities to ensure a safe and pleasant environment for the public and employees.

Major Budget Changes

Salaries & Employee Benefits

➤ $84,753	Increased cost of Deputy Director of General Services position transferred from Parks and Recreation.
➤ ($42,479)	Delete a vacant Crafts Worker III position.
➤ ($40,682)	Layoff one Crafts Worker II.
➤ ($32,874)	Delete a vacant Crafts Worker I position.
➤ ($33,997)	Layoff one Specialist Clerk.
➤ $91,547	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($76,214)	Reduced Professional and Specialized Services due to the transfer of Deputy Director position from Parks and Recreation.
➤ ($29,213)	Reduced sewer charges by City of Stockton for Hospital Sewer Lift Station.
➤ $47,575	Increase in Workers' Compensation Insurance.
➤ $16,291	Increased costs for water.
➤ ($30,819)	Decrease in maintenance materials and supplies.
➤ $24,444	Increased maintenance at Jail and Sheriff's Operation Center.
➤ $43,057	Increased costs for maintenance and operation of the Hospital Sewer Lift Station.
➤ $25,000	Increased cost of Courthouse elevator maintenance.

Intrafund Transfers

➤ ($44,975)	Reduced service requests from Mary Graham Childrens' Shelter.
➤ ($36,617)	Cost Allocation Plan adjustment.

Revenues

➤ $8,996	Increase due to services provided to the Superintendent of Schools.
➤ $45,271	Increase revenues from Family Support Office modifications.
➤ ($68,938)	Cost Allocation Plan adjustment.

Program Discussion

The recommended 1994–95 budget for Government Buildings has met its Net County Cost allocation through two distinct cost reduction actions. These actions are described below in the Department's preferred order of implementation from least harmful to most harmful:

1. Eliminate full–time vacancies and account reductions – $238,400 savings. This action deletes a vacant Crafts Worker III position and a vacant Crafts Worker I position that were being held open until Government Buildings could determine if 1994–95 funding would be sufficient to allow their filling. The action has the following service level impacts:
    - Labor available for painting and construction tasks will be reduced by 17%.
    - Maintenance supplies for heating, cooling, plumbing, electrical, and painting will be reduced by 17%.
    - No funding allocated for staff training or staff certifications.
    - No funding to address underground storage tanks.
    - No funding allocated to department requests for office modifications or improvements.
2. Layoff full–time Crafts Worker II and Specialist Clerk – $70,371 savings. This action has the following service level impact:
    - Administrative support staff will be reduced by 50% and impact the processing of invoices for payments, the preparation of Service and Stores Transfers, the dispatching of personnel for services requested by departments, and the reporting of elevator problems to appropriate service contractors.
    - There will be an additional 10% reduction in labor available for Force Account Remodeling.
    - There will be a 15% reduction in personnel available to perform electrical services.

Supplemental Request

Government Buildings has submitted the following request for supplemental funding on behalf of the Sheriff:

Increase staffing for Custody Operations – $214,030, 1994–95 cost increase; annualized cost increase of $235,453.

This request would restore the Crafts Worker III, the Crafts Worker II, and the Specialist Clerk positions, previously deleted, and add one new Crafts Worker III position and one new Crafts Worker II position. The cost of the requested positions is $187,952. It would also add $26,078 in appropriations to various Services and Supplies accounts. Government Buildings has provided the following description of the benefits associated with this funding request:

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Number of Structures	390	394	394	394	394
Square Footage	1,959,301	2,635,301	2,635,301	2,635,301	2,640,301
Remodeling Projects	4	5	4	4	1
Number of Service Requests	3,116	7,824	7,928	8,426	7,250

Supplemental Funding will allow the Division to reinstitute a maintenance painting program that was eliminated in 1993–94. Since 1992–93, staffing levels have not allowed the Division to eradicate graffiti at the Jail on a regular basis. This lack of maintenance has caused concerns at both the Sheriff's and Probation departments. The requested Supplemental Budget will provide the staffing required to complete more Requests For Services from the Sheriff's and Probation Departments. Approval of the Supplemental Request will allow the Division to maintain the Jail at higher standards and nearer to the maintenance goal of "As New Condition". It is estimated that 2,500 requests for services were not completed during 1993–94. Approval of this Supplemental Request will provide staffing levels commensurate with the Integrated Staffing Plan (ISP) at the Jail.

Given the reductions recommended in other mandated County services, the County Administrator does not recommend funding this supplemental request.

1993–94 Accomplishments

1. Completed a Preventative Maintenance Program for Custody facilities to maintain equipment per manufacturers' specifications. Program can produce equipment history and completed maintenance upon demand.
2. Coordinated the replacement of two roofs.
3. Completed 22 estimates for services for various departments. Some projects were contracted or completed by Government Buildings staff or cancelled.

1994–95 Objectives

1. To institute the Preventative Maintenance Program for all County–owned facilities.
2. To continue to repair and maintain structural integrity of County–owned buildings.

148—Public Improvement

Capital Maintenance & Improvements

David L. Baker, County Administrator

Capital Outlay Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Fixed Assets	$8,737,785	$1,322,993	$5,235,680	$1,625,489	$302,496
Operating Transfers Out	839,596	81,700	81,700	81,700	0
Total Appropriations	$9,577,381	$1,404,693	$5,317,380	$1,707,189	$302,496
Earned Revenues By Source					
Interest & Rents	$88,783	$103,435	$10,000	$10,000	($93,435)
Aid from Other Govt Agencies	1,317,012	2,473,826	0	0	(2,473,826)
Charges for Services	6,273,156	1,136,394	201,214	201,214	(935,180)
Miscellaneous Revenues	2,490,593	1,988,563	800,000	800,000	(1,188,563)
Operating Transfers In	0	0	200,000	200,000	200,000
Fund Balance	(677,664)	(4,397,525)	345,975	345,975	4,743,500
Total Revenues	$9,491,880	$1,304,693	$1,557,189	$1,557,189	$252,496
Net County Cost					
Support	$85,501	$100,000	$3,760,191	$150,000	$50,000

Purpose

This budget provides funds for land and facility acquisitions, major construction projects, alterations to existing buildings, park projects, and fixed assets (equipment) requisitioned for specific capital projects. The establishment of a Capital Outlay Fund is authorized by law. The methods of accounting for capital projects are determined by the State Controller and the County Auditor–Controller.

Unlike County operating budgets, funds appropriated to the Capital Improvement Program on an annual basis are seldom totally expended during that fiscal year. Upon adoption of the Final Budget, typical construction projects require prearchitectural programming, the various phases of architectural design, approval of plans and specifications, award of bid, and the actual construction process. These steps seldom are completed in the ten months between adoption of the Final Budget and the end of the fiscal year.

Funds for uncompleted projects which are in progress are encumbered at the end of the fiscal year. These encumbered amounts are subtracted from the fund balance and, in essence, held aside to meet County obligations for completion of the projects. Therefore, the total Public Improvement budget exceeds the amount appropriated in any one given year since it includes projects carried over from the previous year. Those projects for which no progress or limited progress has been made are either dropped at the end of the fiscal year or budgeted in the following year's appropriation.

Program Discussion

The proposed funding for the 1994–95 Public Improvement budget totals $6.1 million. This represents $1,707,189 in new or rebudgeted projects and $4,412,165 in 1993–94 encumbered funds for projects currently in progress. Not included in the proposed budget are amounts in trust funds for construction of the General Hospital Replacement Project.

The recommended Public Improvement budget includes $1,231,000 in appropriations supported by project–specific funding. The remaining $476,189 consists of $394,489 for significant maintenance projects, such as re–roofing County buildings, remedial action for underground fuel tanks, improvements to meet Americans with Disabilities Act requirements, etc. The budget includes $75,000 for the annual contribution to the San Joaquin Partnership Program, and $6,700 to the San Joaquin Economic Development Association.

148—Public Improvement
Capital Maintenance & Improvements

Funding is not available for 29 specifically requested projects totaling $3,779,680. However, the $394,489 recommended for maintenance projects will provide for some of the specific maintenance projects requested. All of these projects are identified at the end of the Public Improvement budget narrative.

The following is the recommended Public Improvement budget for 1994–95. Encumbered funds represent projects in progress and carried over from 1993–94. New or rebudgeted projects are those represented as 1994–95 Public Improvement appropriations. Appropriations are shown to be supported with project–specific revenue or other discretionary funding.

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
Support Facilities				
Justice System				
Manteca Court Improvements		$35,000	$35,000	
Tracy Court Improvements		130,983	130,983	
Sheriff's Firing Range	$364,254			
Juvenile Hall Improvements	857,710			
Correctional Facilities		50,000		$50,000
Courthouse /Canlis Improvements		434,017	434,017	
Total Justice System	$1,221,964	$650,000	$600,000	$50,000
Other Support				
Environmental Health Impr.		$200,000	$200,000	
C.House/Canlis Maint. Impr.		200,000	200,000	
Other Maintenance		119,489		$119,489
District Attorney FSD	$85,000			
Underground Fuel Tanks		200,000		200,000
Tracy Agriculture Improvements	179,866			
Total Other Support	$264,866	$719,489	$400,000	$319,489
Total Support Facilities	**$1,486,830**	**$1,369,489**	**$1,000,000**	**$369,489**
Public Facilities				
Americans with Disabilities Act Impr.		$25,000		$25,000
Recreation				
M.G. Roadways – SB 174	$4,000			
Durham Ferry Improvements	8,629			
Raymus Village C.S.A.	9,000			
Morada Park Fencing	8,000			
M.G. General Improvements	250,000			
M.G. Oak Tree Preservation	1,300			
Van Assen Park Repairs	10,515			
Westgate Landing Campground II	12,000			
Parks General Improvements	40,000			
Total Recreation	$343,444	$0	$0	$0

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
Health Care Services				
Hospital Projects	$556,891			
Hospital Expansion Project	600,000			
Total Health Care Services	$1,156,891	$0	$0	$0
Public Works				
Landfill Site Acquisition		$231,000	$231,000	
CDBG Projects	$1,400,000			
Total Public Works	$1,400,000	$231,000	$231,000	$0
Other Services				
Lodi Community Center	$25,000			
S.J. Joint Partnership		$81,700		$81,700
Total Other Services	$25,000	$81,700	$0	$81,700
Total Public Facilities	**$2,925,335**	**$337,700**	**$231,000**	**$106,700**
Public Improvement Budget	**$4,412,165**	**$1,707,189**	**$1,231,000**	**$476,189**

The Public Improvement budget must tie precisely to the funds available in the Capital Outlay Fund. Therefore, this budget will require adjustments following the close of the fiscal year reflecting actual rather than the estimated 1993–94 revenues, encumbrances and expenditures, and the resulting funds available for 1994–95.

1994–95 Capital Projects

An appropriation of $1,707,189 is recommended for new and rebudgeted projects. Following are brief descriptions of 1994–95 appropriations:

Manteca Court Improvements: The $35,000 budgeted in this account represents the estimated costs necessary for improvements to a residence adjacent to the Manteca Court which has been purchased to allow for the expansion of Manteca Court support activities.

Tracy Court: A total of $130,983 has been budgeted for this project, which will revamp the Agricultural Department Field Office for the expanding needs of the Tracy Court.

Landfill Site Acquisition: The $231,000 budgeted for landfill site acquisition represents an accumulation of revenue to the Capital Outlay Fund from the Solid Waste Enterprise Fund. This appropriation is accumulated over a period of time for the purpose of landfill site acquisition needs.

Maintenance Improvements: The $394,489 represented in these accounts (Courthouse/Canlis Maintenance Improvements/Other Maintenance/Correctional Facilities/ADA Improvements) is intended to be utilized for meeting critical maintenance needs. A variety of maintenance requirements has been identified and these funds will be utilized to provide for the most important of these issues. The General Services Department has already identified the $200,000 re–roofing of the Mathews Probation facility as a top priority. Additionally, $25,000 has been established as necessary for miscellaneous improvements relative to meeting the Americans with Disabilities Act. requirements.

Courthouse/Canlis Improvements: A total of $434,017 is recommended for projects for the justice system. Funding for these activities is derived from the Courthouse Construction Trust Fund. Projects scheduled for 1994–95 include the initial stages of the District Attorney's Office relocation to the fifth and fourth floors of the Courthouse. Approximately $100,000 of this amount will be utilized for the rehabilitation of superior court courtrooms. Other projects include a pilot project at Tracy Municipal Court to develop a video arraignment program. Budgeted funds can be utilized to engage consultant services in support of the Integrated Criminal Justice Task Force. These services would provide support in selected areas of analysis and provide an independent viewpoint as well as information of the issues being addressed by the Task Force.

Environmental Health Improvements: The $200,000 budgeted for relocation of the Environmental Division to the East Annex is funded from the proceeds of financing. This cost will be reimbursed from lease payments.

Underground Fuel Tanks: A total of $200,000 is budgeted for dealing with necessary remedial action at the Human Services Agency site, the Hunter Street Motor Pool site, and other locations as necessary.

Revenue Analysis

Funding for the Public Improvement budget is derived from a combination of fund balance and revenue sources outlined below. The prepared budget assumes the collection of most revenues in 1993–94. However, those revenues not actually received by June 30, 1994 will be adjusted after that date and be included as revenue estimates for 1994–95.

Revenue Description	1993–94 Approved	1994–95 Recommended	Increase/ (Decrease)
Fund Balances			
Capital Outlay Fund	($4,397,525)	$345,975	$4,743,500
Interest Earnings			
Capital Outlay Fund	$103,435	$10,000	($93,435)
General Reserve Fund	100,000	150,000	50,000
Total Interest Earnings	$203,435	$160,000	($43,435)
Repayments			
Solid Waste Enterprise Fund	$118,000	$113,000	($5,000)
Hospital Enterprise Fund	930,180		(930,180)
Southern Water	57,335	57,335	
Retirement Remodel	30,879	30,879	
Total Repayments	$1,136,394	$201,214	($935,180)
State and Federal Aid			
State Bond Act 1988	$20,000		($20,000)
State Proposition 86	794,440		(794,440)
Wildlife–Coastal Parks	226,000		(226,000)
Land & Water Conservation	90,000		(90,000)
M.G. Roadways SB174	101,286		(101,286)
Federal CDBG - Boggs Tract	100,000		(100,000)
Federal CDBG - Other	1,142,100		(1,142,100)
Total State/Federal Aid	$2,473,826	$0	($2,473,826)
Other Income			
Zoo Society Donation	$90,000		($90,000)
Sale of Surplus Property–Tracy Ag.	150,617		(150,617)
Financing Trust		$200,000	200,000
Micke Grove Trust	25,000		(25,000)
Parks Subdivision Trust	99,901		(99,901)
Courthouse Construction Fund	1,112,258	800,000	(312,258)
Other – Drug Rehabilitation Center	510,787		(510,787)
Total Other Income	$1,988,563	$1,000,000	($988,563)
Total Revenue Available	**$1,404,693**	**$1,707,189**	**$302,496**

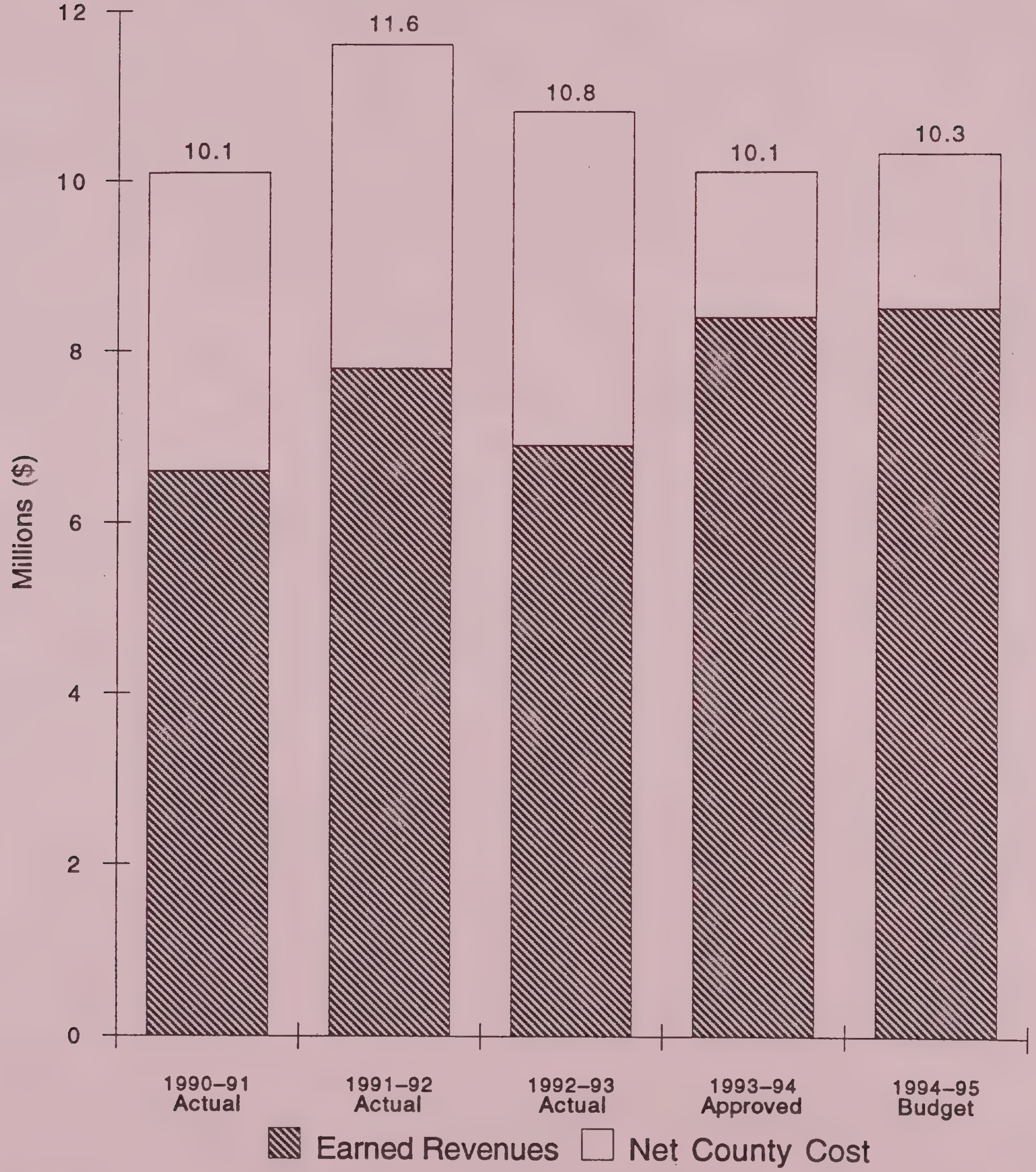
Unbudgeted Project Requests*	**1994–95 Requested**	
Support Facilities		
Justice Systems		
Probation Fire System	$200,000	
Juvenile Hall Smoke Detection System	85,000	
Probation Training/Education Center	11,000	
Manteca Court Portable Buildings	22,000	
Total Justice Systems		$318,000
Other Support		
Public Health HVAC Replacement	$265,000	
Public Health Covered Walkway	6,500	
Public Health Lab HVAC	75,000	
Public Health Roof Replacement	150,000	
Canlis Building Roof Replacement	200,000	
Records Warehouse Roof Replacement	50,000	
Plant Engineering Shop Modifications	100,000	
Courthouse Main Service Switchboard	130,000	
1601 E. Hazelton Roof Replacement	150,000	
1601 E. Hazelton Parking Lot Replacement	300,000	
1601 E. Hazelton Clinic Expansion	630,000	
1991 American With Disabilities Act	475,000	
Hazelton Fuel Tank Replacement	100,000	
Total Other Support		$2,631,500
Public Facilities		
Recreation		
Micke Grove Memorial Building Roof	$100,000	
ADA Compliance - Misc.	135,100	
Oak Tree Preservation	20,000	
Park Paving Improvements	150,000	
Regional Sports Caretaker & Security	45,480	
Yokuts Trail Resurfacing	18,600	
Oak Grove Well	200,000	
Micke Grove Sprinkler Automation	10,000	
Micke Grove Picnic Improvements	56,600	
Dos Reis Playground	23,500	
Oak Grove Yard Improvements	38,900	
Oak Grove Playground	32,000	
Total Recreation		$830,180
Total Unbudgeted Project Requests		***$3,779,680***

* *A total of $394,489 has been budgeted for maintenance activities, but not assigned to specific accounts. Therefore, a portion of the $394,489 will be available toward the $3,779,680 requested.*

Environmental Protection

Environmental Protection

Change In Program Expenditures



Environmental Protection Appropriations

	Page Number	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
24100 Flood Channel Maintenance	C–2	$881,212	$948,673	$948,673	$67,461
24600 Neighborhood Preservation	C–5	1,948,027	2,311,764	2,311,764	363,737
24700 Agricultural Commissioner	C–13	1,917,818	2,085,651	2,024,803	106,985
24900 Weights & Measures	C–16	295,236	318,800	318,800	23,564
25600 Permit & Inspection Services	C–7	2,425,765	2,018,357	2,018,357	(407,408)
25700 Public Administrator	C–20	138,132	144,219	144,219	6,087
25800 Planning	C–10	1,143,893	1,121,237	1,121,237	(22,656)
25801 COG/Airport Land Use Commission	C–22	6,000	0	0	(6,000)
26000 Emergency Services	C–23	793,039	753,343	753,343	(39,696)
26300 Animal Control	C–18	457,370	450,286	450,286	(7,084)
26500 Fish & Game	C–26	23,252	73,252	73,252	50,000
26700 Local Agency Formation Commission	C–28	121,137	138,217	138,217	17,080
Total — Environmental Protection		**$10,150,881**	**$10,363,799**	**$10,302,951**	**$152,070**

241—Flood Channel Maintenance

Environmental Protection

Henry M. Hirata, *Public Works Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$779,702	$864,145	$888,131	$888,131	$23,986
Services & Supplies	2,558	17,067	60,542	60,542	43,475
Total Appropriations	$782,260	$881,212	$948,673	$948,673	$67,461
Earned Revenues By Source					
Charges for Services	$781,187	$881,212	$948,673	$948,673	$67,461
Total Revenues	$781,187	$881,212	$948,673	$948,673	$67,461
Net County Cost					
Mandated	$1,073	$0	$0	$0	$0
Allocated Positions	20.0	20.0	20.0	20.0	0.0
Temporary (Full-Time Equivalent)	1.0	1.8	1.0	1.0	(0.8)
Total Staffing	21.0	21.8	21.0	21.0	(0.8)

Purpose

The Flood Channel Maintenance Division of the Public Works Department provides maintenance of channels and levees within Zones 9 and 10, which have been constructed with federal and State funds (Project Channels and Project Levees). Channels which are in more–or–less a natural state or constructed without the use of federal or State funds (Non–Project Channels) are also maintained to provide as much flood protection as possible within the available resources.

The Division also provides for maintenance of the Reclamation District 17 levee system, by agreement, in accordance with the Operations and Maintenance Manual of Reclamation District 17 and the Annual Maintenance Program adopted by the Reclamation District.

Major Budget Changes

Salaries & Employee Benefits

➤ $29,180	Negotiated salary and benefit adjustments.
➤ ($5,194)	Reduced extra–help.

Services & Supplies

➤ $42,451	Increase in Workers' Compensation Insurance.

Revenues

➤ $66,437	Increase in charges for services.

Program Discussion

The Channel Maintenance Division maintains 216 miles of Project levees in Zone 9 and 5 miles in Zone 10. The Division also maintains 17 miles for Reclamation District 17. All levees and appurtenances are maintained in accordance with State Department of Water Resources and Army Corps of Engineers standards and in accordance with voter approved maintenance programs.

A variety of maintenance activities are performed:

- ➤ A systematic herbicide program treats channel banks and maintenance roads with chemicals to control growth of noxious weeds and brush. Flood plains and shoulders are mowed to keep grasses at a uniform height.

- Burning is carried out from July to September. Dry brush and grasses are burned in order to locate rodent dens, washouts, and erosions. Burrowing animals, which endanger levee integrity, are controlled or eliminated.

- Eroded areas are backfilled with soil and covered with concrete rip–rap. Silt and gravel deposits are removed from stream beds to clear channels. Other clearing activities include the manual removal of debris and trimming and chipping of brush.

1993–94 Accomplishments

1. Implemented a program to fund the replacement of equipment.

1994–95 Objectives

1. To evaluate expansion of the herbicide program as a cost effective alternative to clearing and hauling debris to the landfill.

Work Load Data

	Actual			Est./Act.	Projected
Acres	1990–91	1991–92	1992–93	1993–94	1994–95
Herbicide Activity	1,450	1,593	1,200	1,300	1,600
Mowing	735	914	820	850	850
Burning	500	518	500	150	300
Rodent Control	475	467	500	200	200
Erosion Control & Channel Clearing	55	52	60	108	75
Debris Clearing	550	715	590	600	600

Summary

Community Development Budgets Chester Davisson, *Community Development Director*

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,795,270	$3,154,603	$3,145,995	$3,145,995	($8,608)
Services & Supplies	1,211,769	1,407,890	987,812	987,812	(420,078)
Other Charges	376,308	1,334,938	1,648,834	1,648,834	313,896
Fixed Assets	0	0	5,500	5,500	5,500
Total Expenditures	$5,383,347	$5,897,431	$5,788,141	$5,788,141	($109,290)
Intrafund Transfers	(83,052)	(379,746)	(336,783)	(336,783)	42,963
Total Appropriations	$5,300,295	$5,517,685	$5,451,358	$5,451,358	($66,327)
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,125,771	$1,162,000	$975,066	$975,066	($186,934)
Aid from Other Govt Agencies	902,183	1,933,027	2,310,264	2,310,264	377,237
Charges for Services	1,292,809	1,585,967	1,445,815	1,445,815	(140,152)
Miscellaneous Revenues	250,005	357,000	166,850	166,850	(190,150)
Total Revenues	$3,570,768	$5,037,994	$4,897,995	$4,897,995	($139,999)
Net County Cost					
Mandated	$1,728,106	$479,691	$553,363	$553,363	$73,672
Discretionary	1,421	0	0	0	0
Total Net County Cost	$1,729,527	$479,691	$553,363	$553,363	$73,672
Allocated Positions	103.0	62.0	55.0	55.0	(7.0)
Temporary (Full–Time Equivalent)	0.5	0.0	0.0	0.0	0.0
Total Staffing	103.5	62.0	55.0	55.0	(7.0)

This presentation represents a summary of the three budgets administered by the Director of Community Development. They include:

- ➤ 246 Neighborhood Preservation
- ➤ 256 Permit & Inspection Services
- ➤ 258 Planning

246—Neighborhood Preservation

Environmental Protection

Chester Davisson, *Community Development Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$465,582	$546,035	$604,347	$604,347	$58,312
Services & Supplies	61,023	88,748	68,583	68,583	(20,165)
Other Charges	376,308	1,334,938	1,648,834	1,648,834	313,896
Total Expenditures	$902,913	$1,969,721	$2,321,764	$2,321,764	$352,043
Intrafund Transfers	0	(21,694)	(10,000)	(10,000)	11,694
Total Appropriations	$902,913	$1,948,027	$2,311,764	$2,311,764	$363,737
Earned Revenues By Source					
Aid from Other Govt Agencies	$899,548	$1,933,027	$2,310,264	$2,310,264	$377,237
Charges for Services	1,944	15,000	1,500	1,500	(13,500)
Total Revenues	$901,492	$1,948,027	$2,311,764	$2,311,764	$363,737
Net County Cost					
Discretionary	$1,421	$0	$0	$0	$0
Allocated Positions	12.0	12.0	10.0	10.0	(2.0)

Purpose

The Neighborhood Preservation Division of the Community Development Department provides for the administration, planning, coordination, and implementation of the CDBG and Home Programs within the unincorporated County and six participating cities.

Major Budget Changes

Salaries & Employee Benefits

➤ $28,461	Normal salary adjustments.
➤ ($94,091)	Delete Deputy Director and Clerk.
➤ $123,942	Departmental management and clerical staff.

Services & Supplies

➤ $1,245	Increase in motor pool charges.
➤ ($15,128)	Decrease in professional services.
➤ $1,518	Increase in allocated costs.
➤ ($8,000)	Decrease in administrative charges.

Other Charges

➤ $296,503	Expanded Home Program.
➤ $10,845	Increase in community programs.
➤ $6,548	Increased rehab loan programs.

Intrafund Transfers

➤ ($11,694)	Decrease in transfers for services.

Revenues

➤ $279,996	Increase in Home funding.
➤ $97,241	Increase in CDBG funding.

Program Discussion

The Neighborhood Preservation Division's primary responsibility is the administration of the County's housing and community development programs. The primary source of revenue for the programs continues to be the Community Development Block Grant (CDBG) Program and the Home Partnership Investment Program.

Community Development Block Grant Program

The Urban County will receive approximately $3.5 million in CDBG funding in 1994–95. The unincorporated County's share of this allocation is approximately $1.7 million. The remainder of the funds will go to the six participating cities. County allocations continue to be used for a variety of public facility construction projects and housing rehabilitation.

Home Program

The Urban County will receive $1.25 million in HOME funds in 1994–95. The County's share is $475,000, with the remainder going to the six cities and a nonprofit housing provider. County funds will be used for new construction of rental units, mortgage assistance for first–time home buyers, and reconstruction of owner–occupied units. The County will also provide assistance to the cities of Ripon, Lathrop, Lodi, and Tracy in packaging low–income housing projects and programs.

1993–94 Accomplishments

1. Expanded activities beyond rehabilitation programs. Established services now include rental construction, rehabilitation, and financing.
2. Provided for staff attendance at workshops and seminars related to federal and State regulations.
3. Arranged attendance by two staff members at financial package training sessions sponsored by the National Development Council.
4. Updated the Comprehensive Housing Affordability Strategy, subsequently approved by the Department of Housing and Urban Development.
5. Utilized Home funds to establish a variety of housing programs, including new construction, rehabilitation, renter and owner programs, financing packages, and assistance for first–time homebuyers.
6. Identified Taft and West Lane Heights as target neighborhoods and completed a program of voluntary clean up and code enforcement.
7. Restructured rehabilitation programs to use amortized or deferred loans rather than grants. Initiated program to service all loans in–house.

1994–95 Objectives

1. To continue to build staff capacity to handle more complex housing projects.
2. To target East Stockton for clean up and code enforcement activities.
3. To finalize the establishment of in–house procedures for the management of housing rehabilitation.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Funding Allocations					
CDBG Allocations (dollars)	2,190,000	2,447,000	2,584,000	3,229,000	3,500,000
CDBG FY Expense (dollars)	2,636,747	2,100,000	2,007,662	3,599,008	2,900,000
Home Allocations (dollars)	0	0	1,181,000	781,000	1,251,000
Home FY Expense(dollars)	0	0	1,771	283,311	1,917,147
Administration					
Fed Environmental Reviews	85	81	38	59	55
Labor Standards Reviews	9	9	5	8	8
Housing Rehabilitation Loans					
Housing Rehab Loans (CDBG)	23	37	25	28	28
Utility (CDBG)	12	4	1	7	10
Rental Rehab	16	3	2	0	0
Housing Rehab (Home)	0	0	0	4	8
Other					
Gap Financing (Home)	N/A	N/A	0	6	15

256 —Permit & Inspection Services

Environmental Protection

Chester Davisson, *Community Development Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,427,155	$1,903,202	$1,841,702	$1,841,702	($61,500)
Services & Supplies	598,021	732,646	446,632	446,632	(286,014)
Fixed Assets	0	0	5,500	5,500	5,500
Total Expenditures	$3,025,176	$2,635,848	$2,293,834	$2,293,834	($342,014)
Intrafund Transfers	(76,808)	(210,083)	(275,477)	(275,477)	(65,394)
Total Appropriations	$2,948,368	$2,425,765	$2,018,357	$2,018,357	($407,408)
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,125,771	$1,162,000	$975,066	$975,066	($186,934)
Charges for Services	668,041	911,765	790,899	790,899	(120,866)
Miscellaneous Revenues	245,062	352,000	158,850	158,850	(193,150)
Total Revenues	$2,038,874	$2,425,765	$1,924,815	$1,924,815	($500,950)
Net County Cost					
Mandated	$909,494	$0	$93,542	$93,542	$93,542
Allocated Positions	68.0	37.0	33.0	33.0	(4.0)
Temporary (Full–Time Equivalent)	0.5	0.0	0.0	0.0	0.0
Total Staffing	68.5	37.0	33.0	33.0	(4.0)

Purpose

The Building Inspection and Development Services Divisions protect the public health and safety by regulating new building construction, inspecting existing buildings, administering the Uniform Fire Code, investigating fires, and by reviewing and regulating all new development projects, as provided for in local and State law.

Major Budget Changes

Salaries & Employee Benefits

➤ ($167,329)	Delete four positions.
➤ $89,393	Normal salary and benefit adjustments.
➤ $13,850	Retirement incentive costs.

Services & Supplies

➤ ($218,959)	Reduced consultant services.
➤ ($19,500)	Decreased weed abatement services.
➤ ($11,574)	Reduced office expenses.
➤ ($10,264)	Reduction in computer leases.

Fixed Assets

➤ $4,000	Computer system upgrades.
➤ $1,500	Breathing apparatus for fire staff.

Intrafund Transfers

➤ $123,942	Management and clerical services to Neighborhood Preservation.
➤ ($58,583)	Reduction in other services.

Revenues

➤ ($186,934)	Reduced permit applications.
➤ ($200,000)	Reduced consultant services.
➤ ($78,078)	Reduced development applications.
➤ ($44,341)	Reduced fire plan and permit fees.

256 —Permit & Inspection Services

Environmental Protection

Program Discussion

Development activity has continued at a slow pace since 1991. The Building Inspection and Development Services Divisions are primarily supported by permit and application fees. As a result, there has been significant reductions in staff with corresponding reductions in services. Several cost saving measures have been implemented. These measures have been focused on areas that will least disrupt and affect service to the public. These include:

- Closure of the public counter during the lunch hour.
- Reduction in counter personnel and back–up staff.
- Reassignment of traffic fee collection and other activities to the Department of Public Works.
- Reduced project coordination, with other departments resuming responsibility for certain issues.
- Reduction in size and content of staff reports.
- Reliance on automated telephone service, including voice mail and call routing.

Although these efforts may have resulted in some inconvenience to the public, it has generally not caused problems in the actual implementation of projects. At reduced staffing levels, a significant concern is that should development activity increase significantly, existing resources would not be adequate to provide timely and thorough service. Application activity will continue to be monitored. As development and corresponding revenues increase, the addition of staff will be considered.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Building					
Building Permits	7,393	6,664	4,524	3,361	3,530
Mobile Home Installation	118	123	90	78	82
Total Permits	7,511	6,787	4,614	3,439	3,612
On–Site Inspections	18,375	20,000	14,065	13,146	13,803
Planning					
Public Hearing	128	138	74	57	60
Staff Review with Notice	188	185	149	201	211
Staff Review	989	1,218	1,418	1,207	1,267
Administrative	1,220	1,035	1,291	1,008	1,058
Total Applications	2,525	2,576	2,932	2,473	2,596
Public Inquires					
Counter	22,499	25,250	9,944	6,949	7,300
Telephone (Counter)	70,939	73,950	48,874	41,700	43,000
Total Public Inquires	93,438	99,200	58,818	48,649	50,300
Enforcement					
Abandoned Vehicles	1,355	1,000	764	336	400
Zoning & Building	687	825	557	374	400
Total Enforcement	2,042	1,825	1,321	710	800
Fire Services					
Plan Reviews	242	150	44	92	100
Permits Issued	404	518	355	359	380
Weed Abatement (Parcels)	1,536	3,635	3,675	3,148	2,708
Fire Investigations	102	161	170	170	170
Delta Fire (Service Calls)	357	308	358	309	325

Code Enforcement is one area where there has been a significant reduction in service. Staffing was reduced from four to one Code Enforcement Officer. This has resulted in an inability to respond to many complaints about code violations. The response to others may be delayed, except those involving a health or safety issue. Alternatives are being explored with the objective to respond to all complaints, although with considerably less personnel involvement and with a longer time frame for follow–up.

The shift from larger projects to smaller projects continues to constrain the Building Inspection Division. The quantity of inspections are comparable to past years, but since the projects are smaller, so then are the revenues. The alternatives are to increase minimum fee permits or decrease the level of service to smaller projects. The minimum fee permits include critical building components such as electrical service, mechanical systems and re–roofs. The alternatives were discussed with the roofing contractors at a meeting sponsored by the Builders Exchange. The contractors overwhelmingly supported a fee increase rather than an elimination of the service. A proposal to address the minimum fee and cost recovery issues will be presented to the Board at a later date.

1993–94 Accomplishments

Permit & Inspection Services

1. Minimized significant impacts to the public resulting from reductions in levels of service.
2. Completed implementation of permit issuance and monitoring systems for all permits issued by the Department.

Fire Prevention Bureau

1. Reorganized the Arson Task Force by geographical areas as the Fire Investigative Response Unit.
2. Acquired additional equipment and protective gear for the Delta Fire District. Members have received wildland fire safety, medical, and State Fire Marshall certifications.
3. Established a training program through the State Fire Marshall for all County fire agencies.
4. Merged the fire permit process into the departmental "Sierra" program.
5. Deferred the review of fire facility fees.

1994–95 Objectives

Permit & Inspection Services

1. To maintain the current level of service to the public.
2. To identify areas of overlapping responsibility and to work with all affected agencies to eliminate them.
3. To identify any significant impacts of service reductions and, to the extent resources allow, take measures to restore adequate levels of service.

Fire Prevention Bureau

1. To continue coordination of the Fire Investigative Response Unit.
2. To promote public education about fire prevention programs and related issues.
3. To establish linkages with organizations to provide professional training.
4. To conduct a review of fire facility fees.

258 —Planning

Environmental Protection

Chester Davisson, ***Community Development Director***

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$902,533	$705,366	$699,946	$699,946	($5,420)
Services & Supplies	552,725	586,496	472,597	472,597	(113,899)
Total Expenditures	$1,455,258	$1,291,862	$1,172,543	$1,172,543	($119,319)
Intrafund Transfers	(6,244)	(147,969)	(51,306)	(51,306)	96,663
Total Appropriations	$1,449,014	$1,143,893	$1,121,237	$1,121,237	($22,656)
Earned Revenues By Source					
Aid From Other Govt Agencies	$2,635	$0	$0	$0	$0
Charges for Services	622,824	659,202	653,416	653,416	(5,786)
Miscellaneous Revenues	4,943	5,000	8,000	8,000	3,000
Total Revenues	$630,402	$664,202	$661,416	$661,416	($2,786)
Net County Cost					
Mandated	$818,612	$479,691	$459,821	$459,821	($19,870)
Allocated Positions	23.0	13.0	12.0	12.0	(1.0)

Purpose

The Planning Division assists the Board of Supervisors and the Planning Commission in the areas of comprehensive planning and community development, including preparation, maintenance, and implementation of the General Plan, as mandated by Government Code 65100 et seq.

Major Budget Changes

Salaries & Employee Benefits

➤ ($55,378)	Deletion of Associate Planner.
➤ $39,958	Normal salary and benefit adjustments.
➤ $10,000	Retirement incentive costs.

Services & Supplies

➤ $10,000	Additional printing for Mountain House documents.
➤ ($45,790)	Reduction in professional services.
➤ ($71,041)	Reduction in consultant services for Mountain House processing.

Intrafund Transfers

➤ ($96,663)	Reduced transfers for services.

Revenues

➤ ($90,000)	Reduced payments for consultant expense.
➤ $78,214	Increased staff services to process Mountain House.

Program Discussion

Development activity and departmental revenues has declined significantly. The County's other discretionary revenue sources have also declined. As a result, reductions in departmental resources have been made over the past three years. Those reductions have produced the following service impacts:

- ➤ Community plans and studies will not be done.

- Only the most critical amendments to the Development Title text will be initiated.
- Processing times for Mountain House, Riverbrook, and other planning programs may be extended by approximately 10%.
- Complex development projects will not receive the prior level of support from experienced staff. Major policy reviews, including fiscal assessments, will be deferred or reduced in scope.
- Land use, housing, and employment databases cannot be established. This will impact private businesses as well as the County. As a result, growth and development in the County cannot be effectively monitored, as required by the General Plan.
- General Plan implementation tasks will be largely deferred. This includes agricultural and natural resource protection programs, guidelines and standards for development processing, and coordination with other departments and agencies.

The majority of the Division's work is expected to involve the new communities, particularly Mountain House. Some work may proceed on Riverbrook and New Jerusalem.

As a result of the reduction in staff and other resources in 1993–94, work has generally been limited to that which does not require funding from discretionary revenues. Long–range planning and General Plan implementation have been reduced to a minimal level. This will continue in 1994–95.

Review of projects and coordination with other departments and agencies continues only as time permits. However, the importance of County participation in various programs, such as the COG Habitat Conservation Plan and the Delta Protection Plan, is recognized.

1993–94 Accomplishments

1. Completed work on the public review drafts of the Mountain House Master Plan, Specific Plan I, and Preliminary Feasibility Study.
2. Worked on a preliminary Master Plan for Riverbrook.
3. Completed the Comprehensive Housing Affordability Strategy (CHAS).
4. Revised regulations regarding the creation of homesite parcels.

1994–95 Objectives

1. To complete environmental review and processing of the Mountain House Master Plan, Specific Plan I, Public Financing Plan, and Development Agreement.
2. To assist in the development of various Mountain House plans and programs, subject to Master Plan adoption.
3. To process any plans proposed for Riverbrook and New Jerusalem.
4. To prepare the Comprehensive Plan for Housing as mandated by HUD.
5. To revise the County General Plan to the extent required by the Delta Protection Act to conform to the Delta Protection Plan.

Summary

All Agricultural Commissioner Budgets

Erwin Eby, *Agricultural Commissioner*

	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,698,152	$2,156,196	$2,296,092	$2,245,562	$89,366
Services & Supplies	446,190	352,861	444,645	434,318	81,457
Other Charges	155,091	161,367	139,000	139,000	(22,367)
Fixed Assets	38,794	0	0	0	0
Total Expenditures	$3,338,227	$2,670,424	$2,879,737	$2,818,880	$148,456
Intrafund Transfer	(412)	0	(25,000)	(25,000)	(25,000)
Total Appropriations	$3,337,815	$2,670,424	$2,854,737	$2,793,880	$123,456
Earned Revenues By Source					
Licenses/Permits/Franchises	$123,702	$106,965	$105,400	$105,400	($1,565)
Interest & Rents	1,399	1,300	14,500	14,500	13,200
Aid from Other Govt Agencies	1,194,537	1,200,223	1,027,196	1,077,016	(123,207)
Charges for Services	13,596	12,000	12,000	12,000	0
Miscellaneous Revenues	251,554	278,235	462,528	462,528	184,293
Fund Balance	56,122	11,007	34,952	34,952	23,945
Total Revenues	$1,640,910	$1,609,730	$1,656,576	$1,706,396	$96,666
Net County Cost					
Mandated	$1,696,905	$1,060,694	$1,198,161	$1,087,484	$26,790
Allocated Positions	56.0	44.0	44.0	44.0	0.0
Temporary (Full–Time Equivalent)	6.0	3.7	4.8	4.8	1.1
Total Staffing	62.0	47.7	48.8	48.8	1.1

This presentation represents a summary of the three budgets administered by the Agricultural Commissioner. They include:

- ➤ 247 Agricultural Commissioner
- ➤ 249 Weights & Measures
- ➤ 263 Animal Control

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,976,414	$1,694,957	$1,845,530	$1,795,009	$100,052
Services & Supplies	298,751	222,861	265,121	254,794	31,933
Fixed Assets	38,794	0	0	0	0
Total Expenditures	$2,313,959	$1,917,818	$2,110,651	$2,049,803	$131,985
Intrafund Transfers	(412)	0	(25,000)	(25,000)	(25,000)
Total Appropriation	$2,313,547	$1,917,818	$2,085,651	$2,024,803	$106,985
Earned Revenues By Source					
Licenses/Permits/Franchises	$6,035	$10,765	$9,200	$9,200	($1,565)
Interest & Rents	0	0	13,200	13,200	13,200
Aid from Other Govt Agencies	1,174,042	1,178,733	1,010,796	1,060,616	(118,117)
Miscellaneous Revenues	163,424	165,800	305,228	305,228	139,428
Total Revenues	$1,343,501	$1,355,298	$1,338,424	$1,388,244	$32,946
Net County Cost					
Mandated	$970,046	$562,520	$747,227	$636,559	$74,039
Allocated Positions	40.0	34.0	34.0	34.0	0.0
Temporary (Full–Time Equivalent)	6.0	3.7	4.8	4.8	1.1
Total Staffing	46.0	37.7	38.8	38.8	1.1

Purpose

The Agricultural Commissioner enforces the provisions of the California Food and Agricultural Code for the protection of the public's health, safety and welfare, and to promote and protect the agricultural industry.

Major Budget Changes

Salaries and Benefits

➤ $71,785	Normal salary and benefit adjustments.
➤ $28,267	Increased extra–help.

Services and Supplies

➤ $16,654	Increased insurance costs.
➤ $9,000	Additional professional services.
➤ $7,665	Increased communication expense.

Intrafund Transfers

➤ $25,000	Reimbursement from Weights and Measures for clerical support.

Revenue

➤ ($168,411)	Decrease in gas–tax revenue.
➤ $122,046	Contract with Public Works for channel maintenance weed control.
➤ $39,820	Increase from pesticide program.
➤ $13,200	Rents for Tracy office.
➤ $13,000	Increase from pest detection.

247—Agricultural Commissioner

Environmental Protection

Program Discussion

The Agricultural Commissioner's budget includes an adjustment of $82,994, as an increase in allocated Net County Cost. This adjustment is recommended in an attempt to stabilize declining revenues. It is based on State calculations of reduced gas–tax revenue for 1993–94. To further respond to declining resources, the Agricultural Commissioner has recommended deletion of the Noxious Weed Control Program and substitution of a flood channel weed control program. The flood channel program is supported by $122,046 in new revenue from the Flood Control and Water Conservation District. Without these two actions, Agricultural Commissioner programs would have to be reduced by $205,040.

The Agricultural Commissioner's second largest revenue source, the State Unclaimed Gas–Tax Subvention, is expected to decrease by 31% in 1994–95. The decline in this subvention is a direct result of the substantial budget reductions that have occurred over the past two years. The unclaimed gas–tax subvention is based on the County Agricultural Commissioner's expenditures in agricultural programs. As expenditures have decreased, so has the unclaimed gas–tax subvention. Further reductions in expenditures will likely result in a further decline in the unclaimed gas–tax subvention.

Reductions in the recommended 1994–95 budget include the elimination of the Noxious Weed Control Program. To respond to the losses in unclaimed gas–tax revenue and to meet the allocated Net County Cost, the Agricultural Commissioner will contract to perform channel weed control for the Department of Public Works. To do this, the Agricultural Commissioner's existing pest abatement staff will be shifted from the Noxious Weed Control Program to the channel maintenance weed control program.

The roadside Noxious Weed Control Program has been functioning since the 1920s and performs a valuable service to the County's $1 billion agricultural industry. Shifting the time of the pest control staff to Public Works' channel weed control program will effectively eliminate the Noxious Weed Control Program. This will be a significant reduction in services to the County's growers. However, in order to meet the allocated Net County Cost for 1994–95 and at the same time maintain mandated programs, the Commissioner must recommend discontinuance of the program.

Eliminating the Noxious Weed Control Program will likely further decrease the unclaimed gas–tax subvention. This is because the cost of the Noxious Weed Control Program, even though it is not a mandated service, is included in the expenditures used by the State to determine the amount of the subvention.

The recommended budget funds part–time clerical help for the Escalon and Tracy offices, for six hours each week day. This will substantially increase current services to the growers in the Escalon and Tracy areas. However, it is not possible to restore clerical services to past levels.

A portion of 1994–95 revenues represent one–time increases and will not be available for future budgets. Therefore, services will have to be reduced by an undetermined amount in 1995–96 to offset the anticipated revenue reductions.

Even though some of the Agricultural Commissioner's work load will be shifted away from agricultural programs, this budget maintains mandated programs and services at an acceptable level.

Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Environmental Protection	38,345	37,850	36,895	32,610	27,930
Consumer Protection	3,938	3,970	3,885	3,410	3,963
Special Services	1,621	1,690	1,415	910	7,800
Total Hours	43,904	43,510	42,195	36,930	39,693

Supplemental Request

The Agricultural Commissioner has submitted requests for supplemental funding that total $110,668.

To defer the change in billing schedules, a $49,820 increase in Net County Cost is requested. Included in the Commissioner's revenue estimates is $49,820 that is generated by changing the way the State is billed for certain contracts. The revenue generated by changing billing schedules is a one–time increase. Therefore, changing billing schedules does not provide a permanent funding source for future budgets. Consequently, the 1995–96 budget will be automatically deficient by $49,820. Services will then have to be further reduced. To defer billing schedule changes and to help maintain future services, a $49,820 increase in Net County Cost is requested for 1994–95. The $49,820 increase in Net County Cost will be partially offset by increased gas–tax revenues in subsequent years.

To retain the Noxious Weed Control Program, a $60,848 increase in appropriations is requested. Retention of the program will involve $50,521 for extra–help staff and $10,327 for equipment and supervision in 1994–95. There is considerable support for this program in the agricultural community. A reduced program has also been considered, with a 1994–95 cost of $41,682. Expenditures for weed control are included in calculations for gas–tax subventions. Therefore, weed control costs are partially offset by the mitigation of future gas–tax revenue losses.

Given the reductions recommended in mandated County services, the County Administrator does not recommend funding these supplemental requests.

1993–94 Accomplishments

1. Maintained pesticide enforcement at an acceptable level of service.
2. Generated new revenues through fees and charges for services. However, total revenues decreased significantly due to decreased gas–tax subventions.
3. Completed installation of the new computer system.

1994–95 Objectives

1. To implement contractual services with Public Works for channel weed control.
2. To increase operating hours for the Tracy and Escalon branch offices.
3. To begin implementation of the new Federal Worker Protection Standards pertaining to pesticide use.
4. To implement State recommendations for streamlining quarantine enforcement.

249 —Weights & Measures

Environmental Protection

Erwin Eby, *Agricultural Commissioner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$376,335	$259,164	$241,949	$241,949	($17,215)
Services & Supplies	46,857	36,072	76,851	76,851	40,779
Total Appropriations	$423,192	$295,236	$318,800	$318,800	$23,564
Earned Revenues By Source					
Aid from Other Govt Agencies	$20,495	$21,490	$16,400	$16,400	($5,090)
Miscellaneous Revenues	88,130	112,435	157,300	157,300	44,865
Total Revenues	$108,625	$133,925	$173,700	$173,700	$39,775
Net County Cost					
Mandated	$314,567	$161,311	$145,100	$145,100	($16,211)
Allocated Positions	8.0	5.0	5.0	5.0	0.0

Purpose

The Weights and Measures Division tests, seals, or condemns all commercial weighing and measuring devices in the County; inspects prepackaged items to assure content; tests and inspects petroleum products for quality and label truth; and regulates procedures used by Weighmasters to issue certificates for the sale of bulk products.

Major Budget Changes

Salaries and Employee Benefits

➤ ($19,307)	Deletion of staff during 1993–94.
➤ $2,092	Normal salary adjustments.

Services and Supplies

➤ $25,000	Clerical support services.
➤ $7,000	Increased equipment maintenance.
➤ $3,833	Increased Workers' Compensation.

Revenue

➤ $49,365	Device registration increase.
➤ ($4,500)	Vapor recovery decrease.
➤ ($3,744)	Petroleum products decrease.

Program Discussion

The Weights and Measures Division will continue to concentrate on programs that are supported by revenue. Such programs include the inspection of devices included in the device registration program and contracts for services.

Most of the Division's efforts will be focused on the weighing and measuring device inspection program. Although device registration revenues are not related to specific inspection intervals, monitoring gives consumers confidence that good service is being received. The use of good planning, stretching the inspection interval, and strengthening enforcement to include citation powers, would enable the Division to maintain an acceptable device inspection program.

The nozzle vapor recovery inspection contract with the San Joaquin Valley Unified Air Pollution Control District will receive most of the remaining effort. Initially, the vapor recovery program required more staff time than was anticipated. Due to increased compliance, the time spent administering the program has decreased.

Other traditional Weights and Measures programs, such as the inspection of meat counters, bakeries, and prepackaged products will be done as time allows. These services will be provided primarily in response to citizen complaints.

Complaint investigations would be pursued to satisfy the immediate complaint. For the most part, in–depth investigations cannot be done. Weighmasters, farm milk tanks, and most two–party devices will no longer receive inspection services.

Even with significant reductions in resources, every effort will be made to give the citizens the best program possible.

1993–94 Accomplishments

1. Gained approval for an increase in the device registration fee for mobile home parks.
2. Included livestock, feed, and seed scales in the Device Registration Program.
3. Deferred training of inspectors in data entry due to staff reductions.

1994–95 Objectives

1. To have all inspectors obtain Class B drivers licenses to operate the large–capacity weight truck.
2. To develop computer programs to better monitor the progress of device inspections.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Weighing Devices	4,605	4,700	4,062	2,644	2,600
Measuring Devices	3,911	4,000	3,545	2,794	2,700
Weighmaster Inspections	35	52	44	0	0
Petroleum Inspections	478	470	304	206	200
Package Inspection	16,002	20,500	15,957	702	1,000
Complaints Investigation	339	318	259	178	175
Establishments Inspection	5,514	5,800	4,715	3,806	3,722
Gasoline Nozzles Inspected	NA	NA	5,168	5,536	5,544
Storage Tanks Inspected	NA	NA	1,228	1,400	1,406

263—Animal Control

Environmental Protection

Erwin Eby, *Agricultural Commissioner*

Rabies Treatment Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$345,403	$202,075	$208,613	$208,613	$6,538
Services & Supplies	100,582	93,928	102,673	102,673	8,745
Other Charges	155,091	161,367	139,000	139,000	(22,367)
Total Appropriations	$601,076	$457,370	$450,286	$450,286	($7,084)
Earned Revenues By Source					
Licenses/Permits/Franchises	$117,667	$96,200	$96,200	$96,200	$0
Interest & Rents	1,399	1,300	1,300	1,300	0
Charges for Services	13,596	12,000	12,000	12,000	0
Fund Balance	56,122	11,007	34,952	34,952	23,945
Total Revenues	$188,784	$120,507	$144,452	$144,452	$23,945
Net County Cost					
Mandated	$412,292	$336,863	$305,834	$305,834	($31,029)
Allocated Positions	8.0	5.0	5.0	5.0	0.0

Purpose

The Animal Control Division protects public health and safety by assuring that all dogs are licensed and properly vaccinated for rabies, handling complaints regarding vicious and dangerous animals, removing stray and abandoned animals, providing assistance with predatory animals, and assisting with other animal control problems.

Major Budget Changes

Salaries & Benefits

➤ $7,452	Normal salary and benefit adjustments.
➤ ($914)	Decreased uniform allowance.

Services & Supplies

➤ $14,636	Increased departmental expense.
➤ ($5,116)	Decreased Workers' Compensation.

Other Charges

➤ ($22,367)	Decreased charges for City of Stockton pound.

Program Discussion

To achieve past departmental budget targets, the Division has absorbed reductions which radically alter the level of service. This budget maintains the service reductions of previous budgets. Allocation of the available fund balance to this budget averts the need for further reductions at this time. The increased fund balance is derived from short–term cost savings. As such, further reductions may be faced in 1995–96.

The elimination of three officers, one–half of the field force, has reduced the Division's ability to respond to anything but high priority, public safety situations. Some lower priority calls and complaints, not involving public safety, have been eliminated or are handled when time allows.

The Division is no longer able to handle humane complaints, dead animal pick–up from animal clinics, non–priority animal rescues, assistance to elderly and handicapped people with animal pick–ups, wild nuisance animals, barking complaints, door–to–door license enforcement, kennel inspections, and public education.

Reduced funding has eliminated night time, weekend, and holiday coverage and the emergency answering service. All after–hours emergency calls, including response to traffic accidents involving livestock and other animals and hazards created by loose livestock on roadways, must be handled by other agencies such as the Sheriff or Highway Patrol.

The Division is not able to respond to after–hours requests from other law enforcement agencies. Many of these requests are for special equipment and expertise in handling and removing animals associated with arrests or warrant service. Other impacted services include the medical treatment of severely injured stray animals, the confinement of suspected rabid animals, and the capture of dangerous dogs or other animals creating a public safety hazard. These calls have to be directed to another agency or be left unattended until the next day.

1993–94 Accomplishments

1. Explored several revenue generating techniques to enhance services. Identified techniques would require additional staff resources to implement.
2. Produced general information and published materials which are used to promote public awareness of animal control laws.
3. Deferred training on the new computer systems until the system is completely on line.

1994–95 Objectives

1. To require veterinarians to report all rabies vaccinations for the purpose of license enforcement.
2. To find convenient methods for citizens in Escalon and Tracy to license their dogs. These communities have both lost dog license vendors.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Licenses Sold	12,278	12,500	11,964	11,260	11,260
Animals Impounded	5,917	5,525	4,988	3,093	3,000
Complaints & Calls	11,016	11,180	10,752	8,280	7,500
Investigations	3,584	3,648	3,777	2,342	1,562
Notices of Violation	1,590	1,720	1,094	176	118
Citations	1,063	1,050	726	66	45
Kennel Inspections	19	19	17	0	0
Humane Investigations	183	177	131	7	0

257—Public Administrator

Environmental Protection

Susan Patterson, *Public Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$174,833	$134,904	$141,454	$141,454	$6,550
Services & Supplies	3,263	3,228	2,765	2,765	(463)
Total Appropriations	$178,096	$138,132	$144,219	$144,219	$6,087
Earned Revenues By Source					
Charges for Services	$121,621	$109,304	$113,338	$113,338	$4,034
Total Revenues	$121,621	$109,304	$113,338	$113,338	$4,034
Net County Cost					
Mandated	$56,475	$28,828	$30,881	$30,881	$2,053
Allocated Positions	4.0	3.0	3.0	3.0	0.0

Purpose

The Public Administrator is mandated under California law to take charge of estates when no other person qualifies. This includes locating and determining heirs; marshaling, protecting and liquidating assets as required; paying estate debts; managing and selling real and personal property; clearing tax obligations of estates; preparing estate financial reports; and distributing residue to those entitled.

Major Budget Changes

Salary & Employee Benefits

➤ $6,550	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($522)	Reduced motor pool costs and deleted data processing charges.

Revenue

➤ $4,034	Increased fees due to estate carryovers.

Program Discussion

The staffing of the Office of the Public Administrator was reduced by 33% during the 1993–94 budget. Because of the "on call" nature of this department, office hours have been affected by the reduced staff resulting in fluctuating closed hours. The Department has not experienced any complaints resulting from these periodic closures.

Service levels have been impacted as the Department has refused some estates thbat appeared extraordinarily time consuming without commensurate compensation.

The recommended 1994–95 Net County Cost allocation reduction has been met without further reduction in service levels. This is possible through an anticipated increase in estimated revenues from estate fees.

1993–94 Accomplishments

1. Unable to either obtain computer or voice mail due to insufficient funds.

1994–95 Objectives

1. To obtain small computer system with individual terminals to assist in estate financial management and in meeting legal deadlines.
2. To obtain voice mail services.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Investigations	148	170	144	145	145
Estates	57	75	87	95	95

25801—COG/Airport Land Use Commission

Environmental Protection

David L Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$0	$6,000	$0	$0	($6,000)
Total Appropriations		$6,000			
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$0	$6,000	$0	$0	($6,000)

Purpose

This budget provides the County contribution to the Airport Land Use Commission. In San Joaquin County, the Council of Governments (COG) has been designated as the Airport Land Use Commission. The Public Utilities Code directs that if the County designates a Commission, it fund operational expenses.

The Commission is to provide for the orderly development of each public access airport and its area of influence to safeguard the health, safety, and welfare of the public, assure the safety of air navigation, and encourage the growth of air commerce.

Program Discussion

The San Joaquin County Council of Governments, a voluntary association of general purpose governments, was organized in 1968 to provide a mechanism to resolve Countywide problems. The COG members are the County of San Joaquin and its seven incorporated cities: Stockton, Lodi, Manteca, Tracy, Ripon, Escalon, and Lathrop.

Plan Evaluation – Proposed changes to local plans and ordinances impacting the area of influence of public access airports in San Joaquin County are reviewed for conformity with the Airport Land Use Plan.

Land Use Referrals – Development proposals, within airport areas of influence, are referred to the Commission by other agencies to be reviewed for conformity with the Airport Land Use Plan.

Airport Usage Data – Aircraft operations data, passenger volumes, and other statistical indicators of airport operations in San Joaquin County are maintained and used for planning purposes.

Contribuiton

In prior years, contributions to the Airport Land Use Commission were based on a portion of actual expenses. In 1993–94, State legislation made the designation of Airport Land Use Commissions by counties discretionary rather than mandatory. Rather than disband the Commission, the Board of Supervisors directed that COG recover all costs through processing fees. Some of the Commission's costs were already recovered through such fees. A County contribution will no longer be required.

260—Emergency Services

Environmental Protection

Ronald Baldwin, *Coordinator of Emergency Services*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$627,337	$664,551	$598,284	$598,284	($66,267)
Services & Supplies	131,145	128,488	150,059	150,059	21,571
Fixed Assets	6,448	0	5,000	5,000	5,000
Total Appropriations	$764,930	$793,039	$753,343	$753,343	($39,696)
Earned Revenues By Source					
Fines & Forfeitures	$8,418	$14,000	$10,000	$10,000	($4,000)
Aid from Other Govt Agencies	89,361	138,100	87,000	87,000	(51,100)
Charges for Services	582,737	566,585	561,585	561,585	(5,000)
Miscellaneous Revenues	1,427	0	0	0	0
Total Revenues	$681,943	$718,685	$658,585	$658,585	($60,100)
Net County Cost					
Mandated	$82,987	$74,354	$94,758	$94,758	$20,404
Allocated Positions	15.0	15.0	15.0	15.0	0.0
Temporary (Full–Time Equivalent)	1.1	1.7	0.0	0.0	(1.7)
Total Staffing	16.1	16.7	15.0	15.0	(1.7)

Purpose

The Office of Emergency Services (OES) coordinates emergency preparedness and disaster response activities. Its responsibilities include the County Emergency Operations Center, the Countywide Joint Hazardous Materials Team, and the regulation of hazardous material emergency planning by 2,400 County businesses. The OES function is mandated, with levels of service generally discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ ($48,773)	Hold one additional position vacant (Hazardous Materials Specialist II).
➤ $21,350	Negotiated salary and benefit adjustments.
➤ ($10,000)	Delete extra help.
➤ ($28,844)	Delete contract planner position.

Services & Supplies

➤ $20,437	Reimbursement to other agencies for performing Hazardous Materials services.

Fixed Assets

➤ $5,000	Replacement of office automation equipment.

Revenues

➤ ($4,000)	Reduce fines and settlements.
➤ $17,500	Increase State Medical Disaster Grant.
➤ ($75,000)	Completion of Energy Grant.
➤ $6,400	Increase Federal Civil Defense Program Annual Award.
➤ ($10,000)	Reduce Physician Program receipts.
➤ $5,000	Increase anticipated Control Service/ Training revenue.

Program Discussion

The recommended $94,740 Net County Cost represents a $20,386 (27%) increase from the prior year. The increase is driven by a $60,100 net revenue loss, which results primarily from the deletion of one–time prior year grant funding, and negotiated salary increases. The recommended appropriation has been reduced $39,714 (5%) to help offset the Net County Cost increase.

At this funding level, the Office will be able to maintain only the County Emergency Plan, the County Emergency Operations Center, and to perform essential planning and internal training. OES' ability to perform general emergency planning has decreased to less than one person–year from a level of three person–years in the recent past. Again in 1994–95, this trend continues as staffing resources dedicated to general emergency planning and response are further reduced.

To meet the recommended Net County Cost allocation, two positions must be deleted or left vacant. One emergency planning position will be shifted to the fee–based Hazardous Materials Program. OES' ability to maintain minimum essential emergency planning for floods, earthquakes, and other non–hazardous materials threats is undermined significantly by this necessary action. The deletion of a contract Emergency Planner due to lack of funding will result in the inability to provide training, public presentations, and to meet acceptable, ongoing emergency preparedness levels. Only 12 of 15 allocated positions will be filled this year.

As the staffing resources dedicated to emergency planning continue to diminish, a number of planning activities will be discontinued or deferred:

- OES will no longer provide assistance to other jurisdictions for planning, training, and exercises.

- Detailed planning for specific hazards such as floods will not be performed.

- Training courses provided at a subsidized cost to public safety agencies and businesses will be discontinued. Any requests for training classes by other agencies will be fulfilled on a time available basis and at full reimbursement of costs.

For the second consecutive year, the OES budget includes a reduced level of recommended funding designated specifically for the clean–up of hazardous materials spills. Prior to last year, this appropriation was maintained at $25,000. It is recommended for funding again this year at $15,000. Even at this reduced level, this line item represents almost one–sixth of OES' 1994–95 Net County Cost, but cannot be used for normal operating expenses. Should a toxic spill clean–up be required after this account has been depleted, OES would return to the Board of Supervisors for a supplemental appropriation from the Contingency Reserve.

The fee–based Hazardous Materials program will continue to meet mandated requirements, but at reduced efficiency. The Office is presently maintaining its minimum staffing commitment to the San Joaquin Joint Hazardous Materials Team, but three allocated positions are being held vacant. Any further staffing reductions in the program would endanger the agreement with the cities which provides for adequate response capability to hazardous materials emergencies and spills. Projected revenues are estimated to cover operating costs at this service level.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Training Classes/Drills	90	75	75	50	50
Major Planning Projects	4	6	5	5	5
Business Inspections	1,300	1,500	2,000	2,200	2,250
Hazardous Material Incident Response	200	175	180	175	180
Other Disaster Response	3	1	1	1	N/A

1993–94 Accomplishments

1. Completed an Energy Shortage Response Plan and successfully tested it in a full scale exercise on March 9, 1994. This grant–funded project is completed.
2. Completed and distributed the current revision of the County Emergency Operations Plan. Held two meetings of the Operational Area Steering Committee composed of the County and cities.
3. Completed and implemented the Countywide plan for response to hazardous materials incidents to include implementing a new clean–up capability for the Joint Hazardous Materials Team.
4. Completed a quality assurance study and implemented recommendations. Completed a study of office automation which provided recommendations for upgrades and improved efficiency.
5. Maintained a minimum essential capability to coordinate response to disasters and chemical accidents.
6. Participated on a State Standardized Emergency Management System (SEMS) committee which is working toward implementation of a common local emergency management system in the State.

1994–95 Objectives

1. To develop a plan to comply with new legislative mandates (SB 1082) by consolidating business inspection duties and fee billing systems with specified agencies.
2. To install an upgraded office automation system that will improve efficiency in the hazardous materials data system and provide better information transfer capability with the cities.
3. To maintain a minimum essential capability to coordinate response to disasters and chemical accidents.
4. To conduct training and an exercise of the Operational Area Organization in conjunction with the cities to improve disaster coordination.
5. To provide limited public education programs on earthquake and hazardous materials preparedness.

265—Fish & Game

Environmental Protection

Fish and Game	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$11,195	$12,290	$12,290	$12,290	$0
Services & Supplies	5,795	6,962	6,962	6,962	0
Fixed Assets	17,830	0	0	0	0
Operating Transfers Out	4,000	4,000	54,000	54,000	50,000
Total Appropriations	$38,820	$23,252	$73,252	$73,252	$50,000
Earned Revenues By Source					
Fines & Forfeitures	$22,215	$6,500	$6,500	$6,500	$0
Aid from Other Govt Agencies	12,500	12,500	12,500	12,500	0
Fund Balance	4,105	4,252	54,252	54,252	50,000
Total Revenues	$38,820	$23,252	$73,252	$73,252	$50,000
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Fish and Game Program enforces the Fish and Game Code and protects/assists the propagation of natural resources.

Major Budget Changes

Operating Transfers Out

➤ $50,000	One–time funding for enhanced District Attorney prosecution effort.

Program Discussion

The Fish and Game Program is a non–General Fund budget which is fully supported by Fish and Game revenue and Off–Highway Vehicle funds. The level of program funding is proportionate to the revenue received from fines for Fish and Game violations and from the Off–Highway Vehicle Trust Fund. There is no Net County Cost for the program.

In the past, Sheriff's Boating Safety deputies have provided Fish and Game enforcement on Delta waters. Due to budget reductions last year, the Sheriff's boating program was eliminated except for an emergency response capability. The result of that action was the discontinuation of a law enforcement presence on the San Joaquin County portion of the Delta.

In September 1993, the Board approved a temporarily enhanced Fish and Game enforcement program with $50,000 in one–time funding. The funding was part of a District Attorney settlement of a major water pollution case. The increased funding allowed the Sheriff to deploy a patrol boat and two overtime deputies on the Delta during approximately 22 weekends/holidays of peak fishing/hunting activity. Although the primary emphasis was on Fish and Game enforcement, the presence of a Sheriff's patrol boat on the Delta had a positive effect on boating safety as well.

The balance of the settlement funds in the Fish and Game Fund will be utilized by the District Attorney in the coming year for enhanced prosecution of environmental cases. Fish and Game enforcement, therefore, must revert to its normal reliance on minimal revenues from fines.

The growing trend in the off–road use of motorcycles and other recreational vehicles continues in the unincorporated areas of the County. Accompanying this growth is an increase in the number of violations involving these types of vehicles. To more effectively address the problem, the Board of Supervisors approved a Sheriff's Off–Highway Motorcycle Enforcement Program.

All costs of the program are borne by the Off–Highway Vehicle Trust Fund. An appropriation of $6,500 is required to fund the estimated overtime costs to operate the program. Officers on motorcycles provide a special enforcement response to violations such as trespassing and property damage by off–highway vehicles.

The continued contribution at the prior year level of $4,000 is recommended for the Fish Stocking Program at Oak Grove Park which has been supported with Fish and Game funds since 1987–88.

1993–94 Accomplishments

1. Promoted public awareness by disseminating Fish and Game law information when checking licenses, giving warnings, and during other public contacts.
2. Trained Sheriff's Reserve deputies through in–service instruction on Fish and Game law and operations.

1994–95 Objectives

1. To utilize available funding resources to promote public awareness of Fish and Game laws prior to and during the hunting and fishing seasons.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Citations Issued	159	329	329	374	350
Warning	420	179	189	148	150
Licenses Checked	1,567	1,847	1,823	1,500	1,500
Hours of Off–Highway Vehicle Enforcement	945	138	127	350	500

267—Local Agency Formation Commission

Environmental Protection

Gerald Scott, *LAFCo Executive Officer*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$135,289	$121,137	$138,217	$138,217	$17,080
Total Appropriations	$135,289	$121,137	$138,217	$138,217	$17,080
Earned Revenues By Source					
Charges for Services	$15,454	$41,917	$52,397	$52,397	$10,480
Total Revenues	$15,454	$41,917	$52,397	$52,397	$10,480
Net County Cost					
Mandated	$119,835	$79,220	$85,820	$85,820	$6,600

Purpose

The Local Agency Formation Commission is established under the provisions of the Cortese–Knox Local Government Reorganization Act (Sections 56000–57550 of the Government Code). A Local Agency Formation Commission (LAFCo) is mandated in each California county. The purpose of LAFCo is to discourage urban sprawl and encourage orderly formation and development of local government agencies.

This budget provides the County contribution for the operation of LAFCo. The LAFCo operating budget is contained in a separate budget not governed by the Board of Supervisors. LAFCo's net cost is a mandated County cost.

Major Budget Changes

Salaries and Employee Benefits

➤ $14,235	Normal salary and benefit adjustments for the Executive Officer and Commission's Clerk.

Revenues

➤ $10,480	Increase in applications.

Program Discussion

The 1994–95 program is expected to be similar to previous years. The processing of applications represents the major share of the work program. During peak filing periods, application processing takes precedence over all other activities. It is anticipated that in 1994–95 there will be a 25% increase in applications over the prior year.

Beyond application processing, LAFCo is required to complete reorganization studies and to periodically update the Sphere of Influence for each city and special district in the County. Specific projects for 1994–95 are noted in the Objectives section.

This budget funds the operating costs (less the prior year carryover fund balance) of LAFCo. The 1994–95 recommended Net County Cost reflects an 8.3% increase ($79,220 to $85,820) from the prior year. The annual appropriation is projected as follows:

267—Local Agency Formation Commission

Environmental Protection

	1993–94 Approved	1994–95 Recommend	Increase/ (Decrease)
Salaries & Benefits	$112,684	$126,919	$14,235
Services & Supplies	13,730	14,451	721
Operating Budget	$126,414	$141,370	$14,956
Less Fund Balance	(5,277)	(3,153)	2,124
County Contribution	$121,137	$138,217	$17,080
Less Revenue to County	(41,917)	(52,397)	(10,480)
Net County Cost	$79,220	$85,820	$6,600

Service Impacts

Prior reductions in LAFCo funding have limited the Commission Clerk's hours to one–half time. Normal office hours for LAFCo have been reduced to one–half of each day. However, the Executive Officer is available at all times by appointment and maintains an open office when present.

There is no doubt some inconvenience for the public and staff exists, but it is felt that levels of service can be maintained until there is a substantial increase in the number of applications being filed.

1993–94 Accomplishments

1. Processed 25 applications to date, with a total of 32 proposals expected by year–end.
2. Initiated the update of the Tracy Sphere of Influence. The review will continue into early 1994–95.
3. Adopted rules and procedures to review applications for the provision of services by cities and districts outside of their boundaries. This was necessary to implement a statute enacted in January of 1994.

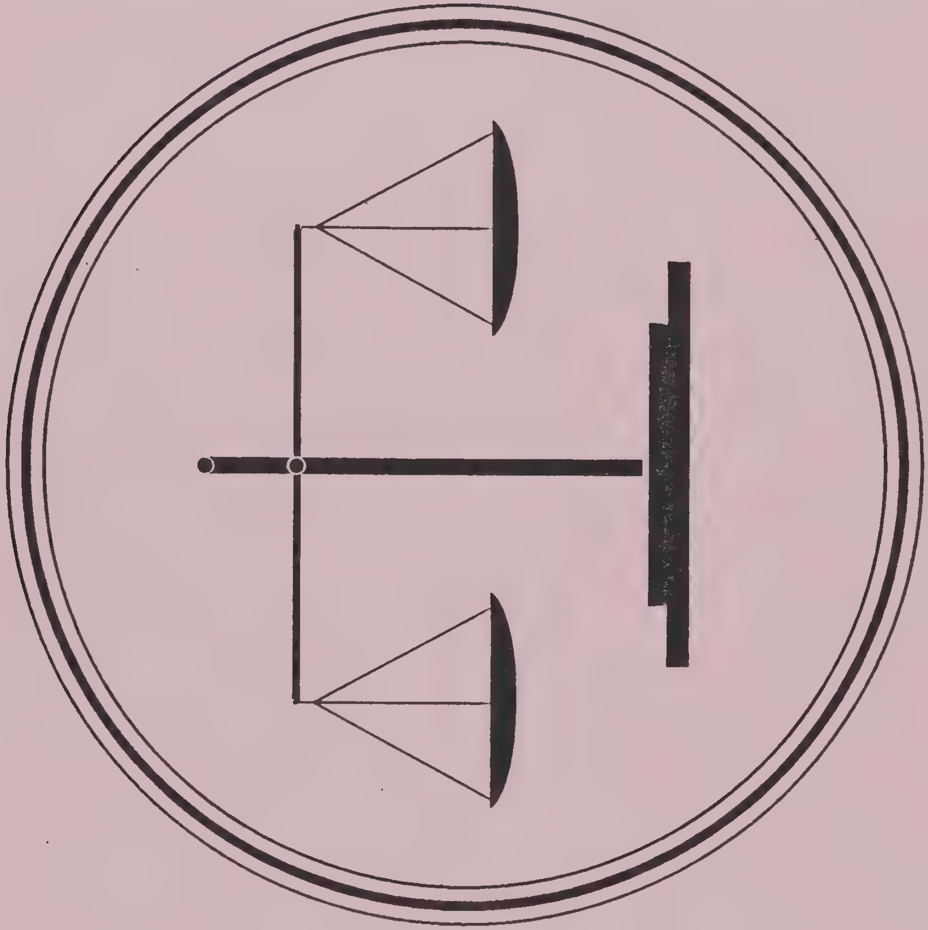
1994–95 Objectives

1. To process 40 applications for boundary changes or reorganizations for cities and special districts.
2. To complete the update of the Sphere of Influence for the City of Tracy.
3. To initiate the review of the Sphere of Influence for the City of Stockton.
4. To update the Commission's procedures for review of proposals.

Work Load Data

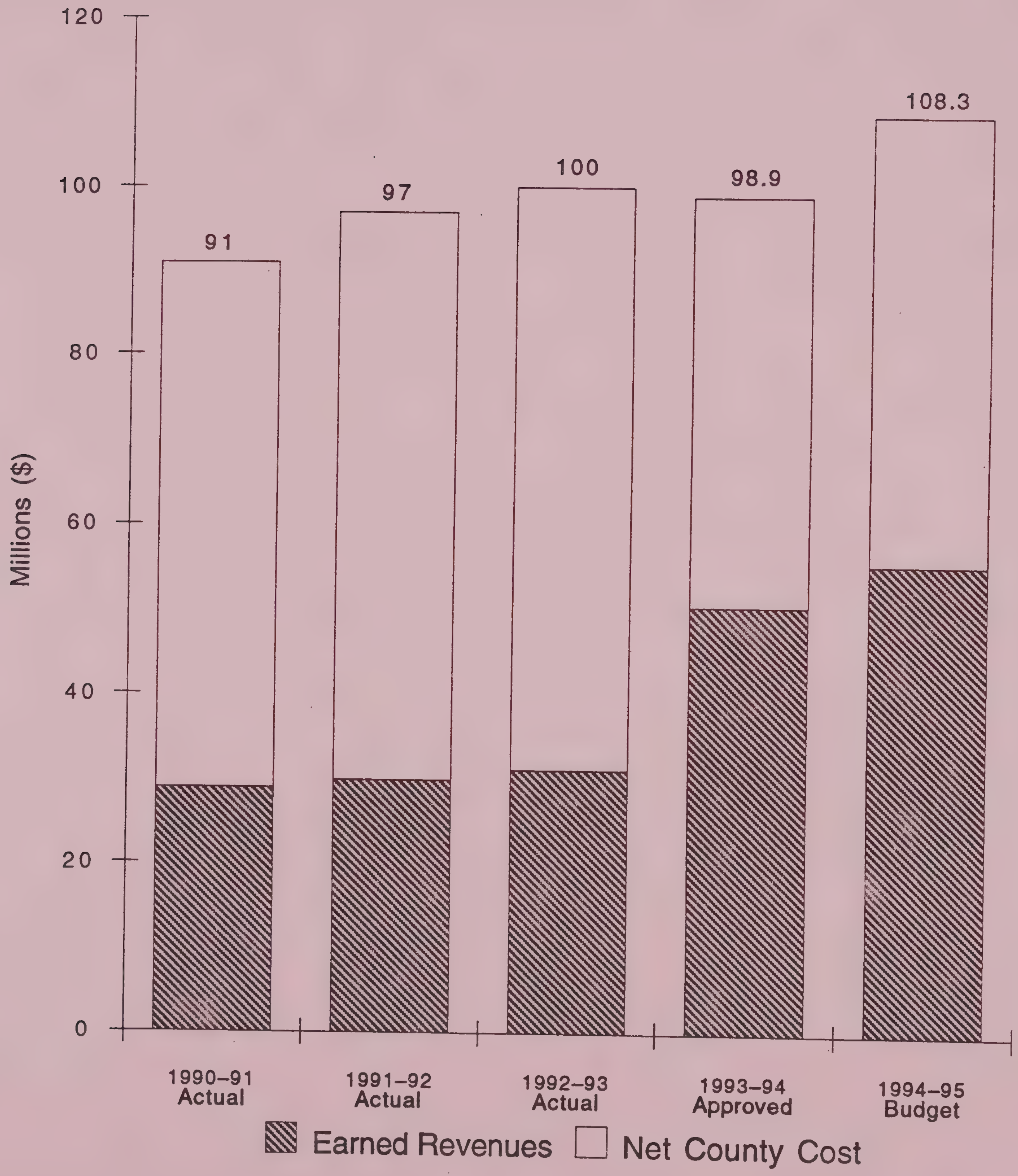
	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
City Annexations	20	19	5	16	18
District Annexations	16	7	7	8	13
District Detachments	5	9	5	5	7
Formations	1	1	1	1	1
Consolidations	0	0	0	1	1
Dissolutions	0	0	0	1	0
Total	42	36	18	32	40

Law & Justice



Law & Justice

Change In Program Expenditures



Law & Justice Appropriations

	Page Number	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
20100 County Clerk	D–3	$69,742	$39,315	$39,315	($30,427)
District Attorney					
20200 District Attorney	D–6	6,920,629	8,325,308	7,973,141	1,052,512
20201 Career Criminal Project	D–11	52,717	49,505	49,505	(3,212)
20202 Subvention Program	D–12	362,581	0	0	(362,581)
20203 Victim/Witness Program	D–13	228,531	294,766	217,198	(11,333)
20205 Victim Assistance Center	D–15	319,075	310,000	310,000	(9,075)
20208 Major Narcotic Vendor Suppression	D–17	121,345	121,345	121,345	0
20209 Child Abduction Unit	D–18	214,765	230,741	230,741	15,976
20210 Narcotics Enforcement	D–20	198,564	43,000	43,000	(155,564)
20213 Anti–Drug Abuse Enforce	D–21	568,413	475,374	475,374	(93,039)
20301 Family Support	D–23	6,641,794	9,442,478	9,442,478	2,800,684
Public Defender					
20400 Public Defender	D–28	4,321,366	5,283,477	5,054,671	733,305
20401 Vertical Defense	D–31	112,084	126,469	110,181	(1,903)
20402 Subvention Program	D–33	349,075	0	0	(349,075)
20900 Alternative Dispute Resolution	D–34	0	58,300	58,300	58,300
21000 Grand Jury	D–35	53,870	52,091	47,083	(6,787)
21200 Pretrial Services	D–87	447,979	514,105	514,105	66,126
21201 Alcohol/Drug Prev Program	D–89	202,580	232,968	232,968	30,388
21300 Court Assigned Counsel	D–36	2,431,333	2,331,036	2,331,036	(100,297)
21500 New Directions	D–38	182,000	240,812	240,812	58,812
Sheriff–Coroner					
21601 STC Training	D–41	93,503	77,847	73,047	(20,456)
21602 Boating Safety	D–43	50,215	632,698	38,396	(11,819)
21620 Patrol	D–46	8,757,506	9,616,076	8,914,539	157,033
21622 Communications	D–50	2,504,895	2,720,113	2,711,919	207,024
21626 Detectives	D–52	2,247,148	2,464,939	2,302,708	55,560
21628 Records/Evidence	D–54	2,454,459	2,572,103	2,567,103	112,644
21630 Court Services	D–56	1,325,657	1,424,315	1,421,037	95,380
21635 Civil	D–58	611,103	646,523	614,091	2,988
21640 Coroner/Morgue	D–60	595,704	602,670	602,670	6,966
21645 Sheriff–Admin/Support	D–62	1,619,765	1,456,549	1,346,762	(273,003)
21650 Lathrop Police Contract	D–64	970,072	1,001,689	1,001,689	31,617
21700 Stockton Marshal	D–80	1,079,777	1,161,222	1,161,222	81,445
21800 Lodi Marshal	D–82	367,102	361,228	361,228	(5,874)
21900 MRET Marshal	D–84	602,155	625,722	625,722	23,567

Law & Justice Appropriations

	Page Number	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Sheriff–Coroner					
22600 Custody	D–66	$22,499,291	$22,561,310	$22,541,310	$42,019
22615 Custody Hiring/Training	D–73	3,669	0	0	(3,669)
22620 Work Programs	D–74	593,547	582,647	582,647	(10,900)
22621 Correctional Health Services	D–76	0	3,697,691	3,697,691	3,697,691
Probation					
22700 Juvenile	D–91	2,605,312	2,745,240	2,745,240	139,928
22702 Adult	D–94	2,231,145	2,334,132	2,334,132	102,987
22708 STC Training	D–97	61,125	45,320	45,320	(15,805)
22745 Probation–Administration	D–98	582,823	789,668	789,668	206,845
22800 Juvenile Hall	D–100	3,408,391	3,965,586	3,931,906	523,515
27400 Operating Transfers to Courts	D–103	5,257,532	5,266,865	5,266,865	9,333
27500 Superior Court	D–105	6,622,416	6,861,203	6,861,203	238,787
27600 Stockton Municipal Court	D–109	4,693,407	4,906,278	4,906,278	212,871
27700 Lodi Municipal Court	D–112	1,192,902	1,277,452	1,277,452	84,550
27800 MRET Municipal Court	D–114	2,035,932	2,119,232	2,119,232	83,300
Total — Law & Justice		**$98,864,996**	**$110,687,408**	**$108,332,330**	**$9,467,334**

201—County Clerk

Law & Justice

Patricia Paulsen, *County Clerk*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1995–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$55,840	$56,375	$33,746	$33,746	($22,629)
Services & Supplies	18,144	13,367	5,569	5,569	(7,798)
Total Appropriations	$73,984	$69,742	$39,315	$39,315	($30,427)
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,511	$1,700	$1,054	$1,054	($646)
Charges for Services	58,410	60,000	33,589	33,589	(26,411)
Miscellaneous Revenues	1,572	1,200	874	874	(326)
Total Revenues	$61,493	$62,900	$35,517	$35,517	($27,383)
Net County Cost					
Mandated	$12,491	$6,842	$3,798	$3,798	($3,044)
Allocated Positions	1.0	1.0	1.0	1.0	0.0
Temporary (Full–Time Equivalent)	0.6	0.6	0.3	0.3	(0.3)
Total Staffing	1.6	1.6	1.3	1.3	(0.3)

Purpose

The County Clerk is mandated to record fictitious name statements; issue marriage licenses; process notary bonds; register process servers, unlawful detainer assistants, and professional photocopiers; process Department of Fish and Game notices of determination; and file coroner's reports.

Major Budget Changes

Salaries & Employee Benefits

➤ ($22,629)	Decreased appropriations due to midyear consolidation with Recorder.

Services & Supplies

➤ ($7,798)	Decreased appropriations due to midyear consolidation.

Revenues

➤ ($27,383)	Decreased estimates due to midyear consolidation.

Program Discussion

The recommended budget for the County Clerk maintains existing levels of service. Recommended appropriations and revenue estimates have been reduced to reflect six months activity, as the County Clerk will be merged with the Office of the Recorder in January 1995. Funding for the period from January through June 1995 is recommended in the Recorder's budget #259.

1993–94 Accomplishments

1. Secured State contract to fund and install automated marriage license system.

1994–95 Objectives

1. To consolidate Recorder–County Clerk functions without disrupting public service.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95*
Marriage Licenses	2,075	2,025	2,025	2,025	1,013
Fictitious Business Names	2,749	2,750	2,750	2,750	1,379
Notices of Determination	21	24	10	10	5
Notary Bonds	NA	240	300	300	150

**Estimated workload for one–half year.*

Summary
All District Attorney Budgets

John Phillips, *District Attorney*

	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$10,558,571	$11,447,864	$14,257,616	$13,886,815	$2,438,951
Services & Supplies	3,090,187	3,506,009	4,424,611	4,357,224	851,215
Other Charges	509,294	284,194	202,221	202,221	(81,973)
Fixed Assets	285,532	206,450	382,736	391,189	184,739
Operating Transfers Out	198,564	198,564	40,000	40,000	(158,564)
Total Expenditures	$14,642,148	$15,643,081	$19,307,184	$18,877,449	$3,234,368
Intrafund Transfers	(14,802)	(14,667)	(14,667)	(14,667)	0
Total Appropriations	$14,627,346	$15,628,414	$19,292,517	$18,862,782	$3,234,368
Earned Revenues By Source					
Taxes	$0	$2,052,741	$2,052,741	$2,052,741	$0
Interest & Rents	55,739	6,200	1,600	1,600	(4,600)
Aid from Other Govt Agencies	7,160,738	8,079,096	11,644,480	11,644,480	3,565,384
Charges for Services	246,053	256,600	646,600	646,600	390,000
Miscellaneous Revenues	231,939	317,328	182,108	182,108	(135,220)
Operating Transfers In	369,911	493,504	440,154	440,154	(53,350)
Fund Balance	(227,327)	40,364	(799,453)	(799,453)	(839,817)
Total Revenues	$7,837,053	$11,245,833	$14,168,230	$14,168,230	$2,922,397
Net County Cost					
Mandated	$6,782,236	$4,332,156	$5,124,287	$4,694,552	$362,396
Discretionary	8,057	50,425	0	0	(50,425)
Total Net County Cost	$6,790,293	$4,382,581	$5,124,287	$4,694,552	$311,971
Allocated Positions	216.0	243.0	285.0	276.0	33.0
Temporary (Full–Time Equivalent)	22.5	21.5	22.4	22.4	0.9
Total Staffing	238.5	264.5	307.4	298.4	33.9

This presentation is a summary of the ten budgets administered by the Office of the District Attorney. These include:

- 20200 District Attorney
- 20201 Career Criminal
- 20202 Juvenile Subvention
- 20203 Victim/Witness
- 20205 Victim Assistance Center
- 20208 Major Narcotics Vendor Suppression
- 20209 Child Abduction Unit
- 20210 DA Narcotics Enforcement
- 20213 Anti–Drug Abuse Enforcement
- 20301 Family Support

202—District Attorney

Law & Justice

John Phillips, *District Attorney*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$6,258,672	$5,778,561	$7,182,744	$6,889,511	$1,110,950
Services & Supplies	1,124,309	1,156,735	1,144,684	1,077,297	(79,438)
Fixed Assets	5,230	0	12,547	21,000	21,000
Total Expenditures	$7,388,211	$6,935,296	$8,339,975	$7,987,808	$1,052,512
Intrafund Transfers	(14,802)	(14,667)	(14,667)	(14,667)	0
Total Appropriations	$7,373,409	$6,920,629	$8,325,308	$7,973,141	$1,052,512
Earned Revenues By Source					
Taxes	$0	$1,913,466	$2,029,122	$2,029,122	$115,656
Aid from Other Govt Agencies	12,366	8,000	23,505	23,505	15,505
Charges for Services	240,809	256,600	646,600	646,600	390,000
Miscellaneous Revenues	89,448	163,828	139,208	139,208	(24,620)
Operating Transfers In	369,911	493,504	440,154	440,154	(53,350)
Total Revenues	$712,534	$2,835,398	$3,278,589	$3,278,589	$443,191
Net County Cost					
Mandated	$6,660,875	$4,085,231	$5,046,719	$4,694,552	$609,321
Allocated Positions	108.0	102.0	115.0	108.0	6.0
Temporary (Full–Time Equivalent)	9.1	9.0	8.3	8.3	(0.7)
Total Staffing	117.1	111.0	123.3	116.3	5.3

The District Attorney Juvenile Subvention Budget (#20202) has been combined into this budget effective July 1, 1994. The 1994–95 Request and Recommend columns above reflect the combined budget figures. The prior year figures have not been combined.

Purpose

The Office of District Attorney is a mandated function which initiates and conducts all prosecutions for violations of State laws and local ordinances. The Office investigates such offenses in cooperation with local law enforcement agencies; establishes policy and standards for filing of criminal complaints; institutes proceedings for the arrest of persons charged with or reasonably suspected of public offenses; attends and advises the Grand Jury; provides services in civil proceedings involving abatement of nuisances and environmental hazards, and consumer fraud remedies; manages grant programs providing services to witnesses and victims of crime; and provides legal training for local law enforcement agencies.

Major Budget Changes

Salaries & Employee Benefits

➤ $325,868	Negotiated salary and benefits increases.
➤ $96,574	Funding for two positions – Legal Typist, Investigator II – restored by Board on September 21, 1993 but not budgeted.
➤ ($59,796)	Delete two positions – one Specialist Clerk, one Consumer Mediation Specialist.
➤ $338,515	Transfer five positions from Juvenile Subvention into this budget (budgets combined).

➤ $228,804	Add two Deputy District Attorney IV and one Investigator II positions for new Environmental/Consumer unit.
➤ $86,446	Add two Deputy District Attorney I positions for circuit courts.
➤ $19,190	Convert two extra–help positions to new allocated positions.
➤ $29,834	Increase contract positions' hours/costs.
➤ $11,816	Increase overtime based on current usage.
➤ ($9,421)	Reduce Career Incentive Pay per actual requirements.

Services & Supplies

➤ ($23,325)	Reduce Professional Services based on current experience.
➤ ($18,439)	Reduce data processing charges.
➤ ($19,182)	Reduce Jury and Witness fees based on current experience.
➤ $18,072	Increase Workers' Compensation and Casualty Insurance charges.
➤ ($36,564)	Net adjustments to various accounts per actual experience and/or to meet recommended Net County Cost.

Fixed Assets

➤ $9,480	Replacement office chairs (30).
➤ $11,520	Computer hardware/software network upgrades/additional equipment.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Municipal Court					
Felony Filings					
Countywide	4,673	5,277	5,046	5,457	5,660
Stockton	3,520	3,910	3,525	3,561	3,615
Lodi	393	519	601	626	650
MRE	412	468	495	711	720
Tracy	348	380	425	549	675
Misdemeanor Filings					
Stockton Misdemeanor	9,045	10,681	8,335	7,446	7,891
Stockton Traffic	15,119	16,224	13,675	2,810	3,000
Lodi Misd/Traffic	6,054	6,224	5,954	3,570	3,800
MRE Misd/Traffic	4,719	5,056	4,178	1,964	2,171
Tracy Misd/Traffic	4,047	4,752	3,556	2,241	2,525
Superior Court					
New Cases	3,200	3,500	1,937	1,350	2,000
Jury Trials	71	106	105	85	200*
Court Trials			8	4	0
Juvenile					
Cases Filed			3,400	3,069	3,235
Total Court Appearances			7,966	7,112	7,539
Investigations					
Cases Opened	1,917	1,842	1,922	2,053	2,155
Document Service			1,061	1,065	2,000*
Other Cases			861	988	1,037

**Projected estimates related to Third–strike cases only. Effect of First– and Second–strike cases not yet determined.*

Revenue

➤ $115,656	Add Prop 172 revenue from Juvenile Subvention budget (budgets combined).
➤ $15,505	Increase revenue from State for extradition and POST reimbursements.
➤ $29,208	Add Operation Revitalization (OCJP) grant revenue–City of Stockton.
➤ ($45,000)	Delete revenue from Toxic Strike Force activities.
➤ ($8,828)	Delete Consumer Fraud and Planning Enforcement revenue.

Operating Transfers In

➤ $400,000	Add federal reimbursement to District Attorney for allowable overhead operating costs for Family Support Division.
➤ ($158,564)	Reduce revenue from Narcotics Asset Seizure Fund due to change in statute.
➤ $105,214	Increase transfer from Workers' Compensation Fraud Prosecution Trust based on actual revenue receipts.

Program Discussion

Dedicated Prop 172 revenue of $2,029,122 in the District Attorney budget supports only 25.5% of the $7.97 million recommended operating cost. Other revenues, primarily from grants and charges for services to other entities, total $1.25 million. The remaining $4.7 million Net County Cost is funded by General Purpose Revenue.

The recommended $609,321 increase in Net County Cost results primarily from 1) negotiated salary and benefits increases, 2) the combining of the Juvenile Subvention budget into this budget, 3) the recommended addition of five new positions, and 4) the recommended conversion of two existing part–time positions to new allocated positions.

Recommended 1994–95 funding will allow the District Attorney to maintain, and in several areas restore, service levels in critical prosecution functions. Staffing of the circuit courts in Lodi, Tracy, and Manteca will be restored to 1992–93 levels. A new, combined Environmental/Consumer Fraud unit will replace separate prosecution units in those areas which have been hard hit by budget cuts over the past two years. New revenue, primarily from $400,000 in federally–reimbursable overhead recovery for the District Attorney's Family Support program, help make the recommended staffing restorations possible.

Additional Staffing

In the 1993–94 budget, District Attorney staffing levels in the circuit courts in Lodi, Tracy, and Manteca were reduced. Soon after the cuts occurred, it became clear that the remaining staffing levels were insufficient to adequately service the three courts. The District Attorney was forced to make temporary staffing changes to accommodate the reductions. Those changes adversely affected the delivery of prosecution services in other County courts.

To rectify the staffing problems in the circuit courts, the addition of two Deputy District Attorney I positions is recommended at a first–year cost of $86,446. In addition, funding in the amount of $42,942 is recommended to provide a part–time clerical position in each of the three circuit court offices. The recommended positions will allow the District Attorney to restore circuit court staffing to pre–1993–94 levels.

Two existing contract/extra–help positions are recommended for conversion to allocated positions at a net cost increase of $19,190. A contract clerical position in the Witness Coordination unit is recommended for conversion to a new Clerk Typist II position. An extra–help position in the Domestic Violence program is recommended for conversion to a newly requested classification (pending approval) of Domestic Violence Assistant. These actions should help bring additional staffing stability and continuity to these programs.

Three new positions are recommended, at a total first–year cost of $228,804, to restore the Environmental and Consumer Fraud prosecution functions which have been hard hit by budget cuts over the past two years. The two functions will operate as a combined unit. Two new Deputy District Attorney IV positions are recommended at a cost of $169,386. To provide needed investigative support, a new Investigator II position is recommended at a cost of $59,418. During the coming year, the District Attorney and the County Administrator intend to work with departments/outside agencies which receive the financial benefit of Environmental/Consumer Fraud case settlements to develop a cost/revenue sharing mechanism for the District Attorney's Office.

An indicated *six* position net increase from the prior year in allocated positions is somewhat misleading. A total of *five* new positions are actually recommended. Contributing to the overstated net figure are these changes in the recommended District Attorney position allocation:

- The combining of the Juvenile Subvention and main District Attorney budgets, which necessitates the transfer of five existing Subvention positions into this budget as "new" positions, is effective July 1, 1994.
- Two additional "new" positions reflect the recommended conversion of two existing contract/extra-help positions to allocated positions for 1994–95.
- Four vacant, unfunded Deputy District Attorney I positions are recommended for deletion.
- Five *new* positions are recommended: two new attorney positions for the circuit court branch offices and three new positions (two attorneys and one investigator) for the new Environmental/Consumer Fraud unit.
- Two allocated positions are recommended for deletion.

To meet the recommended Net County Cost, staffing reductions are necessary in two programs which support the primary prosecution function of the Office. Two allocated positions are recommended for deletion as follows:

	Deleted Positions	Annual Cost
1	Specialist Clerk	$31,388
1	Consumer Mediation Specialist	28,408
3	Total	$59,796

The service impacts of the recommended deletions are identified below.

Restitutions

The District Attorney intends to discontinue the Restitutions unit. As a result of this action, there will be no collection and disbursement of court ordered restitution to crime victims. The justice system in this County will loose a valuable punishment and rehabilitation mechanism if the function is not taken over by another department.

Consumer Fraud

The deletion of the Consumer Mediation Specialist will result in the District Attorney's Office no longer mediating disputes between consumers and businesses. There also will be a loss of consumer education outreach capability to senior citizens.

Supplemental Request

The District Attorney has requested supplemental funding in the amount of $358,866. The request would add a total of seven positions at a first-year cost of $291,479 to increase prosecution capabilities in two specific areas. It also would fund an additional $67,387 in various Services and Supplies accounts which were reduced to meet the recommended Net County Cost. The requested funding is as follows:

Unit	Positions Requested	Cost
Three Strikes (New)	3 – Deputy DA I	$129,669
	2 – Investigator I	95,704
	1 – Legal Typist	34,127
Environmental/ Consumer Fraud	1 – Legal Assistant	31,979
	7 Total Positions	$291,479
	Items Requested	
Main Office	Various Services/Supplies	$67,387
	Total Request	**$358,866**

New Three Strikes Career Criminal Prosecution Unit

Three attorneys, two investigators, and a clerical position are requested, at a total cost of $259,500, to create a new "Three Strikes" prosecution unit. Since the new "Three Strikes, You're Out" law was recently enacted, approximately one second– or third–strike case per business day has been filed. It is anticipated that all third strike cases, and many second strike cases, will go to trial. It is also anticipated that many individuals charged with their first strike offense will decline to plead guilty and demand a jury trial.

Based on filings to date, 100 third–strike cases are projected to be filed per year. With a minimum sentence of 25 years–to–life, it is likely all of these cases will go to trial. This will double the present number of Superior Court criminal jury trials each year. The number of additional trials from first– and second–strike cases is difficult to predict at this early stage. However, the six positions requested to handle the additional trials, trial preparation, file processing, and motion work are a conservative estimate. Further supplemental funding may be requested once the full impact of the new Three Strikes law is determined.

Environmental/Consumer Fraud Prosecution

A new Legal Assistant position is requested at a cost of $31,979 to provide needed legal support to the attorneys in the new combined unit. The requested position will allow the attorney to focus their efforts on prosecution rather than on legal research and related tasks.

The County's present financial condition precludes recommended funding for the requested seven new positions. Based on 1993–94 year–end expenditure projections, it does not appear the requested $67,387 for additional Services and Supplies funding is necessary.

1993–94 Accomplishments

1. Completed installation of computer local area network.
2. Upgraded the word processing system in the District Attorney's Juvenile Office.
3. Fully implemented an Auto Theft Prosecution Program in cooperation with county police agencies.
4. Fully implemented an Insurance Fraud Program utilizing grant funding.
5. Participated as a panelist in the Governor's Crime Summit.

1994–95 Objectives

1. To maximize the use of available resources.
2. To assist police agencies in Lodi, Manteca, and Tracy to file all appropriate cases from those jurisdictions, and to successfully prosecute preliminary hearings and misdemeanor trials, by restoring staffing levels in the circuit court offices to 1992–93 levels.
3. To work with other County departments toward the inclusion of the Juvenile Court in the Criminal Justice Information System (CJIS).
4. To create a combined Consumer Fraud and Environmental prosecution program.
5. To successfully prosecute the increased number of trials resulting from the new "Three Strikes" law by augmenting the Career Criminal and Superior Court units.
6. To upgrade case management and data base systems in the Juvenile unit to facilitate file processing and the transfer of "Three Strikes" data to the Main Office.

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$46,606	$51,682	$47,116	$47,116	($4,566)
Services & Supplies	791	1,035	2,389	2,389	1,354
Total Appropriations	$47,397	$52,717	$49,505	$49,505	($3,212)
Earned Revenues By Source					
Taxes	$0	$1,505	$1,505	$1,505	$0
Aid from Other Govt Agencies	48,337	48,000	48,000	48,000	0
Total Revenues	$48,337	$49,505	$49,505	$49,505	$0
Net County Cost					
Support	($940)	$3,212	$0	$0	($3,212)
Temporary (Full–Time Equivalent)	0.6	0.6	0.6	0.6	0.0

Purpose

This grant–funded program focuses on the prosecution of career criminals through vertical prosecution. It opposes plea bargaining/trial continuances/bail reductions and seeks longer sentences for repeat offenders.

Program Discussion

State grant funding for the Career Criminal Prosecution Program will remain unchanged in 1994–95, unless there are last minute cuts to the Office of Criminal Justice Planning (OCJP) included in the State budget. This level of funding will cover 60% of the total salary and benefits cost of the Deputy District Attorney assigned to the program. A second attorney provides back–up support as needed. The recommended appropriation has been adjusted downward by $3,212 to match available funding.

The Career Criminal Prosecution Unit concentrates on vertical prosecution of defendants who have committed multiple burglaries and robberies and who have a prior conviction for this type of offense. Research has indicated that a small number of habitual criminals are responsible for a large percentage of these types of crimes. By refusing to plea bargain on these cases and by seeking longer prison sentences for convicted career criminals, it is hoped that this program will have a meaningful impact on the local crime rate.

1993–94 Accomplishments

1. Achieved a 97.2% conviction rate (35/36 cases).

1994–95 Objectives

1. To maintain conviction rate in excess of 90%.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Cases Prosecuted	52	70	75	50	50

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$344,488	$330,164	$0	$0	($330,164)
Services & Supplies	32,754	32,417	0	0	(32,417)
Total Appropriations	$377,242	$362,581	$0	$0	($362,581)
Earned Revenues By Source					
Taxes	$0	$115,656	$0	$0	($115,656)
Aid from Other Govt Agencies	255,881	0	0	0	0
Total Revenues	$255,881	$115,656	$0	$0	($115,656)
Net County Cost					
Mandated	$121,361	$246,925	$0	$0	($246,925)
Allocated Positions	5.0	5.0	0.0	0.0	(5.0)

Purpose

This grant–funded program provides for the prosecution of juvenile defendants in Sections 602, 300, and 601 Welfare and Institutions cases.

The District Attorney Juvenile Unit reviews juvenile crime reports and prepares petitions for court filing; appears in court on all calendars, including detention, jurisdictional, motion, trial, and dispositional; handles all fitness hearings pursuant to Sections 707(a) and 707(b) of the California Welfare and Institutions Code; advises Probation on possible informal handling of cases per Section 654 of the Welfare and Institutions Code; represents Probation at Order–to–Show–Cause hearings; represents the Human Services Agency at dependency hearings when requested; prepares trials and subpoenas; and interviews witnesses.

Program Discussion

Effective July 1, 1994, this budget will be discontinued. The Juvenile Unit's five allocated positions, dedicated Prop 172 revenue, and Net County Cost now appear within the District Attorney's main budget (#202).

20203—District Attorney–Victim/Witness Program

Law & Justice

John Phillips, *District Attorney*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$307,394	$219,789	$279,948	$202,380	($17,409)
Services & Supplies	29,456	8,742	14,818	14,818	6,076
Total Appropriations	$336,850	$228,531	$294,766	$217,198	($11,333)
Earned Revenues By Source					
Taxes	$0	$22,114	$22,114	$22,114	$0
Aid from Other Govt Agencies	183,937	159,204	195,084	195,084	35,880
Total Revenues	$183,937	$181,318	$217,198	$217,198	$35,880
Net County Cost					
Discretionary	$152,913	$47,213	$77,568	$0	($47,213)
Allocated Positions	7.0	7.0	9.0	7.0	0.0

Purpose

The Victim/Witness program provides support services to victims and witnesses of crimes. Among its activities it responds to crime scenes with a mobile unit to provide on-call crisis intervention and emergency services to victims; provides victims with information and referrals to other service agencies; provides victims and witnesses with court support services including emergency transportation, courtroom escorts, information on case status and disposition, and general orientation to the criminal justice system; and assists victims with claims for assistance from the California Restitution Fund. This is an optional program; level of service is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ $12,103	Negotiated salary and benefit adjustment.
➤ $5,322	Increase overtime for after hours services.
➤ ($34,834)	Decrease Coordinator time allocated to Victim/Witness program.

Services & Supplies

➤ $5,912	Increase supplies provided by State.
➤ ($1,688)	Reduce supplies provided by County.
➤ $1,852	Net increase in other operating costs.

Revenues

➤ $35,880	Increase State revenue for Victim/Witness program.

Program Discussion

Dedicated Prop 172 funding of $22,114 in the Victim/Witness budget supports 10% of the 1994–95 recommended $217,198 operating cost. The remaining $195,084 is supported by State funding, which is increased $35,880 over the prior budgeted amount.

Net County Cost for this optional program has been reduced to zero. The District Attorney has elected to shift $52,769 in County *overmatch* funding previously provided to this program to the main District Attorney budget #202 effective July 1, 1994. The additional funding will be used to support the District Attorney's primary responsibility of criminal prosecution.

Staffing is recommended at the current seven position allocation. The lower total cost for Salaries and Benefits results from reduced program coordinator time allocated to this program in the coming year.

The loss of two positions in the 1993–94 budget resulted in prioritizing services in those areas/cases with the most critical needs. Various forms of support to victims, including counseling and outreach, were reduced due to the staffing cuts. At the recommended funding level, the reduced service level will continue.

Supplemental Request

The District Attorney has requested additional funding to restore two positions which were deleted in last year's budget. The requested positions are as follows:

Requested Positions	Annual Cost
2 Sr. Victim/Witness Advocates	$77,568

The addition of these positions would allow the District Attorney to restore Victim/Witness services in the circuit court offices in Lodi, Tracy, and Manteca.

The County Administrator recognizes the value of the services provided by this program. However, the present fiscal situation precludes a recommendation for funding at this time.

1993–94 Accomplishments

1. Provided services without interruption in Stockton; eliminated services in Lodi, Tracy, and Manteca.
2. Improved efficiencies and serviced high priority needs in the District Attorney's Stockton office.
3. Mobilized community resources in a budget cut–back year to maintain program quality.

1994–95 Objectives

1. To continue to provide quality services with existing staffing resources.
2. To evaluate the need for a midyear reduction in 24–hour crime scene services based on available funding.
3. To restore all Victim/Witness services by returning staffing to 1991–92 levels if Supplemental funding is approved.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Case Disposition/Status Requests	34,005	36,454	34,010	34,500	30,000
Courthouse Info Booth Requests	65,001	65,000	65,212	65,100	65,000
On–Site Crisis Interventions	3,990	4,520	4,789	4,650	4,000
Assist with Restraining Order	1,182	1,394	1,841	1,750	1,500
Service to Domestic Violence Victims	5,756	5,677	6,426	6,480	6,000

20205—District Attorney–Victim Assistance Center

Law & Justice

John Phillips, *District Attorney*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$202,351	$294,690	$299,052	$299,052	$4,362
Services & Supplies	5,299	24,385	10,948	10,948	(13,437)
Total Appropriations	$207,650	$319,075	$310,000	$310,000	($9,075)
Earned Revenues By Source					
Aid from Other Govt Agencies	$321,079	$319,075	$310,000	$310,000	($9,075)
Total Revenues	$321,079	$319,075	$310,000	$310,000	($9,075)
Net County Cost					
Discretionary	($113,429)	$0	$0	$0	$0
Allocated Positions	7.0	9.0	9.0	9.0	0.0
Temporary (Full–Time Equivalent)	1.2	0.0	0.0	0.0	0.0
Total Staffing	8.2	9.0	9.0	9.0	0.0

Purpose

The Victim Assistance Center provides claims verification services for the Victims–of–Crime Program. The Center helps victims file claims and provides expedited local verification of claims to ensure the timely issuance of payments to victims. This discretionary program was established through a joint powers agreement with the State Board of Control.

Major Budget Changes

Salaries & Employee Benefits

➤ $17,749	Negotiated salary and benefit adjustments.
➤ $9,504	Increase percentage of Coordinator time devoted to this program.
➤ ($25,190)	Delete extra–help.
➤ $2,299	Reduce salary savings.

Services & Supplies

➤ $1,111	Increase Workers' Compensation and Casualty Insurance charges.
➤ ($2,500)	Reduce postage based on actual costs.
➤ ($5,835)	Delete Rents and Leases on equipment.
➤ ($6,213)	Reduce various accounts to meet recommended funding level.

Revenues

➤ ($9,075)	Decrease State grant funding.

Program Discussion

This is a zero Net County Cost budget. All allowable costs are reimbursed by the State Board of Control under a joint powers agreement. The recommended budget for 1994–95 reflects a decrease of $9,075 from the prior year. Staffing is recommended at the current level; other operating costs have been cut to remain within the State funding level.

The demand for Victims–of–Crime claims verification continues to rise as crime increases. San Joaquin County's Victim Assistance Center has continually exceeded its established performance goals and standards. It remains a model program.

20205—District Attorney–Victim Assistance Center

Law & Justice

1993–94 Accomplishments

1. Processed and verified approximately 2,340 claims.
2. Provided public awareness through brochures and participation in Senior Awareness Day, Lodi Crime Fair, and Health Week at Stockton Unified School District high schools.
3. Provided ongoing training for staff.

1994–95 Objectives

1. To process and verify a minimum of 2,500 claims.
2. To continue to provide public awareness of services provided by the Victim Assistance Center through an active advertising campaign and free public service announcement.
3. To provide ongoing training for staff.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Victims' Claims Verified	2,639	3,500	2,974	2,340	2,500

20208—District Attorney–Major Narcotics Suppression

Law & Justice

John Phillips, *District Attorney*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$125,387	$118,928	$113,425	$113,425	($5,503)
Services & Supplies	1,093	2,417	4,631	4,631	2,214
Fixed Assets	0	0	3,289	3,289	3,289
Total Appropriations	$126,480	$121,345	$121,345	$121,345	$0
Earned Revenues By Source					
Aid from Other Govt Agencies	$142,292	$121,345	$121,345	$121,345	$0
Total Revenues	$142,292	$121,345	$121,345	$121,345	$0
Net County Cost					
Discretionary	($15,812)	$0	$0	$0	$0
Temporary (Full–Time Equivalent)	1.8	1.8	1.8	1.8	0.0

Purpose

The fully grant–funded Major Narcotics Vendor Prosecution (MNVP) program enhances prosecution of major narcotics vendors through vertical prosecution and increased investigative support. The program opposes plea bargaining, trial continuances, and bail reduction; and seeks maximum sentences for convicted defendants.

Program Discussion

This program is 100% grant–funded by the Office of Criminal Justice Planning (OCJP). The District Attorney expects that funding will be continued in 1994–95 at the current level. The grant covers 100% of the salary and benefits costs of one Deputy District Attorney IV, 50% of a District Attorney Investigator III at CRACNET, and 50% of a Legal Intern providing legal research support to the Major Narcotics Unit.

In 1994–95, the District Attorney's Office will continue to place a high priority on the investigation and prosecution of major drug dealers and drug–related criminal activity. The prosecutor assigned to the program will use vertical prosecution methods to:

- Resist the pretrial release of defendants who meet MNVP selection criteria.
- Persuade the court to impose the most severe sentence possible upon conviction.
- Reduce the time between arrest and disposition of charges.

1993–94 Accomplishments

1. Completed over 80% of MNVP cases using true vertical prosecution.

1994–95 Objectives

1. To increase the average State prison sentence on MNVP cases to over four years.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Cases Prosecuted	34	38	28	44	40

20209—District Attorney–Child Abduction Unit

Law & Justice

John Phillips, ***District Attorney***

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$147,428	$186,360	$196,507	$196,507	$10,147
Services & Supplies	14,363	28,405	34,234	34,234	5,829
Total Appropriations	$161,791	$214,765	$230,741	$230,741	$15,976
Earned Revenues By Source					
Aid from Other Govt Agencies	$157,679	$213,265	$229,241	$229,241	$15,976
Miscellaneous Revenues	1,708	1,500	1,500	1,500	0
Total Revenues	$159,387	$214,765	$230,741	$230,741	$15,976
Net County Cost					
Discretionary	$2,404	$0	$0	$0	$0
Allocated Positions	1.0	1.0	1.0	1.0	0.0
Temporary (Full–Time Equivalent)	0.6	1.0	1.0	1.0	0.0
Total Staffing	1.6	2.0	2.0	2.0	0.0

Purpose

The District Attorney's Office is mandated under Civil Code Section 4604 to take all action necessary to assist persons in gaining enforcement of custody and visitation decrees, in locating and returning children unlawfully taken by a parent, in proceeding with civil court action, and guaranteeing the appearance of offenders in court.

Major Budget Changes

Salaries & Employee Benefits

➤ $3,095	Negotiated salary and benefit adjustments.
➤ $7,052	Increase extra–help contract position costs charged to program.

Services & Supplies

➤ $1,445	Add lease costs for computer equipment on PC replacement program.
➤ $4,384	Increases in various operating costs.

Revenues

➤ $15,976	Increase in State reimbursement.

Program Discussion

The Child Abduction program operates with no Net County Cost. All expenses incurred by the District Attorney's Office in performing this mandated function are reimbursable by the State.

The Child Abduction program has operated since 1989–90. During the past year, the Unit has been effective in working with the Superior Court family law mediators by suggesting language which makes the court's orders immediately enforceable. The Unit is now able to assist law enforcement in its efforts to locate and return a child to the court's jurisdiction without delay.

1993–94 Accomplishments

1. Refined and improved procedures for recovery of children located in foreign jurisdictions.

2. Trained law enforcement personnel.

3. Developed the Unit into a model increasingly used throughout California.

4. Completed the development of investigative procedures to be included in the Attorney General's handbook.

5. Successfully worked with the Governor and the State Legislature to retain funding for Child Abduction Team (CAT) programs statewide.

6. Presented the issues involved in child abduction and recovery programs to various civic groups in order to increase public awareness, garner public support, and sensitize taxpayers to the need for ongoing State funding of this function.

7. Coordinated San Joaquin County policies, procedures, experience, and legal research with that of child abduction units in district attorney's offices throughout the State.

8. Trained Deputy District Attorneys, District Attorney Investigators, and other office staff on the issues of civil liability peculiar to work in the area of child abduction and recovery.

9. Provided seven–day–a–week, around–the–clock availability to law enforcement personnel throughout San Joaquin County in handling child custody and visitation problems in the field and avoiding civil liability.

1994–95 Objectives

1. To further refine and improve procedures for recovery of children located in foreign jurisdictions.

2. To continue training programs for local law enforcement personnel.

3. To decrease the rate of child abductions originating in San Joaquin County through increased public awareness, law enforcement training, and assisting family law judges and mediators in fashioning practical and enforceable custody orders.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Child Visitation Cases	67	148	146	152	167
Child Abduction Cases	74	72	30	15	17
New Cases	N/A	N/A	176	167	184
Resolutions	N.A	N/A	178	136	165

20210—District Attorney–Narcotics Enforcement

Law & Justice

John Phillips, *District Attorney*

District Attorney Narcotics Enforcement	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$3,000	$0	$3,000	$3,00	$3,000
Operating Transfers Out	198,564	198,564	40,000	40,000	(158,564)
Total Appropriations	$201,564	$198,564	$43,000	$43,000	($155,564)
Earned Revenues By Source					
Interest & Rents	$6,496	$6,200	$1,600	$1,600	($4,600)
Miscellaneous Revenues	140,738	152,000	41,400	41,400	(110,600)
Fund Balance	54,330	40,364	0	0	(40,364)
Total Revenues	$201,564	$198,564	$43,000	$43,000	($115,200)
Net County Cost	$0	$0	$0	$0	$0

Purpose

This budget unit is used as a pass–through account to transfer funds from the District Attorney's Narcotics Enforcement Special Revenue Fund to the District Attorney's General Fund budget. The Narcotics Enforcement Special Revenue Fund holds the District Attorney's Office share of proceeds from the forfeiture of assets seized from narcotics dealers.

Major Budget Changes

Services & Supplies

➤ $3,000	Increase Professional Services.

Operating Transfers Out

➤ ($158,564)	Reduce transfers to District Attorney budget.

Revenues

➤ ($110,600)	Reduce revenues from asset forfeitures to reflect changes in statutes.

Program Discussion

The "sunsetting" of Narcotics Asset Seizure statutes has effectively brought much of this program to a halt. The District Attorney proposes to continue to use any additional funds, as they may become available in the future, to pay for one–time purchases of equipment and other items needed by the Office which otherwise would not be acquired from the General Fund budget.

Requests for additional transfers from this Special Revenue Fund above the recommended $43,000 appropriation will be brought to the Board of Supervisors as necessary during the year.

20213—D.A.–Anti–Drug Abuse Enforcement Program

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$107,397	$118,753	$124,285	$124,285	$5,532
Services & Supplies	138,688	166,066	126,168	126,168	(39,898)
Other Charges	228,902	283,594	202,221	202,221	(81,373)
Fixed Assets	2,163	0	22,700	22,700	22,700
Total Appropriations	$477,150	$568,413	$475,374	$475,374	($93,039)
Earned Revenues By Source					
Aid from Other Govt Agencies	$406,660	$568,413	$475,374	$475,374	($93,039)
Total Revenues	$406,660	$568,413	$475,374	$475,374	($93,039)
Net County Cost					
Discretionary	$70,490	$0	$0	$0	$0
Temporary (Full–Time Equivalent)	1.1	1.0	1.0	1.0	0.0

Purpose

This is a federally–funded grant program which focuses on narcotics enforcement. The program is administered at the State level by the Office of Criminal Justice Planning (OCJP). At the local level, the District Attorney's Office serves as the lead agency overseeing funds distribution and administration of the grant.

Major Budget Changes

Salaries & Employee Benefits

• $5,532	Negotiated salary and benefit adjustments.

Services & Supplies

• $7,270	Increase transportation/travel costs based on current experience.
• ($28,819)	Reduce funding to Probation Department.
• ($21,489)	Reduce funding to Sheriff.

Other Charges

• ($47,719)	Reduce funding to Lodi Police Department.
• ($38,704)	Reduce funding to Stockton Police Department.

Fixed Assets

• $11,000	Computer upgrades/enhancements.
• $11,700	Specialized law enforcement equipment.

Program Discussion

This program utilizes federal grant funding to augment CRACNET, San Joaquin County's **Combined Rural And City Narcotics Enforcement Team.** The grant funds three narcotics agents, a Deputy District Attorney IV, a Probation Officer, and a Clerk Typist II. Funding also is provided for overtime costs for lengthy surveillances, which often are necessary in major narcotics trafficking cases.

According to the most recent information from OCJP, federal funding for 1994–95 has been reduced by $93,039, or

16.4%. Expenditures have been reduced accordingly, with most of the participating agencies receiving reduced federal funding from this budget in the coming year.

Should the level of federal funding change and/or the allocation of funds to participating agencies be revised, any necessary changes to this budget will appear in the 1994–95 Final Budget.

1993–94 Accomplishments

1. Increased the number of mid– to major–level drug dealers arrested and prosecuted.
2. Trained one additional agent in clandestine drug laboratory investigations.
3. Established a *Drug Tip Line* to enable the public to more easily provide information to the Task Force.

1994–95 Objectives

1. To further increase the number of mid– to major–level violators arrested and prosecuted.
2. To further develop the Task Force role in community demand reduction efforts.
3. To target large organizations in the County which are major drug distributors.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Target Offenders Arrested	80	100	200	246	200

20301—District Attorney–Family Support

Law & Justice

John Phillips, *District Attorney*

Family Support Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,958,330	$4,348,937	$6,014,539	$6,014,539	$1,665,602
Services & Supplies	1,668,978	2,085,807	3,083,739	3,083,739	997,932
Other Charges	0	600	0	0	(600)
Fixed Assets	276,745	206,450	344,200	344,200	137,750
Total Appropriations	$4,904,053	$6,641,794	$9,442,478	$9,442,478	$2,800,684
Earned Revenues By Source					
Interest & Rents	$49,243	$0	$0	$0	$0
Aid from Other Govt Agencies	5,131,178	6,641,794	10,241,931	10,241,931	3,600,137
Charges for Services	5,244	0	0	0	0
Miscellaneous Revenues	45	0	0	0	0
Fund Balance	(281,657)	0	(799,453)	(799,453)	(799,453)
Total Revenues	$4,904,053	$6,641,794	$9,442,478	$9,442,478	$2,800,684
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	88.0	119.0	151.0	151.0	32.0
Temporary (Full–Time Equivalent)	8.1	8.1	9.7	9.7	1.6
Total Staffing	96.1	127.1	160.7	160.7	33.6

In prior budgets, revenue estimates were reduced to equal recommended revenues and fund balances were not budgeted. For comparison purposes, 1993–94 revenues are estimated to exceed expenditures by $804,747, which will increase the Family Support Fund Balance by the same amount.

Purpose

The Family Support Division of the District Attorney's Office collects, disburses, and accounts for child support payments; legally establishes paternity; establishes and enforces support orders; and collects reimbursements of County funds expended for support of juveniles in out–of–home placement.

Major Budget Changes

Salaries & Employee Benefits

➤ $5,425	Increase for reclassification of Systems and Procedures Analyst II to Department Systems Coordinator due to five county coordination responsibilities for Statewide Automated Child Support System.
➤ $60,608	Increase for two recommended Data Technician I positions.
➤ $40,682	Increase for recommended Administrative Assistant I/II position.
➤ $40,682	Increase for recommended Family Support Compliance Analyst position.
➤ $38,114	Increase for recommended Ombudsman Program Coordinator to replace contract position performing public outreach efforts.
➤ $339,970	Increase for ten recommended Family Support Officer II positions

to perform higher level of enforcement actions.

➤ $37,790	Increase for recommended Senior Family Support Officer to head new unit handling higher level enforcement actions.
➤ $33,580	Increase for recommended District Attorney Investigative Assistant position.
➤ $92,562	Increase for three recommended Accounting Technician I positions.
➤ $345,384	Increase for 12 recommended Specialist Clerk positions to perform clerical and skip tracing duties now handled by Family Support Officers.
➤ $45,306	Increase in extra–help salaries and benefits.
➤ $117,000	Increase in overtime.
➤ $509,181	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $26,805	Increase in general office expense.
➤ $163,240	Increase in postage.
➤ $24,500	Increase in equipment leases.
➤ $180,000	Increase in testing services.
➤ $100,000	Increase in Professional and Specialized Services.

Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Total Active Case Load (End of Year)					
Welfare	23,179	26,279	34,029	41,300	47,800
Nonwelfare	5,253	7,534	9,349	11,300	13,200
Interstate Cases	805	1,318	1,528	1,700	1,900
Total	29,237	35,131	44,906	54,300	62,900
New Cases Opened					
Welfare	7,499	9,599	8,712	8,540	9,500
Nonwelfare	756	821	683	1,322	1,500
Total	8,255	10,420	9,395	9,862	11,000
Paternity Established					
Welfare	548	838	1,577	3,330	4,600
Nonwelfare	33	94	102	250	400
Total	581	932	1,679	3,580	5,000
Support Orders Established					
Welfare	1,555	1,295	1,749	3,400	5,000
Nonwelfare	238	314	289	700	1,200
Total	1,793	1,609	2,038	4,100	6,200
Collections					
Enforcement Actions					
Welfare	1,049	2,111	4,012	8,000	12,000
Nonwelfare	380	794	2,009	3,800	5,500
Total	1,429	2,905	6,021	11,800	17,500
Collections of Support					
Welfare	$7,500,589	$8,509,944	$9,611,881	$11,735,300	$13,350,000
Nonwelfare	6,222,551	6,994,602	8,029,419	9,997,000	11,150,000
Total	$13,723,140	$15,504,546	$17,641,300	$21,732,300	$24,500,000

➤ $33,246	Increase in Workers' Compensation and Casualty insurances.
➤ $25,000	Increase in utilities.
➤ $400,000	Increase in indirect costs to pay for main District Attorney Office overhead.

Fixed Assets

➤ $18,000	Automobile.
➤ $121,600	Systems furniture for new staff.
➤ $98,000	New and replacement personal computers required for Statewide Automated Child Support System.
➤ $37,500	Software upgrades.
➤ $40,000	Ten laser printers.
➤ $25,000	Optical storage server.
➤ $1,600	Video equipment.
➤ $2,500	Network software upgrade.

Revenues

➤ $801,009	Increased State reimbursement.
➤ $750,000	Increased federal welfare child support reimbursement.
➤ $2,049,128	Increased federal reimbursement.
➤ ($799,453)	Amount by which revenues exceed appropriations to be added to fund balance.

Program Discussion

The District Attorney's Family Support Division continues to experience significant increases in child support cases (30%) and collections (23%) over last fiscal year. More than 800 cases entered the system each month during 1993–94, bringing the total number of Family Support cases to 50,000. Ninety percent of these cases are welfare, and of this number 90% need paternity established. The case load projection for 1994–95 is 63,000. The San Joaquin County District Attorney's Family Support Division ranks tenth in case load size among the 58 California counties.

In 1993–94, the Family Support Division received Board approval to increase the number of staff to 127.1 full–time equivalent positions. Staff have excelled this past year in increasing the number of child support court orders by 125% over 1992–93, and the number of paternity court orders by 13%. New technology and the hiring and training of staff to use it are significant contributors to these increases.

Adequate staffing is still the greatest need in the Family Support Division to efficiently and effectively conduct business and attain higher levels of Division performance. The addition of 32 positions is recommended to allow compliance with State and federal mandates governing the child support enforcement program. These new positions are designed to provide staff upward mobility opportunities, expand their knowledge about advanced levels of enforcement actions, enhance individual skills, and build career paths and continuity for employees and the Family Support Division.

Despite increasing case load and new staffing requirements to meet State and federal regulations, the Family Support Division remains financially self–supporting, with no Net County Cost. The Division estimates that revenues will exceed expenditures by nearly $800,000, which will be added to the Family Support Fund Balance.

1993–94 Accomplishments

1. Redesigned and streamlined task /role relationships and processes which contributed to the 125% increase in child support orders, 113% increase in paternity orders, and 23% increase in collections over 1992–93.

2. Received approval to build an additional facility to house the Family Support Division.

3. Worked with Superior Court administrative staff and judges to streamline court child support processes.

4. Created a Review and Adjustment Unit to process State and federal mandated modifications to child support orders and a criminal unit to handle criminal child support cases.

5. Completed the San Joaquin County Child Support System plan and assumed responsibility for welfare distribution and financial reporting functions, both of which are required for successful conversion to the Statewide Automated Child Support System by November 1994.

1994–95 Objectives

1. To convert the current automated system to the Statewide Automated Child Support System, train staff to use it, and increase their overall knowledge about child support enforcement actions and remedies.

2. To work on space utilization and design for the new facility.

3. To increase public awareness and education about the Child Support Enforcement Program by expanding staff participation with various community groups and school systems.

4. To work with local hospital officials to establish a simple civil process for the voluntary acknowledgment of paternity, including early paternity establishment programs within the hospitals, as mandated by the Federal Omnibus Budget Reconciliation Act of 1993.

5. To create a Public Inquiry Unit to respond to telephone calls, requests, and complaints to better serve the public.

All Public Defender Budgets

Gerald L Gleeson, *Public Defender*

	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,826,198	$4,445,263	$5,066,155	$4,830,825	$385,562
Services & Supplies	352,803	361,521	368,050	358,286	(3,235)
Total Expenditures	$5,179,001	$4,806,784	$5,434,205	$5,189,111	$382,327
Intrafund Transfers	0	(24,259)	(24,259)	(24,259)	0
Total Appropriations	$5,179,001	$4,782,525	$5,409,946	$5,164,852	$382,327
Earned Revenues By Source					
Taxes	$0	$1,471,799	$1,471,799	$1,471,799	$0
Aid from Other Govt Agencies	346,309	113,900	123,900	112,900	(1,000)
Charges for Services	50,858	54,550	54,550	54,550	0
Total Revenues	$397,167	$1,640,249	$1,650,249	$1,639,249	($1,000)
Net County Cost					
Mandated	$4,755,712	$3,134,047	$3,747,083	$3,518,277	384,230
Required Match	26,122	8,229	12,614	7,326	(903)
Total Net County Cost	$4,781,834	$3,142,276	$3,759,697	$3,525,603	$383,327
Allocated Positions	72.0	68.0	74.0	68.0	0.0
Temporary (Full–Time Equivalent)	13.4	7.1	8.1	8.1	1.0
Total Staffing	85.4	75.1	82.1	76.1	1.0

This presentation is a summary of the three budgets administered by the Public Defender. These include:

- 20400 Public Defender
- 20401 Vertical Defense of Indigents
- 20402 Juvenile Subvention Program

204—Public Defender

Law & Justice

Gerald L. Gleeson, *Public Defender*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,372,941	$4,027,900	$4,942,694	$4,723,652	$695,752
Services & Supplies	316,894	317,725	365,042	355,278	37,553
Total Expenditures	$4,689,835	$4,345,625	$5,307,736	$5,078,930	$733,305
Intrafund Transfers	0	(24,259)	(24,259)	(24,259)	0
Total Appropriations	$4,689,835	$4,321,366	$5,283,477	$5,054,671	$733,305
Earned Revenues By Source					
Taxes	$0	$1,356,596	$1,467,944	$1,467,944	$111,348
Aid from Other Govt Agencies	5	13,900	13,900	13,900	0
Charges for Services	50,858	54,550	54,550	54,550	0
Total Revenues	$50,863	$1,425,046	$1,536,394	$1,536,394	$111,348
Net County Cost					
Mandated	$4,638,972	$2,896,320	$3,747,083	$3,518,277	$621,957
Allocated Positions	67.0	63.0	74.0	68.0	5.0
Temporary (Full–Time Equivalent)	12.9	6.3	8.1	8.1	1.8
Total Staffing	79.9	69.3	82.1	76.1	6.8

The Public Defender Juvenile Subvention budget (#20402) has been combined into this budget effective July 1, 1994. The 1994–95 Request and Recommend columns above reflect the combined budget figures. The prior year figures have not been combined.

Purpose

The Office of Public Defender provides legal defense representation to indigents across a wide range of constitutionally and statutorily mandated work load in the Municipal and Superior Courts of San Joaquin County.

Major Budget Changes

Salaries & Employee Benefits

➤ $194,326	Negotiated salaries/benefits increases/merit increases.
➤ $42,478	Add one attorney position for circuit courts.
➤ $30,000	Add one extra–help interviewer position for circuit courts.
➤ $330,228	Transfer five positions from Subvention budget #20402 (budgets combined).
➤ $1,500	Delete overtime funding.
➤ $98,720	Reduce salary savings.

Services & Supplies

➤ $48,160	Transfer Subvention costs (budgets combined).
➤ ($14,480)	Decrease data processing charges.
➤ $3,336	Increase Workers' Compensation and Casualty Insurance charges.

Revenue

➤ $111,348	Transfer Subvention Prop 172 revenue (budgets combined).

Program Discussion

Dedicated Prop 172 revenue of $1.47 million in the Public Defender budget supports only 29% of the recommended $5.05 million operating cost. With minimal other revenue, the remaining $3,518,277 Net County Cost is funded by General Purpose Revenue.

The recommended Net County Cost is increased $621,957 from the 1993–94 level. The increase of $267,040 results from the combining of the Juvenile Subvention budget into this budget. The balance of the increase is primarily staffing–related. Negotiated salaries and benefits increases require $194,326 in new funding. Two recommended new positions increase costs by $72,478.

The Public Defender must have sufficient resources to accept cases generated by the District Attorney (criminal prosecutions and Family Support actions), the County Counsel (dependency and mental health), and the Probation Department (Juvenile Delinquency and violations of probation). If the Public Defender is understaffed and unable to perform mandated services *competently and effectively,* the Office cannot accept appointment to cases by the courts. If the Public Defender cannot accept appointments, the cases will be shifted to the private bar (Court Assigned Counsel–*Lawyer Referral Service*) at a greater overall Net County Cost. Thus, it is in the County's fiscal interest to maintain an appropriately funded and staffed Public Defender's Office.

Additional Circuit Court Staffing

Staffing measures taken by the Public Defender during the past year have only partially alleviated the problems caused by last year's reduction in staff servicing the circuit courts. Therefore, Public Defender staffing in the circuit courts is recommended for restoration to a more appropriate level. To accomplish the restoration, the addition of two positions is recommended at a total first year cost of $72,478: one Deputy Public Defender I (first year cost $42,478), and one extra–help Interviewer (first year cost $30,000).

The increased staffing will allow the Public Defender to effectively service the circuit courts without disrupting legal defense services to the County's other courts.

An indicated *five* position increase from the prior year's position allocation is somewhat misleading. Only one *new* allocated position is actually recommended. Contributing to the overstated net figure are these changes in the recommended Public Defender position allocation:

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Felony	3,370	3,758	3,884	4,184	4,200
DVI	N/A	N/A	14	16	20
Superior Court Only	1,058	1,543	1,483	1,660	1,660
Misdemeanor	7,273	8,261	9,124	8,544	9,100
Juvenile	2,454	2,625	2,441	2,468	2,500
State Hospital	725	754	760	721	725
Habeas Corpus	598	503	482	512	500
Special Proceedings	653	647	481	529	500
Writs & Motions	712	635	571	507	600
Guardian & Ward	25	62	43	51	45
Civil, Appeal, Misc.	44	69	72	80	20
Expunge/Pardon	93	114	58	86	100
Total	17,005	18,971	19,413	19,358	19,970

- The combining of the Juvenile Subvention and main Public Defender budgets, which necessitates the transfer of five existing Subvention positions into this budget as "new" positions is effective July 1, 1994.
- One vacant, unfunded Deputy Public Defender III position is recommended for deletion.
- One new Deputy Public Defender I position is recommended for the circuit courts.

Supplemental Request

The Public Defender has requested supplemental funding in the amount of $270,591 to more effectively provide indigent defense services for a growing number of clients and increasingly complex cases. A total of six positions are requested as follows:

	Requested Positions	Annual Cost
4	Deputy Public Defender I	$176,704
1	Investigator I	59,222
1	Legal Typist	34,665
6	Total Request	$270,591

The Public Defender cites the following factors which contribute to the need for additional staffing and automation/research capabilities:

- An additional Deputy Public Defender is required to continue defending Dependency cases. Decentralization of Public Defender juvenile operations occurred during the past year when the Superior Court moved Juvenile Dependency cases from French Camp to Stockton. The change of court locations reduces the Public Defender's economies of scale at the Juvenile Justice facility in French Camp.
- Two additional Deputy Public Defenders are requested to mitigate the increased work load from the recently enacted "Three Strikes, You're Out" legislation. Additional work and costs will be involved in each of these cases because of the significantly enhanced consequences, inability to settle, and the likelihood of trial. "Three Strikes" will severely impact the ability of the Public Defender to provide effective, competent representation without increased staff.
- Increased police resources in all jurisdictions generate increases in arrests and prosecutions, resulting in increased Public Defender case load. San Joaquin County is experiencing an increase in violent crime. These cases are complex and serious and, therefore, labor intensive for the Public Defender. To keep pace with growing case loads, an additional Investigator I and a Legal Typist are needed to provide support to staff attorneys.
- The Family Support Division of the District Attorney's Office added 28 federally–funded positions in 1993–94, with a similar increase recommended again this year. Filings to obtain support are expected to double in the next year. The Public Defender will be appointed in a number of these civil cases which potentially involve incarceration. One additional attorney is required to handle these appointments.

The County's present financial condition precludes recommended funding for the Supplemental Request.

1993–94 Accomplishments

1. Accepted all appointments, despite significant staff reductions, providing competent, effective, and economical representation.
2. Obtained provider status for State Bar Mandated Continuing Legal Education (MCLE) requirements and conducted in–house training, minimizing demands on educational funds and staff absences to attend outsource training sessions.
3. Documented and reported costs to courts to facilitate orders for payment and revenue recovery.
4. Successfully applied for and received a renewal of State grant for the Vertical Defense of Indigents.

1994–95 Objectives

1. To react effectively to work load shifts to provide competent and effective representation to as many clients as the Public Defender has sufficient resources to accept.
2. To provide ongoing MCLE training to attorney staff, focusing on trial skills and impacts of new legislation.

20401—Public Defender–Vertical Defense of Indigents

Law & Justice

Gerald L Gleeson, *Public Defender*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$118,514	$109,094	$123,461	$107,173	($1,921)
Services & Supplies	1,239	2,990	3,008	3,008	18
Total Appropriations	$119,753	$112,084	$126,469	$110,181	($1,903)
Earned Revenues By Source					
Taxes	$0	$3,855	$3,855	$3,855	$0
Aid from Other Govt Agencies	93,631	100,000	110,000	99,000	(1,000)
Total Revenues	$93,631	$103,855	$113,885	$102,885	($1,000)
Net County Cost					
Required Match	$26,122	$8,229	$12,614	$7,326	($903)

Purpose

This grant–funded Public Defender program provides vertical defense for some indigent defendants identified by the District Attorney for prosecution under its Career Criminal and Major Narcotics Vendor programs. Vertical defense allows a single attorney to handle a case from arraignment through sentencing, reducing delay, and scheduling conflicts.

Major Budget Changes

Salaries and Employee Benefits

➤ $14,457	Delete salary savings.
➤ ($16,378)	Decrease salary and benefits to offset deletion of salary savings.

Revenues

➤ ($1,000)	Decrease estimated State grant funding.

Program Discussion

Dedicated Prop 172 revenue of $3,855 in this budget supports only 3.5% of the recommended $110,181 operating cost. A State grant of approximately $99,000 provides most of the program's funding. The remaining $7,326 in Net County Cost is funded by General Purpose Revenue.

The Vertical Defense of Indigents (VDI) program is funded by the State Office of Criminal Justice Planning (OCJP). The program allows the Public Defender to provide vertical defense to indigent clients who are vertically prosecuted by the District Attorney as career criminals and major narcotics vendors. Delays and scheduling conflicts are avoided through use of a single lawyer from arraignment through trial and sentencing.

The grant partially funds one experienced Deputy Public Defender plus required investigative and clerical support. The positions are allocated in the main Public Defender budget.

Continued State funding is uncertain. The Public Defender successfully obtained three–year grant refunding two years ago. However, it is unclear at this time that the State will fund the third year of the cycle for 1994–95. Should funding be renewed, the County may be required to provide matching funds at some higher level in order to remain in the program. Therefore, it may be necessary to adjust the Net County Cost in the Final Budget if the funding requirements/amounts are modified.

While the program itself is optional, absent the grant funding, the County would still be required to provide for the defense of indigents in these particular cases.

20401—Public Defender–Vertical Defense of Indigents

Law & Justice

1993–94 Accomplishments

1. Obtained grant funding for 1993–94.
2. Achieved grant goals, with vertical representation provided per grant guidelines to designated indigent clients.

1994–95 Objectives

1. To submit a successful grant renewal application to the Office of Criminal Justice Planning for Vertical Defense of Indigents.
2. To provide competent, effective, and expeditious representation, within grant guidelines, in filings targeted by the District Attorney as career criminals and major narcotics vendors.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	**1991–92**	**1992–93**	**1993–94**	**1994–95**
Targeted New Cases	60	76	75	60*	75

**The increase of grant funding by $37,576 and extension of the 1992–93 grant to September 30, 1993 permitted the program to handle on a one-time basis some 1993–94 cases with 1992–93 grant funding.*

20402—Public Defender-Subvention Program

Law & Justice

Gerald L. Gleeson, *Public Defender*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$334,743	$308,269	$0	$0	($308,269)
Services & Supplies	34,670	40,806	0	0	(40,806)
Total Appropriations	$369,413	$349,075	$0	$0	($349,075)
Earned Revenues By Source					
Taxes	$0	$111,348	$0	$0	($111,348)
Aid from Other Govt Agencies	252,673	0	0	0	0
Total Revenues	$252,673	$111,348	$0	$0	($111,348)
Net County Cost					
Mandated	$116,740	$237,727	$0	$0	($237,727)
Allocated Positions	5.0	5.0	0.0	0.0	(5.0)
Temporary (Full–Time Equivalent)	0.5	0.8	0.0	0.0	0.8
Total Staffing	5.5	5.8	0.0	0.0	(5.8)

Purpose

The Public Defender provides indigent defense services to individuals under the Juvenile Court's jurisdiction as mandated by the Welfare and Institutions Code. The right to competent and effective counsel is absolute.

Program Discussion

Effective July 1, 1994, this budget will be discontinued. The Juvenile Unit's five allocated positions, dedicated Prop 172 revenue, and Net County Cost now appear within the Public Defender's main budget (#204).

209—Alternative Dispute Resolution

Law & Justice

Jeanne Millsaps, *Superior Court Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$0	$58,300	$58,300	$58,300
Total Appropriations	$0	$0	$58,300	$58,300	$58,300
Earned Revenues By Source					
Operating Transfers	$0	$0	$58,300	$58,300	$58,300
Total Revenues	$0	$0	$58,300	$58,300	$58,300
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Dispute Resolution Act of 1986 provides for the local establishment and funding of informal dispute resolution programs. The goal of the Act is the creation of a Statewide system of locally–funded programs which will provide dispute resolution services, primarily conciliation and mediation, to county residents. These services assist in resolving problems informally and function as alternatives to more formal court proceedings.

Major Budget Changes

Services & Supplies

➤ $5,300	Program administration.
➤ $53,000	Compensation to the Mediation Center of San Joaquin County for resolving disputes submitted to it.

Revenues

➤ $58,300	Funding from the Alternative Dispute Resolution Trust account.

Program Discussion

On September 14, 1993, the Board of Supervisors approved the County's participation in the Dispute Resolution Act of 1986. The following month, Superior Court and the County Administrator's Office issued a Request for Proposals (RFP) for dispute resolution programs to be operated from February 1, 1994 through June 30, 1995. Funding for the program is derived from a $3 civil filing fee assessed in Superior and Municipal Court actions.

Judges and staff of the Superior, Lodi Municipal, and Stockton Municipal courts, and the County Administrator's Office, selected the Mediation Center of San Joaquin County to operate the program. On January 14, 1994, the Center and the County entered into an agreement for the provision and funding of alternative dispute resolution services. The contract covers the period from February 1, 1994 through June 30, 1995, but may be extended up to December 31, 1996.

Under the provisions of the agreement, the Center must provide quarterly reports to keep the County advised as to the services which the Center has provided during the quarter. The Center anticipates mediating 28 cases per month or 336 cases annually.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Mediations	N/A	N/A	N/A	N/A	336

210—Grand Jury

Law & Justice

Jeanne Millsaps, *Superior Court Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$59,159	$53,870	$52,091	$47,083	($6,787)
Total Appropriations	$59,159	$53,870	$52,091	$47,083	($6,787)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$59,159	$53,870	$52,091	$47,083	($6,787)

Purpose

Article I, Section 23 of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of County and City governments; selectively examines the books, records, and the accounts of County offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the County, and may bring forth indictments.

Major Budget Changes

Services & Supplies

➤ ($800)	Decreased office supplies.
➤ ($1,000)	Decreased Grand Jury fees, meals, lodging, and mileage payments.
➤ ($5,008)	Decreased funding for criminal indictments.

Program Discussion

Money appropriated in this budget is used for office supplies, clerical support, seminar fees, travel expenses, and other costs incurred by the Grand Jury members.

A recommended $800 savings in general office expense has been achieved by replacing personalized business cards for each Grand Juror with generic cards used by the entire Grand Jury. An additional savings of $1,000 is recommended by reducing the number of Grand Jurors sent to the Annual Grand Jury Exchange Seminar from five to three. No changes in service delivery are anticipated from these actions.

The remaining recommended reduction in this budget's appropriations has been achieved by reducing the funds for impaneling criminal grand juries by $5,008.

The use of criminal grand juries to produce criminal indictments can save the County significant costs associated with lengthy preliminary hearings. If the District Attorney chooses this method of prosecution, it will be necessary to appropriate the additional funds from the Reserve for Contingencies.

213—Court Assigned Counsel

Law & Justice

David L. Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$2,528,275	$2,431,333	$2,331,036	$2,331,036	($100,297)
Total Appropriations	$2,528,275	$2,431,333	$2,331,036	$2,331,036	($100,297)
Earned Revenues By Source					
Charges for Services	$404,733	$300,000	$280,000	$280,000	($20,000)
Total Revenues	$404,733	$300,000	$280,000	$280,000	($20,000)
Net County Cost					
Mandated	$2,123,542	$2,131,333	$2,051,036	$2,051,036	($80,297)

Purpose

This budget provides funds for legal counsel in cases where the Public Defender has declared a conflict of interest.

Major Budget Changes

Services and Supplies

➤ ($56,523)	Decreased attorney expenses.
➤ ($50,000)	Decreased non–attorney expenses.
➤ $2,722	Increased administrative costs.

Revenues

➤ ($20,000)	Decreased charges to Superior Court for representation in juvenile dependencies.

Program Discussion

Lawyer Referral Service (LRS) is beginning its sixth year as the sole provider of defense counsel in conflict of interest cases. At the request of the County Administrator and the Superior Court, LRS has developed a proposal to contain its total expenditures for 1994–95 to a maximum of $2,331,036, a reduction of $100,297 from 1993–94.

LRS has agreed to reduce costs in the first year of its three–year contract with the County under the following conditions:

- That the number of felony referrals remains consistent with the 1993–94 referral level, and all other referrals do not increase more than 5% and
- That the County extend the current agreement which provides that LRS be treated the same as the District Attorney and Public Defender offices with regard to yearly appropriations.

The LRS Court Assigned Counsel Committee believes that it can absorb a 5% increase in referrals, other than felonies, and still meet the recommended appropriation level. However, due to the potential impact of "Three Strikes", it is anticipated that even with no increase in felony referrals, LRS attorneys will be spending, and billing for, considerably more hours as an increasing number of felony cases go to trial.

LRS is concerned that it will begin to lose felony panel attorneys, if it is forced to absorb an increased number of felony referrals without compensation. Should there be a significant rise in felony referrals, the County Administrator will meet with LRS and may return to the Board of Supervisors to recommend an increase in appropriations or some other corrective action.

It should be noted that to achieve their cost reductions, the District Attorney and Public Defender can eliminate staff positions and reduce services. LRS does not have this option. Under the recommended cost reduction proposal, LRS attorneys may be performing some work free and may receive a cut in payment for their services.

For 1994–95, a 3% increase in the LRS administrative fee is recommended. LRS has agreed to waive this increase if 1994–95 appropriations are insufficient to cover the costs of court assigned counsel.

Work Load Data

Cases Referred	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Juvenile Dependency	569	596	419	388	388
Juvenile Misdemeanor	52	113	72	115	115
Juvenile Minor Felony	188	178	188	203	203
Juvenile Major Felony	172	180	193	251	251
Misdemeanor	309	396	276	310	310
Minor Felony	406	457	424	417	417
Major Felony	680	750	566	659	659
Special Circumstance	15	3	2	3	3
Domestic/Paternity	16	35	30	42	42
Writ	8	7	1	7	7
Total	2,415	2,715	2,171	2,395	2,395

215—New Directions

Law & Justice

Michael Smith, *Health Care Services Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$182,000	$240,812	$240,812	$58,812
Total Appropriations	$0	$182,000	$240,812	$240,812	$58,812
Earned Revenues By Source					
Aid from Other Govt Agencies	$0	$150,000	$235,812	$235,812	$85,812
Total Revenues	$0	$150,000	$235,812	$235,812	$85,812
Net County Cost					
Discretionary	$0	$32,000	$5,000	$5,000	($27,000)

Purpose

New Directions is a substance abuse residential program which provides an alternative to jail or prison. All admissions into the program are either through the courts or by parole officers.

Major Budget Changes

Services & Supplies

➤ $85,812	Increased State Department of Corrections contract expenditures.
➤ ($27,000)	Decreased program expenditures reflects reduction in General Relief payments.

Revenues

➤ $85,812	Increase in contract amount from the State Department of Corrections.

Midyear Budget Adjustments

The amount of the Department of Corrections contract was increased by $85,812 during 1993–94. Appropriations for 1994–95 are recommended at this same level.

Program Discussion

New Directions is a joint venture between San Joaquin County and New Directions Inc., a nonprofit corporation. The nonprofit corporation is responsible for this residential substance abuse program. The Office of Substance Abuse, in conjunction with the County Administrator's Office, is responsible for monitoring the progress of the New Directions Program.

The program, located at 999 West Mathews Road in French Camp, occupies A, B, and C barracks on the Honor Farm Complex. The program is unique in that it is a public/private venture that is privately operated and serves individuals who do not have access to conventional rehabilitation programs. The program is also responsible, in cooperation with the San Joaquin County Office of Education, for operating the Sunrise School located at the former women's jail.

New Directions is permitted to operate at the above site without charge in exchange for the provision of 15 pre–sentence beds for County inmates. The program is responsible for providing housing, food, counseling, education, and other training pertinent to substance abuse, rehabilitation, and job procurement. New Directions averages approximately 30 clients in its census. Of those, 15 are funded through a contract between the County and the State Department of Corrections.

The long–term goal of New Directions is to be self–sufficient and to accommodate 575 residents, serving both adults and juveniles. The Board of Directors feel that these goals can be achieved with the support of the community.

The Net County Cost associated with this program results from the County's agreement to credit the program with any aid payment savings resulting from General Relief clients entering the program. The recommended Net County Cost has decreased from $32,000 to $5,000, reflecting the actual number of General Relief participants admitted to New Directions.

1993–94 Accomplishments

1. Developed an inpatient substance abuse treatment and education program housed at the facility along with halfway house functions; individuals who complete the program continue living in the facility and begin employment with industries in the community.
2. Maintained census of 15 or more parolees referred by the Stockton Parole Office.
3. Provided an average of 14 inpatient substance abuse treatment slots on a daily basis for presentenced inmates at the County Jail.
4. Provided services to 44 individuals who came through the County court system. Of this total, 17 were on current waiting lists for County–operated residential programs.
5. Admitted a total of 133 referrals (89 parolees and 44 County offenders) into the program as of March 1994. The program expects to provide services to 160 individuals, exceeding its objective of 155.

1994–95 Objectives

1. To continue the inpatient substance abuse treatment and education program in A, B, and C barracks.
2. To provide residential recovery services, consisting of individual and group counseling, job training, skills/education assessment, etc. for 15 male/female parolees under the jurisdiction of the State Department of Corrections and referred by the Stockton Parole Office.
3. To provide residential recovery services for 15 pre–sentenced inmates incarcerated in the County Jail.
4. To help reduce the waiting period for County residential programs by providing residential services for parole and County probation/court referrals.
5. To admit 160 Parole and Probation Department referrals.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Admissions	N/A	N/A	N/A		
Parole				102	105
Probation					
Pre–Sentenced				30	35
Sentenced				23	20
Total				155	160
Discharges	N/A	N/A	N/A		
Parole				109	110
Probation				46	50
Total				155	160
Completions	N/A	N/A	N/A		
Parole				18	25
Probation				8	20
Total				26	45
Resident Capacity	N/A	N/A	N/A	30	30
Average Daily Census	N/A	N/A	N/A	30	30
Occupancy Rate	N/A	N/A	N/A	100%	100%

Summary
All Sheriff–Coroner Budgets

Baxter Dunn, *Sheriff–Coroner*

	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$31,223,604	$31,874,189	$38,353,744	$36,954,046	$5,079,857
Services & Supplies	14,272,863	12,630,266	11,800,936	11,669,393	(960,873)
Other Charges	0	8,000	8,000	8,000	0
Fixed Assets	159,527	14,010	210,516	100,196	86,186
Operating Transfers Out	4,000	4,000	54,000	54,000	50,000
Total Expenditures	$45,659,994	$44,530,465	$50,427,196	$48,785,635	$4,255,170
Intrafund Transfers	(287,162)	(156,485)	(255,780)	(255,780)	(99,295)
Total Appropriations	$45,372,832	$44,373,980	$50,171,416	$48,529,855	$4,155,875
Earned Revenues By Source					
Taxes	$0	$12,728,508	$12,727,338	$12,727,338	($1,170)
Licenses/Permits/Franchises	8,802	8,432	15,232	15,232	6,800
Fines & Forfeitures	22,215	6,500	6,500	6,500	0
Interest & Rents	14,264	19,104	19,104	19,104	0
Aid from Other Govt Agencies	401,077	263,023	653,372	237,724	(25,299)
Charges for Services	4,015,196	4,096,849	4,368,392	4,368,392	271,543
Miscellaneous Revenues	30,366	0	10,000	10,000	10,000
Operating Transfers In	55,953	75,738	225,738	225,738	150,000
Fund Balance	4,105	4,252	54,252	54,252	50,000
Total Revenues	$4,551,978	$17,202,406	$18,079,928	$17,664,280	$461,874
Net County Cost					
Mandated	$40,820,854	$27,171,574	$32,091,488	$30,865,575	$3,694,001
Allocated Positions	664.0	599.0	616.0	593.0	(6.0)
Temporary (Full–Time Equivalent)	7.9	5.8	6.6	6.6	0.8
Total Staffing	671.9	604.8	622.6	599.6	(5.2)

This presentation is a summary of the 17 budget units which fund the various functions of the Sheriff–Coroner. These budget units include:

- 21601 Sheriff–STC Training
- 21602 Boating Safety
- 21620 Patrol
- 21622 Communications
- 21626 Detectives
- 21628 Records/Evidence
- 21630 Court Services
- 21635 Civil
- 21640 Coroner/Morgue
- 21645 Administration/Support Services
- 21650 Lathrop Police Contract
- 22600 Custody
- 22615 Custody Hiring/Training
- 22620 Work Programs
- 22621 Correctional Health Services (Budget and program managed by Department of Health Care Services.)
- 26500 Fish & Game
- 53300 Burials

21601—Sheriff–STC Training

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$28,559	$28,913	$15,519	$15,519	($13,394)
Services & Supplies	75,158	64,590	62,328	57,528	(7,062)
Total Appropriations	$103,717	$93,503	$77,847	$73,047	($20,456)
Earned Revenues By Source					
Aid from Other Govt Agencies	$139,674	$93,503	$77,847	$73,047	($20,456)
Total Revenues	$139,674	$93,503	$77,847	$73,047	($20,456)
Net County Cost					
Mandated	($35,957)	$0	$0	$0	$0

Purpose

The Standards and Training for Corrections (STC) program provides State-reimbursable funding for the training of correctional officers not covered by the Peace Officer Standards and Training (POST) program for peace officers.

Major Budget Changes

Salaries & Employee Benefits

➤ ($13,394)	Reduced training hours/rate.

Services & Supplies

➤ ($5,834)	Reduced training hours/rate.

Revenues

➤ ($20,543)	State reduced allocation rate by 25%.

Program Discussion

The Sheriff–STC Training budget has no Net County Cost. The 1994–95 recommended appropriation of $73,047 will be reimbursed by the State as training classes take place.

The STC program is sponsored by the State Department of Corrections. Training is done by County staff as well as outside training resources to teach officers and managers how to perform duties at the Jail. During 1993–94, the State funded $425 in ongoing training costs for each journey level officer and manager in the Custody Division. Due to the State's continuing budget difficulties, the allocation has been reduced to $320, a 25% reduction. Even with the reduced allocation, each officer on staff still must successfully complete a minimum of 24 hours of certified ongoing training during 1994–95.

The Sheriff has requested an additional $4,800 for training new hires during the coming year. As no new hires are anticipated, no costs for this training requirement are included in the recommended appropriation and reimbursement totals.

1993–94 Accomplishments

1. Trained officers returning from the Patrol Division on Custody Division operating procedures.
2. Presented CPR and blood–borne pathogen training to all Custody staff.
3. Training staff on handling of hazardous materials.
4. Began a program of cross training officers to enable staff to work at any of the Division's facilities.
5. Presented enhanced training on the concepts of direct supervision to officers and supervisors.

1994–95 Objectives

1. To complete the cross training program for custody officers.

2. To train any officers returning to Custody from Patrol on the operating and safety procedures of the Custody facilities.

3. To provide the required 24 hours of continuing education training to all custody officers and managers, including such topics as CPR, airpack use, weaponless defense tactics, jail armory use.

4. To provide additional training as needed using the STC intensified Format Training plan.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	**1991–92**	**1992–93**	**1993–94**	**1994–95**
Total Hours of STC Training	8,376	23,925	9,952	8,048	5,472
Number of Officers Trained	273	254	225	221	228

21602—Sheriff–Boating Safety

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$380,129	$0	$484,248	$0	$0
Services & Supplies	80,483	50,215	100,450	38,396	(11,819)
Fixed Assets	46,776	0	48,000	0	0
Total Appropriations	$507,388	$50,215	$632,698	$38,396	($11,819)
Earned Revenues By Source					
Taxes	$0	$16,018	$16,018	$16,018	$0
Aid from Other Govt Agencies	123,937	0	410,848	0	0
Total Revenues	$123,937	$16,018	$426,866	$16,018	$0
Net County Cost					
Discretionary	$383,451	$34,197	$205,832	$22,378	($11,819)
Allocated Positions	7.0	0.0	7.0	0.0	0.0

Purpose

The Sheriff's Boating Safety program enforces State and local laws and regulations on the County's waterways. In that capacity, assigned deputies also perform search and rescue operations; recover drowned bodies; aid injured persons; assist emergency medical personnel; and inspect vessels.

Major Budget Changes

Services & Supplies

➤ ($5,745)	Decrease boat maintenance costs based on current experience.
➤ ($11,903)	Workers' Compensation and Casualty Insurance costs transferred to Patrol budget.
➤ $4,975	Add radio maintenance and communications costs not budgeted in prior year.

Program Discussion

To meet the Department's required cost reductions in the 1993–94 budget, the Sheriff identified the *optional* Boating Safety program as a low funding priority. Consequently, the program was scaled back to provide an *emergency response only* capability at a cost of $50,215. The virtual elimination of the program resulted in a $410,177 cost savings which was used elsewhere in the Sheriff's budget to maintain mandated services. The service impacts of eliminating the Boating Safety program were as follows:

- ➤ There was no regular law enforcement presence on the San Joaquin County portion of the Delta, one of the most heavily used boating areas in the State.
- ➤ The Intoxicated Boat Operators enforcement program was eliminated.
- ➤ A limited response capability to life threatening emergencies was maintained. The remaining capabilities included major injury accident investigations and searches, including recovery of drowning victims and victims of boating fatalities.

21602—Sheriff–Boating Safety

Law & Justice

The 1994–95 recommended $22,378 Net County Cost, combined with $16,018 in dedicated Prop 172 funding, will allow the Sheriff to maintain only a minimal emergency response capability to major boating incidents. Trained staff from other divisions of the Department will respond should a major boating emergency occur. Approximately 70 accident investigations and searches are required in a normal year. In 1993–94, a total of 21 such responses are projected through year–end.

The County has been actively working at the State level to secure dedicated funding which would allow the boating program to be restored. Three separate bills have been introduced in the legislature which could make this possible. These include:

1. Legislation which would increase the fee for renewal of vessels registered in the five Delta counties. The increased revenue would be dedicated specifically to sheriffs' marine patrol programs in the Delta.
2. Legislation which would provide a change in the State Department of Boating and Waterways funding formula which partially funds sheriff's marine patrol programs in the Delta. The proposed formula change would provide increased funding to Delta counties for the ongoing operation of Sheriff's Boating Safety programs.
3. Legislation which would expand the Transient Occupancy Tax to include rental houseboats and short–term overnight boat berthing at marinas.

The Sheriff and the Board of Supervisors recognize the need for a law enforcement presence on the County's waterways. Local legislators in Sacramento also are aware of this need. Although there is no funding available to restore the Boating Safety program at this time, the County will continue its efforts to secure dedicated revenues with which to restore the program.

Last year, the State Department of Boating and Waterways notified the County that it could be in jeopardy of losing its grant–provided patrol boat fleet if the program was cut back. At that time, the State agreed to give the County until the end of the 1993–94 fiscal year to restore the program without risk of losing four patrol boats. Since the program has not been restored, there is a risk that the boats will be lost in the near future. The County has asked that State action be delayed until the outcome of the present legislative efforts is known. The State has made no further commitments as to its intentions.

The enhanced level of Fish and Game Enforcement activity on the water during the past year will not be continued in 1994–95. One–time funding for the program was made available last year from the District Attorney's settlement of a large water pollution case. During the past year, the enhanced program placed Sheriff's patrol boats on the water for approximately 22 weekends and holidays during peak activity periods. Although the emphasis focused on enforcing Fish and Game laws, the presence of Sheriff's vessels on the waterways had a positive effect on boating safety during the periods of heaviest recreational use of the Delta. The remaining one–time funds have been dedicated to environmental prosecution resources for the District Attorney in the coming year.

One positive development in the boating safety area has occurred during the past year. The *STARS* marine patrol has added three more boats to the program. This will allow the Sheriff to start a *Neighborhood Marine Watch* program. As envisioned by the Sheriff, it will be the "eyes and ears" of the Department on the Delta. The program will

Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Verbal Warnings	1,782	1,736	1,720	0	0
Citations Issued	1,141	796	785	0	0
Physical Arrests	30	72	70	0	0
Accident Investigations	113	85	87	19	40
Searches	31	15	17	2	10

operate on a regular basis with three trained STARS volunteers on each craft. This effort, while not a replacement for a law enforcement presence, will help to promote safer boating and recreation on the Delta. The mere presence of a total of four vessels marked with *SHERIFF* and large gold stars on the side will have a positive influence on boating safety.

Supplemental request

The Sheriff has requested $183,454 in additional County funding to restore the Boating Safety Program effective July 1, 1994. The requested increase, when combined with the recommended $22,378 Net County Cost and $16,018 in dedicated Prop 172 funding, totals $221,850. This amount equals the County match required to qualify for $410,848 in State/federal funding. Since the State has not yet determined grant awards for 1994–95, State/federal funding participation at the requested level is not firm at this time.

The requested funding would restore six Deputy Sheriff II positions, one Sergeant, and all operating costs to maintain a year–around law enforcement presence on the water.

The County Administrator acknowledges the important public safety contribution of the Boating Safety program. Under the County's continuing fiscal distress, however, funding for this *optional* program is not recommended. All efforts will continue to secure sufficient dedicated funding to allow a restoration of the program.

1993–94 Accomplishments

1. Provided "emergency response only" to major boating incidents on the County's waterways.

1994–95 Objectives

1. To maintain a limited response capability to major emergencies on the County's waterways.
2. To continue to pursue dedicated funding for the Boating Safety program through all possible sources.
3. To restore the Boating Safety program to full operational status. If present legislative efforts are successful and dedicated funding becomes available in January 1995, the Sheriff will pursue restoration to the extent funding allows.

21620—Sheriff–Patrol

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$6,836,150	$7,490,257	$8,119,996	$7,472,585	($17,672)
Services & Supplies	1,265,455	1,257,819	1,433,988	1,433,988	176,169
Fixed Assets	66,716	9,430	62,092	7,966	(1,464)
Total Expenditures	$8,168,321	$8,757,506	$9,616,076	$8,914,539	$157,033
Intrafund Transfers	(69,346)	0	0	0	0
Total Appropriations	$8,098,975	$8,757,506	$9,616,076	$8,914,539	$157,033
Earned Revenues By Source					
Taxes	$0	$2,734,555	$2,734,555	$2,734,555	$0
Aid from Other Govt Agencies	46,395	20,000	19,221	19,221	(779)
Charges for Services	101,865	164,700	239,910	239,910	75,210
Miscellaneous Revenue	24,197	0	0	0	0
Total Revenues	$172,457	$2,919,255	$2,993,686	$2,993,686	$74,431
Net County Cost					
Mandated	$7,926,518	$5,838,251	$6,622,390	$5,920,853	$82,602
Allocated Positions	130.0	124.0	125.0	115.0	(9.0)

Purpose

This division of the Sheriff's Department provides rural law enforcement services in the unincorporated area of the County.

Major Budget Changes

Salaries & Employee Benefits

➤ $574,167	Negotiated salary and benefit adjustments for deputies and sergeants per MOU with Deputy Sheriff's Association.
➤ $35,377	Other negotiated salary and benefit adjustments (other employees, health insurance, etc.).
➤ ($597,080)	Delete 10 Deputy Sheriff positions from Community Car program—transfer positions to Custody budget.
➤ ($71,319)	Reduce overtime based on decreased usage in past year.
➤ $20,195	Add one Clerk Typist II (Step A) effective October 1, 1994 for new False Alarm Reduction Program.

Services & Supplies

➤ $138,730	Increase Casualty and Workers' Compensation charges.
➤ $11,903	Shift Casualty and Workers' Compensation charges from Boating Safety.
➤ $8,991	Increase centrally budgeted radio maintenance charges.
➤ $27,865	Increase telephone costs for new "call router" system and ports.

Fixed Assets

➤ $7,966	Ballistic helmets (2), body armor (6), electronic equipment, scope, canine body armor.

Revenues

➤ $117,305	Add 12 months' revenue from False Alarm Reduction Program effective July 1, 1994.
➤ ($58,000)	Delete one–time revenue from Narcotics Asset Seizure Fund for ammunition.
➤ $15,905	Increase charges to Lathrop police contract based on higher levels of Patrol services provided.

Program Discussion

Dedicated Prop 172 revenue of $2.7 million in the Patrol budget supports only 30.6% of the Division's $8.9 million recommended operating cost. The recommended $5,920,853 Net County Cost is funded by County General Purpose Revenue.

In the past year, the Patrol Division demonstrated a commitment to curtailing overtime usage. The 1993–94 year–end projection is $80,000 below the $291,102 budget and $116,000 below 1992–93 actual costs. The recommended $219,783 overtime appropriation reflects current levels of usage.

Significant cost increases have a dramatic effect on 1994–95 Patrol funding requirements. With a recommended $82,602 increase in Net County Cost, available funding falls $597,000 short of maintaining status quo staffing.

The use of *one–time* revenue in the prior year accounts for a small part of the shortfall. Last year, $58,000 from the Sheriff's Narcotics Asset Seizure Fund was used on a one–time basis to purchase a portion of the Department's annual ammunition requirement. That requirement remains unchanged. Since the one–time revenue has been deleted for 1994–95, the net result is an added $58,000 General Fund cost.

Charges for Workers' Compensation and Casualty Insurance have increased by $138,730 over the prior year. The increase is attributable to three factors: 1) the need for an organization–wide increase in "premium" charges to stabilize the self–insurance program reserves, 2) increased prior years' Patrol Division claims and loss experience which are factored into the self–insurance cost allocation formula each year by the Auditor–Controller, and 3) the shifting of Boating Safety insurance costs ($11,903 in 1993–94) to the Patrol budget for 1994–95.

The primary cause of increased 1994–95 Patrol costs, however, is officer compensation. The third year of a labor contract with the Deputy Sheriff's Association (DSA) requires *new* funding of approximately $574,000 for salaries and benefits increases for the 100 deputies and 13 sergeants in the Patrol Division. **The increase equates to the total cost of approximately ten deputy positions.** Adjustments in other benefits, payroll costs, plus negotiated salary increases for non–sworn positions, require an additional $35,377 in new funding.

Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Service Population	124,747	127,586	127,747	140,521	154,573
Documented Calls for Service	59,030	71,768	109,500	120,450	132,495
Warrants Service Activity	3,879	46,295	46,708	47,121	47,525
SWAT Missions	65	68	57	60	65
Hostage Negotiation Team Missions	11	8	8	10	12
Auxiliary Staffing Hours	5,891	5,560	7,313	7,147	7,064

To fund the increased operating costs for 1994–95 within the recommended Net County Cost, a total of ten positions are recommended for deletion from the Patrol budget as follows:

Positions	Annual Cost
10 Deputy Sheriff II	$597,080

Although it may appear that this budget bears a disproportionate share of the overall cost reduction burden, these facts must be considered:

1. Initial funding of 1994–95 Patrol Division Net County Cost was determined in the exact manner as all other Law and Justice budgets, with the exception of the Sheriff's Custody budget. The Custody budget was substantially increased to stabilize security and operations per the recommendations of the National Institute of Corrections and the Jail Staffing Task Force. Partial restoration of closed Honor Farm bed capacity also was funded in the recommended Custody budget.
2. The substantial increases in Patrol Division salaries and benefits for sworn officers (which make up 96% of the Division's staffing) have a dramatic impact on this budget because of its high percentage of sworn officers.
3. The $574,167 cost of *increases* in Patrol Division deputies' and sergeants' salaries/benefits nearly equals the $597,000 funding shortfall for this budget.
4. Costs for sworn officers' salaries and benefits have risen disproportionately compared to the County's diminished General Purpose Revenue base.

Recommended Deletion of Community Car Program

Under the recommended reduction, the district patrol force, which the Sheriff identified as the top Patrol Division funding priority, would remain at its present strength. The reduction would occur in the Community Car program, which was identified as a lower funding priority for the Patrol Division. The service impacts of the recommended reduction are discussed below.

Staffing the Community Car program requires ten deputy positions, or 10% of the Patrol Division's officer allocation. The program serves five "townships" in the unincorporated area. It provides those areas with an enhanced level of service not provided elsewhere in the unincorporated area. A one–deputy patrol unit is assigned to each of the five areas for ten hours each day, seven days a week. During the 14 hours each day when there is no Community Car present, the Sheriff's district patrol force handles all calls for service and follow–up activities in those areas.

The Sheriff has identified the following service impacts which would result from the elimination of the Community Car program:

- District patrol deputies would handle calls for service and related duties in the rural townships 24–hours–a day (versus 14 hours–a–day under the present practice).
- Patrol districts in the less populated, rural north and south County areas, where the five townships are located, would absorb the bulk of the additional work load. District patrol deputies in those areas would be required to handle higher numbers of crime and incident reports as well as case follow–up previously handled by Community Car deputies.
- Limited Neighborhood Watch participation would diminish as calls for service and case follow–up consume a higher portion of a district patrol deputy's available time.
- Proactive communication with local business owners, schools, and community groups would be curtailed.
- The Department's availability to participate in special events of concern to local communities would be reduced.

Residents in the Community Car townships generally perceive the program as providing a higher level of public safety in their areas. It must be remembered, however, that this is only a *part–time* program. It normally operates only during the daytime, and only for ten hours each day. For the remaining 14 hours each day, the Sheriff's district patrol force provides law enforcement services in these areas at the same levels of service provided in the rest of the unincorporated area 24 hours a day.

The Community Car program is an urban–type level of police services. It is recommended that the County no longer provide an added level of service to five selected rural communities, even with inadequate Prop 172 revenue supporting 31% of the cost. Community Cars are a costly, inefficient means of providing rural law enforcement services. The County's bleak financial situation dictates that the delivery of public services be optimized in every program area, including public safety. The Sheriff's district patrol force is a more efficient means of providing law enforcement services throughout the entire unincorporated area.

New Programs

Effective July 1, 1994, the Sheriff will launch a new *False Alarm Reduction Program* which is similar to the one operated by the City of Stockton. The enabling ordinance and penalty structure were adopted by the Board of Supervisors last year. The program will reduce needless Patrol responses, thereby increasing Patrol field force availability to respond to actual emergencies. In addition, an added benefit to the Patrol budget will be new, dedicated revenue in the form of penalty charges for habitual false security alarm calls. One new Clerk Typist II position is recommended to provide clerical support for the program. The position will be filled effective October 1. Net revenue for the first year of the program is estimated at $97,110.

In the coming year, the Sheriff also intends to pursue the creation of a *Vehicle Service Life Extension Program* which would reduce the Department's operating costs for non–Patrol vehicles. This would be accomplished by using older Patrol vehicles in non–Patrol functions, thereby extending their service life and precluding the need to acquire additional vehicles for non–Patrol use by Sheriff's staff. This program requires the cooperation of the Public Works Motor Pool, which maintains/acquires all County vehicles. Preliminary cost estimates by Sheriff staff have identified potentially significant annual savings.

Supplemental Request

The Sheriff has requested $597,080 in additional funding to restore the ten Deputy Sheriff II positions recommended for deletion. This would allow the full restoration of the Community Car program.

In addition to the requested restoration of ten positions, the Sheriff has requested $54,126 in supplemental funding for *replacement* equipment for Patrol vehicles. The equipment consists of vehicle light bars, speaker systems, and siren/public address systems.

The County's present fiscal condition precludes the recommended funding of these requests. It is recommended that the County no longer provide enhanced levels of law enforcement services to select portions of the unincorporated area. Replacement of the requested equipment items should be deferred until the County's fiscal situation stabilizes.

1993–94 Accomplishments

1. Provided essential law enforcement services to the unincorporated area.
2. Deployed Mobile Law Enforcement Center, which was acquired/converted/outfitted with Narcotics Asset Seizure funds. This former charter bus is used as a visual deterrent and as a field operations center for targeting areas with high levels of drug activity and gang violence.
3. Failed to retrofit and equip an existing van for use by the SWAT team due to budget constraints.

1994–95 Objectives

1. To provide essential law enforcement services to the unincorporated County area.
2. To initiate a new *False Alarm Reduction Program* effective July 1, 1994.
3. To pursue the creation in 1994–95 of a *Vehicle Service Life Extension Program* to reduce vehicle operating costs for the Department.
4. To automate the crime reporting function of the Records Management System.

21622—Sheriff–Communications

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,842,731	$1,573,633	$1,742,332	$1,742,332	$168,699
Services & Supplies	815,697	931,262	969,587	969,587	38,325
Fixed Assets	2,420	0	8,194	0	0
Total Expenditures	$2,660,848	$2,504,895	$2,720,113	$2,711,919	$207,024
Intrafund Transfers	(25,558)	0	0	0	0
Total Appropriations	$2,635,290	$2,504,895	$2,720,113	$2,711,919	$207,024
Earned Revenues By Source					
Taxes	$0	$754,688	$754,688	$754,688	$0
Aid from Other Govt Agencies	0	450	450	450	0
Charges for Services	91,771	138,505	183,122	183,122	44,617
Total Revenues	$91,771	$893,643	$938,260	$938,260	$44,617
Net County Cost					
Mandated	$2,543,519	$1,611,252	$1,781,853	$1,773,659	$162,407
Allocated Positions	44.0	37.0	39.0	39.0	2.0
Temporary (Full–Time Equivalent)	0.3	0.0	0.0	0.0	0.0
Total Staffing	44.3	37.0	39.0	39.0	2.0

Purpose

This division of the Sheriff's Department is responsible for all radio dispatching operations and for the central control (electronic security and access) function at the new Custody facility.

Major Budget Changes

Salaries & Employee Benefits

➤ $67,392	Add two Communications Dispatcher II positions for overtime relief per recommendation of Jail Staffing Task Force.
➤ $7,989	Career incentive pay increase for sworn officers per MOU with Deputy Sheriff's Association.
➤ $93,318	Other negotiated salary and benefits increases.

Services & Supplies

➤ $11,168	Increase radio maintenance costs.
➤ $4,995	Increase phone service costs.
➤ $17,762	Increase in Workers' Compensation and Casualty Insurances.

Revenues

➤ $27,737	New contract to provide dispatch services to City of Escalon Police Department.
➤ $16,880	Increase charges to City of Lathrop police services contract based on increased service usage.

Program Discussion

Dedicated Prop 172 revenue of $754,688 in the Communications budget offsets only 28% of the Division's $2.7 million recommended operating cost. The recommended $1,773,659 Net County Cost is funded by General Purpose Revenue.

Following the deletion of six Communications Dispatcher positions in last year's budget, overtime usage in the Communications Center has been extremely high. The cost is projected to exceed the $40,000 authorized overtime appropriation by approximately $180,000 in 1993–94. Since the overrun is not budgeted, it will directly impact the General Fund year–end balance available to help meet 1994–95 County funding requirements.

As part of its recently completed staffing review, the Jail Staffing Task Force studied Communications Center staffing and overtime usage. To help reduce the continuing high rate of overtime usage, the Task Force recommended the addition of two Dispatcher positions *above* the current allocation level. Their reasoning: Backfill overtime is often provided by sworn officers at an overtime cost of approximately $30 per hour. It is more cost effective to add less costly, full–time civilian dispatchers than to continue to rely on overtime to meet ongoing staffing requirements.

The annual cost of the two recommended Communications Dispatcher II positions is $67,392. In addition to reduced overtime costs, the cost of the new positions is partly offset by $27,737 in revenue from a new contract to provide dispatch services to the City of Escalon Police Department. The contract goes into effect on July 1, 1994. Total revenue of $44,390 from the contract is split between the Communications and Records/Evidence budgets.

Overtime funding is recommended at $40,000. Overtime usage in the Communications Division will be closely monitored, and controlled as necessary, in the coming year to preclude a recurrence of the 1993–94 budget overrun.

Due to the County's fiscal situation, $8,194 in requested communications–related equipment items are not recommended for funding.

1993–94 Accomplishments

None of the 1993–94 Objectives were accomplished due to significant staffing reductions in the Communications Division.

1994–95 Objectives

1. To operate within the 1994–95 Approved funding authorization for the Division.
2. To reduce reliance on costly overtime. In addition to the beneficial effects two recommended new Dispatcher positions will have on overtime usage, Sheriff's Management will focus its overtime reduction efforts on the following:
   - ➤ When overtime is necessary, using civilian staff rather than more costly sworn officers.
   - ➤ Reducing employee sick leave usage.
   - ➤ Using less costly extra–help positions, if necessary, in lieu of overtime.
   - ➤ Adjusting types and levels of service provided to field forces to operate the Communications Division within its Approved budget.
3. To successfully transition to contract dispatch services for Escalon Police Department, train displaced Escalon dispatchers for use as extra–help in the Communications Center, and actively seek contracts with other agencies.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
911 Calls Received	60,709	63,033	56,735	50,432	60,000
911 Law Enforcement "Events"	51,557	128,896	76,738	109,500	119,500

21626—Sheriff–Detectives

Law & Justice

Baxter Dunn, ***Sheriff–Coroner***

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,721,902	$1,959,502	$2,136,921	$1,990,701	$31,199
Services & Supplies	321,298	342,106	382,478	366,467	24,361
Total Expenditures	$2,043,200	$2,301,608	$2,519,399	$2,357,168	$55,560
Intrafund Transfers	(98,663)	(54,460)	(54,460)	(54,460)	0
Total Appropriations	$1,944,537	$2,247,148	$2,464,939	$2,302,708	$55,560
Earned Revenues By Source					
Taxes	$0	$704,902	$704,902	$704,902	$0
Charges for Services	11,358	37,288	33,000	33,000	(4,288)
Total Revenues	$11,358	$742,190	$737,902	$737,902	($4,288)
Net County Cost					
Mandated	$1,933,179	$1,504,958	$1,727,037	$1,564,806	$59,848
Allocated Positions	32.0	32.0	32.0	29.0	(3.0)

Purpose

This division of the Sheriff's Department provides law enforcement investigative services in the unincorporated area of the County.

Major Budget Changes

Salaries & Employee Benefits

➤ $174,693	Negotiated salary and benefit increases for Deputy Sheriff's Association members and sergeants.
➤ ($111,660)	Delete two Deputy Sheriff II positions—transfer positions to Custody budget.
➤ ($31,834)	Delete one Clerk Typist II position.

Services & Supplies

➤ $37,070	Increase Casualty and Workers' Compensation Insurances.
➤ ($16,011)	Reduce Motor Pool usage due to reduced staff.

Revenues

➤ ($7,288)	Reduce Lathrop contract revenue.
➤ $3,000	Add revenue for DVI investigations.

Program Discussion

Dedicated Prop 172 funding of $704,902 in the Detectives budget supports only 30.6% of the 1994–95 recommended $2.3 million operating cost. The Net County Cost of $1,564,806 is supported by General Purpose Revenue.

The Detectives division provides investigative support to the primary Patrol force in the field. The unit conducts follow–up investigations *after* a crime has occurred. It does not normally respond to in–progress emergency calls.

The Detectives budget reflects a $174,693 increase in negotiated salaries and benefits costs for deputies and sergeants, along with a $37,070 increase for Casualty and Workers' Compensation Insurance. To meet the recommended Net County Cost, three positions are recommended for deletion. The positions are as follows:

Deleted Positions		Costs
2 *Deputy Sheriff II*		$111,660
1 *Clerk Typist II*		31,834
3	*Total*	$143,494

The two Deputy positions would be deleted from the property crimes unit. About half of the 4,000 property–related crime reports received each year from the unincorporated area are referred to detectives for possible follow–up. The recommended action would leave one Sergeant and two Deputies to conduct follow–up investigations on high priority property crimes which the Patrol field force is unable to handle. With reduced resources, fewer cases would be investigated by detectives, resulting in a heavier follow–up burden falling on the Patrol field force.

Detectives in the property unit support the Patrol field force in a number of ways: They track burglaries and thefts, provide the Patrol force with intelligence on suspects, follow–up on Patrol arrests, and often clear burglaries and thefts which result in property being returned to victims. These positive effects of detective work on property crimes will be diminished with the loss of two detectives from the unit.

The deletion of one of the three Clerk Typist II positions in the Detectives unit will adversely affect the timely handling of clerical duties. Overtime usage could increase. Delays in submitting reports to the District Attorney could result in cases being dismissed. Additional work may be forwarded to the Records Division, which continues to function with reduced clerical staff from last year's cuts.

Supplemental Request

The Sheriff has requested additional funding of $143,494 to restore the three positions recommended for deletion. In the absence of additional budget cuts elsewhere in the Sheriff's Department or in other County budgets, the restoration is not recommended due to the lack of available funding.

1993–94 Accomplishments

1. Maintained a relatively high level of service despite the loss of staff from budget cuts. This was accomplished through improved efficiencies and hard work on the part of Detective personnel.
2. Initiated clerical staff use of the SONICS office automation system for report production.

1994–95 Objectives

1. To initiate a Bad Check program in an effort to curtail a serious community crime problem without additional cost to the County.
2. To use the remaining resources effectively to minimize the impact on services if staff reductions occur.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1993–94	1993–94	1994–95
Homicide	~~23~~	~~13~~	~~13~~	~~19~~	~~20~~
Rape	88	91	90	92	100
Robbery	172	158	158	193	220
Aggravated Assault	343	304	304	420	450
Burglary	2,363	2,384	2,384	2,496	2,620
Theft Over $400	815	792	792	1,230	1,291
Arson	92	126	126	71	132
Felony Child Molestation	137	125	127	130	132
Felony Morals Violations	109	90	191	193	200
Child Abandonment/Beating/Neglect	286	227	231	230	235

21628—Sheriff–Records/Evidence

Law & Justice

Baxter Dunn, ***Sheriff–Coroner***

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,376,428	$2,069,100	$2,212,273	$2,212,273	$143,173
Services & Supplies	463,715	385,359	359,830	354,830	(30,529)
Fixed Assets	1,734	0	0	0	0
Total Expenditures	$2,841,877	$2,454,459	$2,572,103	$2,567,103	$112,644
Intrafund Transfers	(12,581)	0	0	0	0
Total Appropriations	$2,829,296	$2,454,459	$2,572,103	$2,567,103	$112,644
Earned Revenues By Source					
Taxes	$0	$744,799	$744,799	$744,799	$0
Licenses/Permits/Franchises	254	232	232	232	0
Aid from Other Govt Agencies	80	70	13	13	(57)
Charges for Services	23,648	43,482	61,153	61,153	17,671
Operating Transfers In	55,953	75,738	75,738	75,738	0
Total Revenues	$79,935	$864,321	$881,935	$881,935	$17,614
Net County Cost					
Mandated	$2,749,361	$1,590,138	$1,690,168	$1,685,168	$95,030
Allocated Positions	68.0	58.0	58.0	58.0	0.0

Purpose

This division of the Sheriff's Department performs specialized criminal/detention record keeping functions and provides technical evidence services.

Major Budget Changes

Salaries & Employee Benefits

➤ $132,020	Negotiated salary and benefit adjustments.
➤ $11,153	Increase overtime based on current expenditures.

Services & Supplies

➤ ($9,386)	Reduce office supplies based on current expenditures.
➤ $3,758	Increase phone system charges.
➤ ($45,407)	Reduce Data Processing direct charges based on usage level.
➤ $20,248	Increase Workers' Compensation and Casualty Insurance charges.

Revenues

➤ $16,653	Add revenue from new Escalon dispatch contract for records services.

Program Discussion

Dedicated Prop 172 revenue of $744,799 in the Records/ Evidence budget supports only 29% of the 1994–95 recommended $2.57 million operating cost. There are no other major sources of revenue. The recommended $1,685,168 Net County Cost, which is funded by General Purpose Revenue, has increased $95,030 from the prior year. Increased costs are the result of negotiated salaries/benefits increases and higher overtime usage. Reduced Data Processing charges partially offset the higher costs. This funding level will allow the Sheriff to maintain present levels of staffing and services in the Records/Evidence unit.

A new dispatch contract with the City of Escalon will produce revenue of $16,653 to this unit for records services provided to the Escalon Police Department. The new revenue offsets a portion of the increased costs.

The loss of 10 positions in the 1993–94 budget seriously affected this unit's ability to perform its mission in a timely manner. Services to the public and other agencies, as well as to the Sheriff's Patrol and Custody Divisions, have been curtailed as necessary to accommodate the reduced staffing. At the recommended funding level, the diminished level of services will continue.

1993–94 Accomplishments

1. Modified Custody Records schedules and reorganized Criminal Records to accommodate budget reductions. This included elimination of services, such as tracking and control of criminal subpoenas, and elimination of background checks for governmental agencies other than law enforcement.
2. Cross–trained staff on weekly quality control of inmate records. This procedure has greatly reduced the amount of unresolved bookings that could keep an inmate in jail.
3. Trained technicians on new color photo developer process, but eliminated after–hour scheduling of field technicians due to budget reductions.

1994–95 Objectives

1. To initiate further use of the automated Records Management System, an integral part of the Computer Aided Dispatch communication system. The next scheduled module is TRAVIS, an automated report writing, review, and data entry system.
2. To continue cross–training staff working in Main Jail records, Honor Farm records, radio, and other specialized criminal tasks.
3. To install a complete and functional workstation at the 24–hour counter.
4. To train staff in the use of computerized crime scene equipment.

Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Warrant Checks	57,102	58,575	63,435	56,920	55,000
Warrants Identified	14,907	16,407	15,505	14,762	14,000
Report Pages	36,175	35,667	23,871	26,463	25,000
Restraining Orders (Tracked & Entered)	1,383	1,368	1,349	1,088	900
Technical Services Field Calls	4,643	4,643	2,566	2,200	2,100
Fingerprint Applications	491	836	714	628	600

21630—Sheriff–Court Services

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,187,430	$1,101,790	$1,191,468	$1,191, 468	$89,678
Services & Supplies	206,340	223,867	232,847	229,569	5,702
Total Expenditure	$1,393,770	$1,325,657	$1,424,315	$1,421,037	$95,380
Intra Fund Transfers	(1,567)	0	0	0	0
Total Appropriations	$1,392,203	$1,325,657	$1,424,315	$1,421,037	$95,380
Earned Revenues By Source					
Taxes	$0	$192,052	$192,052	$192,052	$0
Charges for Services	664,163	723,576	804,955	804,955	81,379
Total Revenues	$664,163	$915,628	$997,007	$997,007	$81,379
Net County Cost					
Mandated	$728,040	$410,029	$427,308	$424,030	$14,001
Allocated Positions	16.0	16.0	16.0	16.0	0.0

Purpose

This division of the Sheriff's Department provides bailiff, inmate transportation, and security services for the Superior Courts.

Major Budget Changes

Salaries & Employee Benefits

➤ $89,678	Negotiated salary and benefit increases for Deputy Sheriff's Association (DSA) members and sergeants.
➤ ($42,731)	Delete extra–help.
➤ $42,731	Increase overtime.

Services & Supplies

➤ ($5,000)	Decrease contract prisoner transportation based on current costs.
➤ $14,853	Increase Casualty and Workers' Compensation allocated costs.

Revenues

➤ $81,379	Increased reimbursement from Superior Court for court security services based on projected costs.

Program Discussion

Dedicated Prop 172 funding of $192,052 in the Court Services budget supports only 13.5% of the recommended 1994–95 $1.42 million operating cost. The primary source of revenue is a $795,955 reimbursement from the Superior Court. The remaining Net County Cost of $424,030 is supported by General Purpose Revenue.

Staffing is recommended at the prior year level. A $95,380 overall increase in 1994–95 costs is funded largely by an $81,379 increase in the Superior Court reimbursement for court security services. Higher costs are primarily attributable to $89,678 in negotiated salaries and benefits increases for 15 Deputy Sheriff's Association members and sergeants. The recommended $14,001 increase in Net County Cost will allow the Sheriff to continue providing security services in the Superior Courts at the present level.

A staff of 14 deputies, one sergeant, and one captain provide bailiff services for the Superior Courts. Any additional court coverage required is handled by officer overtime, with the exception of Wednesdays, when additional deputies are available for court. This occurs as a result of the Patrol Division's full overlap of shifts on Wednesdays—all six of the Patrol shift teams report for work on the three Wednesday shifts.

Along with Custody and Communications, this Sheriff's unit continues to rely heavily on the ongoing use of overtime. Court Services overtime expenditures for 1993–94 are projected to exceed $225,000. Accordingly, the Sheriff has requested a $42,731 increase (to $182,731) in the overtime appropriation and a corresponding decrease (to zero) in extra–help funding.

Staffing and overtime usage in the Court Services unit should be thoroughly examined in the coming year to determine if more cost–effective, viable alternatives exist for providing security to the Superior Courts.

1993–94 Accomplishments

1. Provided court security services in the 13 Superior Courts.

1994–95 Objectives

1. To maintain current service level to the 13 Superior Courts.
2. To review the present use of staff and overtime in the Court Security unit, and to identify viable, cost–effective alternatives for providing court security.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Superior Court Filings	16,409	17,901	18,601	19,000	19,000

21635—Sheriff–Civil

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$520,392	$495,587	$526,983	$494,551	($1,036)
Services & Supplies	93,355	137,516	126,540	126,540	(10,976)
Fixed Assets	0	0	6,000	6,000	6,000
Total Expenditures	$613,747	$633,103	$659,523	$627,091	($6,012)
Intrafund Transfers	(1,160)	(22,000)	(13,000)	(13,000)	9,000
Total Appropriations	$612,587	$611,103	$646,523	$614,091	$2,988
Earned Revenues By Source					
Taxes	$0	$83,287	$83,287	$83,287	$0
Charges for Services	297,338	350,000	355,000	355,000	5,000
Total Revenues	$297,338	$433,287	$438,287	$438,287	$5,000
Net County Cost					
Mandated	$315,249	$177,816	$208,236	$175,804	($2,012)
Allocated Positions	13.0	11.0	11.0	10.0	(1.0)

Purpose

This division of the Sheriff's Department provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the Auditor–Controller.

Major Budget Changes

Salaries & Employee Benefits

➤ $31,748	Negotiated salary and benefits increases/normal merit increases.
➤ ($32,432)	Delete one Clerk Typist II position.

Services & Supplies

➤ ($11,000)	Reduce postage due to check printing features in new computer system and fewer overall Office mailings.
➤ ($10,000)	Reduce computer maintenance costs based on multi–year agreement commencing in 1993–94.
➤ ($7,000)	Reduce motor pool usage.
➤ $9,000	Add computer software maintenance costs – software warranty lapsed.
➤ $6,273	Increase Casualty and Workers' Compensation Insurance.

Fixed Assets

➤ $6,000	Check processing machine and related computer interface equipment.

Intrafund Transfers

➤ $9,000	Reduce reimbursement for postage from other Sheriff's Divisions.

Revenues

➤ ($35,000)	Reduce fees for services – lower public demand for civil service processing provided by Sheriff.

➤ $13,000	Increase reimbursement for vehicle costs from dedicated fee.
➤ $27,000	Increase revenue for automation systems from dedicated fee.

Program Discussion

Dedicated Prop 172 funding of $83,287 in the Civil budget supports only 13.6% of the 1994–95 recommended $614,091 operating cost. Fees for service support $355,000, or 58%, of the overall cost. The remaining Net County Cost of $175,804 is funded by General Purpose Revenue.

The recommended Net County Cost is reduced $2,012 from the 1993–94 approved level. To achieve this funding level, one position is recommended for deletion as follows:

Deleted Positions	Costs
1 Clerk Typist II	$32,432

The impact of the recommended deletion on Sheriff's civil process servicing is as follows:

- Evicting tenants based on court orders will take longer because the posting of the eviction order will be delayed. The anticipated delays will extend the time required to evict tenants by several days.
- The forwarding of earnings withheld by employers to persons entitled to payments will be further delayed. During 1993–94, the forwarding process has typically taken 25 days. According to the Sheriff, this will grow to 55 days with the loss of the clerical position. The delay may cause hardships to persons entitled to funds withheld by employers based on court orders.
- Responses to the public on the status of civil processes and earnings withholding will be delayed for several days.

The recommended deletion of one Clerk Typist position will leave two Clerk Typists, one Specialist Clerk, and one Accounting Technician to support this function. The balance of the staff includes one Lieutenant, one Sergeant, and two Deputy Sheriff positions.

The Sheriff's Office continues to provide civil process services to the residents of Stockton because the Stockton Marshal's Office does not provide those services. The Lodi, Manteca, and Tracy areas continue to be serviced by their Marshal's Offices.

Effective January 1992, Section 26731 of the Government Code provides that $3 of any fee collected by the Sheriff's Civil Division shall be deposited in a special fund in the County Treasury. These funds are to be used to supplement the costs of purchase, implementation, and maintenance of equipment for automated systems for Civil Division use. Approximately $57,000 a year in dedicated revenue is available to meet the Division's ongoing automation needs.

Supplemental Request

The Sheriff has requested the restoration of the Clerk Typist II position recommended for deletion. The total cost to restore the position is $32,432. Due to the County's continuing fiscal distress, the funding is not recommended.

1993–94 Accomplishments

1. Installed and acted as test site for a new Civil Process computer system.

1994–95 Objectives

1. To become more proficient with the new computer system.
2. To reorganize the unit's work processes so that actions with legally mandated time frames are processed timely and all other actions are processed in the remaining work hours.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Service Activity	14,455	14,744	12,919	11,300	11,300

21640—Sheriff–Coroner/Morgue

Law & Justice

Baxter Dunn, *Sheriff –Coroner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$224,649	$192,137	$196,763	$196,763	$4,626
Services & Supplies	401,681	403,567	405,907	405,907	2,340
Fixed Assets	938	0	0	0	0
Total Appropriations	$627,268	$595,704	$602,670	$602,670	$6,966
Earned Revenues By Source					
Taxes	$0	$188,901	$188,901	$188,901	$0
Aid from Other Govt Agencies	1,901	3,500	13,500	13,500	10,000
Charges for Services	959	0	500	500	500
Total Revenues	$2,860	$192,401	$202,901	$202,901	$10,500
Net County Cost					
Mandated	$624,408	$403,303	$399,769	$399,769	($3,534)
Allocated Positions	4.0	3.0	3.0	3.0	0.0

Purpose

This division of the Sheriff's Department is responsible for determining the circumstances, manner, and cause of all deaths reportable to the Coroner. Procedures such as field death investigations, postmortem examinations, and related forensic tests are used to establish a medical cause of death.

Major Budget Changes

Salaries & Employee Benefits

➤ $14,871	Negotiated salary and benefit adjustments.
➤ ($10,245)	Reduce payment for Work Force Reduction Incentive Program.

Services & Supplies

➤ $1,623	Increase in Casualty and Workers' Compensation Insurance charges.

Revenues

➤ $10,000	New State reimbursement for investigation of Sudden Infant Death Syndrome cases.
➤ $500	New State reimbursement for coroner investigations at Deuel Vocational Institute/California Youth Authority.

Program Discussion

Dedicated Prop 172 revenue of $188,901 in the Coroner budget supports only 31% of the recommended $602,670 operating cost. The recommended $399,769 Net County Cost is funded by General Purpose Revenue. New State reimbursements of $10,500 more than offset $6,966 in increased operating costs, resulting in a slight reduction in Net County Cost.

The recommended funding level provides for the continuation of present staffing and service levels.

The Coroner Division intends to continue its aggressive case management practices. Two primary measures will help to contain Coroner case growth and costs:

- Continuing to reduce the number of actual Coroner cases from reportable deaths through thorough evaluations of medical histories provided by attending physicians.
- Providing pathologists with thorough investigative information to reduce the number of costly postmortem examinations required.

1993–94 Accomplishments

1. Identified programs for additional revenue sources for the Coroner's operation to help maintain a sufficient level of service to the public.
2. Established a computerized system for tracking Coroner cases.

1994–95 Objectives

1. To maximize revenue from outside sources in order to continue to provide an adequate level of services to the public.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Cases Reported	1,486	1,469	836	960	1,050
Actual Coroner Cases	761	700	673	700	725
Postmortem Exams	676	572	518	550	560

21645—Sheriff–Administration/Support Services

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,693,142	$1,398,766	$1,198,466	$1,109,079	($289,687)
Services & Supplies	271,834	220,999	258,083	237,683	16,684
Total Appropriations	$1,964,976	$1,619,765	$1,456,549	$1,346,762	($273,003)
Earned Revenues By Source					
Taxes	$0	$475,525	$475,525	$475,525	$0
Aid from Other Govt Agencies	92,690	129,000	103,993	103,993	(25,007)
Total Revenues	$92,690	$604,525	$579,518	$579,518	($25,007)
Net County Cost					
Mandated	$1,872,286	$1,015,240	$877,031	$767,244	($247,996)
Allocated Positions	32.0	23.0	18.0	16.0	(7.0)

Purpose

This division performs the functions of departmental management and support services for the Sheriff's Department. Responsibilities include policy setting, budgeting, accounting, automated systems, training, background investigations, and internal affairs. The function of the County Sheriff is mandated by Section 24000 of the Government Code. The level of support services provided to other divisions of the Department is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ $77,106	Negotiated salary and benefit adjustments.
➤ ($277,406)	Transfer Custody Training unit — one Sergeant, three Deputies, one Clerk Typist — to Custody budget.
➤ ($54,667)	Delete one Deputy Sheriff II position—transfer position to Custody budget.
➤ ($34,720)	Delete one Clerk Stenographer II position.

Services & Supplies

➤ $16,396	Increase in Casualty and Workers' Compensation Insurance.

Revenues

➤ ($25,007)	Decrease State POST training reimbursement.

Program Discussion

Dedicated Prop 172 revenue of $475,525 in the Administration/Support Services budget supports only 35% of the $1,346,762 recommended operating cost. The recommended $767,244 Net County Cost is funded by General Purpose Revenue.

A significant $247,996 reduction in Net County Cost results primarily from a midyear transfer of the five–person Custody Training unit back to the Custody Division. This action followed a recommendation by a National Institute of Corrections review team which reviewed Jail security and operations last fall. The transfer shifts $277,406 in Net County Cost into the Custody budget.

To meet the recommended Net County Cost of $767,244, two positions are recommended for deletion as follows:

	Positions Deleted	Cost
1	*Deputy Sheriff II*	$54,667
1	*Clerk Stenographer II*	34,720
2	*Total*	$89,387

The Sheriff has identified the following service impacts which will result from the recommended action:

- Three deputies are assigned to Training, DARE, and Backgrounds. Staffing in these functions will be reduced to two deputies. Services in all three areas may be reduced accordingly.
- Clerical support for Training, DARE, and Backgrounds will be done on an intermittent, rather than dedicated, basis.

Supplemental Request

The Sheriff has requested the restoration of the Deputy Sheriff II and Clerk Stenographer II positions recommended for deletion. The total cost to restore the two positions is $89,387. Due to the County's continuing fiscal situation, the funding is not recommended.

1993–94 Accomplishments

1. Continued computerization of staff training records.
2. Continued to pursue long–range solutions to Jail overcrowding while managing the inmate population under a Court Order.
3. Continued to provide appropriate levels of training to all employees.
4. Continued to evaluate potential new programs to suppress crime.

1994–95 Objectives

1. To continue the computerization of training records.
2. To continue to pursue long–term solutions to Jail overcrowding.
3. To provide appropriate levels of training to all employees. With reduced in–house training capabilities, more off–site training will be required to meet mandatory ongoing training standards for sworn officers.
4. To continue to evaluate potential new programs to suppress crime.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Total 911 Calls for Service	60,709	63,656	56,735	50,432	60,000
Total Average Daily Population at Custodial Facilities	1,191	1,239	1,150	963	985

21650—Sheriff–Lathrop Police Contract

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$649,713	$833,501	$887,407	$887,407	$53,906
Services & Supplies	227,444	136,571	114,282	114,282	(22,289)
Fixed Assets	10,703	0	0	0	0
Total Appropriations	$887,860	$970,072	$1,001,689	$1,001,689	$31,617
Earned Revenues By Source					
Charges for Services	$932,196	$970,072	$1,001,689	$1,001,689	$31,617
Total Revenues	$932,196	$970,072	$1,001,689	$1,001,689	$31,617
Net County Cost					
Mandated	($44,336)	$0	$0	$0	$0
Allocated Positions	13.0	14.0	14.0	14.0	0.0

Purpose

This budget unit captures costs and reimbursements for the Sheriff's Department to provide contract law enforcement services to the incorporated City of Lathrop.

Major Budget Changes

Salaries & Employee Benefits

➤ $53,906	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($39,214)	Replacement of County–owned patrol vehicles with City–leased vehicles.
➤ $15,109	Increase in Workers' Compensation and Casualty Insurances.
➤ $2,000	Increased use of cellular phones.

Revenues

➤ $31,617	Increase reimbursement from City of Lathrop based on 1994–95 projected costs.

Program Discussion

The Sheriff's Department provides municipal law enforcement services to the incorporated City of Lathrop under an agreement approved by the Board of Supervisors in June 1990. The agreement expires June 30, 1995. The City has expressed its intent to seek renewal in the coming year.

The City reimburses the County for its direct and indirect costs incurred under the contract. Actual costs are determined from County accounting and payroll records. The recoverable rates charged to the City are developed by the County Auditor–Controller. Invoices for the cost of police services rendered are submitted to the City monthly.

This budget unit was created as a *zero Net County Cost* budget. All costs incurred by this budget are offset by revenues in the form of reimbursements from the City of Lathrop.

Current staffing includes a Sheriff's Lieutenant who serves as chief of police, one sergeant, 11 patrol officers, and one clerical position. The community has had a favorable response to the level and quality of law enforcement services provided by the Sheriff's Department.

Over the next several years, residential and commercial development will add a significant number of new citizens.

As growth occurs, the City intends to closely monitor and evaluate its effects to preclude a deterioration in police services.

Under a recent revision to the contract, the County no longer funds "up front" costs of major equipment items such as vehicles. The revision was necessitated by the County's deteriorating fiscal health over the past several years.

To accommodate the change, the City has begun leasing police vehicles instead of "renting" County patrol vehicles. Five new lease–purchased vehicles will be ordered to replace the current County patrol cars once their service life expires. To date, this arrangement has been used successfully for two Lathrop police staff vehicles. As each new vehicle goes into service, the County mileage rate "rental" charge will cease. The County Motor Pool will continue to maintain the leased vehicles on a time and material basis. The City projects that lease–purchasing will yield a financial benefit. At the end of the three–year lease period, the City will own the vehicles.

1993–94 Accomplishments

1. Provided safe streets, neighborhoods, schools, and businesses for the citizens of Lathrop.
2. Fulfilled terms of the agreement for law enforcement services in the City of Lathrop.
3. Provided police programs requested by the City, including motorcycle traffic enforcement, DARE, STARS, and K–9 progress.
4. Ensured that the County incurs no Net County Cost associated with this police contract and budget.
5. Ensured that the City only pays for those services that it directly or indirectly receives from this police contract and budget.

1994–95 Objectives

1. To provide safe streets, neighborhoods, schools, and businesses for the citizens of Lathrop.
2. To fulfill the terms of the agreement for law enforcement services in the City of Lathrop.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Calls for Service	4,464	11,134	8,322	9,112	9,902

226—Sheriff–Custody

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$12,839,516	$14,190,842	$16,775,844	$16,775,844	$2,585,002
Services & Supplies	9,868,869	8,368,869	5,743,236	5,723,236	(2,645,633)
Other Charges	0	8,000	8,000	8,000	0
Fixed Assets	10,522	1,580	84,230	84,230	82,650
Total Expenditures	$22,718,907	$22,569,291	$22,611,310	$22,591,310	$22,019
Intrafund Transfers	(78,287)	(70,000)	(50,000)	(50,000)	20,000
Total Appropriations	$22,640,620	$22,499,291	$22,561,310	$22,541,310	$42,019
Earned Revenues By Source					
Taxes	$0	$6,813,618	$6,813,618	$6,813,618	$0
Interest & Rents	14,264	19,104	19,104	19,104	0
Aid from Other Govt Agencies	(16,100)	4,000	15,000	15,000	11,000
Charges for Services	1,330,850	1,119,226	1,183,063	1,183,063	63,837
Total Revenues	$1,329,014	$7,955,948	$8,030,785	$8,030,785	$74,837
Net County Cost					
Mandated	$21,311,606	$14,543,343	$14,530,525	$14,510,525	($32,818)
Allocated Positions	277.0	256.0	281.0	281.0	25.0
Temporary (Full–Time Equivalent)	4.8	0.7	4.3	4.3	3.6
Total Staffing	281.8	256.7	285.3	285.3	28.6

Purpose

This division of the Sheriff's Department provides for the detention of persons awaiting trial or sentenced by the courts to time in the County Jail.

Major Budget Changes

Salaries & Employee Benefits

➤ $658,418	Negotiated salary and benefit increases for Deputy Sheriff's Association members/sergeants.
➤ $639,828	Negotiated salary and benefit increases/merit increases–others.
➤ $400,320	Full–year cost of 8 officer positions added midyear for Security Officer function at new Jail (per NIC recommendation).
➤ $71,503	Add 1 Sergeant position for overtime relief (per Jail Staffing Task Force recommendation).
➤ $477,224	Transfer 8 Deputy Sheriff II positions (from other divisions with recommended Deputy reductions) to Custody budget for overtime relief (per Jail Staffing Task Force recommendation).
➤ $288,094	Add first–year cost of 9 sworn officers and 2 civilian positions for January 1995 phased re–opening of up to 210 Honor Farm beds.

➤ $277,406	Transfer 1 Sergeant, 3 Deputy Sheriffs, and 1 Clerk Typist II from Sheriff–Administration budget—training reorganization (per NIC).
➤ ($328,762)	Delete prior year lay off–related costs—training for re–assigned officers, higher salaries/benefits of deputies re–assigned to Custody.
➤ $55,721	Increase use of extra–help for reorganized laundry distribution system and inmate counseling tasks.
➤ $45,250	Increase overtime to provide coverage for unplanned officer absences at posted positions and for weapons training.

Services & Supplies

➤ ($3,043,466)	Transfer Inmate Medical Program costs to a new General Fund budget unit (#22621) managed by Health Care Services.
➤ $84,497	Add first–year food, clothing, utilities, and other operating costs for January 1995 phased re–opening of up to 210 Honor Farm beds.
➤ ($143,265)	Decrease utility payments based on full year actual operating costs.
➤ $255,675	Increase charges for Workers' Compensation/Casualty Insurance per Auditor–Controller.
➤ $198,828	Increase data processing charges—full implementation of Jail Inmate Management computer system.
➤ ($62,171)	Decrease cost for inmate clothing and housekeeping—improved buying process and inventory control.
➤ $34,379	Increase telephone system charges based on full year actual costs.
➤ $23,120	Increase Motor Pool charges for transporting inmates and staff within new complex.
➤ $20,680	Increase equipment and building maintenance costs as warranties lapse on new facility.
➤ $13,798	Increase water costs based on full year actual charges.

Fixed Assets

➤ $52,000	Replacement commercial dishwasher for Jail kitchen.
➤ $21,516	Vehicle radios (replacement for Patrol radios installed in new Custody vehicles).
➤ $1,350	Restraint chair.
➤ $4,500	Computer software/hardware upgrades.
➤ $1,614	Replacement vacuum cleaners.

Intrafund Transfers

➤ ($20,000)	Decrease State reimbursement for officer training classes.

Revenues

➤ $57,110	Increase booking fee rate to $101 effective July 1, 1994.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Average Daily Count	1,191	1,239	1,150	963	1,028
Monthly Averages					
New Bookings	2,298	2,317	2,367	2,047	2,100
Releases	2,512	2,625	2,888	2,239	2,300
Visitors	5,391	8,493	8,578	6,615	6,700

➤ ($90,000)	Decrease revenue from housing State parole violators.
➤ $35,000	Add revenue from booking fees paid by convicted persons.
➤ $61,727	Increase reimbursement for staff providing Inmate Welfare services such as recreation and education.
➤ $11,000	Increase reimbursement from State for mandated AIDS testing.

Program Discussion

Dedicated Prop 172 revenue of $6.8 million in the Custody budget supports only 30% of the Division's 1994–95 recommended $22.5 million operating cost. The Jail booking fee is the only other major source of funding, with estimated revenue of $746,695. The remaining $14.5 million in Net County Cost is funded by General Purpose Revenue.

The recommended $14,510,525 Net County Cost represents a $32,818 decrease from the 1993–94 level. The apparent reduction, however, is not the result of budget cuts; it reflects the transfer of $3,043,466 in 1993–94 Jail Medical Program costs to a new General Fund budget unit effective July 1, 1994. **Had funding for inmate medical costs at the recommended 1994–95 level remained in this budget, the recommended Custody appropriation would represent a $3,739,710, or 16.6%, increase from the prior year.**

The increase is primarily staffing related, including negotiated salaries and benefits increases ($1,298,246) and the recommended addition/full–year funding of 26 sworn officer and two civilian positions ($1,237,141). Also contributing to the increase is an organizational change which shifts $277,406 in costs for five Custody training positions from the Administration budget into this budget.

As recommended, the 1994–95 budget will allow the Custody Division to initiate four important operational improvements in the coming year:

- To improve the overall level of security in the new Jail.
- To reduce the heavy reliance on officer overtime which has existedb since the change to a 12–hour Custody work schedule and the opening of the new Jail.
- To re–define the working relationship between the Sheriff and Health Care Services for the delivery of health care services to jail inmates.
- To re–open at midyear up to 210 beds (or alternative program equivalents) at the Honor Farm for sentenced inmates.

These 1994–95 management priorities are discussed in more detail as follows:

Jail Security

Within seven months of the December 1992 new Jail opening, a series of security–related incidents surfaced flaws in the management, operation, and physical integrity of the new facility. Since that time, the Custody Division's primary focus has been on increasing security in the new Jail to an acceptable level. To that end, last August the County requested an on–site review of the physical plant and jail operations by the National Institute of Corrections (NIC). The culmination of that review was a series of operational, management, and facility recommendations which were presented to the Sheriff and the Board of Supervisors in a December 1993 report.

One of the key NIC recommendations addressed the need for appropriate staffing levels in the new facility. Following the security incidents during the summer, the Sheriff discontinued the practice of staffing the Jail's general population units with one officer, as designed, and assigned a second officer to each unit. This action resulted in a major, unbudgeted expense for the 24 additional full–time equivalent positions required.

Upon reviewing facility security and the altered staffing deployment, the NIC review team recommended that the double staffing be discontinued. In its place, NIC recommended the creation of a new function—Security Officer—with two such positions added to each shift. The new positions would function as "rovers" which move randomly and continuously from unit to unit. In addition to searching cells and ensuring the physical integrity of the facility, the Security Officers would also provide an element of added officer presence in all units on an entirely random basis. To staff this new function, a total of eight new officer positions were needed at an annual cost of approximately $400,320. With the Board's approval of the NIC recommendations, eight officers were hired in late December, and the Security Officer concept was successfully implemented. Although the eight new positions were allocated at midyear, the cost had not been included in the 1993–94 Final Budget.

Therefore, the full impact of the cost increase appears in the 1994–95 recommended budget.

In addition to the Security Officer function, the NIC report included a number of other recommendations to improve the operation and security of the new Jail. Among the most critical, the report identified the need for improved Custody officer and supervisor "direct supervision" training. Also in the training area, it identified the need for officer cross–training to allow officers to work anywhere in the facility. Those training courses will be completed during 1994–95.

The NIC report identified the need for physical security improvements in perimeter fencing and security windows. Both improvements have been completed, at a combined cost of approximately $240,000.

In the coming year, the enhanced officer training and security improvements will be supplemented by a heightened management emphasis on security. Emergency drills and officer evaluations will become more frequent and stringent. Recently updated written policies and procedures will be formally introduced in place of start–up "operating scenarios" and will be stringently enforced for all critical Jail operations.

In total, the Board of Supervisors during the past year committed one–time funding of approximately $600,000 for facility security improvements and additional officer training. It further committed to fund approximately $400,000 in added ongoing costs for eight new officers to perform the Security Officer function.

Custody Overtimme Usage

The second important Custody management initiative for 1994–95 is the reduction of officer and sergeant overtime. For 1993–94, the Division's overtime expenditures are projected to more than double the $676,000 budgeted cost. The two primary causes for this unacceptable situation were 1) absences by Custody officers at a greater rate than anticipated in the Sheriff's 12–plan relief factor, and 2) the Sheriff's decision to double–staff the general population units for a period of some five months. The NIC report addressed the double staffing issue by recommending the addition of eight new Security Officer positions.

As part of the County's follow–up to the NIC recommendations, a Jail Staffing Task Force was created. It was comprised of staff from the Sheriff, Personnel, and County Administrator. Over a six month period, the Task Force performed an in–depth review of officer staffing, scheduling, and overtime usage in the new facility. The study analyzed 24–hour cycles of officer activities in the various jail functions to determine how staff actually were deployed and utilized as activity levels fluctuated around the clock. The resulting recommendations include a number of improvements in the deployment and scheduling of officers to help optimize available staff resources.

A key Task Force recommendation focuses on the need to reduce costly overtime. When officer absences occur at a 24–hour posted station, overtime is the primary means of backfilling. The report recommends the addition of eight sworn officers (in addition to the eight recommended by NIC) and one sergeant position. The increase is necessary to provide a more appropriate and cost–effective level of officer/sergeant relief capability for 24–hour fixed–post positions. **The nine new positions recommended by the Task Force are not intended to staff *additional* 24–hour posted stations. They are to be used strictly for officer/sergeant backfill at *existing* 24–hour Custody posts when absences occur.**

The cross–training effort to be completed during 1994–95 will further reduce overtime. Once any available Custody officer is capable of filling in for any absent officer regardless of job assignment or station, there will be a marked increase in staffing flexibility. Finally, officer attendance will be addressed by more attention to sick leave and accident/injury management.

Jail Medical Program

The third important management focus for 1994–95 is the change to formal designation of County Health Care Services as the organization responsible for Jail inmate health care. This change was recommended by the California Medical Association (CMA) as part of a December 1993 report to the Board of Supervisors. The report was the product of an extensive review of the Jail Medical Program by a team of seven CMA doctors, nurses, and other correctional health care professionals from across the State.

The CMA review team's findings were generally favorable as to the County's delivery of medical care to inmates. The report noted that most of the $970,000 in Jail Medical Program cost reductions made by the County during 1993–94 were effective. However, the CMA strongly recommended that fiscal and medical accountability for the program be centralized under *one* department rather than continuing a shared approach between the Sheriff and Health Care Services. In order to clearly define roles, service levels, and expectations, a Memorandum of Understanding was agreed to by the two agencies effective July 1, 1994. Also on that date, a new, separate General Fund budget unit entitled Correctional Health Services (#22621) will go into use. The Department of Health Care Services will administer the new budget and be responsible for the overall delivery of medical care to Jail inmates. The Custody Division will ensure that the levels of inmate care agreed to in the Memorandum of Understanding are provided.

Restoration of Sentenced Inmate Capacity

The Superior Court has asked the Sheriff to re–open a portion of the closed bed capacity for sentenced inmates at the Honor Farm. The Sheriff has requested additional Custody Division funding in the amount of $438,177 for a midyear, phased re–opening of up to 210 beds. With a total of 350 beds (five barracks) closed, many inmates are now serving less than half their sentenced time. The Court desires sufficient bed capacity to allow sentenced inmates to once again serve an appropriate portion of their sentence.

The *full–year* cost to re–open three Honor Farm barracks is as follows:

	Position/Item	Cost
	Custody Division (B.U. #226):	
9	Correctional Officers	$509,997
2	Inmate Work Supervisors	68,044
	Food	224,433
	Clothing	5,000
	Housekeeping supplies	20,000
	Utilities	12,000
—	Building Maintenance/Repairs	3,000
11	Total–Custody Budget	$842,474
	Custody–Medical Services (B.U. #22621):	
	Inmate medical care	$182,036
	Full–Year Cost	**$1,024,510**

In reviewing the logistics of re–opening three barracks, it was determined that significant lead time would be required to hire and train nine new officers. Additionally, it would be impossible to re–open all three barracks at full capacity. With an average of four releases from the Honor Farm each day due to lack of capacity, it will take several months to reach maximum capacity. For these reasons, a phased approach to re–opening is recommended.

The Sheriff and the County Administrator have developed a plan which would re–open one barracks (70 beds) in January, followed by the other two (140 beds) in March. Recommended first–year funding of $438,177 ($379,812 in this budget plus $58,365 in added costs in the new Correctional Health Services budget #22621) is based on this restoration plan. In addition to addressing the Sheriff's operational considerations, a January phased start–up offers a financial benefit to the County at a time when its fiscal health remains tenuous. It will allow the County to defer a substantial part of the $1 million ongoing cost until the 1995–96 fiscal year.

As part of the plan to re–open closed beds at the Honor Farm at midyear, the Sheriff, Probation Department, and County Administrator will evaluate the possible expanded use of alternatives to incarceration for both sentenced and pretrial inmates. Due to the high costs of operating jail beds, initiating further use of viable, cost–effective alternatives is a high priority in the coming year. If acceptable alternatives to the March re–opening of two additional barracks (140) beds can be initiated, the additional Honor Farm beds would not be necessary.

Recap of Recommended Staffing Increase

Additional funding for 26 sworn officer positions and two civilian positions is recommended in the 1994–95 Custody budget as follows:

	Positions	Cost
8	Sworn officers added 12/93 for Security Officer function (per NIC report — *positions allocated by Board in 93–94)*	$400,320
8	Deputy Sheriff II positions for overtime relief (per Jail Staffing Task Force report)	477,224
1	Sergeant for overtime relief (per Task Force report)	71,503
4	Correctional Officers (effective 10/94) for re–opening Honor Farm "D" barracks in January 1995	165,080
5	Correctional Officers (effective 1/95) for possible re–opening of Honor Farm "E/F" barracks in March 1995	92,948
1	Inmate Work Supervisor (effective 9/94) for re–opening Honor Farm "D" barracks	16,837
1	Inmate Work Supervisor (effective 12/94) for possible re–opening Honor Farm "E/F" barracks	13,229
28	**Total Recommended**	**$1,237,141**

It is recommended that filled Deputy Sheriff positions identified for deletion in other Sheriff's divisions be transferred into the Custody budget effective July 1, 1994 to help meet this increased staffing requirement for 1994–95. Given the current number of vacant positions, this action will preclude the need for the Sheriff's Department to lay off sworn officers to meet its recommended 1994–95 Net County Cost.

Inmate Welfare Fund revenue in the amount of $150,000 will be used to offset a portion of increased Jail operating costs next year. The revenue will help to pay the cost of providing drug and alcohol treatment to inmates. The revenue appears in the new Correctional Health Services budget, which provides the substance abuse services. However, the Custody budget will receive the fiscal benefit from the $150,000 reduction in the Net County Cost of inmate health care.

The recommended major increase in Custody staffing, at a time when further reductions are occurring in many County departments and programs, reflects the Board of Supervisors' commitment to public safety and to ensuring that the new Jail is operated in the most efficient and cost–effective manner possible.

Other Custody Issues

Jail Population Cap

A court–imposed consent decree presently restricts the maximum number of inmates housed in the County Jail. The 1994–95 recommended budget assumes that the inmate population will remain at the present level in the pretrial facility. For the sentenced inmate (Honor Farm) facility, capacity is assumed to increase per the Sheriff's January 1995 phased re–opening plan for up to 210 additional beds. The combined average daily inmate population under these assumptions totals 1,028 inmates. Any increase in the inmate population above the budgeted 1,028 overall level will have a significant impact on the costs for personnel, food, clothing, and medical care.

Jail Booking Fees

In 1990, the State enacted SB 2557 (Chapter 466, Statutes of 1990) which provided counties with several new funding mechanisms. The intent was to allow counties to recapture a portion of the revenue lost when the 1990–91 State budget reduced funding to counties in several program areas. San Joaquin County lost $8.2 million, primarily in the areas of health and welfare, criminal justice (courts), and County administration.

One of the new funding mechanisms provided to counties was a jail booking fee. The intent was to have other local government entities which book prisoners into county jails pay a portion of the jail operating costs. After a lengthy process of consultation and negotiation with the City of Stockton, the Board of Supervisors reluctantly enacted a Jail Booking Fee effective January 1, 1991. The fee was set at $83 per booking, which initially generated approximately $700,000 in annual revenue to the County. For 1993–94, with the original rate still in effect, full–year revenue is projected at $615,000. This level of reimbursement covers less than 3% of the total cost of operating the Jail.

Over the past several years, with the County transitioning to a new jail facility and a new Criminal Justice Information System (CJIS), the decision was made not to adjust the $83 fee. Once the new facility and computer system became fully operational, in early 1994 the Auditor–Controller, working with Sheriff's staff, completed an audit of costs associated with the Jail booking process. The County's methodology for developing the fee was also reviewed for conformity with a 1993 legislative change (AB 2286, Chapter 882, Statutes of 1993) which re–defined the allowable cost elements of the booking fee. Based on the completed review, and using actual costs incurred in 1992–93, a new rate of $115 per booking was indicated. At the $115 rate, however, the County would *not* fully recover all reimbursable costs identified in AB 2286. Despite the less–than–allowable cost recovery potential, the County Administrator decided to recommend the new $115 rate effective July 1, 1994.

When notified of the new rate, the cities expressed strong displeasure with the magnitude of the increase. City managers acknowledged that 1) the fee has remained unchanged over the past three years, and 2) the County has incurred substantial new costs for the Jail and CJIS system. But they continued to argue that the increase was too large. Although there is no legal requirement for counties to negotiate the fee with, or receive the approval of, those entities subject to the charge, a compromise rate of $101 was agreed to for 1994–95.

In the fall, the County Administrator intends to revisit this issue. Other public agencies will be invited to participate in the process. The present methodology and cost base for the booking fee will be scrutinized. The intent of this comprehensive review is three fold: 1) to arrive at a 1995–96 booking fee, preferably with city concurrence, by January

1995, 2) to recover costs allowable under the current statute, and 3) to develop a mechanism for automatic annual adjustments to the fee in the future.

1993–94 Accomplishments

1. Closed five Honor Farm barracks, per the Sheriff's 1993–94 budget reduction plan, resulting in 350 fewer beds for sentenced prisoners.
2. Participated in a National Institute of Corrections study of Jail security/operations, a California Medical Association study of the inmate medical program, and a County Task Force study of Jail staffing/scheduling/overtime usage. As a result of these reviews, and with the approval of the Board of Supervisors, the Custody Division:
    - ➤ Instituted the use of Security Officer positions to increase security in the new pretrial facility.
    - ➤ Provided added officer training on the operation of the new Jail.
    - ➤ Increased physical plant security by improving fencing and windows in the new Jail.
    - ➤ Assisted in development of a Memorandum of Understanding with Health Care Services for the management of inmate medical care.
    - ➤ Identified methods of rescheduling some officers' work to reduce overtime.
3. Continued to meet with the criminal justice operations group to evaluate methods for housing more pretrial inmates within the current facilities and ways of enhancing pretrial release methods.
4. Continued to manage the inmate population under the court–ordered population cap and to work with the Superior Court to enhance the Court Order which regulates the jail inmate population.

1994–95 Objectives

1. To implement a newly updated policy and procedure manual; to train staff on new procedures; and to rigorously enforce the ongoing use of critical policies and procedures throughout the Custody facilities.
2. To complete cross–training of all officers for maximum staffing efficiency, as recommended by the National Institute of Corrections.
3. To reduce overtime expenditures by 60% and sick leave usage by 25% compared to 1993–94 levels.
4. To initiate and administer a Memorandum of Understanding with Health Care Services for inmate medical care.
5. To reorganize laundry processing and delivery service to reduce costs and provide more reliable service.
6. To successfully re–open one Honor Farm barracks for sentenced inmates in January while evaluating viable program alternatives which may preclude the need to open two additional barracks in March.

22615—Sheriff–Custody Hiring/Training

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$164,067	$0	$0	$0	$0
Services & Supplies	0	3,669	0	0	($3,669)
Total Appropriations	$164,067	$3,669	$0	$0	($3,669)
Earned Revenues By Source					
Taxes	$0	$1,170	$0	$0	($1,170)
Total Revenues	$0	$1,146	$0	$0	($1,170)
Net County Cost					
Mandated	$164,067	$2,499	$0	$0	($2,499)
Allocated Positions	13.0	13.0	0.0	0.0	(13.0)

Purpose

This budget unit allows the Sheriff's Department to hire a specified number of replacement Correctional Officers each quarter, in advance of normal officer attrition, to maintain full staffing levels in critical functions.

Discontinuation

The Sheriff has requested that this budget be discontinued effective June 30, 1994. It has not been used for the intended purpose in the past two years due to budget cuts and resulting staffing reductions.

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$565,781	$527,871	$505,223	$505,223	($22,648)
Services & Supplies	90,823	72,701	75,424	75,424	2,723
Fixed Assets	1,888	3,000	2,000	2,000	(1,000)
Total Expenditures	$658,492	$603,572	$582,647	$582,647	($20,925)
Intrafund Transfers	0	(10,025)	0	0	10,025
Total Appropriations	$658,492	$593,547	$582,647	$582,647	($10,900)
Earned Revenue by Source					
Taxes	$0	$13,891	$13,891	$13,891	$0
Charges for Services	561,048	550,000	506,000	506,000	(44,000)
Total Revenues	$561,048	$563,891	$519,891	$519,891	($44,000)
Net County Cost					
Mandated	$97,444	$29,656	$62,756	$62,756	$33,100
Allocated Positions	15.0	12.0	12.0	12.0	0.0
Temporary (Full–Time Equivalent)	2.8	5.1	2.3	2.3	(2.8)
Total Staffing	17.8	17.1	14.3	14.3	(2.8)

Purpose

Three programs operated by the Sheriff's Department provide alternatives to incarceration in the County Jail for eligible individuals who have been sentenced by the courts. These programs are an effective means of reducing Jail overcrowding.

Major Budget Changes

Salaries & Employee Benefits

➤ $31,423	Negotiated salary and benefit adjustments.
➤ ($54,071)	Reduce extra–help staff.

Services & Supplies

➤ ($2,679)	Reduce office supplies.
➤ ($2,384)	Reduce equipment maintenance.
➤ $5,695	Increase Workers' Compensation and Casualty Insurance charges.

Fixed Assets

➤ $1,000	Software upgrade for computer system.

Revenues

➤ ($13,000)	Reduced Alternative Work Program revenue based on new policies to mitigate Honor Farm overcrowding.
➤ ($43,000)	Reduced number of inmates participating in Work Furlough program as more emphasis is placed on other work release programs.
➤ $12,000	Increased participation in Home Detention program.

Program Discussion

Dedicated Prop 172 revenue of $13,891 in the Work Programs budget supports only 2.4% of the recommended $582,647 operating cost. The major source of funding comes from $506,000 in charges to inmates participating in the programs. Full program costs are billed to all participants. For those who fail to pay part or all of the fees, their accounts are turned over to the Office of Revenue and Recovery for collections.

The recommended $62,756 Net County Cost has increased $33,100. The increase results from a $44,000 reduction in revenue which is only partially offset by a $10,900 net reduction in operating costs.

Due to improved efficiencies, the deletion of three allocated positions in last year's budget occurred without the anticipated need for more extra–help staffing. Accordingly, extra–help funding has been reduced by $54,071. This was accomplished through reorganization of the work load, simplification of procedures, and expanded use of computer systems. The extra–help savings is partially negated by increases in other operating costs.

During the past year, renewed emphasis was placed on enrolling inmates in the work programs. As Honor Farm capacity was reduced by the closure of five barracks (350 beds), inmates were provided an incentive to serve their time in an alternative program. They were given increased credit against their sentences for each day of program participation. This policy change increased the number of inmates in work programs, but also decreased the average number of days each inmate spent in a program. Since inmates pay a fee to participate in a work program, the decrease in average days served will result in lower revenue in 1994–95. The amount of the net decrease is estimated at $44,000.

Both work load and revenue in the Work Programs budget are very sensitive to changes in policy. If the revenue from participants' fees falls below the estimated levels, the fee structure will be reviewed to determine whether an increased rate is warranted.

As part of the plan to re–open closed beds at the Honor Farm at midyear, the Sheriff and Probation Department will evaluate the expanded use of alternatives to incarceration for both sentenced and pretrial inmates. Due to the high costs of operating jail beds, initiating further use of viable, cost–effective alternatives will be a high County priority in the coming year.

1993–94 Accomplishments

1. Successfully reorganized work tasks to permit operation with three fewer full–time staff members and less reliance on extra–help.
2. Changed work program policy to allow more inmates to serve their sentences despite reduced Honor Farm bed capacity.
3. Leased and installed a more powerful computer system which helps the smaller staff manage the expanded programs.
4. Continued to research methods to use Home Detention programs for pretrial inmates.

1994–95 Objectives

1. To expand the use of the Home Detention program for sentenced inmates to better manage the Honor Farm population.
2. To assist in developing a House Arrest program for pretrial felons to ease Jail overcrowding.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Daily Average Inmates:					
Alternative Work Program	156	172	204	206	206
Work Furlough Program	15	14	11	3	3
Home Detention Program	51	50	49	50	50

22621—Correctional Health Services

Law & Justice

Michael Smith, ***Health Care Services Director***

General Fund	1992–93* Actual	1993–94* Approved	1994–95 Request	1994–95 Recommend	Increase/* (Decrease)
Expenditures					
Salaries & Benefits	$2,497,183	$2,067,276	$2,348,011	$2,348,011	$280,735
Services & Supplies	1,732,669	1,100,410	1,488,000	1,488,000	387,590
Total Expenditure	$4,229,852	$3,167,686	$3,836,011	$3,836,011	$668,325
Intrafund Transfers	(130,300)	(137,831)	(138,320)	(138,320)	(489)
Total Appropriations	$4,099,552	$3,029,855	$3,697,691	$3,697,691	$667,836
Earned Revenues By Source					
Operating Transfer In	$0	$0	$150,000	$150,000	$150,000
Total Revenues	$0	$0	$150,000	$150,000	$150,000
Net County Cost					
Mandated	$4,099,552	$3,029,855	$3,547,691	$3,547,691	$517,836
Allocated Positions	36.0	36.0	37.0	37.0	1.0
Temporary (Full–Time Equivalent)	51.5	13.1	15.1	15.1	2.0
Total Staffing	87.5	49.1	52.1	52.1	3.0

**There was no approved Correctional Health Services budget in 1992–93 or 1993–94. All staff were previously in the Hospital Enterprise Fund and costs were recovered through charges to the Sheriff–Custody and Juvenile Hall budgets. Prior year Actual Expenditures and Approved Budget and Increase/Decrease categories are shown for comparative purposes only.*

Purpose

The purpose of Correctional Health Services is to provide health care to the inmates of the County's adult and juvenile detention facilities in keeping with Title 15, Division I, Sub–Chapter IV of the California Regulatory Code. Health services in Custody shall be commensurate with the level of care available in the community at large.

Major Budget Changes

Salaries & Employee Benefits

➤ $67,275	Add Nursing Department Manager, recommended by the California Medical Association (CMA) report.
➤ $80,000	Increase in extra–help staffing and shift differential.
➤ $58,365	Add extra–help for January 1995 phased re–opening of up to 210 beds at Honor Farm.
➤ $75,095	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $15,000	Increase in medical supplies.
➤ $28,000	Increase in housekeeping services recommended by the CMA report.
➤ $100,000	Increase in inpatient costs at San Joaquin General Hospital (SJGH).
➤ $231,319	Increase in outpatient clinic cost at SJGH.
➤ $10,630	Increase in medication costs for the pharmacy.
➤ $40,000	Increase in laboratory costs.

➤ $16,000	Increase in ambulance service.
➤ ($8,000)	Decrease in costs of laundry services

Intrafund Transfers

➤ ($489)	Increased charges to Juvenile Hall.

Revenues

➤ $150,000	Add reimbursement from Inmate Welfare Fund for substance abuse treatment.

All "Major Budget Changes" are comparisons to actual or estimated costs for Correctional Health Services provided by the Hospital Enterprise Fund in 1993–94.

Program Discussion

During the preparation of the 1993–94 budget, it was apparent that continuing to seek American Correctional Association accreditation would significantly increase medical costs in the Custody Division, so the alternative of

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
*Sick Call**					
Pods	N/A	N/A	N/A	2,305	1,452
Intake	N/A	N/A	N/A	1,054	1,248
Sheltered	N/A	N/A	N/A	2,767	2,224
Honor Farm	N/A	N/A	1,792	873	516
Total			8,296	6,999	5,440
Triage					
Pods	N/A	N/A	N/A	6,168	4,056
Intake	N/A	N/A	N/A	2,218	2,020
Sheltered	N/A	N/A	N/A	143	324
Honor Farm	N/A	N/A	5,201	2,805	1,888
Total			19,588	11,334	8,288
Health Assessments					
Unsentenced	N/A	N/A	N/A	1,491	3,532
Honor Farm	N/A	N/A	N/A	1,170	1,888
Total				2,664	5,420
Kitchen Clearances	N/A	N/A	N/A	2,901	4,824
Inmates to CHC Clinics	N/A	N/A	N/A	4,689	5,012
Inmates to SJGH OP Clinics	N/A	N/A	4,321	875	788
Emergency Room Visits	N/A	N/A	N/A	509	450
Admissions to Infirmary	N/A	N/A	N/A	2,285	3,304
Total Patient Days	N/A	N/A	N/A	6,476	0
Hospitalized Inmates SJGH	N/A	N/A	134	99	80
Number of Days Hospitalized	N/A	N/A	430	331	240
Prescriptions Filled	N/A	N/A	76,333**	27,059	26,644

**Sick call statistics have decreased because of an operational decision to meet Title 15 standards and only have sick call five days a week in the Pretrial Facility and three times a week at the Honor Farm.*

***Indicates data gathered in a different manner before there was an on–site pharmacy.*

maintaining Title 15 Standards was evaluated. Based on this evaluation, the Sheriff and Health Care Services recommended, and the Board of Supervisors concurred, to maintain minimum Title 15 Standards, rather than the higher and more costly requirements of the American Correctional Association. As a result of that decision, the projected budget of over $4 million was reduced to $3.1 million, a reduction of almost $1 million. However, the full $1 million savings did not materialize. Actual costs for 1993–94 are projected at $3.5 million.

In 1993–94, Correctional Health Services achieved significant cost savings through a reduction of staff. To achieve this cost reduction, staffing was reduced from 87.5 FTE to 52.1 FTE. Services such as posted nurses providing intake assessments at booking were eliminated, and all services were reduced to the minimum level required by Title 15. To meet the reduction of almost $1 million in appropriations, Correctional Health Services eliminated open positions; full–time positions were reduced to part–time; eight full–time Registered Nurses were absorbed by SJGH; and three full–time Psychiatric Technicians were absorbed by Mental Health Services.

The mission statement of Correctional Health Services is to provide health care to the inmates of the County's detention facilities in keeping with Title 15, Division I, Sub–Chapter IV of the California Regulatory Code. While fulfilling its mission, Correctional Health Services will provide services at the detention facilities at the lowest possible cost to the County. During the first year of operation, 1993–94, cost savings were achieved by providing services directly at the Jail including:

- A net savings of $511,326 by providing outpatient speciality services on–site.
- A savings of $118,000 by providing on–site, 24–hour nursing care in the Medical Housing Unit.

Once the reductions were made, the County engaged the California Medical Association (CMA) to determine if the medical service level within the Jail complied with Title 15 and whether there were other reductions that could be made to further reduce the overall cost of correctional health care. The review determined that the County was in compliance with Title 15. The CMA report found that no further cost reductions were possible without falling below minimum statutory requirements for inmate health care in detention facilities. The report also found that certain additions to staff and modifications of service delivery were necessary.

In 1994–95, the recommended Correctional Health Services budget is increased to comply with the CMA recommendations and to provide adequate funding for inpatient and outpatient services provided at SJGH. Additional cost increases are the result of:

- The addition of a nurse manager per CMA report.
- Negotiated salary and benefit adjustments for staff.
- An increase in housekeeping services per CMA report.

To help offset some of these costs several actions are being taken. First, Correctional Health Services supports current legislation to assure that more medical costs are borne by inmates. Second, Correctional Health Services will explore selling services to other counties. The overall objective is to contain costs. Third, the Inmate Welfare Fund will pay for up to $150,000 in substance abuse treatment provided by Correctional Health Services.

Included in the recommended appropriation is $58,365 in additional first–year operating costs associated with the recommended January 1995 phased re–opening of up to 210 Honor Farm beds. The added costs for inmate health care will be primarily for additional extra–help staff to accommodate the higher number of inmates. On an annualized basis, the increased cost totals $182,036.

The 1994–95 Correctional Health Services budget does not include any funding for catastrophic patient care provided at SJGH or any other inpatient hospital facility, nor funds for replacing any equipment that might break down. The recommended budget maintains the current level of services and will not support any increase in inmate census or additional services requested by the Sheriff. If there are any unforeseen expenditures, the Health Care Services Department will return to the Board of Supervisors to request additional appropriations.

1993–94 Accomplishments

1. Provided speciality outpatient services to 4,689 inmates, or 84%, at the outpatient clinic at the Jail.
2. Reduced the total days for inmates hospitalized at SJGH by 49 days from 1992–93 level.
3. Provided physician screening and referral for all inmates referred for outpatient services at SJGH and the on–site outpatient clinic.

4. Reduced the average monthly census in the Infirmary from 20 to slightly less than 18.
5. Trained part–time and SJGH nursing staff to work at the Jail to reduce overtime.

1994–95 Objectives

1. To lower the number of referrals to outpatient specialty clinics at SJGH by 10% from 1993.
2. To lower the average length of stay of hospitalized inmates by 10%.
3. To explore alternative funding sources for inmate care including the Inmate Welfare Fund, marketing pharmacy services to other jurisdictions, and seeking special funds for communicable disease control.
4. To complete the conversion of patient files to a terminal digit system and develop a data base for planning and achieving economies.
5. To continue the utilization review for all hospitalized inmates and inmates referred to SJGH outpatient clinics.

217—Stockton Marshal

Law & Justice

Jack Dillon, *Stockton Marshal*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$887,486	$986,856	$1,013,234	$1,013,234	$26,378
Services & Supplies	76,320	92,921	147,988	147,988	55,067
Total Appropriations	$963,806	$1,079,777	$1,161,222	$1,161,222	$81,445
Earned Revenues By Source					
Aid from Other Govt Agencies	$5,886	$5,000	$5,000	$5,000	$0
Charges for Services	400,420	404,172	412,528	412,528	8,356
Total Revenues	$406,306	$409,172	$417,528	$417,528	$8,356
Net County Cost					
Mandated	$557,500	$670,605	$743,694	$743,694	$73,089
Allocated Positions	18.0	18.0	18.0	18.0	0.0
Temporary (Full–Time Equivalent)	2.2	2.2	2.2	2.2	0.0
Total Staffing	20.2	20.2	20.2	20.2	0.0

Purpose

The Stockton Marshal is the chief ministerial officer of the Stockton Judicial District. The Marshal obeys all lawful orders and directions of the court and provides for the court's safety and security. The Marshal provides for the temporary detention of persons and inmates awaiting trial, acting under court order.

Major Budget Changes

Salaries & Employee Benefits

➤ ($2,442)	Decreased extra–help.
➤ $28,820	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($4,000)	Decreased travel costs.
➤ $62,492	Increased Workers' Compensation Insurance.

Revenues

➤ $8,856	Increased reimbursement for court security.

Program Discussion

The 1994–95 Proposed Budget recommends appropriations sufficient to maintain 1993–94 service levels. The increased Net County Cost of this budget is entirely attributable to allocated charges for Workers' Compensation Insurance and negotiated salary and benefit increases.

1993–94 Accomplishments

1. Trained and qualified all deputies on new weapons.
2. Provided all POST mandated training.

1994–95 Objectives

1. To remain current on mandated training.
2. To test for and train a supervisory position.
3. To provide County training to staff on conduct in the workplace.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Court Cases	86,316	87,400	89,000	96,000	93,272

218—Lodi Marshal

Law & Justice

Robert A. Peterson, *Lodi Marshal*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$314,273	$340,535	$334,632	$334,632	($5,903)
Services & Supplies	28,866	25,517	26,596	26,596	1,079
Fixed Assets	0	1,050	0	0	(1,050)
Total Appropriations	$343,139	$367,102	$361,228	$361,228	($5,874)
Earned Revenues By Source					
Interest & Rents	$207	$250	$200	$200	($50)
Aid from Other Govt Agencies	1,289	0	0	0	0
Charges for Services	135,888	138,918	141,632	141,632	2,714
Total Revenues	$137,384	$139,168	$141,832	$141,832	$2,664
Net County Cost					
Mandated	$205,755	$227,934	$219,396	$219,396	($8,538)
Allocated Positions	6.0	5.0	5.0	5.0	0.0
Temporary (Full-Time Equivalent)	0.8	0.8	1.7	1.7	0.9
Total Staffing	6.8	5.8	6.7	6.7	0.9

Purpose

The statutorily mandated Marshal's Office is responsible for courtroom security and the service of civil process.

Major Budget Changes

Salaries & Employee Benefits

➤ ($54,611)	Decreased salaries and benefits due to early retirement of Deputy Marshal.
➤ $12,345	Increase for early retirement payoff.
➤ $28,861	Increased extra–help.
➤ $7,502	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $667	Increased Workers' Compensation and Casualty Insurances.
➤ $412	Increases in various accounts.

Revenues

➤ $2,714	Increased reimbursement for court security.

Program Discussion

The 1994–95 recommended budget for the Lodi Marshal maintains existing service levels. This is accomplished through savings from an early retirement during 1993–94. The early retirement has allowed the Lodi Marshal to hire extra–help Deputy Marshals that can be scheduled to meet peak work load demands. These peaks include transportation of in–custody prisoners from the Court to the Jail after working hours, thus avoiding costly overtime.

1993–94 Accomplishments

No 1993–94 accomplishments were submitted.

1994–95 Objectives

1. To merge the three existing Marshals' offices into one office.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Civil Process	1,096	1,100	1,006	1,000	1,000
Prisoners Handled In Court	N/A	N/A	2,913	3,000	3,000
No. of Round Trip Prisoner Transportations	N/A	N/A	588	600	600

219—Manteca–Ripon–Escalon–Tracy Marshal

Law & Justice

James W. Fulton, *MRET Marshal*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$488,549	$533,194	$547,478	$547,478	$14,284
Services & Supplies	60,242	68,961	78,244	78,244	9,283
Total Appropriations	$548,791	$602,155	$625,722	$625,722	$23,567
Earned Revenues By Source					
Aid from Other Govt Agencies	$2,055	$0	$0	$0	$0
Charges for Services	262,197	263,136	286,764	286,764	23,628
Total Revenues	$264,252	$263,136	$286,764	$286,764	$23,628
Net County Cost					
Mandated	$284,539	$339,019	$338,958	$338,958	($61)
Allocated Positions	10.0	10.0	10.0	10.0	0.0
Temporary (Full–Time Equivalent)	1.5	1.5	1.5	1.5	0.0
Total Staffing	11.5	11.5	11.5	11.5	0.0

Purpose

The Manteca–Ripon–Escalon–Tracy (MRET) Marshal is the chief ministerial officer of the judicial district, and is responsible for the security of the court and the mandated service of civil and criminal papers originating from the court including executions, summons, and complaints.

Major Budget Changes

Salaries & Employee Benefits

➤ $2,830	Increased extra–help.
➤ ($390)	Decreased overtime usage.
➤ $11,844	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($3,942)	Decrease in communications, motor pool, and data processing charges.
➤ ($585)	Decreased funding for mandated training.
➤ $14,619	Increased Workers' Compensation and Casualty Insurances.

Revenues

➤ $8,000	Increased process service revenues, primarily due to increasing number of evictions.
➤ $10,000	Increased reimbursement for services provided to Deuel Vocational Institute.
➤ $4,428	Increased reimbursement for court security.

Program Discussion

The 1994–95 recommended budget for the Manteca–Escalon–Ripon–Tracy Marshal maintains 1993–94 service levels. All significant increased costs are due to negotiated salary and benefit increases or uncontrollable costs associated with Workers' Compensation Insurance. These increases have been offset through across–the–board reductions in other expense accounts and increased revenue generation.

1993–94 Accomplishments

No 1993–94 accomplishments were submitted.

1994–95 Objectives

1. To achieve consolidation of the three Marshals' offices.
2. To provide mandated training.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Civil Process Served	2,250	1,958	2,042	2,200	2,200
Prisoners Transported	3,620	3,607	3,598	3,600	3,600

All Probation Budgets

Otis G. Walker, *Chief Probation Officer*

	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$7,862,324	$7,877,674	$8,706,960	$8,699,432	$821,758
Services & Supplies	1,539,855	1,594,041	1,852,574	1,826,422	232,381
Other Charges	158,840	166,600	166,600	166,600	0
Fixed Assets	66,563	6,130	3,942	3,942	(2,188)
Total Expenditures	$9,627,582	$9,644,445	$10,730,076	$10,696,396	$1,051,951
Intrafund Transfers	(175,138)	(105,090)	(103,057)	(103,057)	2,033
Total Appropriations	$9,452,444	$9,539,355	$10,627,019	$10,593,339	$1,053,984
Earned Revenues By Source					
Taxes	$0	$2,428,125	$2,428,125	$2,428,125	$0
Fines & Forfeitures	150,556	220,000	140,000	140,000	(80,000)
Aid from Other Govt Agencies	737,289	1,185,389	2,179,062	2,167,574	982,185
Charges for Services	480,050	518,621	518,769	518,769	148
Miscellaneous Revenues	1,641	3,193	1,834	1,834	(1,359)
Total Revenues	$1,369,536	$4,355,328	$5,267,790	$5,256,302	$900,974
Net County Cost					
Mandated	$7,466,535	$4,753,804	$4,832,492	$4,810,300	$56,496
Discretionary	616,373	430,223	526,737	526,737	96,514
Total Net County Cost	$8,082,908	$5,184,027	$5,359,229	$5,337,037	$153,010
Allocated Positions	218.0	186.0	191.0	191.0	5.0
Temporary (Full–Time Equivalent)	36.1	16.3	26.8	22.4	6.1
Total Staffing	254.1	202.3	217.8	213.4	11.1

This presentation is a summary of the eight budgets administered by the Probation Department. These include:

- ➤ 21200 Pretrial Services
- ➤ 21201 ADAP
- ➤ 22700 Juvenile
- ➤ 22702 Adult
- ➤ 22708 STC Training
- ➤ 22730 Youth Gang Prevention Program
- ➤ 22745 Administration
- ➤ 22800 Juvenile Hall

212—Pretrial Services

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$363,802	$415,777	$484,274	$484,274	$68,497
Services & Supplies	26,428	32,202	29,831	29,831	(2,371)
Fixed Assets	516	0	0	0	0
Total Appropriations	$390,746	$447,979	$514,105	$514,105	$66,126
Earned Revenues By Source					
Taxes	$0	$142,896	$142,896	$142,896	$0
Total Revenues	$0	$142,896	$142,896	$142,896	$0
Net County Cost					
Discretionary	$390,746	$305,083	$371,209	$371,209	$66,126
Allocated Positions	11.0	10.0	11.0	11.0	1.0
Temporary (Full–Time Equivalent)	3.6	3.6	3.6	3.6	0.0
Total Staffing	14.6	13.6	14.6	14.6	1.0

Purpose

The Probation Department's Pretrial Services unit provides information to the courts on defendants booked at the County Jail. This information is used by the judges in granting own recognizance (OR) releases or establishing bail. It also provides these other services to the courts: 1) processes and screens misdemeanants pursuant to Penal Code Section 853.6 for possible release on citation, 2) provides screening for Probable Cause Hearings on all non–warrant arrest felony and misdemeanor bookings, 3) processes referrals to the Alcohol and Drug Alternative Program (ADAP) resulting from either pre–arraignment interviews or Jail population capacity releases, and 4) returns violators of ADAP orders to the courts.

Major Budget Changes

Salaries & Employees Benefits

➤ $20,114	Negotiated salary and benefit adjustments.
➤ $23,383	Add one Clerk Typist position upon completion of new computer system.
➤ $25,000	Reduce salary savings.

Services and Supplies

➤ ($2,371)	Net reduction in various costs based on current requirements.

Program Discussion

Dedicated Prop 172 revenue of $142,896 in the Pretrial Services budget supports only 27.8% of the $514,105 recommended operating cost. The recommended $371,209 Net County Cost is funded by County General Purpose Revenue.

The Pretrial Services program was created in 1984–85 and transferred to the Probation Department in May 1989. Its primary function is to expedite the release of eligible defendants from the Jail on his/her own recognizance by verifying and providing to the courts information about each defendant's community ties, prior arrest history, and failures to appear.

Pretrial Services is a 24–hour, seven–day per week operation located at the Jail. In addition to interviewing both felony and misdemeanor defendants and operating the cite and release program, Pretrial Services implements the Probable Cause Hearings process for all defendants booked for new charges who would not go to court within 48 hours of his/her booking. Pretrial Services is also responsible for locating, abstracting, and adding all outstanding warrants for Sheriff's Office and California Highway Patrol bookings.

Since July 1993, Pretrial Services has made felony release determinations under the auspices of the Jail population cap court order. Pretrial Services releases felons who meet predetermined criteria without contacting an on–call judge. Approximately 100 such releases are made per month.

The present Pretrial Services automated case tracking system no longer meets the unit's information needs. The development of replacement software is planned in the near future. The new system will generate needed statistics on the number and type of cases interviewed and the disposition. It will also provide access to CJIS data such as failure to appear rates by court, which is not available on the present system. In last year's budget, a Clerk Typist II position which had been responsible for all tracking system data entry was deleted. Currently, an Interviewer I performs the data entry duties. This is an inappropriate use of an Interviewer position. It is recommended that a Clerk Typist II position be restored once the new tracking system is operational.

1993–94 Accomplishments

1. Revised/improved the felony interview form.
2. Worked with Information Systems Division to develop new computer program.
3. Revised training manuals for staff.

1994–95 Objectives

1. To complete development of new automated case tracking system.
2. To move into remodeled space.
3. To explore the feasibility of a supervised own recognizance program.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Felony Interviews	8,621	8,651	10,709	9,344	9,549
Total Felony Releases/Percent	1,049/12%	952/11%	1,027/10%	1,194/13%	1,241/13%
Citation Release Evaluations	13,691	13,751	14,189	10,322	10,580
Total Citation Releases/Percent	9,720/71%	9,626/70%	12,940/91%	7,940/77%	8,146/77%
Probable Cause Hearings	0	0	1,501	1,520	1,550

21201—Alcohol/Drug Alternative Program

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$176,288	$180,049	$211,258	$211,258	$31,209
Services & Supplies	21,267	22,531	21,710	21,710	(821)
Fixed Assets	3,227	0	0	0	0
Total Expenditures	$200,782	$202,580	$232,968	$232,968	$30,388
Earned Revenues By Source					
Taxes	$0	$58,614	$58,614	$58,614	$0
Aid from Other Govt Agencies	13,260	18,826	18,826	18,826	0
Total Revenue	$13,260	$77,440	$77,440	$77,440	$0
Net County Cost					
Discretionary	$187,522	$125,140	$155,528	$155,528	$30,388
Temporary (Full–Time Equivalent)	5.3	5.8	6.8	6.8	1.0

Purpose

The Alcohol/Drug Alternative Program (ADAP) provides an alternative to incarceration by releasing persons from jail on conditional own recognizance provided they comply with program requirements.

Major Budget Changes

Salaries & Employees Benefits

➤ $6,682	Negotiated salary and benefit adjustments.
➤ $24,527	Add one contract counselor position.

Services & Supplies

➤ ($821)	Net decrease in various accounts based on 1993–94 experience.

Program Discussion

Dedicated Prop 172 revenue of $58,614 in the ADAP budget supports 25% of the recommended $232,968 operating cost. The $155,528 Net County Cost is funded by General Purpose Revenue.

In December 1988, the Board of Supervisors approved the creation of a 100% County–funded correctional alcohol/drug educational program to help relieve overcrowding at the Jail and provide substance abuse education to alcohol and drug offenders. As an alternative to incarceration, ADAP is an extension of confinement. Participants are required to attend classes six hours a day, seven days a week, and are subject to random testing for drug or alcohol abuse. Anyone failing the program through negative testing, excessive absences or tardiness, or noncooperation is referred to the court. A participant holding a bona fide job may continue to attend the program on days off.

The Office of Substance Abuse manages and operates ADAP. The Probation Department is responsible for fiscal management and program coordination between ADAP and the courts.

In July 1992, four extra–help Substance Abuse counselors and one clerical position were converted to full–time contract status. In 1993–94, the extra–help appropriation was increased by .5 FTE to provide adequate back–up staffing when full–time staff are not available due to training, vacations, or other absences.

21201—Alcohol/Drug Alternative Program

Law & Justice

An $18,826 OCJP grant awarded to ADAP in 1993–94 is expected to be renewed for 1994–95. Aside from this revenue, this discretionary program is funded fully by General Purpose Revenue.

The Director of Health Care Services has requested additional funding in the amount of $24,527 to add one additional contract counselor position to the program. The funding is recommended because of the important contribution ADAP makes to the criminal justice system.

ADAP operates seven days a week, six hours a day. It is managed by a Substance Abuse Director and staffed by four Substance Abuse counselors, one clerical position, and .8 FTE extra help.

Today, the program serves up to 200 clients. The additional contract counselor position will allow the program to expand to a maximum of 225 clients. Further expansion beyond that capacity will require a larger facility. With the additional position, ADAP also will be able to provide written client evaluations to judges on the court day. This will provide an additional service to the courts.

1993–94 Accomplishments

1. Achieved 50% level of participants employed or receiving vocational training.
2. Provided GED services to all participants without a high school diploma.

1994–95 Objectives

1. To have 65% of participants complete his/her ADAP commitment.
2. To have 55% of participants employed, in school, or involved in the process of gaining employment.
3. To keep 50% of participants from returning to the criminal justice system for a period of one year.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Total Referred by Court	680	914	1,014	1,488	1,550
Total Admissions to Program	672	640	762	1,344	1,380
Average Daily Attendance	55	69	80	170	225

227—Probation–Juvenile

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,031,203	$2,204,642	$2,369,326	$2,369,326	$164,684
Services & Supplies	207,053	234,070	209,314	209,314	(24,756)
Other Charges	158,840	166,600	166,600	166,600	0
Fixed Assets	1,939	0	0	0	0
Total Expenditures	$2,399,035	$2,605,312	$2,745,240	$2,745,240	$139,928
Intrafund Transfers	(148)	0	0	0	0
Total Appropriations	$2,398,887	$2,605,312	$2,745,240	$2,745,240	$139,928
Earned Revenues By Source					
Taxes	$0	$607,254	$607,254	$607,254	$0
Aid from Other Govt Agencies	356,584	656,326	916,931	916,931	260,605
Charges for Services	23,354	45,250	27,200	27,200	(18,050)
Total Revenues	$379,938	$1,308,830	$1,551,385	$1,551,385	$242,555
Net County Cost					
Mandated	$2,018,949	$1,296,482	$1,193,855	$1,193,855	($102,627)
Allocated Positions	51.0	50.0	52.0	52.0	2.0
Temporary (Full–Time Equivalent)	9.8	0.8	1.4	1.4	0.6
Total Staffing	60.8	50.8	53.4	53.4	2.6

Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning juvenile delinquents, stepparent adoptions, minority marriage consents, actions to declare minors free from the custody and control of their parents, record sealings, and other special investigations ordered by the Court. Welfare and Institutions Code Sections 281, 626, 654, 725, and 727 mandate these services.

Major Budget Changes

Salaries & Employees Benefits

➤ $70,385	Negotiated salary and benefit adjustments.
➤ ($58,662)	Delete cost of teacher—transferred to County Office of Education.
➤ $81,825	Add one Probation Officer II position and two extra–help aides for County Office of Education–funded program for minors at risk.
➤ $37,148	Add 1 Probation Officer I for court officer function in Juvenile Court.
➤ $8,988	Increase extra–help clerical staff.
➤ $25,000	Reduce salary savings.

Services & Supplies

➤ $18,236	Increase in Workers' Compensation and Casualty Insurances.
➤ ($53,717)	Transfer electronic monitoring costs to Juvenile Hall budget #228.
➤ $7,000	Add bus token costs—transferred from County Office of Education.

➤ $7,355	Increase telephone charges based on actual costs.

Revenues

➤ ($5,204)	Delete State mandate revenue.
➤ $240,000	Increase federal Title IV–E funding.
➤ $25,809	Increase reimbursement from County Office of Education.
➤ ($16,000)	Reduce reimbursement from parents based on current experience.

Program Discussion

Dedicated Prop 172 revenue of $607,254 in the Juvenile budget supports only 22% of the Division's $2.75 million recommended operating cost. Other revenues of $944,131 support an additional third of the overall cost. The remaining $1,193,855 in Net County Cost is funded by General Purpose Revenue.

The Juvenile Division is divided into four functional units:

- The Intake Unit reviews all bookings to Juvenile Hall, determines whether a minor should be detained, and processes all citations.
- The Investigation Unit prepares a social history report and recommendations for each case in which the Juvenile Court finds a minor responsible for a law violation.
- The Supervision Unit supervises juveniles who are adjudged wards of the Juvenile Court. Five probation officers from this unit work in Lodi, Manteca, and Tracy with the police departments to provide delinquency prevention, crisis intervention, and probation services.
- The Placement Unit assesses the needs of minors and places them in an appropriate facility when the Juvenile Court orders a minor to be removed from his/her home. As part of the Placement Unit, the Intensive Supervision Unit provides services to minors and their families who are at risk of out–of–home placement. This program reduces the number of minors in placement, thereby reducing the County's cost of placements in outside facilities by approximately $2.2 million a year.

The Juvenile Division also operates the Olympic Center, which is a school for wards of the Juvenile Court. The Center provides probation supervision and individualized education programs in two classes of 20 minors each. The County Office of Education reimburses the Probation Department for the cost of this program.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Referrals	6,614	6,703	6,608	6,600	6,800
Investigations	1,217	1,042	1,294	1,183	1,384
Victim Restitution Collected	$48,307	$50,596	$55,279	$43,046	$45,000
Case Load					
Regular Supervision	222	339	367	399	439
Bank	300	431	212	300	400
Placement	347	328	118	102	100
Intensive Supervision	0	0	35	42	45
Total Case Load	869	1,098	732	843	984
Co–Ops					
Referrals	1,266	1,737	1,232	1,640	1,804
Diversions	1,095	1,298	1,171	924	950
Day Treatment Center					
Avg. No. of Student/Month	68	42	43	44	45
Attendance Rate	97%	94.5%	95.7%	90%	90%

Additional Staffing

A significant $240,000 increase (to $640,000) in federal Title IV–E reimbursements allows the Juvenile Division to 1) maintain current levels of service in all programs, and 2) to restore the juvenile court officer position which was deleted in last year's budget.

The Chief Probation Officer has requested one additional Probation Officer I position to serve as the court officer in the Juvenile Court. In the 1993–94 budget, the position was deleted. During the past year, the Juvenile Court Judge has found it difficult to operate the court effectively without a permanently assigned court officer. In the absence of this position, Juvenile Division staff are forced to operate without timely access to court officer notes on the court's findings and recommendations. At the present time, staff serve as the court officer on a rotated basis. This approach is not satisfactory due to the inconsistency in support to the court, the additional confusion caused by multiple staff handling files, and time taken away from the officers' normal duties of juvenile case supervision.

To alleviate this situation, the addition of one Probation Officer I position is recommended at a cost of $37,148. An experienced Probation Officer II will be assigned to the court officer duties, and the new Probation Officer I position will be assigned to a case load.

The Probation Department and the County Office of Education recently agreed to provide additional probation and educational services to minors at risk in San Joaquin County. Under the agreement, Probation will provide one additional Probation Officer II and two extra–help Probation aides to the program. The full $81,825 Probation cost to support the program will be reimbursed by the Office of Education. One new Probation Officer II position ($46,062) and two extra–help aides ($35,763) are recommended to allow the Probation Department to participate in the program.

1993–94 Accomplishments

1. Initiated use of an abbreviated court report for special cases.
2. Transferred restitutions and fines cases to the fiscal unit for improved collection and monitoring.
3. Utilized electronic monitoring in the Intensive Supervision Unit to closely monitor serious offenders.

1994–95 Objectives

1. To initiate probation officer book/release procedures at Juvenile Hall to more effectively manage the population.
2. To enlist the Juvenile Court's support for, and referrals to, Probation Department parenting classes.

22702—Probation–Adult

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,049,368	$2,120,494	$2,193,324	$2,193,324	$72,830
Services & Supplies	166,066	160,991	197,664	197,664	36,673
Total Expenditures	$2,215,434	$2,281,485	$2,390,988	$2,390,988	$109,503
Intrafund Transfers	(56,257)	(50,340)	(56,856)	(56,856)	(6,516)
Total Appropriations	$2,159,177	$2,231,145	$2,334,132	$2,334,132	$102,987
Earned Revenues By Source					
Taxes	$0	$457,783	$457,783	$457,783	$0
Fines & Forfeitures	150,556	220,000	140,000	140,000	(80,000)
Aid from Other Govt Agencies	113,328	292,000	184,600	184,600	(107,400)
Charges for Services	266,400	284,000	302,500	302,500	18,500
Total Revenues	$530,284	$1,253,783	$1,084,883	$1,084,883	($168,900)
Net County Cost					
Mandated	$1,628,893	$977,362	$1,249,249	$1,249,249	$271,887
Allocated Positions	58.0	53.0	52.0	52.0	(1.0)
Temporary (Full–Time Equivalent)	0.8	0.8	0.8	0.8	0.0
Total Staffing	58.8	53.8	52.8	52.8	(1.0)

Purpose

The Adult Division of the Probation Department serves and assists the Court in matters concerning supervision of adult offenders and performs other investigations as ordered by the Court. Section 1203 of the Penal Code mandates adult probation services; Section 1313.3 of the Code of Civil Procedure describes additional duties.

Major Budget Changes

Salaries & Employees Benefits

➤ $90,988	Normal salary and benefit adjustments.
➤ ($46,568)	Transfer one Probation Officer II to Administration budget #22745.
➤ $25,551	Reduce salary savings.

Services & Supplies

➤ $7,362	Increase office expenses and postage.
➤ $7,056	Increase telephone charges.
➤ $4,750	Increase drug testing costs.
➤ $18,239	Increase Workers' Compensation and Casualty Insurance costs.

Intrafund Transfers

➤ $6,516	Increase CRACNET Probation Officer reimbursement.

Revenues

➤ ($80,000)	Reduce fine revenue based on current trend.
➤ ($30,000)	Reduce Domestic Violence Diversion (SB90) reimbursement from State based on claims submissions.

➤ ($15,000)	Delete Adult Restitution reimbursement—no longer funded by State.
➤ ($66,000)	Reduce fine proration administrative reimbursement from State—prior years' "catch–up" completed.
➤ ($120,000)	Reduce administrative fee for installment payments on fines/fees—fee reduced from $60 to $35.
➤ $124,000	Increase adult supervision reimbursement.
➤ $18,100	Increase in other fines/fees collected.

Program Discussion

Dedicated Prop 172 revenue of $457,783 in the Adult Probation budget supports only 19.6% of the recommended $2.3 million operating cost. Other revenues totaling $627,100 help offset just over one–fourth of the overall cost. The remaining $1,249,249 Net County Cost is funded by General Purpose Revenue.

A significant $169,000 (14%) net reduction in revenues is the primary factor in a $271,887 increase in Net County Cost. Revenue from fines, primarily from DUI convictions, continues to decline. The 1994–95 estimate has been reduced by $80,000. It appears that the DUI fines are now so high, especially for second and third time offenders, that many do not/cannot pay. A $120,000 reduction in estimated

reimbursement from the State for administering installment payments on fines and fees results from a State audit which required the administrative fee to be reduced from $60 to $35 per case. A $66,000 reduction in State reimbursements for the administrative cost of prorating fines results from the State's four–year catch–up of prior year payments now being complete.

Partially offsetting the revenue reductions noted above is a $124,000 increase (to $220,000) in Adult Supervision payments from probationers. The increase reflects the program having reached maximum client participation levels after several "start–up" years. Nearly all individuals who have been granted probation over the past four years now are subject to the reimbursement requirement. The supervision fee schedule is based on actual Probation costs. The fee charged to each probationer is based on the individual's ability to pay.

A $102,987 increase in the recommended appropriation is primarily attributable to negotiated salary and benefits cost increases. The transfer of one Probation Officer position to the Administration budget reduces the impact of increased operating costs.

The Adult Division of the Probation Department performs mandated services for the Superior and Municipal Courts of San Joaquin County. The Adult Division is comprised of four units which prepare presentence investigative reports

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Referrals					
Regular	3,212	3,250	4,200	3,400	3,500
Drunk Driving	3,202	3,300	1,846	2,090	2,100
Diversion	895	850	1,367	1,200	1,175
Total Referrals	7,309	7,400	7,413	6,690	6,775
Reports for Court	6,115	6,739	7,436	7,170	7,200
Caseloads					
Regular Supervision	1,620	2,450	2,140	2,150	2,100
Drunk Driving	10,240	10,400	9,622	9,300	9,400
Bank	800	410	1,535	1,500	1,550
Unsupervised	800	810	393	250	240
Diversion	840	825	835	810	800
Total Caseloads	14,300	14,895	14,525	14,010	14,090

for the Courts, determine eligibility for diversion, supervise adults placed on probation or diversion, monitor DUI probationers, and supervise adults in County Parole program. In addition, the Division provides one Probation Officer to the CRACNET Countywide narcotics enforcement team.

Effective July 1, 1994, one Probation Officer II will be transferred to the Administration budget. This officer works on department–wide projects such as grants, the domestic violence hotline, and volunteers.

1993–94 Accomplishments

1. Implemented phase I of the Adult Probation module of the CJIS system.
2. Moved to remodeled space in the Canlis building.
3. Increased the collection of fines, fees, and reimbursements in four categories while two categories suffered a slight decrease.
4. Completed State required training for new and permanent staff.

1994–95 Objectives

1. To explore the feasibility of assuming collection responsibility for restitution payments for conditional (informal) probation which are currently collected by the District Attorney.
2. To participate in the development of phase II of the Adult Probation module of the CJIS system which Marin County is writing.

22708—Probation–STC Training

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$54,413	$61,125	$45,320	$45,320	($15,805)
Total Appropriations	$54,413	$61,125	$45,320	$45,320	($15,805)
Earned Revenues By Source					
Aid from Other Govt Agencies	$59,063	$61,125	$45,320	$45,320	($15,805)
Total Revenues	$59,063	$61,125	$45,320	$45,320	($15,805)
Net County Cost					
Mandated	($4,650)	$0	$0	$0	$0

Purpose

The Probation Training Program provides for the training of Probation Officers and Group Counselors. This program is not mandatory and all costs are reimbursed through the State Standards and Training for Corrections (STC) program.

Major Budget Changes

Services & Supplies

➤ ($1,000)	Decrease in transportation and meals cost due to scheduling training locally.
➤ ($14,805)	Decrease in tuition due to fewer outside classes offered.

Revenue

➤ ($15,805)	Decrease reimbursement from the State.

Program Discussion

This budget appropriates funds for training of Probation Officers and Group Counselors. New employees receive core training at a higher number of hours than continuing employees. Costs for core and annual training are reimbursed through the State Standards and Training for Corrections program. Reimbursement is $320 for each annual training participant and $480 for each core training participant. To reduce costs, the Probation Department will provide more training on site, and will conduct some STC classes, thereby generating revenue for the Department.

1993–94 Accomplishments

1. Met State requirements for certification.
2. Trained 100% of required eligible staff.

1994–95 Objectives

1. To meet State standards for certification.
2. To train 100% of required eligible staff.

Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Number of Staff Trained	135	132	147	139	139

22745—Probation–Administration

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$377,258	$356,841	$458,348	$458,348	$101,507
Services & Supplies	244,270	240,982	339,378	339,378	98,396
Fixed Assets	3,952	0	3,942	3,942	3,942
Total Expenditures	$625,480	$597,823	$801,668	$801,668	$203,845
Intrafund Transfers	(4,356)	(15,000)	(12,000)	(12,000)	3,000
Total Appropriations	$621,124	$582,823	$789,668	$789,668	$206,845
Earned Revenues By Source					
Taxes	$0	$168,205	$168,205	$168,205	$0
Aid from Other Govt Agencies	0	0	862,719	862,719	862,719
Charges for Services	56,138	55,501	56,850	56,850	1,349
Total Revenues	$56,138	$223,706	$1,087,774	$1,087,774	$864,068
Net County Cost					
Mandated	$564,986	$359,117	($298,106)	($298,106)	($657,223)
Allocated Positions	7.0	7.0	8.0	8.0	1.0

Purpose

This budget funds the Probation Department's administrative and support services, including budgeting, accounting, personnel policy, training, planning/research, and systems. The Probation Officer function is mandated by the California Welfare and Institutions Code Section 270.

Major Budget Changes

Salaries & Employees Benefits

➤ $20,470	Negotiated salary and benefit adjustments.
➤ $46,568	Transfer one Probation Officer II from Adult Division (#22702).
➤ $30,871	Full–year cost for Accounting Technician I position added midyear.

Services & Supplies

➤ $6,040	Increase personal computer replacement program lease charges.
➤ $5,000	Add Title IV–A consortium fee.
➤ $63,266	Increase data processing charges.
➤ $2,953	Increase Workers' Compensation and Casualty Insurance charges.
➤ $20,000	Increase HSA eligibility worker charges for Title IV–A program.

Fixed Assets

➤ $3,942	Computer equipment and software.

Intrafund Transfers

➤ ($3,000)	Reduce training reimbursement.

Revenues

➤ $862,719	Add new Title IV–A revenue based on current and projected claims.

Program Discussion

Dedicated Prop 172 funding of $168,205 in the Probation Administration budget support only 21% of the recommended operating cost. Substantial new departmental revenue which appears in this budget causes total revenue to exceed operating costs. The resulting negative $298,104 Net County Cost represents a reduction of $657,221 from the prior year requirement. However, when all Probation budgets are combined, the resulting Net County Cost accurately reflects the Department's continuing heavy reliance on General Purpose Revenue.

This division provides departmental management and support services for the Department's three functional divisions: Adult Probation, Juvenile Probation, and Juvenile Hall. Responsibilities include the overall management of the Department, budgeting, accounting, automated systems, and training programs.

The addition of $862,719 in new federal revenue from the Title IV–A program results in this budget unit's negative Net County Cost for 1994–95. The Department began receiving the new revenue during the past year. Since there were no revenue estimates from this source included in the 1993–94 Final Budget, the 1994–95 budget reflects the full impact of the new funding. This program began in California effective July 1, 1993 to provide emergency assistance to eligible minors who are removed from their homes. The Department is reimbursed for actual costs associated with these cases. Without this additional revenue, budget cuts would have been necessary in every division of the Probation Department.

Two staffing actions which increase this budget's overall costs are not apparent in the recommended Net County Cost because of the large revenue increase. A Probation Officer II position previously assigned to the Adult Division will be transferred into this budget effective July 1, 1994. An Accounting Technician I position approved during midyear to process Title IV–A cases and claims is funded for the full year. The cost of this position will be more than fully offset by the increased Title IV–A revenue from more thorough claims preparation.

1993–94 Accomplishments

1. Completed a needs assessment and master facility plan for Juvenile Hall.
2. Relocated the Adult Division to the Canlis Building.
3. Implemented the Adult Probation module of the CJIS computer system.

1994–95 Objectives

1. To complete State–required training for new and permanent staff.
2. To fully implement Title IV–A claiming.

228—Probation–Juvenile Hall

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,803,491	$2,599,871	$2,990,430	$2,982,902	$383,031
Services & Supplies	816,788	842,140	1,009,357	983,205	141,065
Fixed Assets	56,929	6,130	0	0	(6,130)
Total Expenditures	$3,677,208	$3,448,141	$3,999,787	$3,966,107	$517,966
Intrafund Transfers	(87,998)	(39,750)	(34,201)	(34,201)	5,549
Total Appropriations	$3,589,210	$3,408,391	$3,965,586	$3,931,906	$523,515
Earned Revenues By Source					
Taxes	$0	$993,373	$993,373	$993,373	$0
Aid from Other Govt Agencies	195,054	157,112	150,666	139,178	(17,934)
Charges for Services	134,158	133,870	132,219	132,219	(1,651)
Miscellaneous Revenues	1,641	3,193	1,834	1,834	(1,359)
Total Revenues	$330,853	$1,287,548	$1,278,092	$1,266,604	($20,944)
Net County Cost					
Mandated	$3,258,357	$2,120,843	$2,687,494	$2,665,302	$544,459
Allocated Positions	91.0	66.0	68.0	68.0	2.0
Temporary (Full–Time Equivalent)	16.6	5.3	14.2	9.8	4.5
Total Staffing	107.6	71.3	82.2	77.8	6.5

Purpose

Peterson Juvenile Hall is San Joaquin County's detention facility for minors up to age 18 who have been arrested for violations of the law or the orders of the Juvenile Court. The facility, with a rated capacity of 130 beds, provides humane, temporary, secure care of minors whose cases are pending disposition in the Juvenile Court. As an alternative to detention at Juvenile Hall, the Juvenile Court Work Project provides supervised community work experience.

Section 850 of the California Welfare and Institutions Code mandates counties to provide a juvenile hall, that it not be connected with any jail or prison, and that it be managed and controlled by the Probation Officer. California Administrative Code, Title 15, specifies that there must be one staff member on duty for every ten minors in detention. The Juvenile Court Work Project operates with a ratio of one staff member to every 15 minors in the program.

Major Budget Changes

Salaries & Employee Benefits

➤ $171,729	Negotiated salary and benefit adjustments.
➤ $43,404	Add three Group Counselor Assistant–Juvenile Hall positions effective January 1, 1995 (or later—upon completion of facility renovation).
➤ $37,219	Add one Group Counselor I–Juvenile Hall position.
➤ ($81,904)	Delete one Assistant Superintendent and one Laundry Assistant positions.
➤ $81,747	Full–year cost of extra–help added during prior year to operate Juvenile Hall at 110–bed capacity.

➤ $105,936	Increase extra–help staffing by 4.5 FTE for January 1, 1995 capacity restoration to 130 beds.
➤ $25,000	Reduce salary savings.

Services & Supplies

➤ $11,938	Increase radio maintenance and telephone system charges.
➤ $119,700	Transfer electronic monitoring costs from Juvenile budget (#227).
➤ $15,081	Increase medical services and supplies charges based on current costs.
➤ $16,937	Increase Workers' Compensation and Casualty Insurance charges.
➤ ($35,191)	Reduce clothing and food costs based on projected daily population (including January 1, 1995 capacity increase to 130 beds).
➤ $10,193	Increase utilities based on current costs.

Intrafund Transfers

➤ $5,549	Reduce State training reimbursement.

Revenue

➤ ($15,649)	Reduce federal/state meal subsidy based on projected daily population (including January 1, 1995 capacity increase to 130 beds).

Program Discussion

Dedicated Prop 172 revenue of $993,373 in the Juvenile Hall budget supports only 25% of the recommended $3.9 million operating cost. Other revenues of $273,231 offset an additional 7% of the total funding requirement. The remaining $2,665,302 Net County Cost is funded by General Purpose Revenue.

The Juvenile Hall budget funds the operation of the County's juvenile detention facility, as well as programs which provide alternatives to detention. In last year's budget reductions, funding for the 60–bed ACTS unit was deleted. Additional staffing reductions which eliminated 12.3 FTE extra–help Group Counselor Assistant positions further reduced the Department's ability to effectively operate the facility at the remaining 130–bed capacity. The capacity had to be reduced to a maximum of 110 beds.

These actions have had a major impact on the overall operation of the juvenile facility. Only those minors charged with the most serious and violent offenses are now being detained. To help compensate for the lack of detention capacity, alternatives to detention, such as electronic monitoring, home supervision, and work projects, have been expanded. Even with these measures, limited bed space requires the release of minors committed to the facility after serving approximately 20% of their time. The average length of stay has decreased by 10 days. This results in minimal post–dispositional consequences for some 120 juvenile offenders who are released early each month.

To help address this unacceptable situation, it is recommended that Juvenile Hall capacity be restored to its 130–bed capacity effective January 1, 1995. To increase

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Juvenile Hall (ACTS included)					
Average Daily Population (ADP)	130.9	159.7	153.2	101.2	120
Admissions	3,307	3,330	3,336	3,384	3,420
Average Daily Length of Stay	15.5	12.0	20.3	10.9	9.0
Commitments –% of ADP	16.0%	31.6%	39.1%	28.8%	25.0%
Juvenile Court Work Project					
Average Daily Attendance	34.0	14	14	17	20

bed capacity to 130, a total of 8.9 FTE extra–help Group Counselor Assistant positions are required. This equates to a 4.5 FTE increase in positions for 1994–95. In addition, funding for food, clothing, and related costs also must be increased. The total full–year cost of the restoration is $241,200. The cost to increase bed capacity for six months in 1994–95, as recommended, totals $120,600. This level of additional funding has been included in the recommended budget.

During the past year a needs assessment and preliminary master plan were developed for Juvenile Hall. Based on those efforts, a renovation project was initiated using $795,000 in dedicated Prop 86 revenue as the primary funding source. The focus of the $1.3 million project is to address the security, fire, and life safety needs of the facility. The project should be completed during the coming year.

Additional Staffing

Once the Juvenile Hall renovation is completed, three additional Group Counselor Assistant positions will be required to operate the new central security control center. The three positions are recommended for six months' funding for 1994–95 at a cost of $43,404. The full–year cost is $86,808.

The addition of one Group Counselor I position also is recommended at a cost of $37,219. The position is needed in the Community Service Supervision program to accommodate expanded case loads.

The various juvenile programs which provide alternatives to detention have been combined into a single new unit called Community Service Supervision. The intent was to create a more coordinated and cost–effective approach to managing these important programs. The new unit is now responsible for the Home Supervision, Electronic Monitoring, and Juvenile Court Work Project programs. The Work Project has been expanded to provide landscape maintenance to the Juvenile Justice Center and several County parks, thus providing services which had been eliminated by Parks and Recreation.

Other recommended staffing changes include the deletion of one (of two) Assistant Superintendent position and one remaining Laundry Assistant position. The facility is now contracting with San Joaquin General Hospital for laundry services.

1993–94 Accomplishments

1. Completed Prop 52–funded projects.
2. Completed comprehensive plan to address fire, life, and safety issues and initiated recommended facility renovation/re–configuration project using Prop 86 funding.
3. Established self–contained school classrooms on each unit.

1994–95 Objectives

1. To complete Prop 86 funded projects.
2. To expand alternatives to detention programs.
3. To develop an Advisory Committee to establish a master plan and policy for future detention growth.

274—Operating Transfers To Courts

Law & Justice

David L Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$5,253,619	$5,257,532	$5,266,865	$5,266,865	$9,333
Total Appropriations	$5,253,619	$5,257,532	$5,266,865	$5,266,865	$9,333
Earned Revenues By Source					
Fines & Forfeitures	$110,172	$110,000	$83,000	$83,000	($27,000)
Charges for Current Services	274	0	0	0	0
Total Revenues	$110,446	$110,000	$83,000	$83,000	($27,000)
Net County Cost					
Mandated	$5,143,173	$5,147,532	$5,183,865	$5,183,865	$36,333

Purpose

This budget provides the General Fund contribution to the Trial Court Fund for the operation of the courts.

Major Budget Changes

Operating Transfers Out

➤ ($7,471)	Decreased operating transfer to Superior Court.
➤ $17,272	Increased operating transfer to Stockton Municipal Court.
➤ ($14,206)	Decreased operating transfer to Lodi Municipal Court.
➤ $13,738	Increased operating transfer to Manteca–Ripon–Escalon–Tracy (MRET) Municipal Court.

Revenues

➤ ($27,000)	Decrease in excess bail collected (PC 1463.28).

Midyear Adjustments

On August 10, 1993, the Board of Supervisors increased the operating transfers to the courts by $302,869 when it became apparent that State support would be less than originally estimated.

Program Discussion

The 1994–95 Proposed Budget recommends the following operating transfers to the trial courts:

Court	Aug. 10 Adjusted	1994–95 Recommend	Increase/ (Decrease)
Superior	$2,709,139	$2,539,444	($169,695)
Stockton	1,910,236	1,827,677	(82,559)
Lodi	363,933	358,829	(5,104)
MRET	577,093	540,915	(36,178)
Total Approp	**$5,560,401**	**$5,266,865**	**($293,536)**
Revenue	110,000	83,000	(27,000)
Net Co. Cost	**$5,450,401**	**$5,183,865**	**($266,536)**

For 1994–95 the trial courts are to be included in the State budget for the first time. In October 1993, the courts submitted functional budgets to the Judicial Council's Trial Court Budget Commission. These budgets were approved by the Commission and submitted to the State under the assumption that the State would fund 65% of the cost of the trial courts.

When the Governor's Preliminary Budget was released, it contained $165 million less than requested by the Judicial

Council. Additionally, the Governor proposed that savings accruing to the counties as a result of the State's increased financial support of the courts be used to fund a massive restructuring of health and welfare program responsibilities.

At this time AB 2544 (Isenberg) appears the likely vehicle for funding the Courts in 1994–95. This bill contains the provision that it only becomes operative if the Director of Finance finds that there has also been a transfer of programmatic responsibility from the State to the counties which has a dollar value equal to the bill's increased cost to the State. At this time it is unknown what this shift may entail or whether the shift will be neutral on a county–by–county basis.

Because of the number of uncertainties regarding the funding and functioning of the court system, adjustments in the allocation of resources are a virtual certainty. The County Administrator and the courts will be monitoring these developments and will return to the Board of Supervisors with additional recommendations as necessary.

275—Superior Court

Law & Justice

Jeanne Millsaps, ***Superior Court Administrator***

Trial Court Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,152,174	$4,044,702	$4,353,546	$4,353,546	$308,844
Services & Supplies	2,959,717	2,606,714	2,523,321	2,523,321	(83,393)
Fixed Assets	107,643	0	13,336	13,336	13,336
Total Expenditures	$7,219,534	$6,651,416	$6,890,203	$6,890,203	$238,787
Intrafund Transfers	(25,125)	(29,000)	(29,000)	(29,000)	0
Total Appropriations	$7,194,409	$6,622,416	$6,861,203	$6,861,203	$238,787
Earned Revenues By Source					
Fines & Forfeitures	$6,485	$7,800	$9,600	$9,600	$1,800
Interest & Rents	8,582	8,000	8,500	8,500	500
Aid from Other Govt Agencies	3,362,387	3,330,748	3,168,524	3,168,524	(162,224)
Charges for Services	847,873	687,357	1,078,500	1,078,500	391,143
Miscellaneous Revenues	51,007	41,597	56,635	56,635	15,038
Total Revenues	$4,276,334	$4,075,502	$4,321,759	$4,321,759	$246,257
Net County Cost					
Mandated	$2,918,075	$2,546,914	$2,539,444	$2,539,444	($7,470)
Allocated Positions	106.0	103.0	103.0	103.0	0.0
Temporary (Full–Time Equivalent)	5.3	4.9	9.8	9.8	4.9
Total Staffing	111.3	107.9	112.8	112.8	4.9

Purpose

The California Constitution requires a superior court in each county. The number of judges per county is specified in the Government Code and may be adjusted by the Legislature.

The Superior Court acts as the court of general jurisdiction and handles all civil cases with a value over $25,000; handles all felony, domestic, probate, conservatorship, guardianship, mental health, and juvenile matters; acts as the appellate court for the municipal courts in the county; acts as the conciliation court; and oversees the selection and functioning of the Grand Jury.

Major Budget Changes

Salaries & Employee Benefits

➤ ($37,280)	Salary and benefit savings due to early retirement.
➤ $90,859	Increase in use of extra–help employees to accommodate higher work load.
➤ $200,938	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($110,000)	Reduced appropriation for court–ordered or court–approved services.

➤ ($75,000)	Reduced juror costs by paying sworn jurors only.
➤ ($35,000)	Reduced arbitrator costs by using only arbitrators who waive fees.
➤ ($26,767)	Decreased data processing charges, and end of lease on some computers.
➤ $81,379	Increased cost of court security.
➤ $15,700	Increased allocation for office supplies.
➤ $29,000	Increase in court reporting services.
➤ $12,000	Increased communications costs.

Fixed Assets

➤ $13,336	Computer network purchases.

Revenues

➤ $318,815	Increased revenue from Family Support Division filings.
➤ $70,000	Increased civil filing fees.
➤ $45,000	Increased micrographics fees.
➤ ($60,000)	Decrease in investigations revenue after one–time 1993–94 increase.
➤ ($50,000)	Decreased mediation fees.

Midyear Budget Adjustments

This budget had three significant midyear adjustments. First, on August 10, 1993, the Operating Transfer from the General Fund was increased by $162,224 to offset reductions in State Trial Court Funding revenue. Second, three staff positions were added to handle the dramatic increase in Family Support Division filings. The $60,328 cost was offset by revenue. Finally, $21,275 was appropriated, offset by revenue from the Court Automation Micrographics Trust Fund, to complete the wiring for the Civil Litigation Network. When these adjustments are considered the recommended Net County Cost of this budget has actually declined by $169,694 from 1993–94.

Program Discussion

The work load of the Superior Court continues to increase. While modest increases have occurred in most areas, Family Support and juvenile infraction filings have had, and will continue to have, the biggest impact on staffing needs. It will be difficult to continue to leave positions

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993-94	1994–95
Probate	1,473	1,420	1,306	1,450	1,600
Family Law	2,768	2,856	2,856	2,950	3,050
Personal Injury	1,075	1,071	1,258	1,100	1,100
Eminent Domain	26	9	10	3	10
Other Civil					
Complaints	988	995	1,102	1,200	1,350
Petitions	3,764	4,932	6,507	12,700	21,000
Mental Health	143	174	266	200	250
Juvenile					
Delinquency	1,742	1,748	1,799	1,950	2,100
Dependency	921	1,039	931	900	950
Traffic	N/A	N/A	N/A	4,000	5,200
Criminal	3,202	3,439	1,937	1,350	2,000
Appeals	317	445	365	370	400
Habeas Corpus	532	620	535	550	600
Passports	3,358	3,200	3,199	3,300	3,600

vacant and still meet required mandates. Every available dollar has been diverted to the Salaries and Benefits portion of the budget to maintain staffing levels.

The Family Support Division (FSD) of the District Attorney's Office has had a major impact on the work load of the Superior Court. Petitions filed in the Superior Court have doubled since 1992–93 (6,507 vs. 12,700) and are expected to increase to 21,000 in 1994–95. The District Attorney must meet State and federal guidelines in the processing of these cases, and has entered into a plan of cooperation with the Superior Court to ensure the timely disposition of FSD cases. Based on the potential for as many as 12 staff processing FSD cases, the Superior Court anticipates $660,000 in interfund transfers from the Family Support Division in 1994–95. It plans to create a family support unit within the Clerk's Office to centralize the work and increase efficiency.

During the 1993–94 budget year, 4,000 juvenile infractions were transferred to the Superior Court by the Stockton and Manteca Municipal Courts. No staff was transferred to process the filing, calendaring, clerking, and disposing of these infractions. The additional revenue generated by processing juvenile infractions would not pay for one month's salary of an extra–help employee, yet the equivalent of two full–time positions are currently used to complete this work. The Tracy Municipal Court is expected to transfer an additional 1,200 to 1,500 filings to the Superior Court in the 1994–95 budget year. Additional staff will be necessary to process these cases.

The Superior Court has met the recommended 1994–95 Net County Cost allocation by taking the following actions:

- ➤ In an effort to reduce costs, an increasing number of counties pay sworn jurors only. Starting on July 1, 1994, only sworn jurors and jurors serving more than one day will be paid for jury service. In return, the County will provide more convenient parking facilities. The projected savings of $75,000 is for Superior Court only. The municipal courts will also be able to cut juror costs. No impact on service delivery is expected if this action is implemented.

- ➤ Family Support Division reimbursements cover a portion not only of the court's personal costs, but also operating costs. During the second and third quarters of 1993–94, the allocation ratio (staff time devoted to processing FSD cases divided by total staff time) averaged 7.5%. The 1994–95 revenue estimate assumes an allocation ratio of 11% and allowable expenditures of $6 million. Since FSD is projecting a five– to seven–fold increase in its filings and modifications next fiscal year, the estimated increase in the allocation ratio is conservative. Additional revenue in the amount of $318,815 has been estimated for 1994–95. This will allow the Court to allocate necessary resources to processing FSD cases, which in turn helps FSD meet mandatory time standards that govern its filings.

- ➤ Another cost containment measure that several counties have adopted is to not pay judicial arbitrators. Starting on July 1, 1994, unless the parties are willing to pay the fee, arbitration cases will be referred only to arbitrators who will forego the normal $150 fee. A savings of $35,000 is estimated in the first year with another $20,000 being saved in future years. The $20,000 appropriated in this account will pay for cases already in arbitration before the change is implemented. This action may limit the choice of arbitrator, and may delay arbitration for some cases, if not enough arbitrators sign up for the program.

- ➤ The recommended budget reduces costs for court–ordered or court–approved services by $110,000 from the 1993–94 approved budget. The cost savings were achieved with the active cooperation of the service providers, fewer cases requiring those services, or both. Although this year's allocations are already lower than actual expenditures in 1991–92, spending from July 1993 through March 1994 shows that some reductions can still be made. The risk is that the cases requiring these services will increase beyond expectations. Should that happen, the Superior Court would request supplemental appropriations before the end of 1994–95. Tighter control and less access to services may make defendants feel that the effectiveness of the public funded defense is diminished.

1993–94 Accomplishments

1. Implemented Phase I of the Civil Litigation System, allowing the Calendaring Unit to process increased filings from FSD without increasing staff.

2. Relocated the juvenile dependency court from Juvenile Hall to the Courthouse, reducing costs for Human Services caseworkers and other involved parties. Incorporated juvenile dependency cases into the Civil Litigation System.

3. Completed Phase II of the remodeling of the Clerk's Office.

4. Acquired case law and annotated codes on CD–ROM. The judges' personal computers are scheduled to be connected to the local area network before the end of 1993–94.
5. Despite a lower staffing level compared to 1992–93, Superior Court has been providing courtroom support for Stockton and Manteca juvenile traffic hearings since July 1, 1993.
6. Established an alternative dispute resolution program.

1994–95 Objectives

1. To complete Phases III and IV of the remodeling of the Clerk's Office.
2. To implement Phase II of the Civil Litigation System.
3. To create a family support unit, to keep up with the increasing case load from FSD, and growing demands on staff in domestic violence and family law areas.
4. To expand the use of alternative dispute resolution.
5. To create a plan to implement an imaging system for records storage and retrieval if awarded a technical assistance grant by the State Justice Institute.
6. To automate the exhibit division to more efficiently manage those items taken in by the Court.

276—Stockton Municipal Court

Law & Justice

Sharon Morris, *Clerk Administrator*

Trial Court Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,261,653	$3,057,873	$3,243,097	$3,243,097	$185,224
Services & Supplies	1,565,261	1,655,751	1,647,788	1,647,788	(7,963)
Fixed Assets	2,971	0	37,026	37,026	37,026
Total Expenditure	$4,829,885	$4,713,624	$4,927,911	$4,927,911	$214,287
Intrafund Transfers	0	(20,217)	(21,633)	(21,633)	(1,416)
Total Appropriation	$4,829,885	$4,693,407	$4,906,278	$4,906,278	$212,871
Earned Revenues By Source					
Fines & Forfeitures	$369,275	$380,377	$710,432	$710,432	$330,055
Aid from Other Govt Agencies	2,374,137	2,049,691	1,949,860	1,949,860	(99,831)
Charges for Services	346,289	421,381	322,427	322,427	(98,954)
Miscellaneous	5,231	11,333	13,582	13,582	2,249
Operating Transfers In	0	20,220	82,300	82,300	62,080
Total Revenues	$3,094,932	$2,883,002	$3,078,601	$3,078,601	$195,599
Net County Cost					
Mandated	$1,734,953	$1,810,405	$1,827,677	$1,827,677	$17,272
Allocated Positions	83.0	75.0	75.0	75.0	0.0
Temporary (Full–Time Equivalent)	2.9	5.0	5.0	5.0	0.0
Total Staffing	85.9	80.0	80.0	80.0	0.0

Purpose

The Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances, civil suits involving amounts of $25,000 and under, small claims involving amounts of $5,000 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000.

Major Budget Changes

Salaries & Employee Benefits

➤ $147,715	Negotiated salary and benefit adjustments.
➤ $25,421	Increased cost of early retirement incentive.
➤ ($35,461)	Increased salary savings for unfunded Deputy Clerk II position.

Services & Supplies

➤ ($19,656)	Savings from forms management and automation of legal publications.
➤ ($25,597)	Savings from conclusion of Croci lawsuit.
➤ ($49,679)	Reduction in Data Processing charges.
➤ ($34,151)	Decreased jury fees and mileage payments as a result of only paying sworn jurors.
➤ ($50,000)	Decreased court reporting costs.
➤ $149,750	Increased installment fine collection costs now recorded in this budget.

➤ $8,856	Increased court security costs.
➤ ($18,800)	Decreased interpreter fees.
➤ $8,791	Increased supplies and maintenance cost for Civil/Small Claims Automation.
➤ $14,850	Increased leases for Civil/Small Claims computers.
➤ $3,363	Increase for returned check fees.
➤ $5,356	Increase in postage rates.

Fixed Assets

➤ $35,596	Final Civil/Small Claims payment.
➤ $1,430	Software upgrades.

Revenues

➤ $58,141	Increased fine collections based on actual experience.
➤ ($99,230)	Decrease due to transfer of civil filing fees to State and audit ruling reducing administrative fee on installment fines.
➤ $100,000	Increase in one–time revenue from Amnesty Program.
➤ $179,000	Increase in one–time revenue from trust accounts.
➤ $30,333	Increased transfer from Civil Automation Fund.
➤ $30,334	Increased charges against Small Claims Advisor Fund.
➤ ($99,831)	Reduced State Trial Court Funding, based on 1993–94 actual experience.

Midyear Budget Adjustments

Three significant midyear budget adjustments were made to this budget during 1993–94. First, on August 10, 1993, the Net County Cost was increased by $99,831 to offset a reduction in estimated Trial Court Funding revenues. Second, due to an accounting change, revenues and appropriations were increased by $160,000 to reflect the costs of the Office of Revenue and Recovery in collecting court fines paid in installments. Finally, appropriations and revenues were increased by $80,561 to reflect transfers from the Small Claims Advisory Trust and the Court Automation–Micrographics Trust funds to purchase the Civil/Small Claims Automation.

When these adjustments are considered the recommended 1994–95 Net County Cost of this budget has actually decreased by $82,559.

Work Load Data

	Actual			Est./Act.	Projected
Filings by Category	1990–91	1991–92	1992–93	1993–94	1994–95
Felonies	3,391	3,596	3,525	3,561	3,810
Felony Sentencing	NA	NA	1,398	1,743	1,743
Nontraffic Misdemeanor					
Group A	5,447	6,331	6,627	6,399	7,082
Group B	2,392	2,748	1,708	1,046	1,046
Infractions	1,983	2,903	4,050	2,220	2,838
Traffic Misdemeanor					
Group C	3,430	2,629	2,584	2,393	3,326
Group D	11,594	11,312	11,091	417	500
Infractions	42,814	41,855	45,159	53,826	53,826
Parking	139	171	120	6	0
Small Claims	6,268	6,739	5,329	4,962	4,962
Civil	7,067	7,154	6,513	5,300	5,300
Total Filings	84,525	85,438	88,104	81,873	84,433

Program Discussion

The Stockton Municipal Court has taken the following actions to meet its recommended Net County Cost allocation:

Jury Fees/Mileage

The Court will only pay sworn jurors. This will result in a savings of $35,151. No reduction in services will occur as a result of this action.

Office of Revenue and Recovery Administrative Fees

The decision on how much the Office of Revenue and Recovery will charge the Court is unclear at this time. The Court has based this figure on this year's estimated referrals at a cost of $25 each. Should the cost be higher or the number of referrals increase, this $10,250 savings will not occur.

Court Reporters–Per Diem

Presently court reporters are hired according to the number of preliminary hearings set. In addition a court reporter is hired for the afternoon arraignment calendar.

The Court has found, after studying the use of court reporters, that often one of the reporters could have reported the afternoon arraignment calendar. The Court anticipates that it will be able to save one court reporter per diem a day, or $24,000 annually.

"Three Strikes" legislation may prevent this cost savings procedure from being implemented.

Court Reporter–Transcription Costs

The Court has reduced its appropriation by $26,000 to reflect actual expenditures in 1993–94. The Court has not yet experienced an increase in transcription costs; however, the impact of "Three Strikes" legislation is unknown. The Court believes that its transcript costs for these cases may possibly double.

Interpreters Per Diem

The Court will coordinate its calendars that require interpreters to reduce the number of interpreters used, saving an estimated $18,800 from 1993–94 budgeted levels.

Amnesty Program

In 1991–92 the Courts conducted an Amnesty Program. At that time there was $8.8 million in uncollected fines for Stockton Municipal Court of which approximately $88,000 was recovered. The State has liberalized the guidelines to qualify for amnesty and now fines six months or older qualify. As of March 31, there was $6.6 million in uncollected Stockton Municipal Court fines at the Office of Revenue and Recovery. In the new amnesty program, the Court intends to conduct an extensive advertising campaign and anticipates recovering $100,000.

Trust Accounts

There is over $200,000 in the Stockton Municipal Court trust accounts. After taking a random sampling of cases it was estimated that 85–90%, or $179,000, could be recovered by the Court. The accounts consist primarily of partial fine payments on cases that have not been closed.

Civil/Small Claims Automation

On February 1, 1994, the Board of Supervisors approved Phase Two of the Civil/Small Claims Automation program. This agreement stated, in part, that the County Administrator would recommend transfers from the Civil Automation Fund and Small Claims Advisor Fund for the final payment of the contractor and any system maintenance payments in the 1994–95 budget. The County Administrator recommends that the costs of maintaining the system be paid from these funds and recommends that $60,667 of revenue be estimated in the 1994–95 budget.

It should be noted that $279,000 of the estimated revenue in this budget is one–time only. Depending upon the final Trial Court Funding relationship between the State and the County, it may be necessary for the Court to address a sizeable revenue shortfall in 1995–96.

1993–94 Accomplishments

1. Completed Phase Two of Civil/Small Claims Automation Plan.
2. Posted open positions to existing staff before filling to enable further cross–training.
3. Continued felony sentencing saving jail space and court continuance time.
4. Implemented an attendantless operator system and maintained office hours.

1994–95 Objectives

1. To complete Phase Three of Civil/Small Claims Automation.
2. To begin Phase One of legal publication automation.
3. To maintain current levels of public service.
4. To automate telephone information system.
5. To continue cross–training.

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Law & Justice

Glenda Gordon, *Clerk Administrator*

Trial Court Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$757,338	$744,382	$801,948	$801,948	$57,566
Services & Supplies	397,927	446,625	475,073	475,073	28,448
Fixed Assets	1,555	1,895	431	431	(1,464)
Total Appropriations	$1,156,820	$1,192,902	$1,277,452	$1,277,452	$84,550
Earned Revenues By Source					
Fines & Forfeitures	$207,374	$217,444	$286,100	$286,100	$68,656
Aid from Other Govt Agencies	678,324	512,423	487,465	487,465	(24,958)
Charges for Services	83,824	90,000	140,000	140,000	50,000
Operating Transfers In	0	0	5,058	5,058	5,058
Total Revenues	$969,522	$819,867	$918,623	$918,623	$98,756
Net County Cost					
Mandated	$187,298	$373,035	$358,829	$358,829	($14,206)
Allocated Positions	17.0	17.0	17.0	17.0	0.0
Temporary (Full-Time Equivalent)	3.8	3.8	3.8	3.8	0.0
Total Staffing	20.8	20.8	20.8	20.8	0.0

Purpose

The Lodi Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances, civil suits involving amounts under $25,000, small claims involving amounts of $2,500 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000.

Major Budget Changes

Salaries & Employee Benefits

➤ $18,294	Decreased salary savings.
➤ $39,272	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $4,627	Increase for Civil/Small Claims automation.
➤ ($14,190)	Decreased Data Processing direct charges.
➤ $47,000	Increased costs of collecting installment payments on court fines.
➤ ($5,000)	Eliminate costs for assigned judges, now paid directly by State.

Fixed Assets

➤ $431	Software upgrades for the Civil/Small Claims automation.

Revenues

➤ $16,000	Increased traffic fine revenue based on 1993–94 estimated actuals.
➤ $45,000	Increased traffic fine revenue from amnesty program.
➤ ($24,958)	Decreased State aid for Trial Courts.
➤ $50,000	Increased fee revenue based on 1993–94 estimated actuals.

- $5,058 Increased revenue from the Civil Automation Trust.

Midyear Budget Adjustment

Three midyear adjustments were made in the Lodi Municipal Court budget in 1993–94. First, the operating transfer from the General Fund was increased by $24,958 to make up for decreased State support for the Trial Courts. Second, due to an accounting change, appropriations and estimated revenues were increased by $47,000 to reflect the cost of collecting installment payments on traffic fines. Finally, appropriations and revenues were increased by $2,163 to fund the automation of the Municipal Courts' civil and small claims functions.

When these adjustments are considered, the Net County Cost of this recommended budget has decreased by $39,164 from 1993–94 Approved levels.

Program Discussion

The recommended budget maintains current service levels through increased revenues. This increase results primarily from the Lodi Municipal Court's participation in a Countywide traffic citation amnesty program, which is estimated to bring in $45,000 of additional revenue.

Due to a State Controller's audit, the administrative fee for collections has been reduced from $54 to $35. It is not anticipated that the Lodi Municipal Court will be affected because the $54 charge was per defendant and the $35 fee will be charged on each case. Since there are many multiple case defendants, there should be no revenue loss from the change.

1993–94 Accomplishments

1. Completed automation of bookkeeping.
2. Initiated automation of civil and small claims functions.

1994–95 Objectives

1. To improve personnel morale by providing nonmonetary rewards.
2. To seek money saving ideas from staff.

Work Load Data

	Actual			Est./Act.	Projected
Filing By Category	**1990–91**	**1991–92**	**1992–93**	**1993-94**	**1994–95**
Felony	393	511	601	626	650
Non–Traffic Misdemeanor					
Group A	1,446	1,336	1,580	1,762	1,962
Group B	233	122	100	208	350
Infractions	201	207	153	220	290
Traffic Misdemeanor					
Group C	1,053	1,777	1,063	1,260	1,460
Group D	3,322	3,955	3,203	408	480
Infractions	19,397	18,402	15,931	16,648	17,448
Parking	7,829	5,742	0	0	0
Small Claims	1,290	1,455	1,500	1,248	1,450
Civil	1,370	1,363	1,293	1,300	1,330
Total Filings	36,534	34,870	25,424	23,680	25,420

278—Manteca–Ripon–Escalon–Tracy Municipal Court

Law & Justice

Rosa Junqueiro, *Clerk Administrator*

Trial Court Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,444,692	$1,313,827	$1,325,589	$1,325,589	$11,762
Services & Supplies	638,230	722,105	789,596	789,596	67,491
Fixed Assets	9,811	0	4,047	4,047	4,047
Total Appropriations	$2,092,733	$2,035,932	$2,119,232	$2,119,232	$83,300
Earned Revenues By Source					
Fines & Forfeitures	$292,402	$310,337	$416,828	$416,828	$106,491
Aid from Other Govt Agencies	1,017,486	1,024,846	974,930	974,930	(49,916)
Charges for Services	156,401	180,311	171,500	171,500	(8,811)
Operating Transfers In	0	0	15,059	15,059	15,059
Total Revenues	$1,466,289	$1,515,494	$1,578,317	$1,578,317	$62,823
Net County Cost					
Mandated	$626,444	$520,438	$540,915	$540,915	$20,477
Allocated Positions	35.0	29.0	29.0	29.0	0.0
Temporary (Full–Time Equivalent)	2.6	0.0	1.9	1.9	1.9
Total Staffing	37.6	29.0	30.9	30.9	1.9

Purpose

The Manteca–Ripon–Escalon–Tracy Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances; civil suits involving amounts of $25,000 and under; small claims involving amounts of $5,000 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000 and non–capital offense felony matters.

Major Budget Changes

Salaries & Employee Benefits

➤ $28,100	Increased extra–help.
➤ $16,169	Increased retirement reduction incentive payment.
➤ $26,107	Deletion of salary savings.
➤ ($126,067)	Deletion of Deputy Clerk Administrator positions due to retirement during 1993–94.
➤ $67,453	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $26,863	Increase in various Services and Supplies accounts.
➤ ($37,084)	Decreased Data Processing direct charges.
➤ $13,333	Increased court reporting transcription and per diem costs.
➤ $59,000	Increased costs for collection services.

Fixed Assets

➤ $4,047	Purchase of Civil/Small Claims automation equipment.

Revenues

➤ $110,000	Increased fine revenue due to proposed traffic citation amnesty program.
➤ ($49,916)	Reduced State Trial Court Funding.
➤ ($8,811)	Reduced State court fees.
➤ $15,059	Increased operating transfer from Civil and Small Claims Trust funds.

Midyear Budget Adjustments

Three significant midyear budget adjustments were made to this budget during 1993–94. First, on August 10, 1993, the Net County Cost was increased by $50,016 to offset a reduction in estimated Trial Court Funding revenues. Second, due to an accounting change, revenues and appropriations were increased by $59,000 to reflect the costs of the Office of Revenue and Recovery in collecting court fines paid in installments. Finally, appropriations and revenues were increased by $5,480 to reflect transfers from the Small Claims Advisory Trust and the Court Automation–Micrographics Trust funds to purchase the Civil/Small Claims automation.

When these adjustments are considered, the recommended Net County Cost has actually declined by $29,539 from 1993–94.

Program Discussion

The 1994–95 budgets for the Manteca–Ripon–Escalon and Tracy Courts have been combined due to the consolidation of the administration of both departments. This consolidation will generate approximately $52,000 in savings.

However, this combined budget faces revenue shortfalls ($50,000), early retirement payoffs ($28,000), and deletion of salary savings ($27,000). To compensate for this shortage, this Department will proceed with a traffic amnesty program during 1994–95. In 1991–92 the MRET Court's traffic amnesty programs collected approximately $120,000. A conservative estimate of $110,000 is projected for 1994–95.

Contrary to the program discussion of the 1993–94 budget, misdemeanor and felony cases continued to be filed, prosecuted and disposed of, at both departments. With current trends, a 16% increase in felony and misdemeanor filings for 1994–95 is anticipated.

Work Load Data

	Actual			Est./Act.	Projected
Filings by Category	1990–91	1991–92	1992–93	1993–94	1994–95
Felony	412	484	923	1,262	1,600
Non–Traffic Misdemeanors					
Group A	1,059	1,285	1,765	1,896	2,040
Group B	109	117	471	274	375
Infractions	1,525	1,776	2,268	1,332	1,450
Traffic Misdemeanors					
Group C	884	690	1,057	1,090	1,150
Group D	2,667	3,002	4,439	964	1,050
Infractions	13,364	12,462	28,120	31,314	34,053
Parking	506	348	1,172	299	0
Small Claims	1,451	1,547	2,179	2,009	2,095
Civil	1,305	1,218	2,148	2,177	2,325
Total Filings	23,282	22,929	44,542	42,617	46,138

278—Manteca–Ripon–Escalon–Tracy Municipal Court

Law & Justice

1993–94 Accomplishments

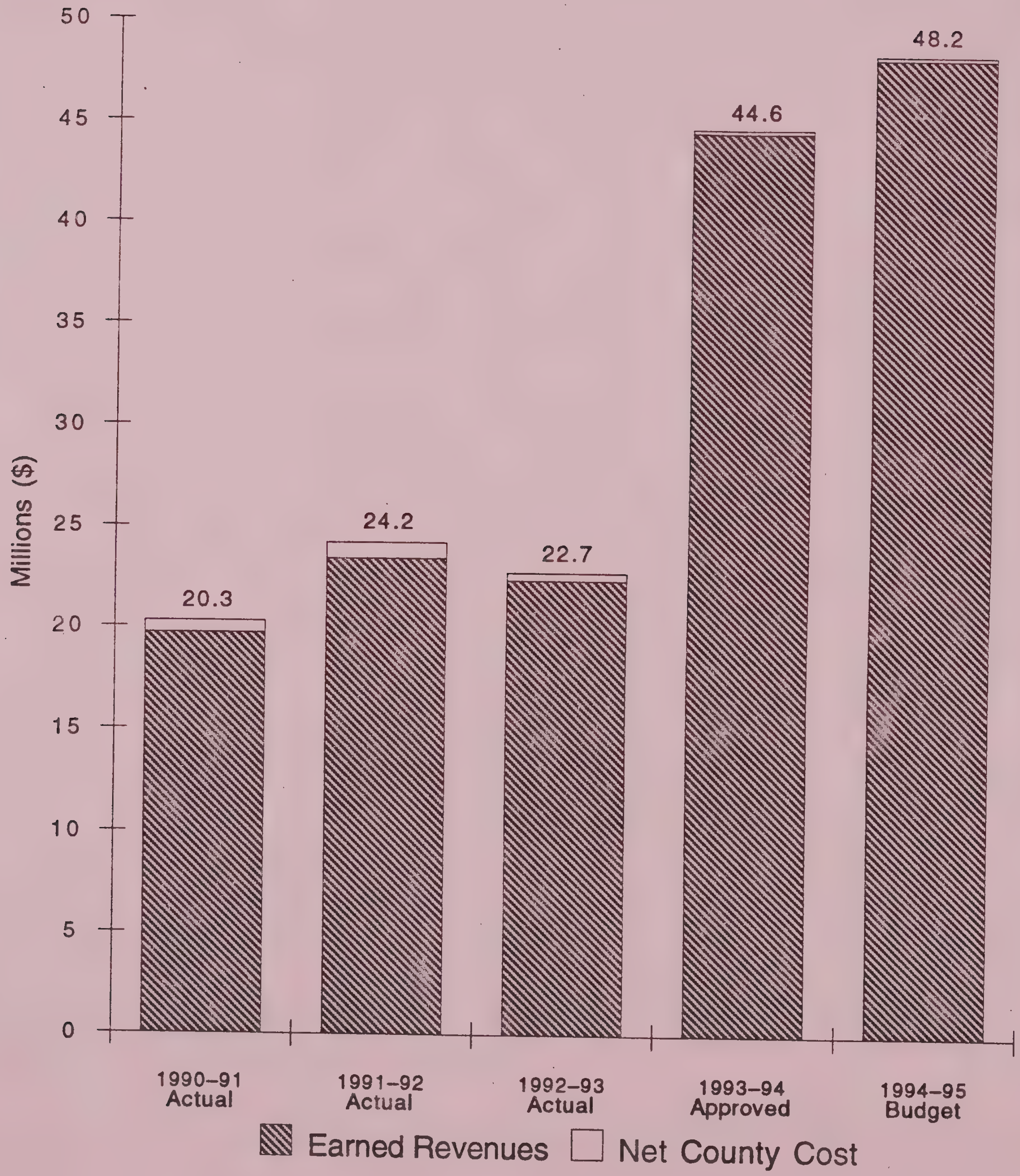
1. Did not renovate property due to lack of funding.
2. Contracted with Automated Government Systems to install Civil/Small Claims automation project.
3. Automated approximately 70% of all accounts.
4. Held weekly meetings for staff to share information, voice concerns, and foster communication.
5. Consolidated the administration of the Manteca–Ripon–Escalon and Tracy Municipal Courts.

1994–95 Objectives

1. To complete installation and training for Civil/Small Claims automation project.
2. To hold monthly meetings to include both departments of the MRET Court.
3. To standardize all policies, forms, and procedures for both departments.
4. To hold monthly meetings with judicial and administrative staff.

Roads & Facilities

Roads & Facilities
Change In Program Expenditures



Roads & Facilities Appropriations

	Page Number	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Public Works					
30101 Administration	E–4	$2,479,615	$2,565,540	$2,565,540	$85,925
30103 Engineering	E–5	2,084,799	2,538,235	2,538,235	453,436
30104 Equipment Maintenance	E–8	1,238,557	1,185,082	1,185,082	(53,475)
30105 Road Maintenance	E–10	6,358,275	6,594,551	6,594,551	236,276
30106 Construction	E–12	15,805,105	17,409,471	17,409,471	1,604,366
30108 Development Services	E–15	1,559,962	1,472,906	1,472,906	(87,056)
30400 Flood Control & Water Conservation	E–17	350,832	368,948	368,948	18,116
Road Districts					
31300 Road District 1	E–19	1,105,840	741,720	741,720	(364,120)
31400 Road District 2	E–19	598,171	713,107	713,107	114,936
31500 Road District 3	E–19	3,042,740	3,242,723	3,242,723	199,983
31600 Road District 4	E–19	1,934,677	1,191,191	1,191,191	(743,486)
31700 Road District 5	E–19	1,879,011	2,215,008	2,215,008	335,997
30200 Road & Airport Contributions	E–23	246,000	229,888	229,888	(16,112)
39200 Special Aviation	E–28	20,000	0	0	(20,000)
39500 Transportation Coordination	E–20	3,548,837	5,180,393	5,180,393	1,631,556
39900 Community Infrastructure Program	E–29	1,088,383	1,088,074	1,088,074	(309)
Airport Enterprise Fund	E–24	1,290,384	1,485,949	1,485,949	195,565
Total — Roads & Facilities		**$44,631,188**	**$48,222,786**	**$48,222,786**	**$3,591,598**

Summary
All Public Works Budgets

Henry Hirata, *Public Works Director*

	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$13,620,524	$14,503,013	$15,240,919	$15,240,919	$737,906
Services & Supplies	12,778,916	34,302,738	36,703,366	36,703,366	2,400,628
Other Charges	3,434,555	3,869,824	4,614,479	4,614,479	744,655
Fixed Assets	2,691,543	1,351,801	3,625,556	3,625,556	2,273,755
Total Expenditures	$32,525,538	$54,027,376	$60,184,320	$60,184,320	$6,156,944
Intrafund Transfers	(561,397)	(37,100)	(532,884)	(532,884)	(495,784)
Total Appropriations	$31,964,141	$53,990,276	$59,651,436	$59,651,436	$5,661,160
Earned Revenues By Source					
Taxes	$6,725,858	$7,886,872	$6,799,500	$6,799,500	($1,087,372)
Fines & Forfeitures	5,089	0	0	0	0
Interest & Rents	668,404	579,800	517,800	517,800	(62,000)
Aid from Other Govt Agencies	9,076,103	24,850,784	24,065,418	24,065,418	(785,366)
Charges for Services	12,205,395	14,720,068	15,713,588	15,713,588	993,520
Miscellaneous Revenues	1,860,984	1,896,600	971,255	971,255	(925,345)
Fund Balance	984,692	3,874,457	11,412,195	11,412,195	7,537,738
Total Revenues	$31,526,525	$53,808,581	$59,479,756	$59,479,756	$5,671,175
Net County Cost					
Mandated	$277,913	$116,695	$115,130	$115,130	($1,565)
Support	29899	0	0	0	0
Discretionary	129,804	65,000	56,550	56,550	(8,450)
Total Net County Cost	$437,616	$181,695	$171,680	$171,680	($10,015)
Allocated Positions	345.0	337.0	333.0	333.0	(4.0)
Temporary (Full–Time Equivalent)	17.5	16.4	15.7	15.7	(0.7)
Total Staffing	362.5	353.4	348.7	348.7	(4.7)

This is a summary of 19 budgets administered by the Director of Public Works. They include:

160	Surveyor
241	Flood Channel Maintenance
30101	PW–Administration
30103	PW–Engineering
30104	PW–Equipment Maintenance
30105	PW–Road Maintenance
30106	PW–Construction
30108	PW–Development Services
304	Flood Control–Engineering
313	Road District 1
314	Road District 2
315	Road District 3
316	Road District 4
317	Road District 5
395	Transportation Coordination
408	Utility Districts
	Solid Waste Closure Enterprise Fund
	Solid Waste Enterprise Fund
	Motor Pool ISF

Summary
Public Works – Road Fund

Henry Hirata, *Public Works Director*

Road Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$8,884,383	$9,489,221	$9,911,571	$9,911,571	$422,350
Services & Supplies	7,177,595	19,693,191	21,448,814	21,448,814	1,755,623
Other Charges	7,000	7,000	7,000	7,000	0
Fixed Assets	502,174	336,901	398,400	398,400	61,499
Total Expenditures	$16,571,152	$29,526,313	$31,765,785	$31,765,785	$2,239,472
Earned Revenues By Source					
Taxes	$3,146,648	$4,845,555	$3,757,300	$3,757,300	($1,088,255)
Fines & Forfeitures	5,089	0	0	0	0
Interest & Rents	146,180	100,000	150,000	150,000	50,000
Aid from Other Govt Agencies	8,534,677	19,772,100	18,953,600	18,953,600	(818,500)
Charges for Services	2,609,902	3,591,600	3,547,600	3,547,600	(44,000)
Miscellaneous Revenues	726,276	765,300	683,300	683,300	(82,000)
Fund Balance	1,272,576	386,758	4,617,435	4,617,435	4,230,677
Total Revenues	$16,441,348	$29,461,313	$31,709,235	$31,709,235	$2,247,922
Net County Cost					
Discretionary	$129,804	$65,000	$56,550	$56,550	($8,450)
Allocated Positions	215.0	209.0	205.0	205.0	(4.0)
Temporary (Full–Time Equivalent)	10.1	7.9	9.0	9.0	1.1
Total Staffing	225.1	216.9	214.0	214.0	(2.9)

Major Budget Changes

The following section includes a detailed review, by budget, of the 1994–95 appropriations for each division within the Public Works Road Fund Department.

Revenues

➤ $4,230,677	Additional fund balance.
➤ ($1,105,400)	Reduced federal funding.
➤ ($906,255)	Decreased Measure K funding.
➤ $320,700	Increased traffic fee program.
➤ $237,700	Additional State construction funds.
➤ ($182,000)	Reduced gas tax revenue
➤ ($104,900)	Decreased special district services
➤ ($79,800)	Reduced interfund transfer.
➤ $70,000	Increased new community services
➤ ($66,000)	Decreased facility planning.

Net County Cost

➤ ($8,450)	Reduced reimbursement from the General Fund.

30101—Public Works – Administration

Roads & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,482,491	$1,491,583	$1,556,424	$1,556,424	$64,841
Services & Supplies	982,644	983,032	945,166	945,166	(37,866)
Fixed Assets	41,686	5,000	63,950	63,950	58,950
Total Appropriations	$2,506,821	$2,479,615	$2,565,540	$2,565,540	$85,925
Earned Revenues By Source		*See Public Works – Road Fund Summary Page*			
Allocated Positions	34.0	33.0	33.0	33.0	0.0
Temporary (Full–Time Equivalent)	1.7	1.7	2.1	2.1	0.4
Total Staffing	35.7	34.7	35.1	35.1	0.4

Purpose

The Department of Public Works is charged with the responsibility to plan, design, construct, operate, and maintain the public roads, bridges, water, wastewater, drainage, public transportation, and solid waste systems of the County. The overall mission is to protect the health and welfare of the public and the County's financial investments.

Major Budget Changes

Salaries & Employee Benefits

➤ $56,872	Normal salary and benefit adjustments.
➤ $7,969	Increase in extra–help.

Services & Supplies

➤ ($120,859)	Decrease in allocated costs.
➤ $77,719	Increase in Casualty Insurance.
➤ $23,900	Increased professional services.
➤ ($14,700)	Decrease in general office expense.
➤ ($7,635)	Decreased Workers' Compensation.
➤ $7,000	Increase in equipment maintenance.
➤ ($4,838)	Decreased data processing costs.

Fixed Assets

➤ $58,100	Computer equipment.
➤ $4,900	Computer software.
➤ $950	Office equipment.

Program Discussion

The Administration budget provides support services to all functional areas of the Public Works Department. Support services include management, clerical, fiscal, data processing, records management, systems development, supplies procurement, and payment.

The Department continues to deal with increasing demands for service as well as the obligations of federal and State mandates. Certain revenues are not keeping pace with the new demands. Other resources are actually decreasing.

In 1993–94, 18 positions were eliminated from various Department budgets. Currently, vacant positions are not being filled as reductions in levels of service are being evaluated.

1993–94 Accomplishments

See specific Public Works budgets.

1994–95 Objectives

See specific Public Works budgets.

30103—Public Works – Engineering

Roads & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,708,396	$1,890,378	$1,948,600	$1,948,600	$58,222
Services & Supplies	161,125	183,621	519,635	519,635	336,014
Fixed Assets	6,850	10,800	70,000	70,000	59,200
Total Appropriations	$1,876,371	$2,084,799	$2,538,235	$2,538,235	$453,436
Earned Revenues By Source		*See Public Works – Road Fund Summary Page*			
Allocated Positions	38.0	37.0	35.0	35.0	(2.0)
Temporary (Full–Time Equivalent)	1.5	0.4	0.8	0.8	0.4
Total Staffing	39.5	37.4	35.8	35.8	(1.6)

Purpose

Engineering provides services related to the planning, design, and inspection of construction projects which make up the County's solid waste, transportation, and utility infrastructure systems. Engineering studies recommend traffic safety and operational considerations, development requirements, and facilities planning.

While levels of service are discretionary, the Streets and Highways Code and the Government Code provide mandates for keeping roads and bridges open. In addition, State and federal programs establish standards and procedures for participation.

Major Budget Changes

Salaries & Employee Benefits

➤ $125,572	Normal salary and benefit adjustments.
➤ ($107,301)	Staff reductions.
➤ $24,250	Increased overtime.
➤ $10,860	Increase in extra–help.

Services & Supplies

➤ $350,000	Increased professional services.
➤ ($18,080)	Decrease in Workers' Compensation.
➤ $6,000	Increased motor pool costs.
➤ ($3,448)	Decreased data processing charges.

Fixed Assets

➤ $66,700	Computer equipment.
➤ $3,000	Line locator.
➤ $300	Computer cabinet.

Program Discussion

State and federal transportation mandates coupled with the impacts of deferred maintenance result in significant challenges for County transportation systems. Many mandates burden local agencies without providing resources for their successful implementation.

Deferred maintenance for roadway, bridge, and safety projects in San Joaquin County is estimated to be $92 million in 1994. It is projected to increase at the rate of $12 million per year. Tasks have been identified to address these maintenance needs and to reduce their rate of growth.

Programs

Intermodal Surface Transportation Efficiency Act

In December 1991, the Federal Intermodal Surface Transportation Efficiency Act (ISTEA) authorized funding for highways and mass transportation over a six–year period. Construction programs for federal highway systems have been dramatically restructured.

ISTEA designated a National Highway System and gives local governments flexibility in planning, developing, and allocating funding for local transportation programs. It replaced the traditional categorical programs with the new Surface Transportation Program (STP). ISTEA also increased funding for the Federal Highway Bridge Replacement and Rehabilitation program (FHBRR).

STP funds may be used for roads, bridges, transit capital, bicycle programs, and car pool projects. Total funding for the STP is $23.9 billion over the next six years. Project planning and selection will be coordinated through the Council of Governments (COG) in cooperation with local agencies, transit operators, and the State.

The realignment of these programs was accompanied by extensive mandates, including the implementation of several *transportation management systems:*

- Bridge Management System
- Congestion Management System
- Highway Safety Management System
- Intermodal Transportation Management System
- Pavement Management System

Measure K Program

Measure K funds transportation system improvements through a sales tax applied over a 20–year period. A Strategic Plan has been developed to establish project eligibility, priorities, and a seven–year improvement program. Measure K supports the Congestion Relief Program as well as the Local Street Repair Program, which funds major County road resurfacing projects.

Congestion relief is funded by 25% of the Measure K revenue. This allocation is for identified regional capacity improvement projects. These projects reduce congestion by adding lanes to roadways and may also include such items as traffic signals. These projects require extensive planning including the development of specific street plans and corridor studies.

Congestion Management Program

The State mandated Congestion Management Program (CMP) requires coordination of land use, air quality, and transportation planning. It is linked to gasoline–tax revenues from Prop 111. Failure to comply with CMP requirements jeopardizes the County's share of these revenues, $2.6 million for 1994–95.

CMP efforts are coordinated by a designated Congestion Management Agency (CMA). The COG has been designated as the CMA for San Joaquin County. The annual monitoring process involves measuring traffic impacts against the CMP standards. When a designated roadway falls below the standards, the local agency must prepare a deficiency plan that identifies actions to bring the level of service back into compliance. Transit performance standards are included, which encourage mass–transit as a viable commute alternative. Included in the CMP is a seven–year Capital Improvement Program for project implementation.

Traffic Impact Mitigation Fee Program

Engineering staff will continue to cooperate with the COG to study a regional traffic impact mitigation program, as set forth in Measure K. This program would mitigate the impact of each development upon the regional system, regardless of size or type of project, rather than addressing only the impacts of large general plan amendments.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Projects Designed & Constructed	31	24	30	30	39
Engineering Studies	256	328	246	250	250
Permits Inspected	770	492	508	475	525
Subdivisions Inspected	25	26	20	20	25
Bridges Inspected	85	85	85	40	40

New Community Review Process

The County General Plan includes three new or expanded communities. Staff involvement in these proposals will focus on Master Plans for facilities, Public Financing Plans, and Specific Plans for land–use.

Community Development Block Grant Program

Community Development Block Grant funds are provided for projects which serve low– and moderate–income communities. County policy gives priority to projects that enhance the economic viability of a particular area, assist in the alleviation or elimination of blighted conditions, and connect to or expand existing systems. Typical engineering projects have included community water systems, sanitary sewer facilities, and storm drainage improvements.

Strategies

To address program issues, the Department has initiated a number of management strategies. These include a computerized pavement management system, corridor studies, specific street plans, and completion for transportation program funding.

Pavement Management System

The computerized Pavement Management System (PMS) identifies pavement management needs for County maintained roads. During 1991–92, staff inventoried the surface condition of this 1,700 mile road network. This information will be updated and used to generate annual and long–term programs for maintenance, resurfacing, and reconstruction. These planning efforts will be integrated into the other transportation programs.

Regional Trip Reduction Ordinance

Engineering staff will participate in the development of a Regional Trip Reduction Ordinance, as mandated by the San Joaquin Valley Air Pollution Control District. This Ordinance will require trained Employee Transportation Coordinators for County employment sites. Coordinators will be responsible for employee commute surveys, alternative mode strategies, and policies and programs to reduce dependence on the single occupancy vehicle.

Accident Records Database – Office of Traffic Safety Grant

Traffic safety is a critical component in the maintenance and development of the County's transportation system. The increasingly competitive nature of transportation funding required advanced planning and data collection in the preparation of grant applications. Programs which include safety criteria require extensive documentation of accident records and related statistics. An accident records database will allow the County to continue to be successful in obtaining competitive funds, such as the Surface Transportation and Federal Safety Programs.

Major Projects

Construction inspection and contract administration services for the Bacon Island Road Bridge will involve a $6.9 million contract. This project represents one of the largest FHBRR construction projects that the County has undertaken.

Construction inspection and contract administration services for the Lovelace Road Transfer Station Expansion involves a contract of over $9 million. This project will involve a variety of improvements in support of expanded County Solid Waste operations.

1993–94 Accomplishments

1. Completed designs and awarded contracts for 20 projects and submitted 2 bridge designs to Caltrans for FHBRR funding.

2. Completed advanced staff training in traffic signal engineering and completed three traffic signal designs.

1994–95 Objectives

1. To complete designs and award contracts for 41 projects and submit 2 bridge designs and 3 barrier rail designs to Caltrans for FHBRR funding.

2. To develop an accident records database sponsored by a grant from the Office of Traffic Safety.

3. To complete the design of six Federal Safety Program projects, for which the County has received over $1 million in grant funds.

4. To provide construction inspection and contract administration services for projects valued at $22 million.

5. To provide planning and engineering for corridor studies and specific street plans for Measure K Congestion Relief Program projects.

30104—Public Works – Equipment Maintenance

Roads & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$554,150	$554,940	$562,005	$562,005	$7,065
Services & Supplies	507,227	677,117	623,077	623,077	(54,040)
Fixed Assets	622	6,500	0	0	(6,500)
Total Appropriations	$1,061,999	$1,238,557	$1,185,082	$1,185,082	($53,475)
Earned Revenues By Source		*See Public Works – Road Fund Summary Page*			
Allocated Positions	12.0	12.0	12.0	12.0	0.0

Purpose

This budget provides for maintenance of heavy equipment used by the Department of Public Works (Road Maintenance, Channel Maintenance, Solid Waste, and Utility Maintenance Divisions) and several other County departments, in compliance with OSHA and State Vehicle Code requirements.

Major Budget Changes

Salaries & Employee Benefits

➤ $13,377	Normal salary adjustments.
➤ ($6,312)	Reclassification of position.
➤ $2,474	Tool allowances.

Services & Supplies

➤ ($45,500)	Decrease in parts and accessories.
➤ ($26,000)	Decrease in sublet repairs.
➤ $22,000	Increase in shipyard repairs.
➤ $11,685	Increase in Workers' Compensation.
➤ ($7,900)	Decrease in maintenance supplies.
➤ ($3,200)	Decrease in professional services.

Program Discussion

Equipment Maintenance activities include servicing, repairing, and rebuilding of various types of specialized County–owned equipment. This includes heavy–duty trucks, refuse disposal equipment, construction equipment, ferry boats, movable bridges, and fire fighting vehicles. County equipment repaired and maintained numbers 218.

California Highway Patrol (CHP) inspections are mandated by the CHP and involve complete safety inspection of 59 units classified by the State Vehicle Code as commercial vehicles. These inspections include brakes, steering, lights, horn, and fifth–wheel condition.

Annual servicing of County equipment includes the complete dismantling of major components on specialized construction equipment. Necessary repairs are accomplished to insure reliability of this equipment during the peak usage season.

Preventative maintenance services include scheduled safety inspections on all heavy–duty trucks. Repairs are accomplished as needed. Service intervals vary from 8,000 miles for gasoline–powered trucks to 10,000 miles for diesel–powered trucks.

Other repair services include all minor and major repairs accomplished on equipment between scheduled maintenance services. This category also includes repairs accomplished at the equipment job–site, preparation of new vehicles for service, and preparation of vehicles for sale.

The Equipment Maintenance Division plans to begin a program of selectively rebuilding pieces of heavy–duty trucks. For 1993–94, two dump trucks have been selected to be rebuilt. The cost savings of rebuilding these units rather than replacing them is estimated at $59,000 per unit.

30104—Public Works – Equipment Maintenance
Roads & Facilities

1993–94 Accomplishments

1. Determined that it was more cost efficient to contract for diesel engine emissions inspections.

2. Provided training for the operation of the hoists and cranes used in the equipment maintenance shop.

1994–95 Objectives

1. To rebuild two dump trucks rather than purchasing replacements.

2. To develop a computerized replacement parts catalog for the County vehicle fleet.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
CHP Inspections	215	175	183	231	200
Annual Services	49	87	91	87	90
Preventative Maintenance Services	172	175	180	165	175
Other Repair Services	2,513	1,698	1,385	1,212	1,300

30105—Public Works – Road Maintenance

Roads & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,186,488	$4,349,170	$4,546,191	$4,546,191	$197,021
Services & Supplies	1,338,021	1,697,304	1,796,410	1,796,410	99,106
Other Charges	7,000	7,000	7,000	7,000	0
Fixed Assets	440,014	304,801	244,950	244,950	(59,851)
Total Appropriations	$5,971,523	$6,358,275	$6,594,551	$6,594,551	$236,276
Earned Revenues By Source	*See Public Works – Road Fund Summary Page*				
Allocated Positions	108.0	104.0	102.0	102.0	(2.0)
Temporary (Full–Time Equivalent)	5.5	4.4	4.4	4.4	0.0
Total Staffing	113.5	108.4	106.4	106.4	(2.0)

Purpose

Road Maintenance provides for the maintenance of County road and bridge systems to protect the safety of the traveling public and to preserve capital investment in the systems.

Major Budget Changes

Salaries & Employee Benefits

➤ $265,705	Normal salary and benefit adjustments.
➤ ($68,684)	Deletion of two positions.

Services & Supplies

➤ $72,404	Increase in Workers' Compensation.
➤ $30,000	Increased professional services for hazardous waste disposal.
➤ $27,600	Increased refuse disposal charges.
➤ ($21,000)	Decreased motor pool expense.

Fixed Assets

➤ $244,950	Road maintenance equipment.

Program Discussion

The cost of materials for routine road maintenance is shared by the Road Fund (25%) and Road Districts (75%), except for herbicides which are funded exclusively by the Road Districts. The following table presents a summary of the estimated net costs of shared materials to the Road Maintenance and Road District budgets for 1994–95:

	Road Fund	Road Districts	Total Cost
Signal Maintenance	$19,800	$60,200	$80,000
Asphalt & Concrete	81,500	244,500	326,000
Rock, Sand & Gravel	3,100	9,250	12,350
Bitumens	3,500	10,600	14,100
Herbicides	0	110,600	110,600
Signs	34,100	104,900	139,000
Paint	98,100	296,700	394,800
Storm Pumps	500	2,200	2,700
Traffic Lights	22,300	67,700	90,000
Total	$262,900	$906,650	$1,169,550

The overall road maintenance effort involves other resources as well. In 1994–95, the Road Districts are programmed to pay $2,086,900 for chip–seal and maintenance reconstruction projects. Of this amount, $340,000 was programmed for 1993–94 projects that were not completed.

30105—Public Works – Road Maintenance

Roads & Facilities

The Public Works Equipment Replacement Program makes funding available for the purchase of Road Maintenance equipment. Recommended fixed asset purchases for 1994–95 represent a decrease of $59,851 from 1993–94 amounts ($304,801 to $244,950).

Equipment	Cost
Chain Saw (3)	$1,050
Wheel Jack	1,000
Locker	200
Jack Hammer (2)	3,000
Filter Crusher	1,200
Pressure Washer	3,500
Dump Truck (3 axle)	75,000
Dump Truck (Patcher) (2)	80,000
Lube Truck	50,000
Sign Truck	30,000
Total	$244,950

1993–94 Accomplishments

1. Reconstructed 16 miles of County roads.
2. Chip–sealed 162 miles of County roads.
3. Completed the biannual night survey of traffic control devices.
4. Started a complete survey of sidewalk conditions.

1994–95 Objectives

1. To reconstruct 12 miles of County roads.
2. To chip–seal 160 miles of County roads.
3. To complete the comprehensive sidewalk survey started in 1993–94.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Road Reconstruction (miles)	12	23	8	16	12
Chip–Sealing (miles)	141	188	178	162	160
Shoulder Weed Control (miles)	1,900	2300	2,100	2,100	2,100
Shoulder Grading (miles)	520	550	500	550	500
Traffic Sign Maintenance (each)	9,500	14,400	12,700	10,600	10,000
Pavement Striping (miles)	1,250	1,500	2,650	1,800	1,800
Pavement Legends (each)	9,500	9,500	10,500	7,800	8,000
Raised Pavement Markers (each)	36,800	87,500	88,000	59,400	60,000
Tree Maintenance (each)	1,400	1,400	1,200	1,000	1,000
Sidewalk Repair (lineal feet)	2,400	2,800	2,800	2,100	2,100

30106—Public Works – Construction

Roads & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$4,020,230	$15,805,105	$17,409,471	$17,409,471	$1,604,366
Total Appropriations	$4,020,230	$15,805,105	$17,409,471	$17,409,471	$1,604,366
Earned Revenues By Source		*See Public Works – Road Fund Summary Page*			

Purpose

The Construction budget provides for the cost of planning, designing, constructing, and maintaining County public roads, bridges, and related facilities. Projects financed exclusively by Road Districts and Traffic Impact Mitigation Fees are not included in this budget.

Program Discussion

Federal and State gas tax, local sales tax, and other funds are available to finance County roadway projects. In 1991, the Federal Intermodal Surface Transportation Efficiency Act (ISTEA) authorized $151 billion for highways and mass transportation for the next six years. The new programs are the Surface Transportation Program (STP) and the Federal Highway Bridge Replacement and Rehabilitation program (FHBRR).

STP provides $23.9 billion over the authorization period. It is a flexible block grant to states that may be used for roads, bridges, transit capital, bicycle programs, and car pool projects. Project planning and selection involves regional coordination by the Council of Governments (COG) in cooperation with local agencies, transit operators, and the State.

FHBRR is continued at an increased authorization of $16.1 billion over the term of the Act. Bridge painting and seismic retrofitting are now eligible project costs. Funds are allocated based on Statewide project priorities. It is anticipated that Caltrans will offer four new bridge replacement or rehabilitation projects to each local agency during the six years of the ISTEA authorization.

Construction Financing Programs

Surface Transportation (STP)–Lifeline

Lifeline funds have been designated as 60% of the STP regional allocation of gas tax revenues. This is intended to maintain prior federal aid highway efforts. Targets were established to minimize deferred maintenance needs on the roadway network. Lifeline projects focus on maintenance of roadway segments which are prioritized by the Pavement Management System. There is an emphasis on geographic equity.

Surface Transportation (STP)–Over Lifeline

The balance of STP funding is competitively allocated to a variety of federal aid transportation projects. An intricate multimodal scoring system was developed to consider maintenance, safety, congestion relief, system expansion, and transportation control measures. Environmental and air quality benefits are used as ranking criteria. The system is intended to prioritize comprehensive programs which address multiple modes of travel and have the highest system–wide benefits. The process will favor urbanized areas with projects that relieve congestion and improve public transportation as well as those having multiple features.

Federal Highway Bridge Replacement (FHBRR)

FHBRR funds are allocated to the State for use on deficient bridges. Caltrans establishes Statewide lists of bridges that are eligible for replacement, rehabilitation, painting, or barrier rail replacement. The lists are based on bridge inspection reports.

Seismic Retrofit Program

The Seismic Retrofit Program was established after the Loma Prieta earthquake of 1989. Funding is provided by the State, FHBRR, and local agencies. Bridges with a substantial seismic risk factor will be retrofitted in order to avoid a total collapse during an earthquake.

Federal Safety (HES)

HES funds can only be used for the reconstruction or alteration of facilities to reduce the number and severity of accidents to motorists. HES funding is provided on a limited Statewide basis to local agencies with qualifying projects. Under ISTEA, 10% of State allocations are to be reserved for safety construction projects.

Federal Railroad Crossing (RR)

RR funds provide improvements at existing railroad–highway crossings. Eligible crossings are recommended for improvement by the California Public Utilities Commission (PUC). The federal portion of the RR program is provided from federal gas tax monies and is available on a Statewide "first–come, first–served" basis to local agencies with qualifying projects.

Proposition 111 – State Gas Tax

Proposition 111 increased local gas tax subventions with its passage in June 1990. Proposition 111 provided for a five cent per gallon increase in the State gas tax in 1990, with annual increases of one cent per gallon for each of the following four years. To receive these funds, the County must meet Maintenance of Effort and Congestion Management Program (CMP) requirements. Twenty percent of these revenues are allocated to the Roadway Operational Congestion and Safety Improvement Program. The balance is dedicated to the Major Roadway Resurfacing Program.

Measure K – Local Sales Tax

Measure K was approved by the voters of San Joaquin County in November 1990. It provided a one–half of 1% increase in retail sales taxes for transportation purposes, effective April 1, 1991. Maintenance of Effort, Local Traffic Impact Mitigation, and Growth Management requirements must be met to receive these funds. This budget addresses two elements of Measure K, the Congestion Relief Program, and the Local Street Repair Program.

Congestion Relief Program

Twenty–five percent of the revenue generated under Measure K is to be allocated to regional capacity improvement projects. These projects reduce congestion by adding additional lanes to roadways and may also include such items as traffic signals and local channelization improvements. The comprehensive nature of these projects requires extensive advanced planning and corridor studies, including the development of specific street plans.

Local Street Repair Program

Local Street Repair funds are used as local matching funds for federal aid projects and resurfacing of major County roads, and local road maintenance programs.

State–Local Transportation Partnership (SLTPP)

SLTPP was established with the passage of Proposition 111 in June 1990. The ten–year program provides for annual State appropriations to match locally funded projects. The State compiles an annual listing of eligible local projects and then determines actual State participation in the cost of each project.

Other Revenues

Other revenues include contributions by other agencies, as their share of joint projects, and local gas–tax revenues. Such funds are designated for specific road projects, in combination with Road District, State, or federal funds. Funds are received after a project has been approved and the work has been completed. Periodic payments may be made by the funding agency as the work progresses.

1993–94 Accomplishments

Projects Constructed – $3,750,600

Road Resurfacing and Reconstruction

Jack Tone Road (State Route 26 to Eight Mile)	$480,800
Delaware–Telegraph & Alpine (Alpine to Mission & Rainier to Kirk)	328,700
Lower Sacramento Road (Mettler to Eight Mile)	212,000
McKinley Avenue (Woodward to Yosemite)	212,000
Copperopolis Road (Alpine to Jack Tone)	272,700
Hildreth Lane (99 Frontage to Alhambra)	140,000
Alpine Road (Copperopolis to State Route 26)	270,000
Williamsburg Place (Benjamin Holt to Swain)	53,000
Cherokee Road (Alpine to Lagoria)	230,000
Comstock Road (State Route 88 to Jack Tone)	275,000
Road	**$2,474,200**

Bridge Replacement and Rehabilitation

Live Oak Road Bridge (Pixley Creek)	$151,800
Elliott Road Bridge (Mokelumne River So. Overflow)	262,800
Lilac Street Bridge (WID Canal)	204,500
Bridge	$619,100

Other Construction

Main Street & Oro Ave Signal Modification	$105,900
West Lane Median Barrier (Armstrong to Eight Mile)	306,000
Minor Structure Improvements 1993	245,400
Other	$657,300

Contracts Awarded – $6,922,000

Bridge Replacement and Rehabilitation

Bacon Island Road Bridge (Middle River)	$6,922,000
Total	$6,922,000

Projects Under Design – $900,000

Road Resurfacing and Reconstruction

Davis Road Widening (Woodbridge to Turner)	$320,000
French Camp Rd Resurfacing & Signalization	275,000
Road	$595,000

Other Construction

Peltier Road Bridge Seismic Retrofit	$85,000
Airport Way & French Camp Road Signal	220,000
Other	$305,000

Projects Under Design – $2,685,000

Road Resurfacing and Reconstruction

Roberts Road (State Route 4 to Howard)	$300,000
Copperopolis Road (Jack Tone east 1.25 miles)	165,000
Filbert Street Reconstruction (Roosevelt to Waterloo)	650,000
Mariposa Road (Austin to Gawne)	710,000
Road	$1,825,000

Bridge Replacement and Rehabilitation

Thornton Road Bridge	$385,000
Lower Sacramento Road Bridge	475,000
Bridge	$860,000

1994–95 Objectives

The following programs, listed by funding source, will fund construction activities during 1994–95.

	1993–94 Recommend
Federal Programs	
Surface Transportation	$3,330,000
Safety Improvement	924,000
Bridge Replacement & Rehab	7,850,000
Federal Subtotal	$12,104,000
Proposition 111	
Congestion & Safety	$400,000
Measure K	
Local Street Repair	$3,398,000
Other Programs	
Major Resurfacing Projects	$1,490,871
Transportation Plans	16,600
Other Subtotal	$1,507,471
1994–95 Construction Total	$17,409,471

30108—Public Works – Development Services

Roads & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$952,858	$1,203,150	$1,298,351	$1,298,351	$95,201
Services & Supplies	168,348	347,012	155,055	155,055	(191,957)
Fixed Assets	13,002	9,800	19,500	19,500	9,700
Total Appropriations	$1,134,208	$1,559,962	$1,472,906	$1,472,906	($87,056)
Earned Revenues By Source	*See Public Works – Road Fund Summary Page*				
Allocated Positions	23.0	23.0	23.0	23.0	0.0
Temporary (Full–Time Equivalent)	1.4	1.4	1.7	1.7	0.3
Total Staffing	24.4	24.4	24.7	24.7	0.3

Purpose

Development Services provides review of private development projects; plan–checking for new subdivisions; permits for construction within County rights–of–way; staff support to the Planning Commission; administration of public works trust funds; administration of road and subdivision ordinances; assessment district segregations; administration of traffic impact mitigation fees, master plans, specific road plans and areas of benefit; and preparation of long–range planning studies.

Major Budget Changes

Salaries & Employee Benefits

➤ $80,324	Normal salary and benefit adjustments.
➤ $7,877	Increase in extra–help.
➤ $7,000	Overtime expense.

Services & Supplies

➤ ($200,000)	Reduction in drainage program.
➤ $19,000	Increase in professional services.
➤ ($11,478)	Decrease in Workers' Compensation.

Fixed Assets

➤ $18,700	Computer equipment.
➤ $800	Office equipment.

Program Discussion

Development Services incorporates the operations of the Public Services, Public Facilities, and Real Property/Environmental Divisions.

Public Services

During 1994–95, the Public Services Division will, in addition to its regular activities, computerize the issuance of encroachment and transportation permits, prepare written procedures for major functions, and update the underground utilities maps. The underground utilities maps show the location of water, sanitary sewer, and storm drain systems. It is anticipated that there will be a slight increase in revenues as a result of increases in private development projects.

Public Facilities

In 1994–95, the work load of the Public Facilities Division will be impacted by preparation of applications for the National Pollutant Discharge Elimination System (NPDES) program. The Board of Supervisors established a NPDES program for the urban area adjacent to the City of Stockton. In addition, the Division will continue to administer the Traffic and Water Impact Fee programs and projects funded by the Community Development Block Grant Program. The review of plans for the Mountain House community could also continue to impact the Division.

Real Property/Environmental Services

The Real Property/Environmental Division works as a support unit within the Department of Public Works and performs real estate related tasks for other County departments. Property appraisals are performed for new subdivisions, single family residences, partial acquisitions, and easements for planning, design, and budgeting purposes.

There continues to be an increase in public concern over the effects of both private and public projects on the environment. Review, response, and drafting of environmental documents for Public Works projects are provided by the Real Property/Environmental Division.

1993–94 Accomplishments

1. Established National Pollutant Discharge Elimination System (NPDES) program for urban area adjacent to the City of Stockton.
2. Deferred work on parcel information data base.
3. Completed a second group of Countywide Public Works Standards in concert with all cities.
4. Completed fixed asset inventory for special districts.
5. Prepared list of categorically exempt projects to expedite CEQA review of projects.

1994–95 Objectives

1. To computerize the issuance of permits and the access of real property information.
2. To initiate the updating of the underground utilities maps.
3. To continue to work with cities to unify certain public works standards.
4. To revise the Master Storm Drainage Plan and the Traffic Impact Mitigation Fee program based on latest General Plan land uses.
5. To prepare applications for the NPDES program.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Community Development Referral Reviews	392	440	413	300	350
Subdivision Plan Review	8	12	6	6	7
Transportation Permits	500	620	622	650	700
Encroachment Permits	609	550	507	500	550
Utility System Evaluations	18	20	27	35	40
Business License Reviews	297	180	0	0	0
Plot Plans	1,281	1,250	1,185	1,300	1,400
Environment Referrals	108	100	130	75	120
Appraisals	35	15	15	15	18
Abandonments	7	7	5	5	5
Underground Utility Reviews	0	1	1	1	2
Facility Plan Reviews	0	2	2	3	3
Transportation Impact Studies	1	1	4	10	7

304—Flood Control & Water Conservation

Roads & Facilities

Henry Hirata, *Public Works Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$318,028	$350,570	$368,555	$368,555	$17,985
Services & Supplies	211	262	393	393	131
Total Appropriations	$318,239	$350,832	$368,948	$368,948	$18,116
Earned Revenues By Source					
Charges for Services	$310,388	$350,832	$368,948	$368,948	$18,116
Total Revenues	$310,388	$350,832	$368,948	$368,948	$18,116
Net County Cost					
Support	$7,851	$0	$0	$0	$0
Allocated Positions	6.0	6.0	6.0	6.0	0.0

Purpose

Provides engineering and planning services to the Water Resources Coordination program and to the Flood Control and Water Conservation District. The District may establish zones for prevention of floods, control of flood and storm waters, and special studies and investigations. Flood Control Zone No. 9 was established in 1961 to consolidate channel and levee maintenance. Flood Control Zone No. 10 was established in 1976 to provide additional channel and levee maintenance. Water Investigation Zone No. 2 was established in 1990 to provide water resources coordination.

Major Budget Changes

Salaries & Employee Benefits

➤ $19,684	Negotiated salary and benefit adjustments.
➤ ($1,699)	Reduced overtime.

Program Discussion

In 1994–95, the Water Resources and Flood Control Division will continue to develop and manage programs that provide water supply and flood control for the citizens of San Joaquin County.

Water Resources

Water resources efforts will concentrate on options for supplemental surface water supplies and issues that threaten the quantity and quality of water on a Countywide basis. These efforts include continuation of the American River Water Resources Investigation and the Calaveras/Stanislaus conjunctive use study. Work will also be completed on development of a joint project on the Mokelumne, investigation of a Delta water source, development of ground–water management plans, and transfers from areas with surplus water. These efforts are aimed at reducing the impacts of continued overdrafting of the groundwater basin.

Flood Control

Flood control efforts will concentrate on data collection, monitoring and maintenance of the flood warning system, completion of a flood emergency plan, and completion and implementation of the Countywide uniform methodology for hydrologic analysis. Flood Control staff will take the lead to assure adequate flood protection for areas where flooding has been identified in the revised Federal Flood Insurance Study. Work will be performed to review, modify and disseminate revised federal flood mapping information. This is part of an ongoing program to avert the consequences of a major flooding disaster.

1993–94 Accomplishments

1. Maintained the Middle Bar Reservoir preliminary permit for Southwest County power generation.
2. Conducted additional hydrologic and hydraulic studies to determine the 100–year flood water surface elevations for specified areas.
3. Continued coordination of the Calaveras/Stanislaus Rivers conjunctive use studies with State and federal agencies.
4. Investigated establishing a better means to enforce the County Flood Ordinance.
5. Developed and evaluated alternatives for the American River sources.
6. Evaluated the potential for conjunctive use in eastern San Joaquin County.
7. Continued water investigations in southwestern San Joaquin County.

1994–95 Objectives

1. To continue efforts to support the American River Water Resources Investigation, various conjunctive use efforts, Auburn Dam legislation, Countywide water transfer plans, and additional investigation for a Delta diversion alternative.
2. To develop in–house capacity to utilize the updated groundwater model (IGSM), provide a change in storage analysis in the Groundwater Report, and continue groundwater level data collection.
3. To complete a Flood Emergency Plan, improve maintenance procedures, and develop Flood Warning System capabilities to predict potential flood events.
4. To evaluate the impacts of the current Federal Flood Insurance Study and to investigate plans for flood protection improvements for areas with insufficient protection.
5. To support departmental review of environmental documents and project referrals and to coordinate implementation of the County Hydrology Manual.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Development Proposals	52	54	52	56	60
Reclamation Board Permits	108	6	12	15	20
Corps of Engineers Permits	21	14	12	13	15
County Permits	12	11	3	10	15

Road Districts	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Road District 1	$179,847	$1,105,840	$741,720	$741,720	($364,120)
Road District 2	182,083	598,171	713,107	713,107	114,936
Road District 3	226,569	3,042,740	3,242,723	3,242,723	199,983
Road District 4	957,069	1,934,677	1,191,191	1,191,191	(743,486)
Road District 5	670,655	1,879,011	2,215,008	2,215,008	335,997
Total Appropriations	$2,216,223	$8,560,439	$8,103,749	$8,103,749	($456,690)
Earned Revenues By Source					
Taxes	$3,579,210	$2,837,600	$2,966,500	$2,966,500	$128,900
Interest & Rents	222,021	304,800	249,800	249,800	(55,000)
Aid from Other Govt Agencies	154,398	330,500	229,300	229,300	(101,200)
Miscellaneous Revenues	235,447	500	500	500	0
Fund Balance	(1,974,853)	5,087,039	4,657,649	4,657,649	(429,390)
Total Revenues	$2,216,223	$8,560,439	$8,103,749	$8,103,749	($456,690)
Net County Cost	$0	$0	$0	$0	$0

Purpose

Road District budgets support construction projects, right-of-way acquisition, and road maintenance materials within the five County Road Districts. The County Ordinance Code established the five Road Districts under the authority set forth by the California Streets and Highways Code.

Program Discussion

Road District funds are used to supplement the Public Works Road Fund to provide additional services within the individual Road Districts, as an expansion of Countywide road priorities. All monies raised in a particular Road District must be expended on the road system within that District. Based upon advice from the Director of Public Works, the Board of Supervisors selects the work that is performed.

Road District expenditures fund the following road-related activities:

- Contract resurfacing and reconstruction.
- Right-of-way acquisitions.
- Chip-seal and pavement restoration.
- Road maintenance materials.
- Replacement of road maintenance equipment.

The total amount of new funding available, in 1994–95, for all Road Districts is estimated to be $3,446,100. In addition, fund balances are accumulated and carried over from one fiscal year to another in order to pay for major projects. Such projects cannot be funded from a single year's receipts or designed and constructed in a given fiscal year.

Over the past two years, the State diversion of property taxes has significantly reduced Road District revenues. Property tax estimates for 1994–95 are $612,710 lower than in 1992–93.

395—Public Transportation Coordination

Roads & Facilities

Henry Hirata, *Public Works Director*

Transportation Coordination Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$194,662	$218,416	$241,563	$241,563	$23,147
Services & Supplies	315,332	1,940,797	3,448,094	3,448,094	1,507,297
Other Charges	929,373	1,224,624	1,438,880	1,438,880	214,256
Fixed Assets	397	165,000	51,856	51,856	(113,144)
Total Appropriations	$1,439,764	$3,548,837	$5,180,393	$5,180,393	$1,631,556
Earned Revenues By Source					
Taxes	$0	$203,717	$75,700	$75,700	($128,017)
Aid from Other Govt Agencies	387,028	4,748,184	4,882,518	4,882,518	134,334
Miscellaneous Revenues	4,272	4,100	25,955	25,955	21,855
Fund Balance	1,048,464	(1,407,164)	196,220	196,220	1,603,384
Total Revenues	$1,439,764	$3,548,837	$5,180,393	$5,180,393	$1,631,556
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	4.0	4.0	4.0	4.0	0.0
Temporary (Full–Time Equivalent)	0.7	0.7	0.7	0.7	0.0
Total Staffing	4.7	4.7	4.7	4.7	0.0

Purpose

To provide support for the development of a coordinated public transportation system. This includes the management of alternative mode projects, planning for a regional transportation system, and the pursuit of funding for operations. Federal, State, and local codes govern the use of public transportation funding.

Major Budget Changes

Salaries & Employee Benefits

➤ $21,530	Normal salary and benefit adjustments.

Services & Supplies

➤ $10,000	Increase in transportation and travel.
➤ $20,000	Increase in Public Works services.
➤ ($8,400)	Decrease in allocated costs.
➤ $8,057	Increase in Woodbridge Service.
➤ $41,998	Increase for legislative advocacy.
➤ ($38,400)	Delete hospital route charge.
➤ $1,471,613	Increase in professional services.

Other Charges

➤ $5,200	Increase in Escalon contribution.
➤ ($14,000)	Decrease in County leased vehicles.
➤ $186,843	Increase in general TDA expense.
➤ $36,213	Increase in CAT contract services.

Fixed Assets

➤ $51,856	Lift equipped bus.

Revenues

➤ $1,074,876	Increased State sales tax.
➤ ($283,111)	Decrease in general State TDA.
➤ ($128,017)	Decreased gasoline sales tax.

➤ ($922,267)	Decrease in Aging contract.
➤ $275,786	Increase in Measure K funds.
➤ $20,998	Increase in private rail funds.
➤ $1,603,384	Increased fund balance due to accrual of prior year revenue.

Program Discussion

The Public Transportation Coordination budget has always focused on the operational planning and implementation of alternative transit modes and the administration of transit contracts and services. Over the past three years, responsibilities have broadened to include the full spectrum of transportation planning and financing activities for rail services development, Countywide bicycle plans, and expanded bus service.

Transportation coordination involves the following public transportation funding programs:

- Transportation Development Act (TDA).
- Transportation Improvement Plan (Measure K).
- Rail Transportation Bond Act (Proposition 116).
- Passenger Rail and Clean Air Bond Act of 1990 (Proposition 108).
- The Traffic Congestion Relief and Spending Limitation Act of 1990 (Proposition 111).
- Intermodal Surface Transportation Efficiency Act (ISTEA).
- San Joaquin Valley Unified Air Pollution Control District Motor Vehicle Emission Reduction Program.
- State Transit Capital Improvement Program (TCI).

Regional Rail Services

Transportation Coordination staff has developed a Countywide rail services program. This budget includes funding to support the organization, implementation, and operation of the Altamont Pass Passenger Rail Service Program.

Cooperative efforts between the County and the cities on multimodal stations and Altamont rail service has highlighted the need for a regional rail organization. A joint powers authority would be more effective in planning integrated transportation solutions and securing funding than less formalized organizations. Transportation Coordination will provide staffing for the transition necessary to implement rail service. Policy direction will be provided by a board representing the County, the Council of Governments, and the cities of Lathrop, Lodi, Manteca, Stockton, and Tracy. Other public agencies, Caltrans, the Regional Transit District, County Public Works, and the railroads and Amtrak, will be represented as ex–officio members.

Transportation Coordination will be responsible for planning the integration of Altamont service with State rail services, the development of multimodal stations in a cooperative effort with each city, and the expansion of the County bus service to accommodate a regional feeder bus network. The regional program will be restructured to provide the administrative, planning, rail operations, and marketing support needed to meet expanded goals and responsibilities. To succeed, the regional organization must be involved in the following:

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
County Transit Contracts	8	8	8	8	9
Agreements for Services	5	5	5	6	6
Committee Assignments	14	18	29	31	33
Environmental Reviews	10	12	100	100	100
Funding Claims & Applications	5	6	21	28	31
Rail Studies & Projects	1	6	21	31	33

- Local, State, and federal funding for capital, operating and maintenance costs to inaugurate and maintain bus and rail services.
- Service contracts to meet regional objectives.
- Financial administration of capital, operations, and maintenance functions.
- Construction of platforms for Altamont commuter rail service and completion of multimodal stations for expanded intercity service.

Funding would be developed through the Local Transportation Authority (LTA) from Measure K and TDA revenues. Local jurisdictions will provide staff for studies, local station, and transit service implementation.

Bus Services

In 1989, the Board was advised that based on existing trends, all County apportioned TDA would be dedicated to fund Countywide transit services by 1994–95. That forecast has now become a reality. In order to fully fund County transit services, all available Local Transportation Funds (LTF) and State Transit Assistance Funds (STA) must be utilized. There is no available balance for street and road purposes and no carryover as in prior years. Efforts will be increased to secure additional funding for the expansion and administration of Dial–A–Ride and feeder bus service.

The new regional bus service, scheduled for implementation in 1994–95, will provide interregional and intercity fixed route bus services. The County will contract to provide mandated paratransit services to augment the San Joaquin Regional Transit District's new fixed route services. This will require a cooperative agreement between the District and the County and an infusion of additional Measure K funding. The County transit program and transit contracts with the cities will remain with the County under the direction of Transportation Coordination staff. This program will act as the building block for feeder bus service for commuter rail service. It will also be responsive to city objectives, including the ability to expand their intracity services. This cooperative consolidation of bus and rail services will form the basis for a Countywide public transportation system. The exception will be the deletion of the current contractual service to San Joaquin General Hospital and the Mathews Road Complex. This program will fall under the auspices of the Transit District.

1993–94 Accomplishments

1. Provided Phase II project management for development of the Altamont Pass Rail Corridor plan.
2. Obtained $1.7 million in rail program funds for final engineering and construction of the Lodi Multimodal Project and advertising of demonstration service for the Altamont project.
3. Obtained $348,610 in bus program funds for five alternative fuel buses, fuel conversion systems, an automated dispatch and routing system, and computer hardware for paratransit operations.
4. Initiated federal legislative advocacy efforts for funding of the Altamont project. Provided staff support to the Transportation Advisory Commission (TAC) in support of County Rail and Bicycle Plans.
5. Participated in the development of Countywide transit services. Developed intercity bus service options for the cities of Manteca and Lathrop.

1994–95 Objectives

1. To oversee implementation of the Altamont Pass Passenger Rail Service Program. To support interjurisdictional planning for a regional rail authority to establish commuter and intercity rail services.
2. To develop European style multimodal transportation centers, utilizing public and private enterprise, to meet new State and federal mandates for a coordinated public transportation system.
3. To advance a program of rail and bus projects for competitive funding from local, State, and federal sources.
4. To provide project management for the Stockton, Lodi, Tracy, and Manteca stations. To complete construction of platforms for the Altamont Demonstration Service.
5. To provide paratransit service in coordination with intercity and interregional service provided by the Countywide transit district. To implement intracity service for the cities of Manteca and Lathrop.

302—Road & Airport Contributions

Roads & Facilities

David L. Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$129,804	$65,000	$56,550	$56,550	($8,450)
Operating Transfers Out	230,670	181,000	173,338	173,338	(7,662)
Total Appropriations	$360,474	$246,000	$229,888	$229,888	($16,112)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$360,474	$246,000	$229,888	$229,888	($16,112)

Purpose

Provides for contributions from the County's General Fund to the Road Fund and the Airport Enterprise Fund.

Program Discussion

Contributions to the Road Fund provide the Department of Public Works with monies to support non–Road Fund related projects. Contributions to the Airport represent the difference between expenses and revenues within the Airport Enterprise Fund.

Road Fund

It is recommended that the General Fund allocate a base amount of $56,550 to provide reimbursement to the Road Fund for 1994–95. This is a reduction of $8,450 from 1993–94. As claims for non–Road Fund services are processed, the availability of other appropriate revenue sources are analyzed. Road Fund costs to maintain specific non–road programs have not been itemized but they are anticipated to be met within the base reimbursement amount.

Airport Enterprise Fund

The recommended 1994–95 contribution to the Airport Enterprise Fund is $173,338. This is a reduction of $7,662 from 1993–94. The recommended contribution represents a $224,462 decrease from the 1991–92 level of General Fund support for the Airport Enterprise Fund. The impact of the current reduction is discussed in the Airport Enterprise Fund budget.

Airport Enterprise Fund

Roads & Facilities

Dan DeAngelis, ***Airport Manager***

Airport Enterprise Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$782,550	$718,480	$682,400	$682,400	($36,080)
Services & Supplies	598,833	571,904	796,549	796,549	224,645
Fixed Assets	5,092	0	7,000	7,000	7,000
Total Appropriations	$1,386,475	$1,290,384	$1,485,949	$1,485,949	$195,565
Earned Revenues By Source					
Interests & Rents	$834,639	$936,989	$1,154,450	$1,154,450	$217,461
Charges for Services	167,977	121,295	112,205	112,205	(9,090)
Miscellaneous Revenues	153,189	51,100	45,956	45,956	(5,144)
Total Revenues	$1,155,805	$1,109,384	$1,312,611	$1,312,611	$203,227
Net County Cost					
Discretionary	$230,670	$181,000	$173,338	$173,338	($7,662)
Allocated Positions	18.0	14.0	12.0	12.0	(2.0)

Purpose

The Stockton Metropolitan Airport serves the commercial, corporate business, and general aviation needs of San Joaquin County; operates, maintains, and master plans the Airport to meet the highest standards of safety and appearance in the most economical manner; manages tenant agreements and facilities located on Airport property; and promotes the development of Airport land and facilities for future aviation/commercial services through grants and other funding sources.

Major Budget Changes

Salaries & Employee Benefits

➤ ($55,341)	Deletion of two Airport Operations Deputy positions.
➤ $19,261	Payment for early retirement of two Airport Operations Deputies.

Services & Supplies

➤ $179,027	Increase for Airport Master Plan.
➤ $35,400	Increase for key–lock fuel facility.
➤ $15,309	Increase in Workers' Compensation and Casualty Insurances.
➤ ($5,091)	Decrease in operating accounts.

Fixed Assets

➤ $7,000	Office automation equipment.

Revenues

➤ $157,770	Increase in federal reimbursement for Airport Master Plan.
➤ $67,206	Increased hangar and building rentals.
➤ ($16,605)	Reduced airfield and terminal revenue from air carriers.
➤ ($5,144)	Decreased year–end fund balance.

Program Discussion

The recommended 1994–95 budget for the Department of Aviation includes a reduced General Fund contribution. This is a significant accomplishment in view of the many negative financial impacts that have occurred in the aviation and aerospace industries over the past four years.

The Stockton Metropolitan Airport's proposed budget reflects a Net County Cost of $173,338, a reduction of $7,662 (4.2%), from the 1993–94 contribution level. The primary reasons for the decrease have been a freeze on expenditures and a savings in salaries and benefits through the deletion of two vacant Airport Operations Deputy II positions. The deletions were accomplished through the Work Force Reduction Incentive Program for a net savings of $55,326 (salaries and benefits less retirement reduction incentive costs).

Salaries and Benefits have been reduced by $36,080 for 1994–95. This represents a sizable reduction in view of the extra payday in 1994–95 and 2% negotiated salary increase. Services and Supplies expenses reflect an increase of $224,645. However, these costs will be offset by grant funding and automotive fuel sales from the self service key–lock facility.

A summary of the General Fund contributions to the Airport Enterprise Fund over the past few years is detailed below:

Fiscal Year	Contribution
1989–90	$696,500
1990–91	483,043
1991–92	386,800
1992–93	230,670
1993–94	181,000
1994–95	173,338

The Department of Aviation budget reflects a continued commitment to provide quality service in an efficient and cost–effective manner.

The majority of the ongoing work activity at Stockton Metropolitan Airport revolves around five major work functions:

- Promotion and marketing of Stockton Metropolitan Airport services.
- Business and operational activities related to air carrier and general aviation activity.
- Maintenance and development of the Airport facilities.
- Constant effort to make the Airport Enterprise Fund financially self–sufficient.
- Increasing effort to protect and maintain the operational environs of the Stockton Metropolitan Airport through implementation of Noise Study recommendations.

Electing to operate an air carrier airport obligates the County to certain mandates dictated by the Federal Aviation Administration (FAA). The County is required by the FAA, through Federal Aviation Regulations (FAR) Part 107 and 139, to provide for the safety and security of persons and property traveling by air transportation. Accordingly, the Airport meets these mandates by providing cross–

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Commercial Passengers					
Enplanements	54,909	29,846	17,981	17,550	18,250
Deplanements	54,815	30,140	18,047	18,250	18,250
Total	109,724	59,986	36,028	35,800	36,500
Aircraft Operation					
Air Carrier	806	11	142	100	100
Air Taxi	10,566	9,045	4,408	4,400	5,000
Military	12,809	11,600	10,083	7,000	8,000
General Aviation	106,279	109,805	113,072	113,000	113,000
Total	130,460	130,461	127,705	124,500	126,100

trained personnel to function as sworn law enforcement officers and qualified fire–fighting and rescue personnel.

The Airport Operations Division, which provides the mandated police and fire protection, will be reduced from six employees to four Airport Operations Deputy I positions. The Department will experience some difficulty with only four employees. However, it expects to provide the minimum staffing required by federal regulations for commercial airports serviced by aircraft with less than 31 seats.

Currently, airline service is provided by WestAir and Mesa Airlines. These are both United Express regional carriers and market code–sharing partners with United Airlines. With the cessation of jet service, calendar year 1993 represented the lowest passenger totals (38,394) since 1971 (53,079). The Department of Aviation plans to continue its marketing efforts to secure jet service for air transportation to the Southern California market and to an east–bound hub.

With renewed interest between Modesto and Stockton for a regional airport, San Joaquin County submitted an application to the FAA for funding of a Master Plan update. The updated Plan would prepare for the projected growth and development of additional ramps, taxiways and landing areas, and for adjacent mixed–use commercial and industrial development. Total cost of the study is estimated at $175,300. Based on the 90% FAA/10% local share formula, the respective cost will be $157,770 FAA and $17,530 local.

Grants and Capital Improvements

The U.S. Department of Transportation, Federal Aviation Administration has approved $624,506 for construction projects, based on known maintenance needs for the Airport facility. Funds are provided under the federally–assisted Airport Improvement Program (AIP). The Department anticipates a federal grant offer of $549,430. Projects are planned to reconstruct approximately 100,000 square feet of ramp and parking apron for aircraft and fire suppression equipment, to install a passenger lift to meet ADA aircraft access requirements, and to install an elevator to access federal and County offices in the Airport Terminal building to comply with ADA mandates.

During 1994–95, $75,000 may be required for the County's local share (10%) of the FAA–approved Airport capital improvement program. These projects were previously approved by the Board of Supervisors. At the time a federal grant is offered, the Department of Aviation will return to the Board with recommended budget adjustments for the required local share.

Rental Rate Adjustments

The implementation of rental rate increases for aircraft storage and tie–downs projected for July 1, 1994, will result in additional revenue. This will help offset some of the ongoing increases in operating and maintenance expenses required to provide Airport services. The revised rental rates are projected to increase 1994–95 revenues by approximately $12,000, based on a 96% occupancy factor.

The Department of Aviation continues to negotiate new lease agreements and to modify existing agreements to provide the best possible business transactions on behalf of the County and Stockton Metropolitan Airport. To this end, the Department continues to maximize revenues and reduce operating expenses whenever possible. This includes renting vacant facilities quickly, attempting to effectuate collections when due (or take legal actions necessary to obtain funds), renegotiating various lease agreements to enhance and protect the Airport's financial interest, and continually striving to improve business opportunities to derive additional revenue. The results of this activity are reflected in the significant reductions in the General Fund contribution since 1989–90.

Revenue Projections

The 1994–95 Airport generated revenues are projected at $1,312,611. A breakdown of these revenues by source and a comparison with 1993–94 follows:

Operating Revenue	1993–94 Approve	1994–95 Recom.	Inc./Dec.
Operating Revenue			
Airfield Area	$118,495	$109,405	($9,090)
Hangar/Bldg Area	454,745	520,021	65,276
Industrial Area	77,600	79,530	1,930
Terminal Area	285,320	277,805	(7,515)
General & Admin	2,800	2,800	0
Interest Earned	2,000	2,000	0
Proj Reimbursement	0	157,770	157,770
Subtotal	$940,960	$1,149,331	$208,371
Non–OperatingRevenue			
Lease Pass Thru	117,324	117,324	0
Subtotal	$1,058,284	$1,266,655	$208,371
Fund Balance Available	51,100	45,956	(5,144)
Total Revenues	$1,109,384	$1,312,611	$203,227
County Contribution	181,000	173,338	(7,662)
Total Funds Available	$1,290,384	$1,485,949	$195,565

The 1994–95 total revenue projection reflects additional revenue of 20%. However, the major portion of the increase is comprised of the 90% funding by the Federal Aviation Administration for the cost of the Airport Master Plan study.

Airline activity remains low and is consistent with an extremely poor national and local economic environment. Contributions from the County General Fund may be required until Stockton Metropolitan Airport realizes the benefit of an improved economy.

1993–94 Accomplishments

1. Reconstructed approximately 90,000 square feet of general aviation parking apron and installed perimeter security flood lighting.
2. Received the approval of the Federal Aviation Administration – Airport Noise Compatibility Program.
3. Constructed two aircraft shop hangars, a 4,200 square foot aircraft refinishing shop, and a 40,600 square foot jet engine repair facility.
4. Continued to maximize revenues and reduce operating expenses where possible. The product of this activity is reflected in a reduced County contribution for 1994–95.

1994–95 Objectives

1. To promote air carrier service of the highest quality for Stockton Metropolitan Airport.
2. To strive to make the Airport Enterprise Fund self–supporting.
3. To develop high–quality industrial and general aviation growth for the Airport and San Joaquin County.
4. To initiate a Master Plan update and studies to prepare for the future growth and expansion of the Stockton Metropolitan Airport.
5. To acquire an aircraft passenger lift device and install an elevator in the Airport terminal building to meet ADA access requirements.

Special Aviation Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$20,000	$0	$0	($20,000)
Total Appropriations	$0	$20,000	$0	$0	($20,000)
Earned Revenues By Source					
Aid from Other Govt Agencies	$0	$20,000	$0	$0	($20,000)
Total Revenues	$0	$20,000	$0	$0	($20,000)
Net County Cost	$0	$0	$0	$0	$0

Purpose

To further and protect the public interest in aeronautics and aeronautical progress, as specified in the State Aeronautics Act.

Major Budget Changes

Services and Supplies

➤ ($20,000)	Decrease from prior year expenditures for the general aviation parking apron and installation of floodlighting.

Revenues

➤ ($20,000)	Decrease from prior year revenues received for the installation of apron floodlighting.

Program Discussion

California Airport Aid Program (CAAP) funds in the amount of $5,000 are made available annually to requesting public entities. To be eligible, the public entity must own and operate an airport which has less than 85,000 annual enplanements and a valid permit issued by the State Department of Transportation (DOT), Division of Aeronautics. Special emphasis is placed on the air transportation system for development of general aviation use facilities.

Funds may be accumulated for a maximum of five years. During 1993–94, State and County approval was obtained to expend CAAP accumulated funds of $20,000 (four years' accumulation) to install floodlighting for the general aviation aircraft parking apron.

In 1993, Assembly Bill 597 deleted "reliever" and "commercial service" airports from future grant funding eligibility. Consequently, the Special Aviation budget will be deleted in subsequent years.

1993–94 Accomplishments

1. Completed the installation of floodlighting for the general aviation aircraft parking apron.

399–Community Infrastructure Program

Roads & Facilities

David L Baker, *County Administrator*

Community Infrastructure Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$427,206	$1,088,383	$1,088,074	$1,088,074	($309)
Total Appropriations	$427,206	$1,088,383	$1,088,074	$1,088,074	($309)
Earned Revenues By Source					
Interests & Rents	$72,175	$0	$104,500	$104,500	$104,500
Charges for Services	1,172,556	1,088,383	983,574	983,574	(104,809)
Miscellaneous Revenues	14,973	0	0	0	0
Fund Balance	(832,498)	0	0	0	0
Total Revenues	$427,206	$1,088,383	$1,088,074	$1,088,074	($309)
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Community Infrastructure Program provides for the management of the County's development impact fee programs. The County currently collects fees for traffic mitigation, fire facilities, and water development.

Major Budget Changes

Revenue

➤ ($84,067)	Reduction in traffic program.
➤ $13,177	Increased fire facilities program.
➤ ($33,918)	Decrease in water program.
➤ $104,500	Interest on fees collected.

Program Discussion

Development impact fees provide a method to equitably assess new development for the impact produced on community infrastructure. The Community Development Department collects the fees for traffic, fire, and water at the time a building permit is issued.

Traffic Mitigation

The Public Works Department administers the Traffic Impact Mitigation program. Revenues received under this program are dedicated to improvements to transportation systems required to serve the needs of new development. Projects targeted for funding also serve to maintain levels of service on existing facilities. Traffic fees were put into place on April 23, 1990.

Fire Facilities

Fire facilities fees are collected on behalf of a number of independent fire districts. The fees are levied under the County's authority to regulate land–use. The program is based on the adopted capital improvement plans of the individual fire districts. The County is required to monitor the reasonableness of the fees, changes in basic assumptions, and the status of expenditures. The County began collecting fire facilities fees on behalf of the Manteca–Lathrop Fire District on April 1, 1989. Subsequently, fees for Escalon, Ripon, Waterloo–Morada, Mokelumne, Tracy, and Clements have been added to the program.

Water Development

Water development fees are collected on behalf of the Stockton East Water District. This fee applies to development with the boundaries of that district. Revenues are dedicated to the development of water conveyance facilities. The County's responsibilities parallel those associated with fire facilities fees. Water development fees became effective July 1, 1991.

Southern Water Internal Service Fund

Roads & Facilities

David L. Baker, *County Administrator*

Southern Water ISF	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$9,420	$10,174	$10,174	$754
Other Charges	48,885	50,312	49,558	49,558	(754)
Total Appropriations	$48,885	$59,732	$59,732	$59,732	$0
Earned Revenues By Source					
Charges for Services	$48,885	$59,732	$59,732	$59,732	$0
Total Revenues	$48,885	$59,732	$59,732	$59,732	$0
Revenues Over /Under Expenses	$0	$0	$0	$0	$0

Purpose

The Southern Water Internal Service Fund provides an accounting of depreciation and interest payments due to the Capital Outlay Fund for prior capital improvements to the Southern Water System. Effective July 1, 1989, the City of Stockton assumed operation and maintenance of the Southern Water System. These payments are collected by the City of Stockton as part of the service charges to its customers.

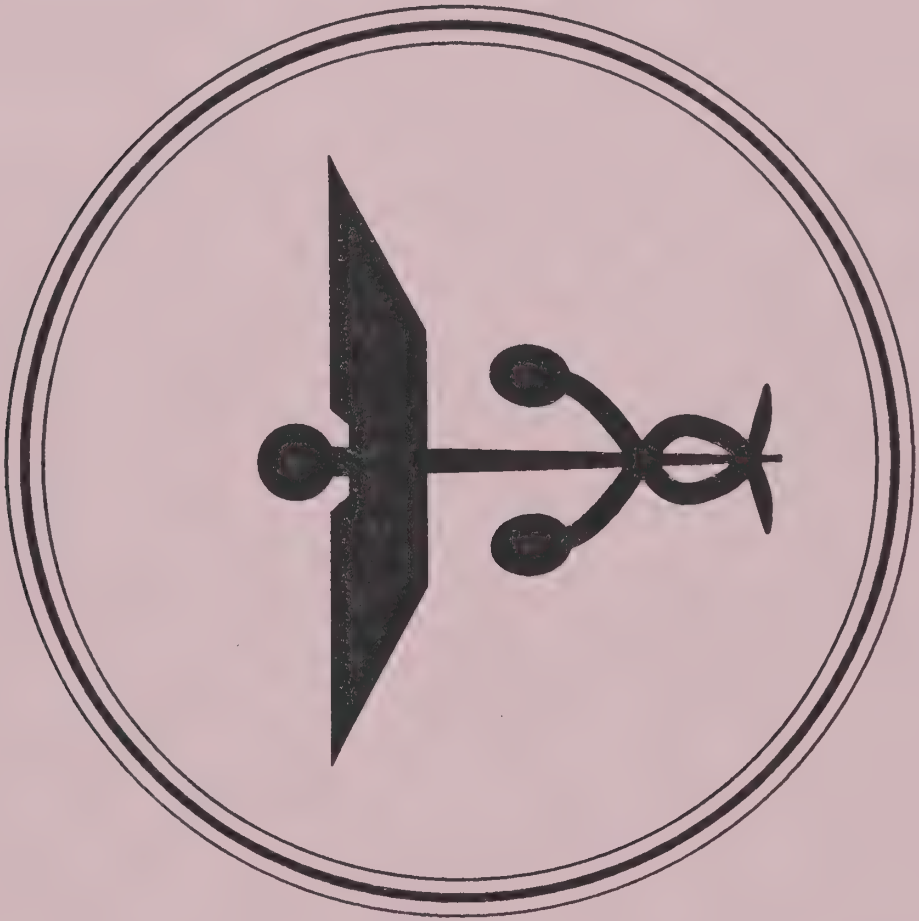
Program Discussion

The system was previously operated and maintained by the Utility Districts Division of the Department of Public Works. The system continues to provide potable water and fire protection for the Stockton Metropolitan Airport, Air Metro Industrial Park, and surrounding airport facilities. It also serves San Joaquin General Hospital, the County Jail Complex, the Juvenile Justice Center, a migrant labor camp, and other facilities in the area collectively referred to as the Mathews Road Complex.

On May 15, 1989, an agreement was executed between the City of Stockton and San Joaquin County for City operation of the Southern Water System. Under the terms of the agreement, the City has the right to use the facilities of the Southern Water System to supply and transport water to City service areas. In consideration of this right, in addition to supplying water to Southern Water System customers at City water rates, the City is providing much needed capital improvements at no cost to the County. These improvements include a second transmission line between the Airport and the Mathews Road Complex, production and storage facilities, and a pipeline to the Stockton East Water District treatment plant.

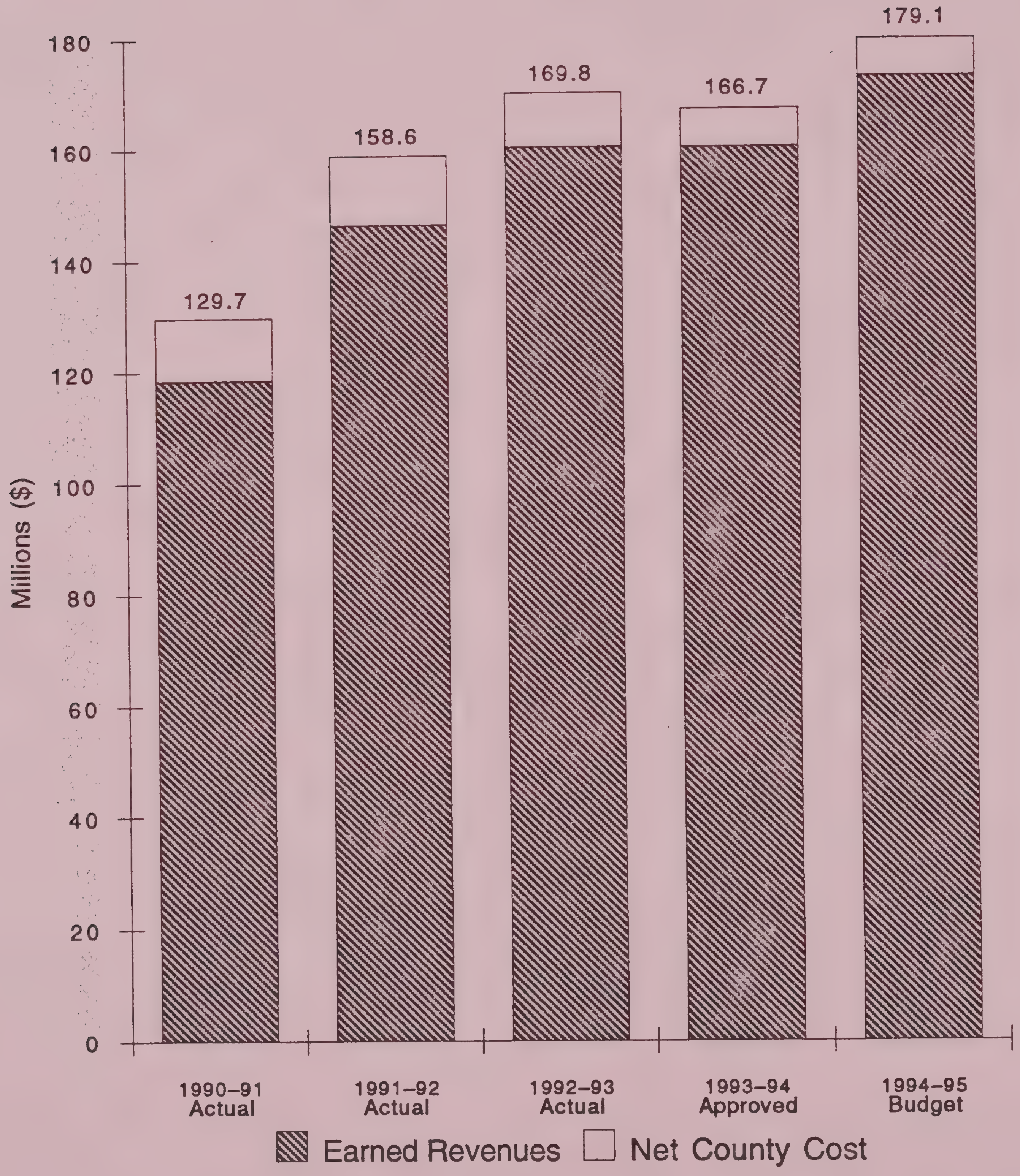
A portion of the water rate for the Southern Water System is for repayment of funds advanced from the Capital Improvement budget for prior system improvements. The City collects an appropriate surcharge on their rates to fund the repayment to the County's Capital Improvement budget. The cost of capital improvements totaled $671,346 through 1988–89. Payments amortized over a 30–year period were initiated in 1987–88. The principal balance due the Capital Improvement budget was $628,904 as of June 30, 1993.

Health Services



Health Services

Change In Program Expenditures



	Page Number	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
40300 Mental Health Pharmacy	F–10	$1,300,316	$1,759,674	$1,759,674	$459,358
40500 Mental Health	F–12	25,032,770	26,522,355	26,504,859	1,472,089
40600 Substance Abuse	F–16	9,238,825	8,752,361	8,752,361	(486,464)
40800 Utility Districts	F–25	833,631	880,927	880,927	47,296
41000 Public Health	F–20	14,121,321	15,881,806	15,881,806	1,760,485
49400 Operating Transfers to Health Care Services	F–2	24,204,877	29,795,714	29,795,714	5,590,837
Hospital Enterprise Fund	F–5	81,964,716	83,459,004	83,459,004	1,494,288
Solid Waste Enterprise Fund	F–28	8,745,217	9,577,106	9,577,106	831,889
Solid Waste Closure Fund	F–33	1,241,100	2,517,784	2,517,784	1,276,684
Total — Health Services		**$166,682,773**	**$179,146,731**	**$179,129,235**	**$12,446,462**

494—Operating Transfers to Health Care Services

Health Services

David L. Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$11,873,730	$11,873,730	$17,316,076	$17,316,076	$5,442,346
Operating Transfers Out	14,386,052	12,331,147	12,479,638	12,479,638	148,491
Total Appropriations	$26,259,782	$24,204,877	$29,795,714	$29,795,714	$5,590,837
Earned Revenues By Source					
Aid from Other Govt Agencies	$8,296,377	$7,997,238	$8,488,238	$8,488,238	$491,000
Operating Transfers In	11,873,730	11,873,730	17,316,076	17,316,076	5,442,346
Total Revenues	$20,170,107	$19,870,968	$25,804,314	$25,804,314	$5,933,346
Net County Cost					
Required Match	$4,223,909	$4,223,909	$3,895,700	$3,895,700	($328,209)
Discretionary	1,865,766	110,000	95,700	95,700	(14,300)
Total Net County Cost	$6,089,675	$4,333,909	$3,991,400	$3,991,400	($342,509)

Purpose

This budget provides the General Fund contribution to Health Care Services, consisting of the Health Trust, the Mental Health Services Trust, the Hospital Enterprise Fund, and the Mental Health/Substance Abuse Fund.

Major Budget Changes

Other Charges

➤ $5,442,346	Increased County match due to expansion of SB 855 disproportionate share program.

Operating Transfers Out

➤ ($14,300)	Reduced discretionary contribution to community–based programs.
➤ ($328,214)	Reduction in State mandated minimum match for Mental Health.
➤ $491,000	Increased match for Vehicle License Fees used to fund Mental Health.

Revenues

➤ $5,442,346	Increased revenue due to expansion of SB 855 disproportionate share program.
➤ $491,000	Increased Vehicle License Fees for Mental Health.

Midyear Budget Adjustments

On August 10, 1993, the Board of Supervisors reduced the County's contribution to Mental Health Services by $218,213. This was the result of a State budget trailer bill, which allowed the County to reduce its required match for Mental Health through 1994–95.

The SB 855 disproportionate share hospital program was amended several times during 1993–94. The amendments allowed the County to access additional reimbursements for the current and prior fiscal years. In all, appropriations and revenues were increased by $11,497,876.

494—Operating Transfers to Health Care Services
Health Services

Program Discussion

The recommended 1994–95 Operating Transfers to Health Care Services contains no discretionary General Fund contributions to Health Care Services, with the exception of $95,700 recommended for three community–based programs contained in the Mental Health Services budget.

As shown in the following chart, all Net County Costs recommended for programs *operated* by Health Care Services are required matches for the Hospital, Public Health, Mental Health, and Substance Abuse Services programs.

	1993–94 Approved Budget	**1994–95 Recommend Budget**	**Inc/(Dec)**
Appropriations			
Hospital			
Health Trust Match–W&I 17608.10(a)	$2,138,053	$2,138,053	$0
Health Trust Match–W&I 17608.10(b)	7,736,424	7,736,424	0
SB 855	11,873,730	17,316,076	5,442,346
Total Hospital	$21,748,207	$27,190,553	$5,442,346
Mental Health			
Mntl Hlth Trst Match–W&I 17608.10(c)	$0	$491,000	$491,000
Mntl Hlth Trst Match–W&I 17608.05	1,610,758	1,282,544	(328,214)
Discretionary–Community Based	110,000	95,700	(14,300)
Total Mental Health	$1,720,758	$1,869,244	$148,486
Substance Abuse Services			
Match	$143,217	$143,222	$5
Total Substance Abuse Services	$143,217	$143,222	$5
Public Health			
Health Trust Match–W&I 17608.10(a)	$331,881	$331,881	$0
Health Trust Match–W&I 17608.10(b)	260,814	260,814	0
Total Public Health	$592,695	$592,695	$0
Total Appropriations	**$24,204,877**	**$29,795,714**	**$5,590,837**
Revenues			
VLF–Mental Health–W&I 17604(c)	$0	$491,000	$491,000
VLF–Health–W&I 17604	7,997,238	7,997,238	0
SB 855	11,873,730	17,316,076	5,442,346
Total Revenues	**$19,870,968**	**$25,804,314**	**$5,933,346**
Net County Cost			
Required Match	$4,223,909	$3,895,700	($328,209)
Discretionary	110,000	95,700	(14,300)
Total Net County Cost	**$4,333,909**	**$3,991,400**	**($342,509)**

Summary

All Health Care Services Programs

Michael Smith, ***Health Care Services Director***

	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$82,148,335	$80,239,093	$86,988,545	$86,988,545	$6,749,452
Services & Supplies	45,723,488	47,665,981	50,247,699	50,230,203	2,564,222
Other Charges	4,569,055	3,880,679	3,218,198	3,218,198	(662,481)
Fixed Assets	1,662,262	999,762	536,768	536,768	(462,994)
Total Expenditures	$134,103,140	$132,785,515	$140,991,210	$140,973,714	$8,188,199
Intrafund Transfers	(628,706)	(945,567)	(677,507)	(677,507)	268,060
Total Appropriations	$133,474,434	$131,839,948	$140,313,703	$140,296,207	$8,456,259
Earned Revenues By Source					
Fines & Forfeitures	$185,821	$231,200	$177,400	$177,400	($53,800)
Rents & Leases	260,577	205,000	145,751	145,751	(59,249)
Aid from Other Govt Agencies	83,961,049	84,203,190	90,733,125	90,733,125	6,529,935
Charges for Services	33,701,683	34,698,081	34,195,880	34,195,880	(502,201)
Miscellaneous Revenues	5,516,445	5,637,740	4,591,266	4,591,266	(1,046,474)
Operating Transfers In	629,125	349,881	508,881	508,881	159,000
Fund Balance	(307,432)	(109,807)	(92,563)	(92,563)	17,244
Total Revenues	$123,947,268	$125,215,285	$130,259,740	$130,259,740	$5,044,455
Net County Cost					
Mandated	$3,721,417	$2,590,634	$6,371,947	$6,371,947	$3,781,313
Required Match	3,901,852	3,892,027	3,563,816	3,563,820	(328,207)
Discretionary	1,903,897	142,002	118,200	100,700	(41,302)
Total Net County Cost	$9,527,166	$6,624,663	$10,053,963	$10,036,467	$3,411,804
Allocated Positions	1,756.0	1,744.0	1,673.0	1,673.0	(71.0)
Temporary (Full-Time Equivalent)	368.0	344.9	388.8	388.8	43.9
Total Staffing	2,124.0	2,088.9	2,061.8	2,061.8	(27.1)

This is a summary of the seven budgets administered by the Department of Health Care Services. These include:

- Hospital Enterprise Fund
- 213 New Directions
- 22621 Correctional Health Care
- 403 Mental Health Pharmacy
- 405 Mental Health Services
- 406 Substance Abuse Services
- 410 Public Health Services

Hospital Enterprise Fund

Health Services

Michael Smith, ***Health Care Services Director***

Hospital Enterprise Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$54,535,415	$51,960,244	$52,933,584	$52,933,584	$973,340
Services & Supplies	29,909,822	29,104,472	30,125,420	30,125,420	1,020,948
Fixed Assets	1,056,288	900,000	400,000	400,000	(500,000)
Total Appropriations	$85,501,525	$81,964,716	$83,459,004	$83,459,004	$1,494,288
Earned Revenues By Source					
Aid from Other Govt Agencies	$57,681,415	$56,630,934	$60,283,563	$60,283,563	$3,652,629
Charges for Services	18,722,034	17,697,333	16,704,107	16,704,107	(993,226)
Miscellaneous Revenues	5,378,484	5,498,395	4,333,280	4,333,280	(1,165,115)
Total Revenues	$81,781,933	$79,826,662	$81,320,950	$81,320,950	$1,494,288
Net County Cost					
Required Match	$2,138,054	$2,138,054	$2,138,054	$2,138,054	$0
Discretionary	1,581,538	0	0	0	0
Total Net County Cost	$3,719,592	$2,138,054	$2,138,054	$2,138,054	$0
Allocated Positions	1,091.0	1,106.0	1,000.0	1,000.0	(106.0)
Temporary (Full–Time Equivalent)	214.5	183.8	198.7	198.7	14.9
Total Staffing	1,305.5	1,289.8	1,198.7	1,198.7	(91.1)

Purpose

Section 17000 of the California Welfare and Institutions Code mandates provision of medical care to the indigent population of the County. The Board of Supervisors can determine the level of service provided under this section. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations.

San Joaquin General Hospital provides comprehensive and accessible health care services to citizens of San Joaquin County; provides specialized health care delivery programs not otherwise available in the community; provides preventative and collaborative health care programs; provides care and treatment for institutionalized persons; provides educational and training programs for physicians and paramedical personnel; initiates and participates in communitywide health care planning; insures effective business management and operates in a cost–effective manner which maximizes collections for services rendered; develops and provides organized health care programs and services for public and private employers and their employees.

Major Budgets Changes

Salaries & Employee Benefits

➤ ($2,099,734)	Transfer of 37 Correctional Health employees to new budget #22621.
➤ $1,644,491	Increased use of part–time employees and funding of previously unfilled, allocated positions.
➤ ($232,310)	Transfer of four Staff Nurse positions to Public Health.
➤ ($136,518)	Transfer of Weber Home Health unit to Mental Health Pharmacy.

➤ $1,797,411	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $539,663	Increase in supply costs.
➤ ($43,000)	Reduction in services purchased from other County departments.
➤ ($208,479)	Decrease in purchased services.
➤ $126,493	Increase in cost for utilities and other non–medical expenses.
➤ $716,595	Increase in Workers' Compensation and Casualty Insurances.

Fixed Assets

➤ $400,000	Purchase of limited capital equipment for replacement Hospital.

Revenues

➤ $1,748,768	Increased Medi–Cal due to increase in patient days and enhanced reimbursement.
➤ $1,650,547	Increase in Medicare rates and improved patient mix.
➤ $949,067	Increase in insurance revenue due to increased patient days.
➤ $510,000	Increase for Medi–Cal administration reimbursement (SB 910).
➤ $400,000	Increase in immigration revenues, as State is expected to process prior year immigration payments which have been held without payment.
➤ ($1,045,743)	Decrease in billing for professional fees.
➤ ($1,543,519)	Decrease due to the creation of a Correction Health budget unit.
➤ ($581,539)	Decrease in one–time Realignment revenue transferred in 1993–94 from the Mental Health Trust.
➤ ($503,808)	Decrease in one–time grant funding.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Inpatients (Average Daily Census)					
Medical/Surgical	63.3	65.1	57.4	59.8	61.0
Intensive Care/Cardiac Care Units	8.0	8.5	8.6	8.9	9.0
Physical Medicine & Rehab.	12.0	11.2	10.9	11.9	11.0
Pediatrics	10.1	8.6	8.8	8.9	9.0
Obstetrics	19.2	17.5	17.3	17.6	17.0
Nursery/Intensive Care Nursery	31.7	26.0	30.5	30.1	31.0
Progressive Care Unit	6.1	8.1	10.5	10.2	10.0
Total Inpatients	150.4	145.0	144.0	147.4	148.0
Outpatients (Visits)					
Emergency Room	43,640	45,000	47,611	44,544	45,000
*Outpatient Clinics**	124,620	125,000	149,125	135,337	140,000
Family Practice/Employee Health/ Pediatric Clinic & Satellite Clinic	36,752	35,600	36,375	33,883	34,000
Total Outpatients	205,012	205,600	233,111	213,764	219,000

**Ancillary Services are shown to reflect true work load.*

Program Discussion

San Joaquin General Hospital, along with other divisions of the Health Care Services Department, made major budget and program reductions in 1992–93 and 1993–94 to accommodate both State and County funding shortfalls. This represents the third year in which major program adjustments are necessitated due to fiscal constraints. These budget constraints do not include State budget considerations as they have not yet been determined.

The recommended 1994–95 Proposed Budget continues the Board of Supervisors' position, started in 1993–94, that removed all discretionary General Fund contributions to the Hospital. For the second consecutive year, contributions to the Hospital are recommended to remain at $2,138,054, the minimum required by law. Since 1991–92, the County has reduced discretionary contributions to the Hospital by $2,294,000. In addition, the Hospital has absorbed a 2% pay increase of approximately $1.4 million and merit increases of approximately $405,000. Finally, the Hospital has absorbed increases in the areas of Workers' Compensation ($430,524) and malpractice insurances ($286,071). The 1994–95 cost of maintaining Hospital services at the 1993–94 level is estimated to be an additional $2.5 million.

The loss in discretionary County support and increased costs have been offset in part through increased revenues resulting from the Medi–Cal program at the Hospital, increases in Medicare rates, and funding under the new SB 910 program that reimburses for Medi–Cal administration costs. One revenue available to the Hospital in 1993–94 has been reduced. Due to budget shortfalls experienced by the Mental Health Division of Health Care Services, the Hospital and County Administrator no longer recommend the transfer of $581,539 in Realignment revenue from the Mental Health Trust to the Hospital Enterprise Fund.

To balance the Hospital budget for 1994–95, the Hospital continues the freeze in hiring full–time employees. For 1993–94, the Hospital funded 28 fewer full–time employees in non–direct patient care than it did for 1992–93. For 1994–95 it is recommended that 65 vacant allocated positions, held open due to lack of funding, be deleted.

The Hospital's ability to respond to local fiscal problems continues to be severely compromised by ongoing difficulties with State and federal funding sources. The Hospital is attempting to renegotiate the Medi–Cal contract that has been in effect since April 1993. While the State has indicated that it is willing to negotiate rate increases with the County, it is probable that any increase in the Medi–Cal contract for 1994–95 will be very small. Because of this, the recommended revenue for 1994–95 does not include any rate increases from the State. The Hospital is again trying to offset the Medi–Cal contract through the use of the SB 1255 program. The Hospital was successful in obtaining $2 million in net revenue from the State for 1992–93 and 1993–94 under the SB 1255 program. The State has not yet indicated what the funding level of SB 1255 for San Joaquin General Hospital could be in 1994–95. However, because of the State's reluctance to negotiate, the recommended budget does not estimate any additional revenue under the SB 1255 program for 1994–95.

The State has begun the conversion process of the Medi–Cal AFDC program to a managed care modality. This will have both immediate and long–term fiscal impact on the Hospital and other providers in the community. It is anticipated that the AFDC Managed Care initiative will be in place by July 1, 1995. The Hospital has been active in the development of this "Local Initiative Program" for San Joaquin County. The County, particularly the Hospital, will be a major player with the State and community providers in the development of the Local Initiative. As there has been no funding from the State to begin the conversion of the Medi–Cal AFDC program to the Local Initiative process, all front end costs are being absorbed by the Hospital with a long–term payback anticipated from the Local Initiative.

A description of several significant issues facing the Hospital in 1994–95 follows:

Correctional Health Services

As recommended by the California Medical Association, in its review of the Jail, the Director of Health Care Services, the Sheriff, and the County Administrator have developed a separate General Fund budget for Correctional Health Services. It is recommended that this budget be managed by the Director of Health Care Services and his staff.

Hospital Replacement Project

In January 1993, the Board of Supervisors authorized the sale of $106.6 million in Certificates of Participation to fund the cost of the San Joaquin General Hospital Replacement Project.

Project Status

Construction of Phase 1A of the Replacement Project commenced in October 1992 and was completed in September

1993 at a cost of $4,446,736. Phase 1A construction included the perimeter roads, parking lots, and the utility infrastructure to support the replacement Hospital.

Construction Phase 1B, the main Hospital buildings, commenced in October 1993 and is currently approximately 25% complete. The project is on schedule and, without any unforeseen delays, should finish as planned in October 1995 with occupancy in March 1996.

Phase 1C – Remodeling Project

As a result of the favorable construction bids on Phase 1B, and due to cost savings achieved during Phase 1A, approximately $10.5 to $12 million of funding will be available beyond that required to complete Phase 1B. To maximize the use of the available bond financing and State participation in the debt service payments through the SB 1732 program, County staff, working with the County's financial advisor and bond counsel, are pursuing the development of construction plans to remodel space vacated within the existing Hospital facility upon completion of Phase 1B. The two projects, now called Phase 1C construction, involve remodeling several existing inpatient units and constructing a new outpatient clinic at the location of the existing Hospital emergency room. Construction plans for both projects are scheduled to be filed with the Office of Statewide Health Planning and Development in June 1994, with construction planned to begin after occupancy of the replacement facility in March 1996.

Debt Financing

The debt financing of the Hospital Replacement Project extends over a 25–year period. The financial feasibility study completed by Coopers and Lybrand integrated various fiscal assumptions which became an essential part of the debt financing instruments. The study assumed that certain Hospital revenues and both mandated and discretionary General Fund contributions would support the project.

Changes have occurred in the Hospital's dedicated revenue streams and the County's contribution that may affect the study's original assumptions. The County Administrator and the Director of Health Care Services are now reviewing modifications to the long–term debt financing plan which will likely include a gradual restoration of the General Fund's discretionary contribution.

SB 1732 Program

The plan for retiring the debt financing of the Hospital Replacement Project combines County funds with federal and State funds through the SB 1732 program. The SB 1732 program pays a share of the Hospital debt by accessing State and federal funds proportionately to the volume of services to Medi–Cal patients compared to total Hospital care. The program includes a 90% "floor" which ensures that if Medi–Cal utilization is reduced, the SB 1732 State share will not fall below 90% of the original amount. The possibility exists that the federal share of debt retirement under SB 1732 could drop if Medi–Cal utilization substantially declines.

At the time the Coopers and Lybrand study was completed, the Hospital believed that Medi–Cal service to newborn babies, as well as administrative costs, would be SB 1732 eligible. The State Department of Health Services has since reversed that opinion. Because of this changed policy, a $6 million shortfall in the projected debt retirement plan remains a possibility.

Due to the completion of the Phase 1A construction in September 1993, debt service payments, including an initial SB 1732 contribution, are scheduled to begin in September 1994. For payment to commence, an amendment to the agreement between the County and the California Medical Assistance Commission will be completed and presented to the Board of Supervisors in July 1994.

SB 855 Program

The Hospital continues to participate in the SB 855 program, a State/County intergovernmental transfer program to bring additional federal funds to disproportionate share public hospitals. The program is expected to continue through 1994–95 and possibly, with a last limited cycle, into 1995–96. All funds received through the SB 855 program have been designated to support the Hospital Replacement Project and other one–time health related expenses.

Through 1993–94, the Hospital will have received approximately $28 million through the SB 855 program. All of the funds received to date have been deposited in the Hospital Replacement Project Trust. Additional funds received beyond 1993–94, will also be deposited in the Hospital Replacement Trust and may be recommended to be pledged for any unforeseen replacement project costs, or several contingencies that relate to Hospital operations including physician contracting (IRS review), primary care physician recruitment for managed care, capital investment in outpatient facilities for managed care, and the Hospital Complex Master Plan.

State Budget Shortfalls

The 1994–95 budget does not include any provisions for responding to potential reductions in the State budget. As this budget is put together, the State of California faces a significant shortfall for 1994–95. Because the County has received no indication from the State as to how it will meet this shortfall, the recommended budget assumes that it will not affect this budget. If the State passes a portion of its shortfall onto the County, the Hospital budget may need to be reopened to address cuts from the State. There are no additional revenues due the Hospital for 1994–95 that will counter reductions from the State.

To the extent that these budget reductions materialize on the State level, there will be a major impact on the Hospital that will require a reassessment of health care delivery in San Joaquin County.

1993–94 Accomplishments

1. Completed Phase 1A of the Hospital Replacement Project and the start of Phase 1B which is scheduled to be completed during 1995–96.
2. Concluded the process to develop a managed care environment for the AFDC population of the Medi-Cal program within San Joaquin County.
3. Began the installation for a new Hospital Information System that will be completed by September 1994.

1994–95 Objectives

1. To continue the Hospital Replacement Project including State approved for Phase 1C.
2. To continue managed care activities.
3. To complete medical staff reorganization.
4. To initiate a strategic planning process.

403—Mental Health Pharmacy

Health Services

Michael Smith, *Health Care Services Director*

Mental Health & Substance Abuse Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$339,177	$443,323	$698,596	$698,596	$255,273
Services & Supplies	694,172	856,993	1,066,078	1,066,078	209,085
Total Expenditures	$1,033,349	$1,300,316	$1,764,674	$1,764,674	$464,358
Intrafund Transfers	0	0	(5,000)	(5,000)	(5,000)
Total Appropriations	$1,033,349	$1,300,316	$1,759,674	$1,759,674	$459,358
Earned Revenues By Source					
Aid From Other Govt Agencies	$0	$0	$345,453	$345,453	$345,453
Charges for Services	1,340,781	1,410,123	1,506,784	1,506,784	96,661
Fund Balance	(307,432)	(109,807)	(92,563)	(92,563)	17,244
Total Revenues	$1,033,349	$1,300,316	$1,759,674	$1,759,674	$459,358
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	7.0	7.0	7.0	7.0	0.0
Temporary (Full–Time Equivalent)	0.5	7.1	7.1	7.1	0.0
Total Staffing	7.5	14.1	14.1	14.1	0.0

Purpose

The Welfare and Institutions Code mandates the existence of community mental health services and regulates those services. The purpose of the Mental Health Pharmacy is to provide psychotropic medication for Mental Health Services' clients and to provide durable medical equipment supplies to clients of Health Care Services and other health care providers.

Major Budget Changes

Salaries & Employee Benefits

➤ $97,710	Funding for two permanent positions added in 1993–94.
➤ $89,642	Funding for three contract positions added in 1993–94.
➤ $34,316	Funding for extra help added in 1993–94.
➤ $33,605	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $202,500	Increase reflects purchase of supplies and services for the Weber Home Health Care unit.
➤ $6,585	Increase in cost of medicines.

Intrafund Transfers

➤ $5,000	Increased charges to Mental Health Services.

Revenues

➤ $419,168	Increase reflects sales by Weber Home Health Care unit.
➤ $22,946	Increase in Pharmacy prescription income.

Midyear Budget Adjustments

In May 1994, the Weber Home Health Care unit was transferred from San Joaquin General Hospital to the Mental Health Pharmacy. At that time an increase in appropriations of $118,421 was approved, offset by revenue, to fund two permanent and five contract and extra–help positions for the balance of the year.

Program Discussion

The separate Pharmacy budget permits Mental Health Services to access revenue sources that are denied pharmacy operations included in an overall mental health program. A stand–alone budget is a key test of separateness in determining eligibility for billing as an independent provider. Revenues received in excess of expenses revert to the Mental Health/Substance Abuse fund balance and are used to support Mental Health program activities.

Weber Home Health Care became a Mental Health Services Pharmacy program in 1993–94. The program provides durable medical equipment such as wheelchairs, walkers, oxygen concentrators, bathroom medical and safety aides, oxygen tanks, and hospital beds for rent or purchase by patients of San Joaquin County Health Care Services or other health care providers.

1993–94 Accomplishments

1. Reduced costs for drugs for non–Medi–Cal eligible indigent clients by using samples acquired from pharmaceutical distributors and replacing expensive drugs with less expensive alternatives.
2. Freed time for the pharmacists through increased usage of Pharmacy Technicians for dispensing functions.

1994–95 Objectives

1. To review space requirements for patient medication discussions to allow for more confidentiality.
2. To continue periodic prescription reviews of expensive medications for replacement with less expensive alternatives.
3. To complete the transition of Weber Home Health Care from the General Hospital site to the Professional Building.
4. To increase revenue from Weber Home Health Care unit sales by 25%.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Prescriptions	41,525	54,106	60,539	61,000	61,000

405—Mental Health Services

Health Services

Michael Smith, *Health Care Services Director*

Mental Health & Substance Abuse Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$11,573,504	$11,331,583	$13,000,000	$13,000,000	$1,668,417
Services & Supplies	9,986,222	11,267,446	11,498,471	11,480,975	213,529
Other Charges	3,482,748	2,529,477	2,119,620	2,119,620	(409,857)
Fixed Assets	380,574	0	0	0	0
Total Expenditures	$25,423,048	$25,128,506	$26,618,091	$26,600,595	$1,472,089
Intrafund Transfers	(142,729)	(95,736)	(95,736)	(95,736)	0
Total Appropriations	$25,280,319	$25,032,770	$26,522,355	$26,504,859	$1,472,089
Earned Revenues By Source					
Interest & Rents	$260,565	$205,000	$145,751	$145,751	($59,249)
Aid from Other Govt Agencies	15,037,925	13,968,874	14,601,237	14,601,237	632,363
Charges for Services	8,321,426	9,137,786	10,379,205	10,379,205	1,241,419
Miscellaneous Revenues	1,691	352	422	422	70
Total Revenues	$23,621,607	$23,312,012	$25,126,615	$25,126,615	$1,814,603
Net County Cost					
Required Match	$1,610,756	$1,610,756	$1,282,540	$1,282,544	($328,212)
Discretionary	47,956	110,002	113,200	95,700	(14,298)
Total Net County Cost	$1,658,712	$1,720,758	$1,395,740	$1,378,244	($342,510)
Allocated Positions	252.0	262.0	262.0	262.0	0.0
Temporary (Full–Time Equivalent)	70.8	76.8	76.8	76.8	0.0
Total Staffing	322.8	338.8	338.8	338.8	0.0

Purpose

Mental health treatment priorities are identified in legislation and require services to persons with persistent mental illness including adults, seniors, and children. Mental Health Services provides an array of programs to all age groups, and also operates the Conservatorship Office, the Employee Assistance Program, Adult Activity Center, a custody psychiatric service, and provides financial and data support services for the Office of Substance Abuse and Public Health Services.

Major Budget Changes

Salaries & Employee Benefits

➤ $766,841	Full–year funding of extra–help added in midyear.
➤ $26,314	Increase in overtime and holiday pay.
➤ ($154,666)	Increased salary savings.
➤ $598,964	Full–year cost of 14 positions added midyear.
➤ $430,964	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $70,589	Increase in outside services.
➤ $17,460	Increase in crisis services.
➤ $40,423	Increase in psychiatrists costs.
➤ $398,790	Increase in University of the Pacific – Transitional Residential Facility (TRF).
➤ $40,000	Increase in TRF vacancy rate payments.
➤ $198,583	Increase in Substance Abuse–Mental Health Services Administration (SAMHSA) Homeless program costs.
➤ ($97,093)	Decrease in University of the Pacific Re–entry Program.
➤ $92,463	Increase in Rehabilitation and Job Placement Program.
➤ ($641,533)	Decrease in Crestwood Gero–Psychiatry contract.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Adult Services (Patient Days)					
Psychiatric Health Facility	12,385	12,900	12,442	12,410	12,535
State Hosp, Post Hosp & Subacute Care	11,620	11,824	11,722	8,722	11,287
Geriatric Services (Patient Days)	5,767	5,435	6,023	2,549	0
Child/Adoles Services (Patient Days)					
Regional Adolescent Program	11,389	12,040	14,554	14,231	13,054
Partial Day Prog (Patient Days)					
Day Treatment Adults & Senior Citizens	8,211	7,309	7,205	10,778	8,376
Day Treatment/Children	14,354	12,759	13,840	12,523	13,369
Mental Retardation	39,353	40,566	40,606	40,392	40,320
Rehabilitation/Job Placement, Socialization & Community Re–entry	34,792	31,206	35,038	33,678	33,679
Outpatient (Visits)					
Adult Outpatient/Crisis	54,442	55,983	57,859	58,504	56,697
Lodi Clinic	4,139	5,008	4,856	6,497	5,125
Children's Services	5,031	7,623	10,074	16,054	16,840
Jail Services	4,786	5,153	3,746	1,692	3,845
Conservatorship (Hours)	17,804	18,448	17,818	18,024	18,058
Case Management (15 Min. Units of Time)	58,452	50,611	54,121	54,395	54,278
Community Services (Hours)					
Prevention, Intervention, Outreach Community Consultation	77,006	62,208	27,987	12,594	12,650
Employee Assistance Prog (Clients Served)					
County Employee Sessions	659	865	871	864	792
County Training Attendance	1,146	927	843	750	700
Contract Services Employee Sessions	325	390	395	571	558
Contract Services Training Attendance	2,295	392	497	427	400

➤ $42,080	Increase in Conditional Release Program costs.
➤ $56,642	Increase in Workers' Compensation Insurance.
➤ ($131,055)	Decrease in Short/Doyle medications.
➤ $106,792	Increase in rents, building maintenance, and utilities.

Other Charges

➤ ($557,857)	Decrease in Institute for Mental Disease (IMD) costs.
➤ $110,000	Increase in the cost of State Hospital bed days.
➤ $38,000	Increase in HUD Emergency Shelter Grant.

Revenues

➤ $461,428	Increase in Realignment Sales Tax.
➤ $300,000	Increase in State reimbursement for mandated residential care services.
➤ $49,274	Increase in Conditional Release program.
➤ ($201,417)	Decrease in SAMHSA Grant.
➤ ($33,650)	Decrease in community treatment services rebates.
➤ ($196,148)	Decrease in patient payments.
➤ $652,877	Increase in Medi–Cal reimbursement.
➤ $416,702	Increase in Medicare revenues.
➤ $20,000	Increase in Employee Assistance Program (EAP revenues).
➤ ($87,500)	Decrease in IMD revenue.
➤ $400,000	Increase in administrative reimbursements from Social Security.
➤ $300,343	Increase in Activity Center revenues.
➤ ($259,360)	Decrease in insurance payments.

Midyear Budget Adjustments

The budget for 1993–94 required Mental Health to eliminate 23.5 positions – 8 allocated positions and 15.5 extra–help positions and other program reductions. However, due to increased revenue generation, on February 8, 1994, the Board of Supervisors approved 14 allocated positions and 15.5 extra–help positions not funded in the 1993–94 Final Budget. None of these positions replaced positions cut in the 1993–94 budget process and most are revenue funded by the Department of Developmental Services; others are required by major Medi–Cal and Medicare reimbursement changes.

Additionally, due to "mandate relief" enacted by the State Legislature, the required match for Mental Health Services was reduced by 20%, or $328,212.

Program Discussion

The recommended 1994–95 budget for Mental Health Services maintains service levels established with the 1993–94 midyear adjustment. The change between budget years for labor cost is due to full–year funding of positions added in 1993–94, the salary increase of 2%, and increases in employee benefits.

The recommended Mental Health Services budget reflects an increase of $461,428 from 1993–94 in realignment funding. Last fiscal year $1,348,900 of realignment funds were transferred from Mental Health to the Health Services Trust. For 1994–95, only $767,361 is recommended to be transferred to the Health Services Trust.

Three major programs began in 1993–94 which will improve the revenue generating capability of the organization. A new Medi–Cal billing process, Rehabilitative Option, implemented during 1993–94, modified the clinical approach to mental health services delivery. Another program, Partial Hospitalization, funded by Medicare, is anticipated to bring in $1.7 million in 1994–95. Finally, SB 910, which allows Medicaid reimbursement for a number of required services that previously had been unreimbursable, will increase estimated revenues by $400,000.

Several community–based organizations which provided prevention programs for Mental Health Services were eliminated or reduced in 1993–94 with the cost savings shifted to pay expenses in treatment programs. The contractors included: Blind Center, Child Abuse Prevention Council, Council for the Spanish Speaking, CPPA Safe House, Easter Seal Society, Family Service Agency, Gemini, Inc., NorCal Center for the Deaf, Valley Community Counseling Services, Spousal Abuse, Women's Center, Willow House, and Goodwill Industries. The total savings resulting from these reductions was $823,224. As a result of Board of Supervisor actions taken during 1993–94 Final Budget hearings, the following programs are recommended for funding in 1994–95:

- **Gemini – $52,200**
  This community program provides family and child counseling services and referral to mental health. School children and intergenerational problems are the main focus of this program.
- **Council for the Spanish Speaking – $26,100**
  Young adults and their families are the focus of the Council for the Spanish Speaking. Due to differences in language, culture, and values, many Hispanics have difficulty using the traditional mental health system. The Council for the Spanish Speaking helps them bridge the gap between their families and service providers.
- **CPPA – $17,400**
  The Center for Positive Prevention Alternatives operates Safe House. Safe House is the only intensive crisis intervention and temporary shelter service for youth in San Joaquin County. As an alternative to law enforcement agencies, Safe House works with persons who are on the streets and attempts to reunite them with their families and keep them out of the criminal justice system.

These programs are discretionary. The $95,700 recommended for the three programs represents a 13% reduction from 1993–94 levels. This funding amount is in addition to the minimum required match for Mental Health Services.

Major planning efforts have begun the process to move from the fee for service Medi–Cal system in mental health to the new consolidated Medi–Cal Managed Care System. Inpatient services managed care will be implemented on October 1, 1994. Mental Health Services will be responsible for funding all psychiatric inpatient services for all Medi–Cal clients in San Joaquin County. This major shift in responsibility from the State to the County will challenge mental health to be both fiscally responsible and clinically appropriate. New relationships may be established with public or private agencies to provide alternative services, especially for children. New systems of gathering information and allocating resources are now being developed and must be in place to succeed in managed care.

Supplemental Request

As stated above, this budget provides discretionary funding to three community–based organizations. The Requested Budget column assumes that all three organizations would prefer funding at 1993–94 levels. In addition, the Center for Positive Prevention Alternatives–Safe House submitted a specific request for a $3,196 increase over their 1993–94 funding for salaries to provide counseling services to runaway youth.

	94–95 Request	94–95 Rec.	Decrease
Gemini	$60,000	$52,200	($7,800)
Council for the Spanish Speaking	30,000	26,100	(3,900)
CPPA – Safe House	23,196	17,400	(5,796)
Total	**$113,196**	**$95,700**	**($17,496)**

Neither Mental Health Services nor the County Administrator recommend funding this discretionary request.

1993–94 Accomplishments

1. Completed the full implementation of the Rehabilitation Option for Medi–Cal funding.
2. Implemented the Coordinated Care Quality Improvement Plan.
3. Increased Medi–Cal reimbursements using the Rehabilitation Option. Medicare reimbursements have also been increased.
4. Reduced IMD bed usage by 15 beds.
5. Reduced State Hospital usage from nine to five beds.

1994–95 Objectives

1. To consolidate fee for service and Short/Doyle Medi–Cal inpatient services effective October 1, 1994.
2. To plan and coordinate the implementation of managed care for outpatient services with other Health Care Services divisions.
3. To assume management of the Weber Home Health Care durable medical equipment program and make the program financially successful.
4. To improve and modify information systems to provide support for the new managed care environment.
5. To provide training that allows personnel to increase their effectiveness and maintain positive morale.

406—Substance Abuse Services

Health Services

Michael Smith, *Health Care Services Director*

Mental Health & Substance Abuse Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$6,109,399	$6,117,473	$6,258,216	$6,258,216	$140,743
Services & Supplies	2,875,696	3,104,002	2,479,030	2,479,030	(624,972)
Fixed Assets	149,334	17,350	15,115	15,115	(2,235)
Total Appropriations	$9,134,429	$9,238,825	$8,752,361	$8,752,361	($486,464)
Earned Revenues By Source					
Fines & Forfeitures	$170,000	$230,000	$175,000	$175,000	($55,000)
Aid from Other Govt Agencies	5,619,839	5,257,322	5,311,665	5,311,665	54,343
Charges for Services	2,875,102	3,533,443	2,969,415	2,969,415	(564,028)
Miscellaneous	42,043	74,843	153,059	153,059	78,216
Total Revenues	$8,706,984	$9,095,608	$8,609,139	$8,609,139	($486,469)
Net County Cost					
Required Match	$153,042	$143,217	$143,222	$143,222	$5
Discretionary	274,403	0	0	0	0
Total Net County Cost	$427,445	$143,217	$143,222	$143,222	$5
Allocated Positions	134.0	117.0	111.0	111.0	(6.0)
Temporary (Full–Time Equivalent)	75.0	70.6	79.2	79.2	8.6
Total Staffing	209.0	187.6	190.2	190.2	2.6

Purpose

Although counties are not required by law to provide substance abuse prevention and treatment services, if a county chooses to provide such services, various State and federal regulations control their operation. State law mandates a 10% county match of State–provided funds. Federal law mandates that 20% of the federal funds be spent for prevention, 10% for perinatal services, and 5% for pre and post counseling for injection drug users.

Major Budget Changes

Salaries & Employee Benefits

➤ $41,014	Increase in contract employees hired to fill new grant positions.
➤ $234,109	Increased extra–help.
➤ $60,000	Reduction in salary savings.
➤ ($250,144)	Delete six vacant positions held open due to lack of funding.
➤ $55,734	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($33,708)	Decrease in travel expenses for new grant programs.
➤ ($499,468)	Decrease due to termination of conference grant and contract for women's transitional housing.
➤ ($126,000)	Decrease in Changing Echoes expense due to opening of Drug Residential Program.
➤ $19,617	Increased charges for Workers' Compensation Insurance.
➤ $26,155	Increased utility costs.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Prevention Activities					
Schools contacted	210	190	138	158	160
Students contacted	27,049	26,000	23800	25,000	25,000
Organizations contacted	1,354	1,200	738	650	650
Individuals contacted	34,111	57,000	60,840	60,000	58,400
Treatment Services					
Recovery House					
Admissions	437	480	464	486	485
Client days	30,558	30,716	30,280	31,700	32,000
Residential Treatment Center					
Admissions	365	368	389	394	395
Client days	8,186	8,276	8,022	8,124	8,200
Residential Drug Program					
Admissions	0	0	122	150	175
Client days	0	0	6,720	9,750	11,375
Residential Treatment/Detox					
Admissions	415	438	435	478	475
Client days	1,560	1,704	1,696	1,864	1,800
Starting Point Detox					
Admissions	2,191	2,250	2,164	1,500	1,700
Client days	6,540	6,750	6,276	4,650	5,270
Starting Point Reception Center					
Admissions	9,571	9,818	5,599	3,200	3,200
Addiction Recovery Center					
Admissions	123	120	172	184	300
Individual visits	515	557	1,523	2,904	4,734
Group visits	1,965	1,456	3,975	7,579	12,356
Drinking Driver Program					
Admissions	1,085	1,124	1,141	494	600
Group visits	39,112	47,608	18,256	7,904	9,600
First Offender Program					
Admissions	1,261	1,248	1,141	494	600
Group Visits	20,176	19,968	18,256	7,904	9,600
SEARCH Program					
Client contacts	0	10,309	9,248	8,680	9,000
Heroin Detox	21,690	21,000	24,817	25,000	25,000
Methadone Maintenance	116,307	105,004	107,544	120,000	140,000
Drug Free (CDCC)	6,848	6,801	7,050	9,500	10,000
Women's Program	32,504	29,087			
Perinatal Services					
FOCUS Program	137	160	230	241	240
AIM Program	0	111	327	553	575
Transitional Housing for Women & Children	0	0	50	70	77

Fixed Assets

➤ $6,650	Purchase of computer equipment.
➤ $5,850	Purchase of draperies and beds.
➤ $2,615	Purchase of direct client services equipment.

Revenue

➤ ($55,000)	Decrease in fines and forfeiture collections due to less convictions.
➤ $198,749	Increased revenues from federal Block Grant Community Partnership and a three–year HIV/AIDS demonstration grant.
➤ ($175,433)	Decreased Drinking Driver Program revenue.
➤ ($39,776)	Decreased pay patient revenue based on 1993–94 estimated actuals.
➤ $78,216	Increased miscellaneous revenue generated from outside vendors and housing allowance paid by women in the transitional housing project.
➤ ($107,030)	Decreased federal perinatal set–aside revenue.
➤ ($345,000)	Reduction in drug testing and counseling services purchased by outside organizations.

Program Discussion

In 1983–84, the Board of Supervisors established a policy providing General Fund support for some alcohol services in recognition that they reduced admissions to the County Jail. Since that time, General Fund appropriations have supported the Starting Point and Honor Farm Reception Center programs. Without these programs, overcrowding problems in the Jail would be compounded. However, in 1993–94, due to serious budget problems, the Starting Point and Honor Farm Reception Center programs were consolidated. The result was a General Fund savings of approximately $284,000. The service delivery impact is that fewer people were served who need detox services, primarily public inebriates and drug addicts on the street. However, by consolidating the two programs, Health Care Services was able to maintain a basic core of services for detoxification and referral for those individuals who want help through the various treatment programs.

Prevention/Education/Intervention activities are a significant portion of Health Care Services' prevention effort. These activities include the Students–in–Prevention program, the Friday Night Live and Club Live activities, as well as Building Awareness Through Schools program. A Youth Advisory Board has been established to oversee program operations for the Live Youth campaign; this campaign supports youth–initiated projects that helps youth before they get in trouble with alcohol and drugs. The 1994–95 plan is to continue prevention efforts and continue the support of intervention efforts to Adult Outpatient Services, making that program both a youth and adult outpatient service unit.

Substance Abuse Services intends to maintain its core treatment programs, both residential and outpatient. The residential category includes both short–term and long–term residential programs: the 28–day Residential Treatment Center and the 90–day Recovery House Program; and the Six–Month Residential Drug Program, which primarily serves heroin and cocaine addicts. The Methadone Maintenance Program and Methadone Detox are core outpatient services for first time drug offenders, especially those individuals with amphetamine and cocaine problems. The Women's Methadone Program has become a component of the general Methadone Program.The Drinking Driver programs have been scaled back; however, they will continue to serve the drunk driver in an outpatient setting. The Alcohol Recovery Center outpatient program is now known as the Addiction Recovery Center and serves both adults and adolescents.

Perinatal services, which are part of the core services, include the Women's Transitional Housing for women and children; the AIM Program for women who are pregnant, are abusing substances, and cannot benefit from Methadone treatment; and the FOCUS Program, which is for drug addicted babies and their mothers and siblings. These perinatal services are grant–funded for three to five years. Currently, Substance Abuse Services is in the middle of these grant periods. One of the efforts in 1994–95 will be to expand residential housing for mothers and children who are participating in the perinatal programs.

Other grant–funded programs are Community Works; the HIV Contagious Disease Outreach program; the Community Prevention Partnership program; and the SEARCH program, a project to help Southeast Asians access health care. In 1993–94, this program was consolidated with the Transcultural Clinic program operated by Mental Health Services. The plan is to deliver an integrated health care system which addresses client needs by reaching into the

Southeast Asian Community and developing a spectrum of services within neighborhoods that can be delivered in a culturally and linguistically sensitive way.

While all the Substance Abuse programs temporarily remain intact, there will be an effort to consolidate services and there may ultimately be a reduction of services due to rising operational costs. Substance Abuse Services has eliminated all reliance on discretionary County General Fund monies and has absorbed a reduction in federal funds of approximately $133,000. To continue to provide prevention and core treatment services to the community, there will be an ongoing need to consolidate and reduce services.

1993–94 Accomplishments

1. Maintained 24 Students–In–Prevention peer educator groups in 13 out of the 14 high schools in San Joaquin County.
2. Supported and continued the Live Youth campaign and Advisory Board.
3. Established Club Live Chapters in seven San Joaquin County middle schools.
4. Provided residential and outpatient services for over 7,000 persons with alcohol and/or drug problems.
5. Provided perinatal services for women and children through the FOCUS and AIM programs.
6. Worked with the Alcohol and Drug Advisory Board and three subcommittees to implement the strategies identified in the Five–Year Master Plan.
7. Maintained a 98% occupancy rate in the residential programs.

1994–95 Objectives

1. To maintain prevention services for youth within the community by providing peer educator groups in the Students–In–Prevention program, by providing Friday Night Live and Club Live groups in the high schools and middle schools, and continuing the Live Youth Advisory Board.
2. To maintain core residential and outpatient services for persons with alcohol and drug problems.
3. To maintain a coordinated delivery of perinatal services for substance abusing women and their children and to establish transitional housing for women and their children.
4. To continue to implement the strategies identified in the Five–Year Master Plan.
5. To maintain a 95% occupancy level in all residential programs.

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$9,590,840	$10,386,470	$11,750,138	$11,750,138	$1,363,668
Services & Supplies	2,257,576	3,151,068	3,349,888	3,349,888	198,820
Other Charges	1,086,307	1,351,202	1,098,578	1,098,578	(252,624)
Fixed Assets	76,066	82,412	121,653	121,653	39,241
Total Expenditures	$13,010,789	$14,971,152	$16,320,257	$16,320,257	$1,349,105
Intrafund Transfers	(485,977)	(849,831)	(438,451)	(438,451)	411,380
Total Appropriations	$12,524,812	$14,121,321	$15,881,806	$15,881,806	$1,760,485
Earned Revenues By Source					
Fines & Forfeitures	$15,821	$1,200	$2,400	$2,400	$1,200
Interests & Rents	12	0	0	0	0
Aid from Other Govt Agencies	5,621,870	8,196,060	9,955,395	9,955,395	1,759,335
Charges for Services	2,442,340	2,919,396	2,636,369	2,636,369	(283,027)
Miscellaneous Revenues	94,227	64,150	104,505	104,505	40,355
Operating Transfers In	629,125	349,881	358,881	358,881	9,000
Total Revenues	$8,803,395	$11,530,687	$13,057,550	$13,057,550	$1,526,863
Net County Cost					
Mandated	$3,721,417	$2,590,634	$2,824,256	$2,824,256	$233,622
Allocated Positions	272.0	252.0	256.0	256.0	4.0
Temporary (Full-Time Equivalent)	7.2	6.6	11.9	11.9	5.3
Total Staffing	279.2	258.6	267.9	267.9	9.3

Purpose

The purpose of San Joaquin County Public Health Services is to protect, preserve, and promote the health of the San Joaquin community irrespective of age, sex, race, ethnicity, or income. Public Health goals are to prevent preventable diseases, premature deaths, and disability, and promote optimal physical, emotional, and social well being.

Major Budget Changes

Salaries & Employee Benefits

➤ $48,666	Salary and benefits for recommended Public Health Nurse position to support California Children Services (CCS) and Child Health Disability Prevention (CHDP) programs.
➤ $105,908	Salary and benefits for recommended Public Health Nurse, Community Health Outreach Worker, and Clerk Typist II positions to support expanded tuberculosis outreach program.
➤ $27,635	Salary and benefits of recommended Clerk Typist II for clinic.
➤ $27,635	Salary and benefits of recommended Clerk Typist II for CCS.

➤ $154,122	Full–year cost of new State–funded positions allocated midyear.
➤ $231,144	Transfer of four Staff Nurse positions from San Joaquin General Hospital for the Personal Care Services Program offset by funds from the Human Services Agency.
➤ $99,202	Payment to retirement system for Work Force Reduction Incentive Program proposals approved in 1993–94.
➤ $102,803	Increase in extra–help for the State–funded Immunization Program and the fee supported Environmental Health Underground Storage Tank Program.
➤ $105,352	Increase in contract positions for AIDS programs funded by the State.
➤ ($340,944)	Decrease reflects deletion of six positions held vacant due to lack of funding.
➤ $269,425	Reduced salary savings.
➤ $532,725	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $44,186	Increase in laboratory and clinic supply costs.
➤ $201,608	Increase in subcontracts to community–based organizations providing services to patients with AIDS and outreach services for health education programs.
➤ $23,274	Increase in allocated Workers' Compensation and Casualty Insurances.
➤ ($34,755)	Decrease in building maintenance based on expenditure trends.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Clinical Services					
Total Clinics	106	92	96	98	91
Number of Patient Visits	73,002	79,348	85,000	80,000	78,000
Public Health Nursing					
Field Visits	38,884	28,017	18,725	11,400	11,200
Case Mgmt, ADP & CCS/HIV clients	250	311	396	410	480
Anonymous, Confidential & Sentinel Surveillance HIV Tests	3,500	6,702	6,000	6,275	6,600
HIV Public Education Contacts	N/A	3,228	3,615	4,000	4,628
Environmental Health Staff Hours	59,487	68,297	56,735	64,159	68,297
Laboratory Procedures	107,576	100,477	102,000	100,000	105,000
Maternal, Child and Adolescent Health					
WIC Case Load/Month	4,860	5,400	6,019	6,950	7,500
Health Education Public Contacts	93,756	165,144	101,522	261,600	250,000
California Children Services					
Average Case Load/Month	1,895	1,953	2,179	2,190	2,400
New Cases Opened	585	585	681	627	690
Cases Closed	401	510	513	413	454
Average Referrals/Month	97	78	89	102	112

Other Charges

➤ ($252,624)	Decrease reflects salary and benefit costs of therapy personnel previously contained in separate cost centers.

Fixed Assets

➤ $8,490	Eight portable radios for Environmental Health.
➤ $12,896	Replacement office equipment.
➤ $4,660	Clinic equipment.
➤ $7,930	Replacement laboratory equipment.
➤ $2,630	Environmental Health equipment offset by grants.
➤ $12,511	Telephone recall system funded by the State Immunization Assistance Program.
➤ $72,536	Office automation equipment, approximately 64% offset by State grants or contracts.

Intrafund Transfers

➤ ($411,380)	Reduction in charges due to transfer of staff between Public Health Services and California Children Services cost centers.

Revenues

➤ $134,500	Increase in Women, Infant and Children supplemental food program.
➤ $270,550	Increase in AIDS programs.
➤ $339,813	Increase in Tobacco and Chronic Disease Risk Reduction Health Education programs.
➤ $287,657	Increase in Maternal and Child Health programs.
➤ $105,000	Increase in tuberculosis control.
➤ $198,646	Increase in State Immunization Assistance Program.
➤ $139,187	Increase in SB 910 Medi–Cal administration revenue.
➤ ($81,386)	Decrease in clinic fees resulting from 1993–94 budget reductions in branch offices and some specialty community–based clinic services.
➤ $43,874	Increase in State CCS assistance.
➤ ($267,901)	Decrease in Environmental Health permit fee revenue primarily in the Underground Storage Tank programs.
➤ $43,874	Increase in State CCS assistance.
➤ $241,158	Increase in State Medi–Cal allowance for CCS.
➤ $24,000	Increase in laboratory fees.
➤ $19,234	Increase in charges for services to special districts.

Program Discussion

Reductions made in 1993–94 will continue to have a profound effect in 1994–95. The transfer of $767,361 in Realignment revenue from the Mental Health Trust is again recommended to balance the Public Health Services budget. The elimination of the Public Health nursing presence in health centers in Tracy, Manteca, and Lodi has resulted in fewer referrals for clinic services including well child examinations and immunizations. Some specialty community–based clinic services, such as injections for hepatitis and blood tests to establish paternity, were significantly reduced due to the deletion of one Head Nurse position. As a result, revenues from clinic fees will decrease by over $85,000.

Public Health Nursing field services have been curtailed, limiting services to only the most high risk infants, selected communicable diseases, and tuberculosis control. Other traditional public health nursing activities such as preventive health monitoring of families, instruction for high risk pregnant women, and services for seniors have been virtually eliminated.

In 1979, post–Prop 13 legislation (AB 8) inadvertently omitted the San Joaquin Local Health District from participation. The purpose of the bill was to insure that services remained at no less than 1978 levels. It has been estimated that San Joaquin County would have received an additional $1.2 million had the District been included in AB 8. This loss, coupled with reductions in County General Fund support of nearly $2.5 million since 1992–93, has severely impacted the provision of public health services in San Joaquin County.

In addition to the significant reductions in traditional public health functions, the limited funds have curtailed programs in other needed areas. There are no services for senior citizens, the fastest growing segment of the population. Within the leading causes of death (heart disease, strokes, cancer, and accidents) only two small State–funded or fee supported programs are conducted. Available County funds and locally generated fees support only the most critical mandated public health functions.

A Work Force Reduction Incentive Proposal was approved by the Board of Supervisors in September 1993. The Health Officer, Director of Public Health Nursing, and Director of Environmental Health retired before December 31, 1993. These retirements have resulted in approximately $160,000 in net savings for 1994–95.

A significant source of new revenue for 1994–95 will be SB 910 reimbursement for administration of the Medi–Cal program. Claims in 1994–95 are expected to increase from their current level of $180,000 to over $300,000.

Environmental Health anticipates moving to the East Annex at 304 East Weber Avenue in early 1994–95. This move will reduce County leased facility costs until all Public Health programs, including Environmental Health, can be included in the Health Care Services facility master plan effort.

The Governor's preliminary budget does not specifically impact Public Health programs. Tuberculosis control and immunization initiatives included in the State budget could result in increased efforts in those areas. However, public health programs will likely be impacted by actions to balance the State budget.

Tuberculosis, immunization levels, and AIDS pose significant challenges for 1994–95. San Joaquin County ranks among the top ten in California for total tuberculosis cases and in the top five for rate of tuberculosis in the total population. Increased efforts in screening and monitoring are planned and new State funds will continue a program of directly observed tuberculosis medication therapy to reach high–risk, non–compliant individuals.

Due to national concern over immunization levels of children under the age of two, the federal government, through the State, has made available nearly $200,000 in additional funds to increase immunization services.

The number of AIDS cases recorded in San Joaquin County since 1983 now approaches 400. Resources from the State, while substantial, are limited when compared with the need for health care and medications. Members from all Health Care Services departments are developing creative strategies to coordinate the use of scarce resources.

Public Health Services staff will be closely involved with development of both the local initiative and mainstream plans for managed care. Memoranda of Understanding will be required to identify linkages with traditional public health functions and staff will participate in the development of local initiative plan elements.

For 1994–95, the CCS budget has been combined with the Public Health Services budget. The CCS program provides diagnostic, treatment, and therapy services to children under age 21 with eligible handicapping conditions.

Appropriations for 1993–94 required the deletion of one case manager position and provided funding below the requested level for diagnosis, treatment, and therapy services. The projected average monthly case load has increased to over 2,100, with assigned case loads now exceeding State standards. Extra–help staff and student workers have been needed to perform tasks previously performed by the case managers.

The diagnosis, treatment, and therapy component will be fully spent in 1993–94; claims in excess of the allocation may have to be held for payment until after July 1, 1994. Had all therapist positions been filled, the funds would likely have been exhausted by March.

In 1994–95 it is expected that San Joaquin County will receive significant increases of State funds for case management services due to a high percentage of clients in the program who are covered by Medi–Cal. As a result, an additional clerical position has been recommended that will be offset with the new revenue. Case management staff levels continue to be a concern. Despite average monthly case loads of 2,100, Nurse and Specialist Clerk case manager positions remain at or below State standards recommended for programs with case loads of less than 1,800 clients.

The CCS Program management staff will work closely with the local AFDC Medi–Cal Managed Care Initiative to develop necessary linkages between the program and the managed care plan.

1993–94 Accomplishments

1. Expanded the Sexually Transmitted Disease outreach van clinic by four hours per week.
2. Generated additional revenue through implementation of Medi–Cal claiming procedures for case management administration.

3. Initiated development of policies which ensure that existing and potential funds for HIV testing are coordinated and directed toward the most at risk populations.
4. Completed transition of tuberculosis clinic services from San Joaquin General Hospital Bret Harte Clinic to Public Health Services.
5. Provided 14,986 physical and occupational therapy treatment units, held 34 Medical Therapy Unit conferences, conducted three special scoliosis clinics, and four orthodontic screening clinics.

1994–95 Objectives

1. To improve reporting and monitoring of tuberculosis cases in local correctional facilities.
2. To develop and implement case management activities for the CAL–LEARN program with the Human Services Agency.
3. To improve the accurate and timely reporting of AIDS cases through regular contact with medical specialists, health care facilities, and outpatient community clinics likely to see persons with HIV disease.
4. To promote continued awareness of environmental issues among elected officials, business organizations, and the community.
5. To increase awareness and resources for lead poisoning prevention and early intervention.

408—Utility Districts
Health Services

Henry Hirata, *Public Works Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$597,223	$704,811	$717,843	$717,843	$13,032
Services & Supplies	92,205	143,820	176,384	176,384	32,564
Fixed Assets	5,443	0	1,700	1,700	1,700
Total Expenditures	$694,871	$848,631	$895,927	$895,927	$47,206
Intrafund Transfers	(46,776)	(15,000)	(15,000)	(15,000)	0
Total Appropriations	$648,095	$833,631	$880,927	$880,927	$47,206
Earned Revenues By Source					
Charges for Services	$627,120	$833,631	$880,927	$880,927	$47,206
Total Revenues	$627,120	$833,631	$880,927	$880,927	$47,206
Net County Cost					
Support	$20,975	$0	$0	$0	$0
Allocated Positions	15.0	15.0	15.0	15.0	0.0
Temporary (Full–Time Equivalent)	3.3	3.0	2.0	2.0	(1.0)
Total Staffing	18.3	18.0	17.0	17.0	(1.0)

Purpose

The Utilities Division provides for the operation and maintenance of the various utility districts under the control of the Board of Supervisors. Domestic water, sanitary sewer, and storm drain services are provided to the residents of these districts. Costs are fully reimbursed from the Special Districts, County Service Areas (CSA), and other County budgets that receive the services.

Major Budget Changes

Salaries & Employee Benefits

➤ $29,844	Negotiated salary and benefit adjustments.
➤ ($17,167)	Decrease in extra–help.

Services & Supplies

➤ $29,551	Increased Workers' Compensation Insurance.

Fixed Assets

➤ $1,700	Radio equipment.

Program Discussion

Sewer and water services are provided to users representing the equivalent of a city of over 18,000 population. While such a city would normally cover an area of five square miles and be serviced by ten wells, the Utility Districts must maintain wells and appurtenances for water systems, sewage collection systems, sewage treatment plants, and storm drain pumps spread out over 1,000 square miles. Water production and supply and wastewater treatment must meet standards adopted by local, State, and federal regulatory agencies.

General engineering services performed by Public Works' engineering staff are billed to the Utility Districts budget. This cost is then distributed to all the Special Districts. The costs of specific projects are billed directly to the benefitting districts.

A voluntary water conservation program was established by the Board of Supervisors in 1993. The goal was to reduce water consumption by 10% from 1987 levels for the months of May through November. An overall reduction of 15% was attained. Utility Division employees will continue to monitor this program which is funded by charges to the water districts.

1993–94 Accomplishments

1. Participated in the development of a Public Works injury prevention program.
2. Initiated a sewage collection system flushing program with new flushing equipment.
3. Placed chlorination equipment in operation on Lincoln Village water interconnects with the City of Stockton system.
4. Completed cross–connect control programs and commercial billing on small water systems.
5. Installed Bacti–Monitoring stations on all water systems.
6. Attained a 15% reduction through the voluntary water conservation program (10% goal).

1994–95 Objectives

1. To construct and place in operation a new source of water for San Joaquin Water Works No. 2 (Victor).

Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Maintenance & Operation					
Water					
Water Systems	27	27	27	29	30
Wells Operated	56	54	51	56	60
Service Connections	4,667	4,958	4,958	5,233	5,336
Main Water Lines (Miles)	53	54	54	56	57
Sewer					
Sewage Treatment Plants	1	1	1	1	2
Sewage Collection Systems	6	6	6	6	7
Service Connections	5,231	5,231	5,231	5,231	5,252
Main Sewer Lines (Miles)	55	55	55	55	59
Sewage Pumping Stations	5	5	5	5	6
Drainage					
Storm Drain Pump Stations	43	42	44	44	45
Storm Drain Pumps	72	67	71	71	73
Calls for Service					
Water					
Water Complaints	458	376	367	339	350
Water Leaks Repaired	49	41	44	66	50
Water Quality Calls	25	86	43	55	50
Sewer					
Sewer Complaints	707	734	794	681	500
Sewer Stops Cleared	402	451	455	399	300
Sewer Risers Repaired	30	33	27	23	25
Sewer Line Cleaned (Feet)	65,000	47,500	55,400	200,000	250,000

2. To place water and sewage facilities in operation for the Saddle City development.
3. To flush all sewage collection systems.
4. To flush all water systems biennially and exercise all main water system control valves.
5. To repair or replace main water system control valves as necessary.

Solid Waste Enterprise Fund

Health Services

Henry Hirata, *Public Works Director*

Solid Waste Enterprise Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,382,011	$2,521,600	$2,866,159	$2,866,159	$344,559
Services & Supplies	2,868,365	3,281,217	2,997,432	2,997,432	(283,785)
Other Charges	2,498,182	2,638,200	3,037,299	3,037,299	399,099
Fixed Assets	2,183,529	326,300	1,194,100	1,194,100	867,800
Total Expenditures	$9,932,087	$8,767,317	$10,094,990	$10,094,990	$1,327,673
Intrafund Transfers	(514,621)	(22,100)	(517,884)	(517,884)	(495,784)
Total Appropriations	$9,417,466	$8,745,217	$9,577,106	$9,577,106	$831,889
Earned Revenues By Source					
Interest	$213,657	$115,000	$58,000	$58,000	($57,000)
Charges for Services	7,122,125	8,040,093	8,969,399	8,969,399	929,306
Miscellaneous Revenues	894,989	1,126,700	261,500	261,500	(865,200)
Fund Balance	326,932	(536,576)	288,207	288,207	824,783
Total Revenues	$8,557,703	$8,745,217	$9,577,106	$9,577,106	$831,889
Revenues Over/Under Expenses	($859,763)	$0	$0	$0	$0
Allocated Positions	53.0	53.0	55.0	55.0	2.0
Temporary (Full–Time Equivalent)	2.0	3.0	3.0	3.0	0.0
Total Staffing	55.0	56.0	58.0	58.0	2.0

Purpose

The Solid Waste Enterprise Fund provides for the County's Solid Waste Management programs. These programs include long–range planning, acquisition, design, and development of landfill sites. They also include refuse collection franchise management, Countywide recycling and household hazardous waste activities, and operation of the County's solid waste transfer and disposal facilities. All programs must be administered in accordance with local, State, and federal regulations.

Major Budget Changes

Salaries & Employee Benefits

➤ $207,038	Normal salary and benefit adjustments.
➤ $96,936	Transfer of two positions from Closure Fund.
➤ $99,510	Increased extra–help.
➤ ($59,600)	Decrease in overtime.

Services & Supplies

➤ $42,700	Increase in fuel costs.
➤ ($515,299)	Decrease in professional services.
➤ $418,100	Increase in payments to Foothill, Inc.
➤ ($75,000)	Decreased Public Works engineering.
➤ ($149,700)	Reduced license and permit cost.
➤ $46,400	Tire disposal costs.
➤ $70,676	Increase in insurance costs.
➤ ($73,500)	Decrease in grounds maintenance.

Other Charges

➤ ($94,493)	Decrease in State surcharges.
➤ $324,800	Increase in debt service.
➤ $200,400	Increase in depreciation.
➤ ($31,600)	Decreased charges for closure.

Fixed Assets

➤ $588,000	Transfer equipment.
➤ $485,000	Landfill equipment.
➤ $110,700	Structures and improvements.

Intrafund Transfers

➤ $753,500	Increased transfers from equipment reserves.
➤ $439,316	Net transfers to closure reserves.
➤ ($181,600)	Reduced transfers from site reserves.

Revenues

➤ $824,783	Increase in fund balance.
➤ ($57,000)	Decrease in interest earned.
➤ $714,400	Increased gate fees from individuals.
➤ $249,300	Increased gate fees from refuse collectors.
➤ ($100,000)	Decreased transfers from closure fund.
➤ ($188,700)	Repayment from CSA #53.
➤ ($651,500)	Reduction in loan proceeds.

Program Discussion

The Solid Waste Enterprise Fund was created in January 1975, when the County assumed operation of the Harney Lane Landfill from the City of Lodi. Since that time, the County's solid waste program has been budgeted in this fund. The program includes operation of the Lovelace Transfer Station, Corral Hollow Landfill, Foothill Landfill, North County Recycling Center and Sanitary Landfill, postclosure maintenance of the Harney Lane Landfill, and various solid waste planning and administration activities.

The passage of AB 2448 required landfill operators to establish mechanisms to fund closure and postclosure maintenance activities for sanitary landfills. On December 6, 1988, the Board of Supervisors established the Solid Waste Closure Enterprise Fund for this purpose. Closure activities, which were previously funded in the Solid Waste Enterprise Fund, were moved to the Solid Waste Closure Enterprise Fund on January 1, 1989 (refer to Program Discussion of the Solid Waste Closure Enterprise Fund).

In September 1989, the Integrated Solid Waste Management Act (Act) was adopted which required each city and county to divert 25% of its solid waste stream by 1995, and 50% by the year 2000 through source reduction, recycling, and composting activities. The Act also required each local jurisdiction to develop Source Reduction and Recycling Elements (SRRE), Household Hazardous Waste Elements (HHWE), and Countywide Integrated Waste Management Plans (CIWMP). These documents are 15–year plans that indicate strategies to achieve the mandated diversion rates.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Tons of Waste Received at:					
Lovelace Transfer Station	126,172	133,008	131,905	136,700	136,700
Foothill Landfill	35,977	31,542	30,679	21,200	37,900
Harney Lane Landfill	140,308	36,167	0	0	0
North County Landfill	0	96,836	128,785	141,600	141,600
Corral Hollow Landfill	55,189	63,771	71,614	78,500	60,900
Total Tons	357,646	361,324	362,983	378,000	377,100
Transfers–Lovelace:					
Number of Loads	7,274	7,171	6,891	7,142	7,142
Tons per Load	17.4	18.5	19.1	19.1	19.1

Funds for the implementation of programs recommended in these plans are budgeted in the Solid Waste Enterprise Fund.

On December 8, 1992, the Board of Supervisors approved the final Countywide Household Hazardous Waste Element. They also established County Service Area #53 to fund its implementation. A $126,000 loan from the Solid Waste Enterprise Fund Reserves was approved to start implementation during 1992–93. The principal amount of the loan and interest was paid back during 1993–94 with revenues from CSA #53.

The main source of revenue for the Solid Waste Enterprise Fund is gate fees paid by users of County solid waste facilities. This fund does not rely on contributions from the County's General Fund.

Key 1993–94 Solid Waste Activities

Corral Hollow Sanitary Landfill

Tracy Disposal Services is developing a materials recovery facility (MRF) near the City of Tracy. It is anticipated to begin operations in 1995. When the MRF becomes operational, the Corral Hollow Landfill will cease operating. At that time, south County area waste will be taken to the MRF for sorting of recyclable materials. Residual waste will be taken to the Foothill Sanitary Landfill for disposal. This budget assumes that the Corral Hollow Landfill will stop receiving waste on April 1, 1995. At that time, personnel and equipment will be transferred to other County solid waste facilities.

During 1994–95, closure activities will begin with placement of final cover over the site, installation of a gas monitoring system, and construction of drainage facilities. Closure costs will be paid from the Solid Waste Closure Enterprise Fund.

Harney Lane Sanitary Landfill

This facility stopped receiving waste on October 31, 1991. Since then, this site has undergone extensive construction activity preparing the site for final closure. During 1994–95, placement of final cover over the entire site, including a clay cap, a layer of top soil and vegetation, will be completed. In addition, a landfill gas control system will be installed.

Construction costs will total approximately $2.3 million. About $1.4 million of the costs will be paid from the Solid Waste Closure Enterprise Fund. The remaining $870,000 will be financed through long–term borrowing. Beginning in 1994–95, department service payments will be made from the North County Recycling Center and Sanitary Landfill cost center. These activities are funded by the Solid Waste Closure Enterprise Fund. Long–range groundwater monitoring and maintenance activities for this site will be paid by the Solid Waste Enterprise Fund from gate fees collected at the North County Recycling Center and Sanitary Landfill.

North County Recycling Center and Sanitary Landfill

Construction of this facility was completed in February 1992. Of $6,424,647 in construction costs, $5,214,847 was provided by long–term financing through issuance of certificates of participation. Repayment of this debt will occur over a 20–year period, from gate fees charged at the site.

During 1994–95, construction of the next module will begin. Construction costs of $2.2 million will be funded through long–term borrowing with debt service payments beginning in 1995–96.

Waste brought to this facility is deposited inside the Recycling Center Building where the waste is sorted on the floor to remove recyclable materials. The residual waste is taken to the landfill for disposal. The recyclable materials are taken to market for recycling. In order to achieve waste diversion goals required by the Act, it will be necessary to increase the staff allocated to this facility during 1994–95.

Foothill Sanitary Landfill

During 1992–93, the site purchase was finalized, a computerized scale was installed, and gate fees were established based on weight. The County assumed cash management of the site from Foothill, Inc. The operation agreement was amended to provide per ton payments to Foothill, Inc. rather than a lump sum payment. During 1994–95, Foothill will begin receiving south County waste when Corral Hollow closes.

Lovelace Transfer Station

During 1993–94, construction commenced for a MRF to replace the Lovelace Transfer Station. Long–term financing was initiated for the facility. It is anticipated that this facility will become operational by April 1, 1995.

During 1993–94, it is estimated that $1 million will be expended for land engineering and permitting fees. During 1994–95, $9.7 million will be expended for engineering; permitting, equipment, and construction. These costs will be financed through long–term borrowing. During 1994–95, interest payments of $294,400 will be made from the Lovelace cost center. During 1995–96, debt service payments of $795,800 will be made.

In order to become fully operational, it will be necessary to transfer four positions from the Corral Hollow Landfill when that facility ceases operation in April 1995. Allocated positions will be supplemented with alternate work program employees.

Gate Fee Adjustments

No gate fee adjustments are required for 1994–95. However, fee adjustments may be required for the following year to pay for increased waste reduction activities at the disposal sites.

Countywide Integrated Waste Management

During 1992–93, the County adopted the Source Reduction and Recycling Element and the Countywide Household Hazardous Waste Element. In addition, AB 2494 and AB 3001 were signed into law during 1992–93. Assembly Bill 2494 requires counties to report waste disposal quantities for both incorporated and unincorporated areas to the State. Assembly Bill 3001 requires cities and counties to prepare Disposal Facilities Siting Elements.

During 1994–95, efforts will continue to track and report waste quantities. Also, work will continue on the Nondisposal Facilities Siting Element, as well as a Countywide Disposal Facility Siting Element, and a Countywide Integrated Waste Management Plan. In 1994–95, waste reduction programs will include an information hotline, pesticide container recycling, telephone book recycling, public education, and small quantity hazardous waste services.

Residential Refuse Collections Franchise

During 1993–94, new residential refuse collection contracts were awarded to the existing franchise collectors. The agreements provide for curbside recycling, curbside collection of yard waste, mandatory refuse collection, and operation of compost facilities. The County also enacted a mandatory refuse collection ordinance. During 1994–95, the recycling, yard waste, and composting programs will be implemented.

Landfill Closure Reserves

During 1993–94, the Board of Supervisors established reserves within the Solid Waste Enterprise Fund for closure of landfill sites. Effective January 1, 1994, $1.00 per ton will be placed in the closure reserve for the Foothill Landfill, and effective April 1, 1994, $2.00 per ton will be placed in the closure reserve for the North County Landfill. For 1994–95, revenues of $151,300 for Foothill and $275,200 for North County are estimated.

In 1989, AB 2448 established a $0.59 per ton surcharge on landfills to fund State programs. This surcharge was abolished for 1993, but was reestablished as part of the AB 939 surcharge, effective April 1, 1994. Fees collected during 1993 may be used for other solid waste purposes. This budget recommends that the 1993 fees be placed in the closure reserves for each of the disposal sites: North County $83,600, Foothill $11,700, and Corral Hollow $46,300.

State Surcharges

Assembly Bill 939 also established a surcharge on landfills, to fund the State's solid waste management activities, of $.50 per ton effective January 1, 1990. The surcharge was increased to $.75 per ton on July 1, 1990. The $.59 per ton surcharge previously required by AB 2448, has been added to the AB 939 fee. The total surcharge will, therefore, increase to $1.34 per ton on July 1, 1994.

Designated Reserves

To properly account for the different functions of the Solid Waste Enterprise Fund, designated reserves are maintained for the following categories:

Equipment Replacement Reserve

The Equipment Replacement Reserve provides for replacement of worn–out equipment. When individual equipment is replaced, the amount of depreciation for that piece of equipment is allocated from the reserve toward the purchase price.

	1992–93 Actual	1993–94 Est/Act	1994–95 Rec
Beginnin	$1,615,769	$1,955,252	$2,225,452
Contributions	603,556	548,400	671,692
Total	$2,219,325	$2,503,652	$2,897,144
Disbursements	(264,073)	(278,200)	(957,200)
Ending	$1,955,252	$2,225,452	$1,939,944

Site Acquisition and Development Reserve

The Site Acquisition and Development Reserve provides funding for the acquisition and development of new solid waste facilities.

	1992–93 Actual	1993–94 Est/Act
Beginning	$591,628	$160,722
Contributions	1,517,382	0
Total	$2,109,010	$160,722
Disbursements	(1,948,288)	(160,722)
Ending	$160,722	$0

This reserve is no longer necessary and is being deleted from the cash balance in 1994–95.

1993–94 Accomplishments

1. Started work on facility siting elements and the Countywide Integrated Waste Management Plan.
2. Revised the Solid Waste computerized data system to accommodate new reporting requirements.
3. Finalized real property acquisition at the Foothill Sanitary Landfill.
4. Completed construction of the North County Recycling Center and landfill wetlands area.
5. Started work on the North and Central County compost facility projects.
6. Completed final design, environmental review, permitting, real property acquisition, and preliminary construction of the Lovelace Materials Recovery Facility.
7. Started development of the South County Area Materials Recovery Facility and closure activities at the Corral Hollow and Harney Lane Landfills.
8. Finalized design of a gas collection system for the Harney Lane Landfill and started design of the next module for the North County Landfill.

1994–95 Objectives

1. To complete facility siting elements, the Countywide Integrated Waste Management Plan, and reporting procedures to meet State requirements.
2. To establish yard waste programs that include collection, recycling, and composting.
3. To complete construction and begin operation of the Lovelace Materials Recovery Facility.
4. To continue to work with the City of Tracy to develop the South County Materials Recovery Facility.
5. To stop accepting waste and begin closure of the Corral Hollow Landfill.
6. To complete closure activities and install a gas collection system at the Harney Lane Sanitary Landfill.
7. To construct the next module for the North County Landfill.
8. To begin a waste reduction program that includes public information, recycling, and hazardous waste collection programs.

Solid Waste Closure Enterprise Fund

Health Services

Henry Hirata, ***Public Works Director***

Solid Waste Closure Enterprise Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$92,532	$124,700	$0	$0	($124,700)
Services & Supplies	51,419	596,400	411,784	411,784	(184,616)
Other Charges	0	0	131,300	131,300	131,300
Fixed Assets	0	520,000	1,974,700	1,974,700	1,454,700
Total Appropriations	$143,951	$1,241,100	$2,517,784	$2,517,784	$1,276,684
Earned Revenues By Source					
Interest & Rents	$86,546	$60,000	$60,000	$60,000	$0
Charges for Services	605,595	836,700	805,100	805,100	(31,600)
Fund Balance	(548,190)	344,400	1,652,684	1,652,684	1,308,284
Total Revenues	$143,951	$1,241,100	$2,517,784	$2,517,784	$1,276,684
Revenue Over/Under Expenses	$0	$0	$0	$0	$0
Allocated Positions	0	2.0	0.0	0.0	(2.0)

Purpose

This budget provides funding for closure and postclosure activities at Harney Lane, North County, Foothill, and Corral Hollow Landfills.

Major Budget Changes

Salaries & Employees Benefits

➤ ($96,936)	Transfer of two positions to Solid Waste Enterprise Fund.
➤ ($19,000)	Deletion of extra–help.

Services & Supplies

➤ ($252,100)	Reduction in Harney Lane closure activities.
➤ $45,000	Increase for Corral Hollow closure activities.
➤ $22,484	Solid Waste staff costs.

Other Charges

➤ $71,300	Debt service for equipment.
➤ $60,000	Expense for depreciation.

Fixed Assets

➤ $1,270,000	Closure improvements at Corral Hollow Landfill.
➤ $704,700	Closure improvements at Harney Lane Landfill.

Revenues

➤ $1,308,284	Increased transfer of closure reserves.
➤ ($31,600)	Decrease in closure surcharges.

Program Discussion

On December 6, 1988, the Board of Supervisors established the Solid Waste Closure Enterprise Fund. This fund accumulates and disburses funds for County landfill facilities as required by State statutes. These funds may only be used to close landfills that are nearing completion or have stopped receiving waste.

During 1994–95, surcharges of $0.57 per ton of waste disposed at the North County Landfill ($78,400), $0.66 per ton at the Foothill Landfill ($100,100), and $1.69 per ton at the Corral Hollow Landfill ($551,600) will be collected for closure and postclosure funding.

Closure Of The Harney Lane Sanitary Landfill

The Harney Lane Landfill, having reached its capacity, stopped receiving waste on October 31, 1991. Closure work commenced at that time and will be completed during 1994–95. Closure activities include placement of a final four–foot soil cover consisting of a two–foot thick foundation layer, a one–foot thick clay layer, and one–foot of top soil. A landfill gas collection and control system will also be constructed.

Construction costs will total $2.3 million. About $870,000 of these costs will be financed through long–term borrowing. The remainder will be paid from reserves in the Solid Waste Closure Enterprise Fund. Debt service payments will begin in 1995–96 and will be funded by gate fees from the North County Recycling Center and Sanitary Landfill.

Closure of the Corral Hollow Sanitary Landfill

It is anticipated that the Corral Hollow Sanitary Landfill will stop receiving waste by April 1, 1995, and that closure activities will commence at that time. Two existing employees will remain at the site to perform closure activities. The remaining employees will be assigned to other disposal sites. Closure activities will include installation of a chain link fence ($50,000) for kit fox mitigation, installation of a gas–monitoring system ($25,000), engineering services, and placement of final cover ($1,409,900).

Designated Reserves

To provide accountability, reserve funds are designated for closure and postclosure requirements of the Harney Lane, North County, Foothill, and Corral Hollow Landfills.

Postclosure Maintenance

Landfill operators are required by State law to provide funds to maintain landfills for a period of 30 years after they are closed. Postclosure maintenance involves periodic engineering inspections of the site, correction of erosion and drainage problems, and monitoring of ground water, surface water, and landfill gas. If landfill gas is detected near the boundaries of the site, a landfill gas–control and removal system may be required. The Harney Lane Landfill is required to install a gas removal system as part of its closure activities. The monitoring and gas–control systems must be maintained as part of postclosure activities.

Postclosure maintenance funds may be placed into a separate enterprise fund. Accounts were established in the Solid Waste Closure Enterprise Fund for the Corral Hollow, Foothill, Harney Lane, and North County Landfills. Alternatively, local jurisdictions are allowed to pledge revenues from future sites to maintain existing sites after they have closed. During 1992–93, the County elected to pledge future revenues for the North County and Harney Lane Landfills to fund postclosure maintenance. During

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Foundation Cover (cubic yards)	NA	70,000	100,000	100,000	250,000
Clay Soil Cover (cubic yards)	NA	0	0	70,000	100,000
Vegetative Cover (acres)	NA	0	50	50,000	120,000
Structures Tested	NA	160	200	212	212
Gas Testing (probes)	NA	108	144	144	144
Monitoring Wells	NA	8	16	18	18
Water Testing (samples)	NA	8	16	18	18
Drainage Testing (samples)	NA	0	4	4	4
Surface Water Testing (samples)	NA	2	4	2	2

1994–95, it is anticipated that the County will pledge future revenues for the postclosure maintenance of the Foothill Landfill as well.

1993–94 Accomplishments

1. Continued closure activities for the Harney Lane Landfill, including construction of an intermediate cover, design of a gas–control system, and approval for construction of the clay barrier.
2. Initiated closure activities at the Corral Hollow Landfill, including placement of portions of the intermediate cover, completion of closure plans, and acquisition of property.

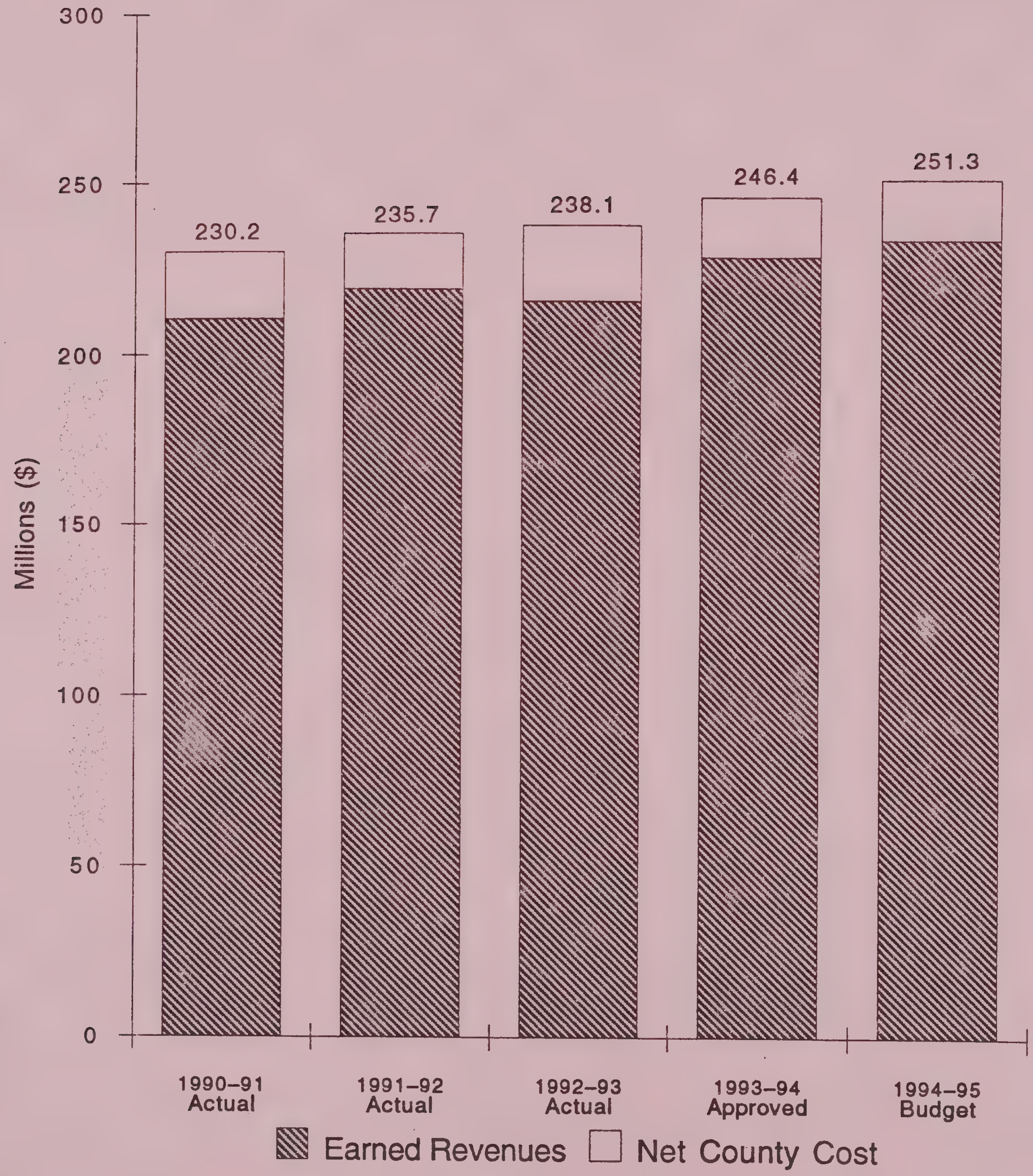
1994–95 Objectives

1. To complete closure of the Harney Lane Sanitary Landfill with the placement of foundation soil, a barrier layer of clay, top soil, and vegetation over the entire site.
2. To continue closure activities at the Corral Hollow Landfill, including placement of foundation soil, installation of a gas–monitoring system, and construction of drainage facilities.

Human Services

Human Services

Change In Program Expenditures



	Page Number	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
50101 Human Services Agency	G–3	$237,744,625	$242,829,209	$242,829,209	$5,084,584
53300 Burials	G–17	24,194	40,994	40,994	16,800
53900 Mary Graham Children's Shelter	G–7	2,385,939	2,433,145	2,433,145	47,206
54000 Community Services	G–10	275,750	299,120	230,867	(44,883)
54101 Aging & Community Services	G–14	5,743,572	5,574,146	5,574,146	(169,426)
55600 Veteran Services	G–18	233,249	203,195	203,195	(30,054)
Total — Human Services		**$246,407,329**	**$251,379,809**	**$251,311,556**	**$4,904,227**

Summary

All Human Services Agency

Harry Brodie, *Human Services Director*

	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$32,555,175	$32,720,143	$34,399,101	$34,399,101	$1,678,958
Services & Supplies	13,297,899	15,376,878	15,412,072	15,412,072	35,194
Other Charges	189,836,536	197,122,621	200,394,487	200,326,234	3,203,613
Fixed Assets	61,445	3,500	3,216	3,216	(284)
Operating Transfers Out	911,133	1,143,356	1,143,356	1,143,356	0
Total Expenditures	$236,662,188	$246,366,498	$251,352,232	$251,283,979	$4,917,481
Intrafund Transfers	(404,911)	(216,612)	(216,612)	(216,612)	0
Total Appropriations	$236,257,277	$246,149,886	$251,135,620	$251,067,367	$4,917,481
Earned Revenues By Source					
Licenses/Permits/Franchises	$35,167	$36,400	$40,210	$40,210	$3,810
Interest & Rents	15,604	17,144	17,000	17,000	(144)
Aid from Other Govt Agencies	214,978,815	227,987,022	232,553,405	232,553,405	4,566,383
Charges for Services	402,043	429,251	494,380	494,380	65,129
Miscellaneous Revenues	345,260	206,147	203,050	203,050	(3,097)
Total Revenues	$215,776,889	$228,675,964	$233,308,045	$233,308,045	$4,632,081
Net County Cost					
Mandated	$19,722,108	$16,911,404	$17,203,376	$17,203,376	$291,972
Required Match	475,786	324,568	366,604	366,604	42,036
Discretionary	282,494	237,950	257,595	189,342	(48,608)
Total Net County Cost	$20,480,388	$17,473,922	$17,827,575	$17,759,322	$285,400
Allocated Positions	938.0	877.0	855.0	855.0	(22.0)
Temporary (Full-Time Equivalent)	15.7	8.8	8.5	8.5	(0.3)
Total Staffing	953.7	885.8	863.5	863.5	(22.3)

This is a summary of the four budgets under the direct control of the Human Services Agency. These include:

- ➤ 50101 Human Services Agency
- ➤ 539 Mary Graham Children's Shelter
- ➤ 540 Community Services
- ➤ 54101 Aging and Community Services

50101—Human Services Agency

Human Services

Harry Brodie, *Human Services Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$29,044,194	$28,993,853	$30,512,831	$30,512,831	$1,518,978
Services & Supplies	9,730,514	11,200,274	11,294,267	11,294,267	93,993
Other Charges	189,311,743	196,623,354	200,095,367	200,095,367	3,472,013
Fixed Assets	1,287	400	0	0	(400)
Operating Transfers Out	911,133	1,143,356	1,143,356	1,143,356	0
Total Expenditures	$228,998,871	$237,961,237	$243,045,821	$243,045,821	$5,084,584
Intrafund Transfers	(393,696)	(216,612)	(216,612)	(216,612)	0
Total Appropriations	$228,605,175	$237,744,625	$242,829,209	$242,829,209	$5,084,584
Earned Revenues By Source					
Aid from Other Govt Agencies	$209,557,727	$221,722,445	$226,495,792	$226,495,792	$4,773,347
Charges for Services	217,336	219,244	262,197	262,197	42,953
Miscellaneous	273,225	200,000	200,000	200,000	0
Total Revenues	$210,048,288	$222,141,689	$226,957,989	$226,957,989	$4,816,300
Net County Cost					
Mandated	$18,556,887	$15,602,936	$15,871,220	$15,871,220	$268,284
Allocated Positions	838.0	784.0	763.0	763.0	(21.0)
Temporary (Full–Time Equivalent)	4.8	0.0	0.0	0.0	0.0
Total Staffing	842.8	784.0	763.0	763.0	(21.0)

Purpose

The primary purpose of the Human Services Agency (HSA) is to provide welfare assistance and social services to the citizens of San Joaquin County. HSA is responsible for administering and enforcing the provisions of the Welfare and Institutions Code and other pertinent laws and regulations. HSA provides and administers income maintenance and social services programs to eligible low–income families and individuals. Some of the major programs are: Aid to Families with Dependent Children (AFDC), General Relief (GR), Medi–Cal, Food Stamps, GAIN, Adoptions, Refugee Assistance, and Adult and Children's Protective Services.

Federal and State legislation and regulations govern criteria for identifying those in need, the amount and types of available resources to assist those in need, and the methods by which those resources are allocated.

Major Budget Changes

Salaries & Employee Benefits

➤	$453,809	Delete one–time administrative adjustment.
➤	($93,256)	Eliminate one position due to the Work Force Reduction Incentive Program.
➤	($911,089)	Delete 20 vacant positions unable to be filled due to lack of funding.
➤	$911,089	Reduce salary savings due to deletion of unfunded positions.

➤ $1,143,370	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $72,857	Increase in Workers' Compensation and Casualty Insurances.
➤ $10,594	Increase in Data Processing direct charges and leases of office automation equipment.
➤ $240,000	Increase in Professional and Specialized Services.
➤ ($43,788)	Reduction in Refugee Assistance administration.
➤ $25,567	Increase in Allocated Services Department costs.
➤ ($276,442)	Decrease in Rents–Structures and Grounds.
➤ $16,487	Increase in Communications and Memberships.
➤ $17,040	Increase in rents and maintenance of equipment.
➤ $31,678	Increase in GAIN Child Care, Transitional Child Care, and Supplemental Child Care for clients.

Other Charges

➤ $3,272,013	Increase due to case load growth.

Revenues

➤ ($180,449)	Decrease in State revenues for administration.
➤ $1,627,410	Increase in federal revenues for administration.
➤ $620,102	Increase in federal revenues due to caseload growth.
➤ $1,876,316	Increase in State revenues due to case load growth.
➤ $829,968	Increased Realignment sales tax revenue.

Program Discussion

The recommended budget deletes 20 vacant positions that the Agency has been keeping unfilled due to lack of funding. Despite this action the recommended budget still contains $595,121 in salary savings. The Human Services Agency will achieve this salary savings by holding 17 currently vacant positions open during 1994–95. These positions are not recommended for deletion as level of activity fluctuates during the year in various program areas. It is necessary to have the flexibility to fill or hold vacant a

Work Load Data*

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
AFDC–Family Group	187,367	198,113	207,596	212,698	222,270
AFDC–Unemployed	47,736	49,119	51,655	51,105	53,506
AFDC–Foster Care					
Foster Homes	15,305	15,024	14,474	13,884	14,314
Institutions	6,186	5,864	4,782	4,531	4,726
Aid for Adoption of Children	3,660	3,912	5,017	5,152	5,306
General Relief	12,393	14,091	16,426	19,762	21,888
Homemaker Services	11,940	12,828	33,720	33,012	34,000
Indo–Chinese Refugee	2,002	1,544	995	1,093	1,150
Food Stamp Employment & Training	2,520	2,730	2,393	2,317	2,280
Temporary Homeless Shelter	2,524	2,280	6,561	6,650	6,725

**All Work Load Data represent case months of services delivered.*

variety of positions to meet these fluctuations in work load. The position of Chief Deputy Director has also been eliminated due to the Work Force Reduction Incentive Program. Positions recommended for deletion are shown in the following chart:

Position Title	No.	Savings
Chief Deputy Director	1	$93,256
Child Welfare Unit Chief	3	170,769
Protective Services Social Worker I	10	436,020
Social Service Unit Chief	1	50,365
Adult Protective Services Social Worker	3	134,598
Chief Accounting Technician	1	47,262
Senior Clerk	1	40,646
Stock Clerk II	1	31,411
Total	21	$1,004,327

During March 1994, the Human Services Agency, along with the State, Deloitte & Touche, Unisys, and the Health and Welfare Data Center began the preliminary implementation process of the Statewide Automated Welfare System (SAWS). San Joaquin County will be the first of the interim counties and also the first large county to begin the process of automation. The anticipated date of completion is December 1995. Successful implementation of the SAWS program in all 14 interim counties will enable the State to roll–out the program to the balance of California counties in 1996.

The Aid to Families with Dependent Children program will grow at an estimated rate of 4.6% over the 1993–94 estimates increasing the appropriation by $2,618,505. The Governor's 1994–95 budget proposes to restructure the sharing ratio of this program to 50% of the non–federal share. In addition, the Governor proposes to reduce grant levels by 10% July 1, 1994 and an additional 15% January 1, 1995. Should legislation be enacted, the County Administrator will return to the Board of Supervisors with a recommendation to adjust the requirements for this budget.

The AFDC–Foster Care program is expected to grow at a rate of 3.3% over the 1993–94 estimates. The Governor's 1994–95 budget proposes to restructure the sharing ratio of this program. Under the proposed budget, the County will fund 100% of the non–federal share or approximately 66% of the total budget. Should legislation be enacted, the County Administrator will return to the Board of Supervisors with a recommendation to modify sharing relationships.

The Aid for Adoption of Children program is expected to grow at a rate of 10% over the 1993–94 estimates. In addition, the five age–group rate structure utilized in 1993–94 has been eliminated allowing grant levels to reflect the child's actual need regardless of age.

The General Relief program is recommended to increase by $557,856 over the 1993–94 appropriation. This increase is the direct result of caseloads growing at a rate in excess of 20% annually. This budget also recommends that the Board of Supervisors again defer Resolution 88–1061 which would have provided a rental rate adjustment of 2.4% for individuals in all living situations.

The County Administrator recommends that options to reduce County costs for General Relief continue to be explored. These include legislative efforts to place time limitations on the length of participation and having the State assume full financial responsibility for the program, as well as local efforts to modify program practices to achieve cost savings.

The In–Home Supportive Services program reflects a continuation of the changes made in 1993–94. The Personal Care Services Program is continuing to qualify services to clients for federal reimbursement. The program caseload is expected to remain stable at or near 1993–94 levels.

The Indo–Chinese Refugee program will increase by $8,900 over 1993–94 appropriation levels. This increase reflects a small growth in eligible individuals.

The Food Stamp Employment and Training program recommends a decrease of $7,123 from the 1993–94 appropriation. Caseloads for this program have continued to decline since a high in 1991–92.

The Temporary Homeless Shelter program continues to grow. This budget recommends an increase of $154,805 over the 1993–94 appropriation. The Governor's 1994–95 budget proposes to make this program a once in a lifetime benefit. Should legislation be enacted, the impact will not be seen until 1995–96.

Sales Tax Realignment revenue estimates which are used to fund Foster Care and In–Home Supportive Services have been based on Department of Finance estimates. In view of historical performance, the County Administrator has concerns that theses revenues may fall short by up to $500,000. The Governor's Preliminary Budget proposes a major restructuring of State and local responsibilities in health and welfare. Because of the unknown final form of this restructuring the County Administrator does not, at this time, recommend a reduction in this revenue estimate. However, once a State budget is adopted, it may be necessary to make adjustments to appropriations or revenues.

1993–94 Accomplishments

1. Achieved a 3.4% combined agency and client dollar error rate in AFDC and 7.23% in Food Stamps.
2. Obtained maximum federal and State funding without creating a County overmatch.

1994–95 Objectives

1. To stay within the State–allowed maximum error rate of 4% in AFDC and 10.69% in Food Stamps.
2. To obtain maximum federal and State funding without a County overmatch.

539—Mary Graham Children's Shelter

Human Services

Harry Brodie, *Human Services Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,937,821	$1,948,572	$1,969,916	$1,969,916	$21,344
Services & Supplies	343,613	434,267	460,013	460,013	25,746
Fixed Assets	33,978	3,100	3,216	3,216	116
Total Appropriations	$2,315,412	$2,385,939	$2,433,145	$2,433,145	$47,206
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,144,461	$1,073,971	$1,095,689	$1,095,689	$21,718
Charges for Services	5,434	3,000	5,000	5,000	2,000
Miscellaneous Revenues	296	500	300	300	(200)
Total Revenues	$1,150,191	$1,077,471	$1,100,989	$1,100,989	$23,518
Net County Cost					
Mandated	$1,165,221	$1,308,468	$1,332,156	$1,332,156	$23,688
Allocated Positions	52.0	45.0	44.0	44.0	(1.0)
Temporary (Full–Time Equivalent)	6.3	4.8	3.0	3.0	(1.8)
Total Staffing	58.3	49.8	47.0	47.0	(2.8)

Purpose

Mary Graham Children's Shelter (MGCS) provides temporary protective custody and services to children alleged to be abused or neglected and who come within the jurisdiction of the Juvenile Court as dependents. Service provisions at the Shelter are mandated by the Welfare and Institutions Code and include food, clothing, health care, education, safety, supervision, counseling, recreation, and access to religious services.

Major Budget Changes

Salaries & Employee Benefits

➤ ($27,636)	Deletion of a vacant Clerk Typist II position.
➤ ($44,478)	Decreased extra–help.
➤ $93,949	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $7,000	Increased payments to foster homes.
➤ $27,861	Increase in Allocated Service Department Costs and Casualty and Workers' Compensation Insurances.
➤ $42,338	Increased utilities.
➤ ($51,553)	Decreases in population–driven accounts due to low on–site census.

Fixed Assets

➤ $2,106	Six children's dressers.
➤ $776	Two file cabinets.
➤ $334	One window air–conditioner.

Revenues

➤ $2,000	Increased revenue from other states/ counties, which are now charged for their dependents' shelter care.
➤ $27,955	Increase in federal reimbursement.

- ($6,237) Decrease in milk/meals reimbursements due to reduced census.

Program Discussion

San Joaquin County is one of only 11 counties in the State which operates a public emergency shelter for dependent children. Through the main facility and the expansion of the Satellite Shelter Home Program (licensed County foster homes), the County has been able to control the cost of sheltering dependent children when compared to the alternative of contracting for these services.

The 1994–95 recommended budget reflects an increase in Salaries and Benefits. Salary increases, shift differential increases and benefit adjustments, total $93,949 over the prior year's approved budget. However, this total is reduced by the deletion of a vacant Clerk Typist II position, a decrease in Extra Help salaries and benefits, and a decrease in Holiday Pay and Overtime. The Clerk Typist II position was assigned to the Visitation Center. Since the position became vacant, its work load has been redistributed among other clerical staff and Group Counselors who work at the Center. Much of the work previously typed is now handwritten.

Holiday Pay, Overtime, and Extra Help salaries and benefits have been decreased 36%. This is attributable to a 26% decrease in the on–site census. Factors affecting the continued decline in the on–site census are:

- A 6% reduction in the average number of admissions per month;
- A 5% increase in the percentage of the total census that resides in satellite homes;
- The initial screening procedure conducted by Court Intake/Assessment with law enforcement admissions;
- The timely placements of children into foster care by the Placement Facilitator.

It is unknown why admissions have decreased from prior years, but it is believed that fewer staff in law enforcement and Child Protective Services have resulted in fewer cases of children being removed from the home. Families may be referred to various community resources for resolution with only the most severely high–risk children taken into protective custody.

Greater success at obtaining and retaining satellite homes has allowed a greater number of children to be transferred off–site for Shelter care services. The Court Intake and Assessment and Placement Facilitator staffs' efforts have reduced the average length of stay for an on–site resident to 10 days, compared to 12 days in 1992–93 and 18 days in 1991–92.

The deletion of the Clerk Typist II position and the decreased funding requests for Extra Help, Holiday Pay and Overtime should have minimal impact on current service delivery. Should the census increase, additional appropriations would be required to ensure sufficient extra help to maintain a safe and acceptable child/staff ratio.

There is an overall increase of $25,746 for Services and Supplies. Allocated Service Costs, Workers' Compensation Insurance, and Casualty Insurance have increased a total of $27,861. Professional and Specialized Services has increased by $7,000. This is a direct result of transferring more children into satellite care prior to their Detention Order Hearing. For the first seven months in 1993–94, there were 493 child care days in satellite prior to the Detention Order Hearing. The total cost for these days was $8,856. The cost would have been $82,331 had these same 493 days been on–site care days.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Total Number of Children Provided Shelter	1,456	1,615	1,375	1,400	1,400
Average Daily Census (Total)	150	161	142	143	143
On–Site	64	61	38	32	32
Off–Site (Satellite)	86	100	104	111	111

A significant increase in utilities, $42,338, has resulted from the Shelter being placed on a meter by San Joaquin General Hospital for gas and electricity. Prior to this year, a flat rate was charged each month. A decrease in appropriations of $51,553 is recommended for accounts that are census–driven or affected as a result of the reduced on–site population. This includes phone, maintenance, motor pool, food, household, water, and medical expenditures. As the Shelter no longer has yard maintenance services provided by Parks and Recreation, $400 is recommended to purchase small lawn and garden tools.

Service delivery will not be altered from its current level, provided a low on–site census is able to be maintained. Continued efforts will be made to expand the Satellite Shelter Home Program as well as to develop off–site resources for emotionally troubled residents (a segment of the population that often stays longer awaiting placement).

1993–94 Accomplishments

1. Gained 27 homes in the Satellite Shelter Home Program and lost 13 due to conversion to long–term care or personal family circumstances through February 1994. In the same period in 1992–93, the Shelter gained 24 homes and lost 25. Through February 1994, 78% of the total population has been provided Satellite Shelter Home Program services.
2. Provided 700 hours of on–site training at no cost. Training topics have included crisis prevention, mental health services, law enforcement's role in child abuse, and health–related topics. Courses currently in progress are First Aid/CPR, crisis prevention refresher courses, the mental health treatment process, the child care worker's role in providing a nurturing environment, the grief process, and the use of medication with children.
3. Transferred 15 children to specialized foster home placements for emergency shelter care. Specialized homes specifically identified for short–term emergency care are currently being developed jointly with Share Homes Inc. Staff are now assessing the feasibility of providing emergency care and treatment for seriously emotionally disturbed adolescents as an alternative to in–patient services at a psychiatric care facility.
4. Received 910 hours of service from 39 volunteers at the Shelter. The volunteer program has been expanded to include clerical assistance and support help at the Visitation Center.

1994–95 Objectives

1. To continue to decrease the on–site census by expansion of the satellite (off–site) program and services.
2. To begin remodeling of the Shelter's four shower/bath areas.
3. To research and develop the program component that offers a variety of services to parents of residents, involving parent/resident participation on–site.
4. To continue the development of specialized resources for off–site care and services for emotionally troubled children.
5. To develop a structured prevention program for Shelter residents through community educational resources on the topics of gangs, substance abuse, teen pregnancy, AIDS, self–esteem, and decision–making.

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$317,891	$275,750	$299,120	$230,867	($44,883)
Total Appropriations	$317,891	$275,750	$299,120	$230,867	($44,883)
Earned Revenues By Source					
Licenses/Permits/Franchises	$35,167	$36,400	$40,210	$40,210	$3,810
Charges for Services	230	1,400	1,315	1,315	(85)
Total Revenues	$35,397	$37,800	$41,525	$41,525	$3,725
Net County Cost					
Discretionary	$282,494	$237,950	$257,595	$189,342	($48,608)

Purpose

This budget provides funding for contributions to outside agencies for various community services.

Major Budget Changes

Other Charges

➤ ($8,000)	Eliminate funding for Community Alcohol and Drug Awareness program.
➤ ($1,268)	Decrease in funding for Child Abuse Prevention Council – Core program.
➤ ($5,820)	Decrease in funding for Child Abuse Prevention Council – In–Home program.
➤ ($15,969)	Decrease in funding for Alternative Services Volunteer Program.
➤ ($9,203)	Decrease in funding for DAWN House/Sexual Assault programs.
➤ ($2,107)	Decrease in funding for STEP program.
➤ ($2,516)	Decrease in funding for County Child Care Coordinator program.

Revenues

➤ $3,810	Increase in marriage license fee dedicated to Domestic Violence programs.

Midyear Budget Adjustments

On August 10, 1993, the Board of Supervisors reduced funding to two organizations in this budget. The appropriation for the Alternative Service Volunteer Program, operated by the Center for Positive Prevention Alternatives, was reduced by $8,034, to a new level of $61,042. Additionally, the appropriation for the Community Alcohol and Drug Awareness Program was reduced by 50% to $4,000. As a result, reductions shown in the Major Budget Changes are overstated.

Another change that occurred midyear was the transfer of administrative responsibility for the County Child Care Coordinator program from the Family Resource and Referral Center to the San Joaquin County Office of Education in November 1993.

Finally, it should be noted that the Community Alcohol and Drug Awareness Program ceased operation in January 1994 and will not be requesting funding for 1994–95.

Program	1993–94 Approved*	1994–95 Recommend	Increase/ (Decrease)
Community Alcohol & Drug Awareness Program	$4,000	$0	($4,000)
Child Abuse Prevention Council – Core	14,333	13,065	(1,268)
Child Abuse Prevention Council – In–Home	44,768	38,948	(5,820)
Center for Positive Prevention Alternatives – ASVP	61,042	53,107	(7,935)
Women's Center – DAWN/Sexual Assault	104,011	94,808	(9,203)
Women's Center – STEP	16,208	14,101	(2,107)
Family Resource & Referral	19,354	16,838	(2,516)
Total Appropriations	$263,716	$230,867	($32,849)

** Includes midyear adjustments made on August 10, 1993.*

Program Discussion

The funding of community–based service programs is a Board of Supervisors' policy matter. The Community Services budget currently funds six programs to which the Board has established ongoing commitments.

All programs funded in this budget were requested to submit a description of potential service reductions that would result if the County's contribution were reduced. Recommendations for each of the programs funded in this budget are shown in the chart above.

Child Abuse Prevention Council – Core Program

This funding provides general administrative support to the Child Abuse Prevention Council (CAPC) which is active in public education, crisis intervention, and interagency coordination.

Because the CAPC – Core program provides general administrative support to program activities, service level reductions are difficult to identify. However, CAPC provided the following statement, "The proposed reduction of $1,268 (over 9% of 1993–94 funding) will significantly impair our ability to deliver services. It is impossible to provide direct services to at–risk children and families without sufficient administrative support."

Child Abuse Prevention Council – In–Home

This program is designed to prevent or reduce child abuse and neglect in families through early intervention. It provides crisis intervention and social services to families in crisis or an emergency, whose children are at risk of abuse. This program provided Family Service Workers who visit individual families on a weekly basis for up to 12 months, working with each family on budgeting, home management, nutrition, and alternative discipline techniques.

CAPC indicates that the recommended $5,820 reduction will result in fewer families being served and puts a greater number of children at risk of child abuse, neglect, or death. The reduction in funding would force a reduction in Family Service Worker work hours.

Alternative Service Volunteer Program (ASVP)

This program, operated by the Center for Positive Prevention Alternatives (CPPA), offers offenders the opportunity to perform community service in lieu of paying court fines. The program was originally funded under the State Juvenile Justice Subvention program and has been maintained at the request of the courts to provide an alternative, other than incarceration, for individuals who cannot afford to pay court fines. For 1994–95 ASVP anticipates 1,800 court referrals who will provide services at 209 community work sites.

If funding is reduced to the recommended level, CPPA indicates that the organization would lay–off one of its two Interviewers. The result would be an increase from the present three to four weeks of waiting time for client enrollment to an eight to ten week wait for service.

In September 1993, after midyear budget adjustments resulted in reduced funding, CPPA raised client fees to its current range of $25 to $85. This increase, while necessary to maintain service levels, had a negative program impact, as the clients are generally low–income and are often referred to the program to perform community service due to inability to afford their court fine.

DAWN/Sexual Assault

This program provides crisis, educational, support, shelter, and counseling services to battered women and their children and victims of sexual assault. This program provides:

- A 24–hour a day crisis line offering crisis intervention, peer counseling, advocacy, support and information, and referral services;
- Emergency shelter for battered women and their children, available on a 24–hour per day basis for a period of up to one month;
- A shelter program consisting of support groups, goal setting, peer counseling, information and referrals, and advocacy for battered women;
- "Just for Kids," a program for shelter children which includes preschool activities for children under six, and after–school tutoring program and coordinated activities for families;
- "Just for Moms," parenting classes at the shelter to teach mothers skills for coping with stress and to use nonviolent discipline techniques effectively;
- Community educational presentations and materials and information on the issue of family violence.

Adoption of the recommended appropriation would have the following service level impacts:

- Elimination of the pre–school and after–school tutoring and other activities from the "Just for Kids" program.
- Reduction in the number of community education programs dealing with sexual assault and family violence issues.

Additionally, State grants for domestic violence require Women's Center to provide a certain minimum, continuum of services. While the recommended appropriation allows Women's Center to maintain this minimum standard, a reduction in client service levels may reduce the organization's allocation from the State.

STEP

This program provides a vocational education program to female inmates at the County Jail. The overall goal of the project is to enhance the ability of women offenders to live free of crime by addressing their needs and making it possible for them to become economically self–sufficient.

The programs specific objectives include:

- To conduct a vocational education program for 50 women offenders at the Women's County Jail.
- To have 75% of the active participants successfully complete the program.
- To carry out individual job counseling for 25 women offenders at the jail sites, designed to assist participants in developing the skills required to become economically independent.

Women's Center indicates that adoption of the recommended appropriation would eliminate individual job counseling for the female inmates at the County Jail. Any additional funding cuts would eliminate the Jail Vocational Education Program entirely.

Countywide Child Care Coordinating Program

In November 1993, the San Joaquin County Office of Education became a partner with San Joaquin County in supporting the Child Care/Children's Services Coordinator Program. The purpose of this program is to establish more quality child care, coordinate children's services, and assist the County and area businesses in meeting the child care needs of their employees.

In December 1993, the additional County function of providing staff support for the Children's Commission, along with available funding, was transferred to this program.

Because of the administrative nature of this one staff person program, the Office of Education did not quantify service reductions resulting from the recommended reduction in funding. However, concern was expressed regarding the continuing effectiveness of the operation if further cuts occurred.

Supplemental Funding Request

The following requests for supplemental funding have also been received, but are not recommended:

St. Mary's Interfaith Dining Room Dental Program

St. Mary's has recently opened a new dental clinic, operated with 36 volunteer dentists, that will serve 3,600 patients annually. The organization has requested that the County provide an annual contribution of $25,000 to provide support for two positions of Dental Assistant and Office Assistant. The Dental Program currently has two positions provided through GAIN Work Experience forming these functions. Private Industry Council staff who manage the GAIN Work Experience program have indicated that they intend to utilize these positions as year–long vocational training slots.

Representatives of St. Mary's have indicated that, despite the availability of the training positions, there remains a need for permanent staffing support, as well as funding for materials used in the clinic.

Alternative Service Volunteer Program (ASVP)

In preparing this budget, the County Administrator has assumed that all organizations would prefer to receive funding at 1993–94 levels. These additional funds have not been treated as Supplemental Requests, but have been included in the 1994–95 Request column. The Center for Positive Prevention Alternatives did submit a specific request for additional funding totaling $75,446, or $22,339 more than the recommended funding level. The additional funds are requested to allow the program to retain its second Interviewer position and to pay for a greater portion of the organization's fringe benefit costs.

54101—Aging & Community Services

Human Services

Harry Brodie, *Human Services Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,573,160	$1,777,718	$1,916,354	$1,916,354	$138,636
Services & Supplies	3,223,772	3,742,337	3,657,792	3,657,792	(84,545)
Other Charges	206,902	223,517	0	0	(223,517)
Fixed Assets	26,180	0	0	0	0
Total Expenditures	$5,030,014	$5,743,572	$5,574,146	$5,574,146	($169,426)
Intrafund Transfers	(11,215)	0	0	0	0
Total Appropriations	$5,018,799	$5,743,572	$5,574,146	$5,574,146	($169,426)
Earned Revenues By Source					
Interest & Rents	$15,604	$17,144	$17,000	$17,000	($144)
Aid from Other Govt Agencies	4,276,627	5,190,606	4,961,924	4,961,924	(228,682)
Charges for Services	179,043	205,607	225,868	225,868	20,261
Miscellaneous Revenues	71,739	5,647	2,750	2,750	(2,897)
Total Revenues	$4,543,013	$5,419,004	$5,207,542	$5,207,542	($211,462)
Net County Cost					
Required Match	$475,786	$324,568	$366,604	$366,604	$42,036
Allocated Positions	48.0	48.0	48.0	48.0	0.0
Temporary (Full–Time Equivalent)	4.6	4.0	5.5	5.5	1.5
Total Staffing	52.6	52.0	53.5	53.5	1.5

Purpose

The Department of Aging and Community Services, a division of the Human Services Agency, administers federal, State, and local funds allocated for services to the elderly and low income citizens of San Joaquin County.

Aging Services include direct senior services such as ombudsman, in–home services, social day care, legal services, and health services; congregate and in–home meals; senior employment, and long–term care case management services.

Community Services include direct antipoverty services such as translation and interpretation assistance, assistance with filling out forms and applications, employment and client advocacy; recreation activities for low–income youth, adults, and seniors; food and emergency clothing assistance to needy individuals and families; commodity distribution to low–income eligible households; payment of energy bills and home weatherization.

Major Budget Changes

Salaries & Employee Benefits

➤ $33,254	Funding for one Aging Program Specialist position anticipated to be added in 1993–94.
➤ $20,189	Funding for one Specialist Clerk position anticipated to be added in 1993–94.
➤ $14,810	Increased extra–help costs.
➤ $70,202	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $20,000	Increase in Title III–F Disease Prevention/Health Promotion grant.
➤ ($2,850)	Decrease in equipment rental.
➤ $7,977	Increase in Special Departmental Expense.
➤ ($20,000)	Decrease in purchase of home and community–based social services.
➤ ($30,996)	Decrease in allocated Department overhead.
➤ ($5,000)	Decrease in emergency utility payments for weatherization clients.
➤ ($42,752)	Decrease in professional services.
➤ $7,587	Increase in Workers' Compensation costs.

Other Charges

➤ ($211,517)	Decreased costs due to transfer of child abuse programs to Office of Education.
➤ ($12,000)	Decreased cost due to transfer of Challenge Grant to Office of Education.

Revenues

➤ ($222,149)	Eliminate child abuse program funding.
➤ ($12,000)	Eliminate Challenge Grant.
➤ $40,506	Increase in Community Services Block Grant.
➤ ($148,752)	Decrease in State match for Title III Older American's Act grant.
➤ $158,261	Increase in nutrition program funds.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Aging Services					
Direct Services	75,346	66,312	66,781	65,179	65,000
Congregate Meals	239,613	223,342	174,535	146,543	146,000
In–Home Meals	168,822	168,822	173,828	144,974	145,000
Brown Bag	17,278	17,278	29,322	29,016	28,000
RSVP Prog Volunteers Served	328	328	515	517	550
Sr. Participants Enrolled	413	413	318	314	320
Sr. Participants Placed in Jobs	202	202	142	167	175
Long–Term Care Cases	304	304	295	305	300
Community Services					
Direct Services	24,804	24,804	247,129	246,336	247,000
Emerg Food & Clothing	18,751	18,751	20,711	19,201	20,000
Recreation	61,686	61,686	44,654	43,812	44,000
Informational Referral	51,943	51,943	50,866	48,453	49,000
Commodity Households Served	92,596	92,596	96,783	89,566	90,000
Utility Payments	1,621	1,621	1,417	1,460	1,600
Weatherizations	526	526	459	564	970
Child Abuse Services					
Respite Care	450	450	435	441	0
Counseling	735	735	1,283	1,217	0
Education	0	0	249	321	0

Program Discussion

The 1994–95 recommended budget for the Department of Aging and Community Services contains a Net County Cost of $366,604. As a result of prior year structural changes, the Department has been able to meet its Net County Cost allocation without eliminating staff positions or reducing program services. Prior year structural changes which resulted in cost savings for 1994–95 included:

- ➤ Downsizing of administrative staff through layoffs and early retirements.
- ➤ Reorganizing clerical and fiscal support functions.
- ➤ Flattening the organizational structure, which increased the Director's direct program supervision responsibilities.

Other major changes in the Department for 1994–95 include the transfer of administrative responsibilities for AB 1733 and AB 2994 child abuse programs to the San Joaquin County Office of Education. The Board of Supervisors approved a transition plan that merged and assigned the responsibilities of the child care coordination, the County's Children's Commission, and State child abuse prevention and intervention contract administration to the Child Care Coordinator position. This transition will be implemented in a timely, well–organized manner.

The 1994–95 Department of Aging and Community Services budget includes no provision for responding to grant reductions because of changes in the State or federal budgets. Some proposals under discussion in Washington concerning health care reform could negatively impact the home and community–based case management programs. It is also possible that the State could reduce its support to senior programs considering its severe financial crisis. If any of these grant reductions materialize on the State or federal level, there will be a major impact on senior services in San Joaquin County.

In summary, cost savings recognized from prior year staff reductions and increased grant revenue help to offset projected 1994–95 operational cost increases. The Department's budget as recommended will continue to provide seniors and low–income residents with support services for which they are entitled and eligible. At this time, the Department does not anticipate any major reduction in day–to–day services.

1993–94 Accomplishments

1. Provided weatherization services to 564 households and utility bill payment assistance to 1,460 low–income families.
2. Provided administration of federal senior service funds; developed an annual plan; prepared service contracts; monitored, assessed, and evaluated subcontractors.
3. Provided 357,802 low–income individuals with information and referral services, emergency food and clothing, government commodities, and direct and counseling services.
4. Recruited, enrolled, and trained 314 economically–disadvantaged older workers of which 167 were placed into unsubsidized employment.
5. Reorganized and downsized the Department's administrative staff to make program administration more cost–effective.

1994–95 Objectives

1. To provide home weatherization services to 970 households and utility bill payment assistance to 1,600 low–income families.
2. To continue to administer federal funds for services to seniors and low–income households; develop a four–year annual area plan for seniors; procure and contract with service providers; monitor, assess, and evaluate subcontractors; act as an advocate for, and coordinator of, services to seniors.
3. To provide 360,000 low–income individuals with information and referral services, emergency food and clothing, government commodities, and direct and counseling services.
4. To provide recruitment, enrollment, supportive and training services to 320 economically disadvantaged older workers of which 175 will be placed into unsubsidized employment.
5. To reorganize Aging and Adult Services to create a centralized intake system for all services provided by the Department. The new information and assistance program will coordinate all client referrals and initial assessments.

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$51,591	$24,194	$40,994	$40,994	$16,800
Total Appropriations	$51,591	$24,194	$40,994	$40,994	$16,800
Earned Revenues By Source					
Taxes	$0	$5,102	$5,102	$5,102	$0
Licenses/Permits/Franchises	8,548	8,200	15,000	15,000	6,800
Miscellaneous Revenues	6,169	0	10,000	10,000	10,000
Total Revenues	$14,717	$13,302	$30,102	$30,102	$16,800
Net County Cost					
Mandated	$36,874	$10,892	$10,892	$10,892	$0

Purpose

Under State statutes, the County is required to provide for the disposition of indigent dead. This budget funds this mandated responsibility.

Major Budget Changes

Services & Supplies

➤ $16,800	Higher volume of indigent burials due to recessionary economic climate.

Revenues

➤ $6,800	Increased number of State death/burial permits.
➤ $10,000	Add revenue from private parties.

Program Discussion

The number of cases in the past three years has been exceptionally high. This trend appears to be related to current economic conditions. The recommended 1994–95 appropriation reflects an expected continuation of the high case load. Increased revenue from the County's portion of State death/burial permits and from reimbursements by private parties offset the increased costs.

In 1988, the Board of Supervisors adopted a policy of cremation for indigent death, with exceptions only in certain cases as determined by the Coroner. This policy, along with the continued scrutiny of financial eligibility by the Coroner Division, have reduced program costs significantly.

The increase in revenues should help preclude the budget over–expenditures which have occurred in each of the past three years.

Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Disposition of Indigent Dead	54	107	105	134	140

556—Veterans Service Office

Human Services

Antonio Duran, ***Veterans Service Officer***

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$267,795	$217,783	$180,118	$180,118	($37,665)
Services & Supplies	13,060	10,966	16,877	16,877	5,911
Fixed Assets	0	4,500	6,200	6,200	1,700
Total Appropriations	$280,855	$233,249	$203,195	$203,195	($30,054)
Earned Revenues By Source					
Aid from Other Govt Agencies	$72,666	$47,000	$61,123	$61,123	$14,123
Total Revenues	$72,666	$47,000	$61,123	$61,123	$14,123
Net County Cost					
Discretionary	$208,189	$186,249	$142,072	$142,072	($44,177)
Allocated Positions	6.0	4.0	4.0	4.0	0.0

Purpose

The Veterans Service Office assists veterans in applying for and receiving benefits for education, health, and welfare. The Office assists the veterans in application for and filing of benefit claims, provision of transportation services to the VA hospital, distribution of brochures and educational material, consultations, referrals, and outreach activities. Although levels of service are discretionary, revenue from the State is based on work load measurements.

Major Budget Changes

Salaries & Employee Benefits

➤ ($43,403)	Deletion of a Veterans Service Representative position in 1993–94.
➤ $5,738	Normal salary and benefit adjustments.

Services and Supplies

➤ $2,891	Office automation leasing.
➤ $2,500	Travel and training costs.

Fixed Assets

➤ $5,000	Veterans benefits software.
➤ $1,200	Network software upgrade.

Revenues

➤ $20,377	Increased Medi–Cal subvention.
➤ ($11,000)	Loss of State enhancement funds.
➤ $4,746	Increased veterans subvention.

Midyear Budget Adjustments

This budget received a midyear adjustment on August 10, 1993. A position was deleted that had tentatively been restored during the Final Budget hearings. This resulted in a net appropriations decrease of $24,250. When this adjustment is considered, the recommended Net County Cost for 1994–95 represents a decrease of $19,927 from 1993–94.

Program Discussion

Approximately 4,500 veterans in San Joaquin County will receive over $21 million from State and federal agencies for health, education, and welfare benefits. Budget constraints have caused reductions in certain activities in staff training, veterans outreach, patient transportation to the VA hospital, and grave maintenance services. The overall quality of service through client consultations will be maintained to the extent possible.

The following outreach activities have been discontinued:

- Weekly service to Lodi
- Biweekly visits to Tracy and Manteca
- Information and education at community events.

The following services are reduced or eliminated:

- Transportation to Livermore VA Hospital (assumed by Disabled American Veterans)
- Audit of VA awards
- Follow–up on VA grave markers
- Requests for memorial certificates
- Visits to invalids, shut–ins, and hospitals.

The following operational changes have been made:

- Hours are reduced to 9:00 am – 4:00 pm
- Office is closed during the noon hour
- Appointments are necessary for most claims.

The Veterans Service Office is striving to maintain services while reducing net costs. Part of this effort involves securing new revenues. During 1994–95, it is anticipated that some additional State revenue will be allocated from the sale of *California Veterans* license plates. In addition, the Veterans Service Office is conducting a time–study of its functions to support reimbursement claims. Additional revenue will be sought from reimbursements for allowable Medi–Cal administrative services and case management activities.

1993–94 Accomplishments

1. Deferred purchase of software package. Standard program to meet State reporting requirements will be available in early 1995.
2. Manned a booth on Veterans Day at the Stockton Civic Auditorium.
3. Conducted a formal presentation at a combined Veterans Service organization function in Manteca on Veterans Day.
4. Conducted a formal briefing at the Stockton Economic Development Department Office on two separate occasions, and a similar presentation at San Joaquin General Hospital.

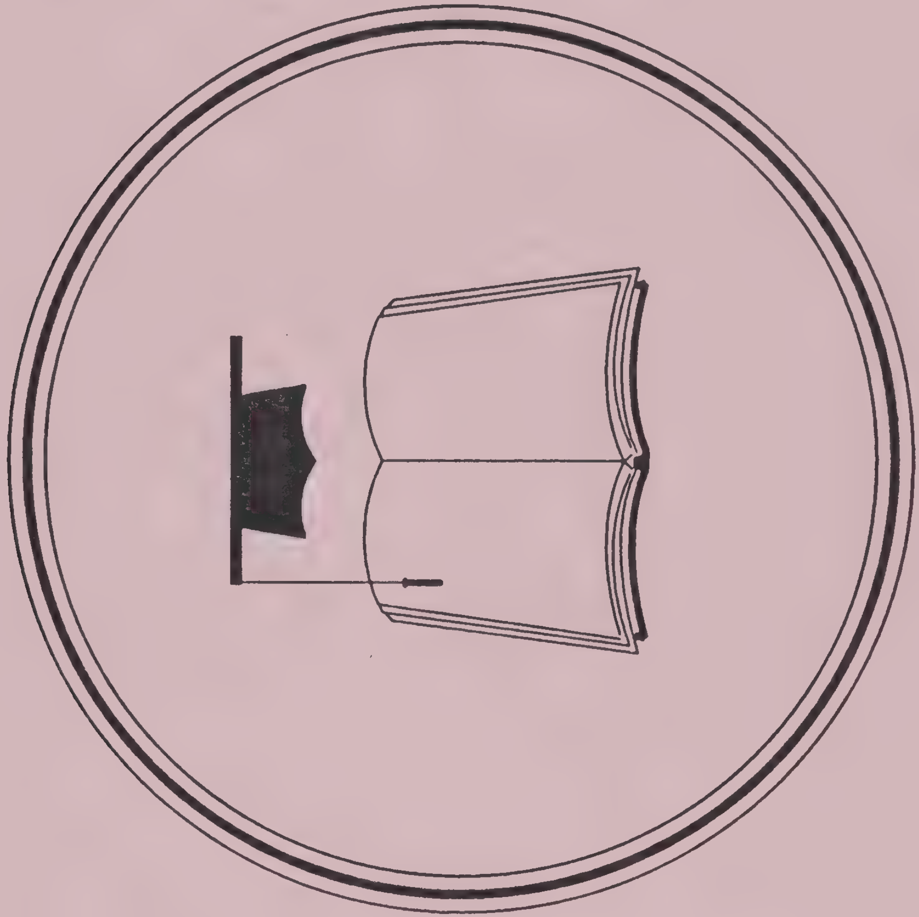
1994–95 Objectives

1. To obtain software program to automate reports required by the State for subvention funding.
2. To continue to participate in community events, whenever possible.
3. To work with Public Health to develop time studies to support claims for Medi–Cal reimbursements.

Work Load Data

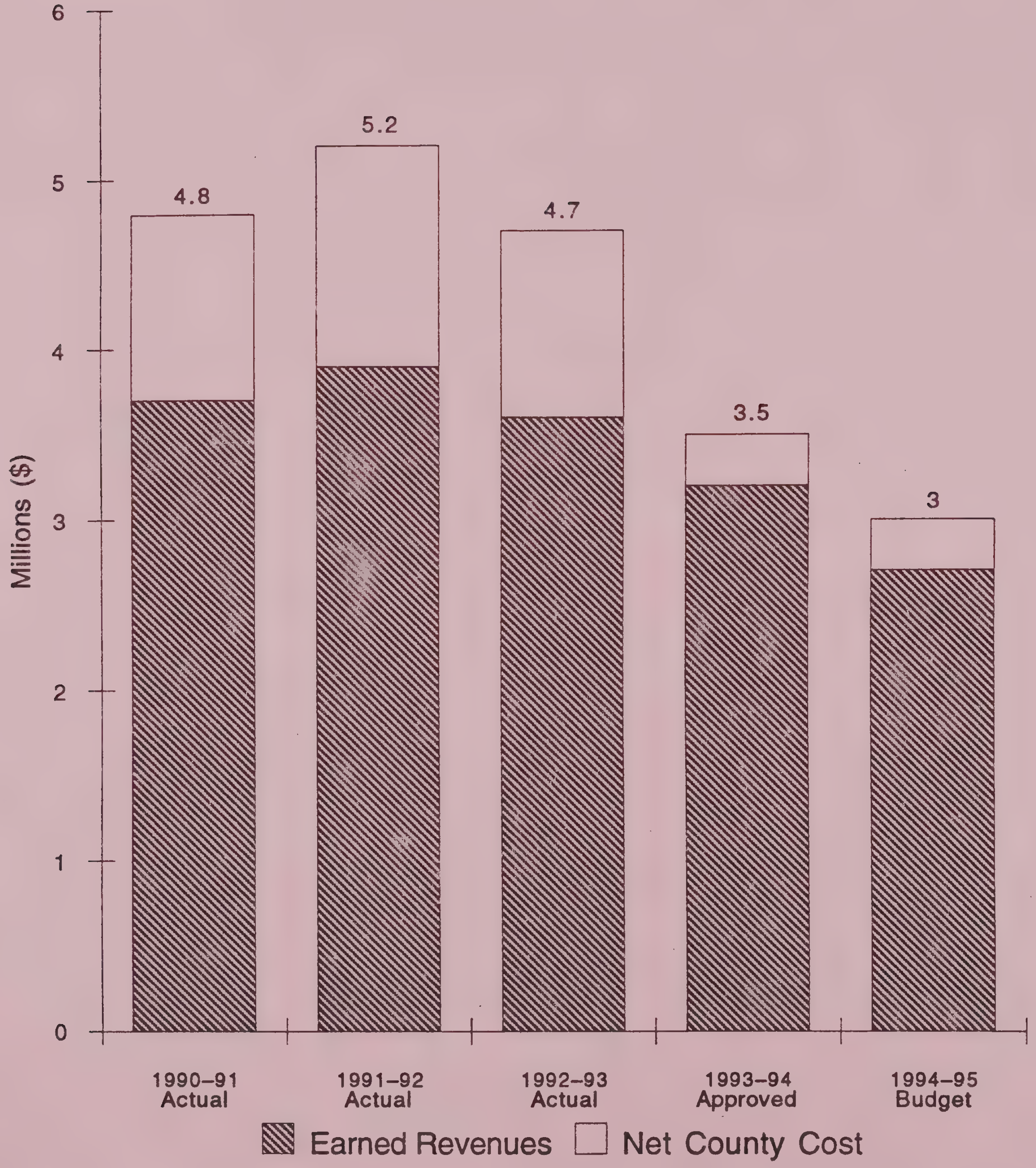
	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Claims Filed or Reopened	721	695	796	598	590
Insurance Claims Filed	63	52	61	52	50
Verifications to Other Agencies	NA	NA	1,331	1,200	1,200
Auditable Forms Filed	1,348	1,154	2,113	1,632	1,630
Awards Granted	1,343	924	1,453	1,120	1,100

Education



Education

Change In Program Expenditures



Education Appropriations

	Page Number	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
60900 County Library	H–2	$3,249,291	$2,635,754	$2,635,754	($613,537)
60901 Library–Administration	H–4	60,700	53,103	53,103	(7,597)
61500 Cooperative Extension	H–5	240,516	249,074	230,296	(10,220)
61501 UC Coop–Project Linkages	H–8	0	88,860	88,860	88,860
Total — Education		**$3,550,507**	**$3,026,791**	**$3,008,013**	**($542,494)**

Library Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$97,087	$104,508	$55,000	$55,000	($49,508)
Other Charges	3,442,294	3,144,783	2,580,754	2,580,754	(564,029)
Total Appropriations	$3,539,381	$3,249,291	$2,635,754	$2,635,754	($613,537)
Earned Revenues By Source					
Taxes	$3,724,254	$2,541,597	$2,090,674	$2,090,674	($450,923)
Aid from Other Govt Agencies	52,114	47,850	57,394	57,394	9,544
Charges for Services	75,381	74,000	65,000	65,000	(9,000)
Miscellaneous Revenues	0	250,912	49,653	49,653	(201,259)
Operating Transfers In	60,683	60,700	53,103	53,103	(7,597)
Fund Balance	(373,051)	274,232	319,930	319,930	45,698
Total Revenues	$3,539,381	$3,249,291	$2,635,754	$2,635,754	($613,537)
Net County Cost	$0	$0	$0	$0	$0

Purpose

This budget provides the County share of the cost of the City/County Library System which serves the cities of Stockton, Manteca, Tracy, Ripon, and Escalon and the unincorporated areas of the County.

Major Budget Changes

Services & Supplies

➤ ($48,883)	Decreased property tax administration charges due to permanent property tax loss to schools.
➤ ($564,029)	Decreased funding available for library services.

Revenues

➤ ($556,637)	Loss of Special District Augmentation revenue reflecting 1993–94 State budget impact.
➤ $115,258	Projected 4% assessed valuation growth.
➤ ($9,000)	Decreased in library fines.
➤ ($250,912)	County's share of one–time PERS credits due to retirement benefit rate adjustments.
➤ $49,653	Donation from Library Literacy Foundation to fund County's share of the Adult Literacy Program.
➤ ($7,597)	Decrease in County's share of 50% of the Library Director's salary and benefits.
➤ $45,698	Projected increase in available year–end fund balance.

Midyear Budget Adjustments

On August 10, 1993, the Board of Supervisors approved the following adjustments to the Library budget to reflect the 1993–94 State budget impact:

- Decreased property tax administration charges by $48,583 reflecting reduced share of property tax revenue.
- Reduced funding available for library services $315,147.

- Decreased property tax revenue $644,334. The Library lost a total of $1,807,708 in 1993–94. The County Final Budget anticipated a $976,866 loss, an additional reduction of $830,842 was made midyear which was partially offset with $186,508 one–time gain with the implementation of the Teeter Plan, an alternative property tax allocation method.
- Increased available funding $280,604 reflecting actual year–end fund balance ($274,232) and library fines collected ($6,372).

When these midyear adjustments are considered the funding available for library services has actually declined by $248,882 from 1993–94.

Program Discussion

The library services agreement between the San Joaquin County and the City of Stockton requires the County to notify the City in May of the projected funding available for the County's contribution to library services. Based upon this requirement, the City has been notified that available funding for 1994–95 projected at this time is $2,580,754. This is a preliminary figure and will be modified depending upon the outcome of the State budget process, year–end fund balances, and the actual growth in the County Library System's assessed valuation.

Prior to 1993–94, the County's funding base for library services was made up of property tax revenues, Special District Augmentation Funds, the pro rata share of fees for library services, rebates and refunds, and any prior year carryover balance. In 1993–94 as a result of the State budget, revenue from the Special District Augmentation Fund was shifted to the Education Revenue Augmentation Fund for school districts. This resulted in a permanent revenue loss of approximately $1.8 million. The estimate for 1994–95 reflects this loss and is predicated on an assessed valuation growth of 4% above the 1993–94 estimates. It is also assumed that the 1994–95 State Budget will not negatively impact library funding.

The policy of providing a General Fund contribution to finance half of the cost of the City/County Librarian position (see Budget No. 60901) will be continued. For 1994–95, this amounts to $53,103.

Based on the preliminary budget prepared by the City of Stockton, the County's share of the library operating costs is projected to be $2,829,636 for 1994–95. At this time, the estimated available resources of $2,580,754 will be $248,882 short in funding the County's share of the costs. This funding shortage may result in reduced material purchases, shorter public hours, and reduced bookmobile services. Once a reduction plan is developed, the Director of Library Services will present the plan and the service impact to the Board of Supervisors.

In March 1994, a Library Funding Task Force was established to address the operational alternatives, service levels, and funding requirements for the City/County Library System. The Task Force is comprised of representatives from the County and each city within the County. The goals of the Task Force are: 1) to examine current library operation and explore alternatives in providing services in the most cost–effective manner, 2) to determine the desired library service levels, and 3) to develop long–term funding mechanisms to support the desired service levels. Numerous library legislation has been introduced and is being considered by the legislature which would provide additional vehicles to finance the ongoing costs of library services.

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Materials Loaned	1,806,229	1,948,245	2,005,035	1,821,926	1,858,364
Reference Questions	225,760	257,898	258,427	200,827	196,810
Reserves Taken	85,014	100,279	92,677	66,138	65,477
Interlibrary Loan	17,056	18,176	13,291	11,862	11,743
Titles Reviewed	30,729	28,970	32,113	32,394	32,718
New Titles Added	11,946	12,774	13,908	11,641	11,525
Volumes Added	60,349	71,523	68,966	66,275	65,612

60901—Library Administrative Services

Education

David L. Baker, *County Administrator*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$60,683	$60,700	$53,103	$53,103	($7,597)
Total Appropriations	$60,683	$60,700	$53,103	$53,103	($7,597)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$60,683	$60,700	$53,103	$53,103	($7,597)

Purpose

This budget provides General Fund support to the County Library equivalent to one–half the salary and benefits cost of the City/County Librarian position.

Major Budget Changes

Operating Transfers Out

➤ ($7,597)	Decrease to reflect actual requirement to fund one–half of the Librarian's salary and benefits costs in 1994–95.

Program Discussion

The 1994–95 Proposed Budget anticipates the salary and benefits to be paid to the Director of Library Services.

615—UC Cooperative Extension

Education

Gary Johnston, *Farm & Home Advisor*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$204,037	$162,090	$168,255	$156,952	($5,138)
Services & Supplies	76,400	72,926	85,582	78,107	5,181
Other Charges	5,333	5,500	0	0	(5,500)
Total Expenditures	$285,770	$240,516	$253,837	$235,059	($5,457)
Intrafund Transfers	0	0	(4,763)	(4,763)	(4,763)
Total Appropriations	$285,770	$240,516	$249,074	$230,296	($10,220)
Earned Revenues By Source					
Operating Transfers	$0	$0	$0	$21,726	$21,726
Total Revenues	$0	$0	$0	$21,726	$21,726
Net County Cost					
Discretionary	$285,770	$240,516	$249,074	$208,570	($31,946)
Allocated Positions	5.0	4.0	4.0	4.0	0.0
Temporary (Full–Time Equivalent)	0.8	0.6	0.6	0.0	(0.6)
Total Staffing	5.8	4.6	4.6	4.0	(0.6)

Purpose

The University of California Cooperative Extension provides agricultural, home economics, youth development, research, and educational programs throughout the County. Although not mandated, County support is governed by Education Code Section 32330.

Major Budget Changes

Salaries & Employee Benefits

➤ $6,145	Normal salary and benefit adjust
➤ ($11,303)	Delete extra–help.

Services & Supplies

➤ $8,486	Increase in Workers' Compensation.
➤ ($7,016)	Reduced office expenses.
➤ $4,500	Increase in motor pool, telephone, and transportation costs.

Other Charges

➤ ($4,500)	Terminate livestock and poultry agreement with Stanislaus County.
➤ ($1,000)	Eliminate fruit frost program with US Department of Commerce.

Intrafund Transfers

➤ ($4,763)	Reimbursement by Project Linkages.

Revenues

➤ $21,726	Support from local trust fund.

Midyear Budget Adjustments

This budget received a midyear adjustment on August 10, 1993. It was recommended that a position be deleted which would have produced a reduction of $31,541. In lieu of that action, appropriations were reduced by $16,162. This amount was subsequently offset by reductions in expenditures and the development of revenues. When this adjustment is considered, the recommended Net County

615—UC Cooperative Extension

Education

Cost for 1994–95 represents a decrease of $15,784 from 1993–94.

Program Discussion

The University of California Cooperative Extension's mission is to develop, extend, and promote the use of research–based knowledge to improve specific practices and technologies developed at UC research centers and modified for San Joaquin County conditions. Applied research and educational programs focus on agriculture, family and consumer sciences, 4–H youth development activities, community resource development, and related public service needs of County residents.

The reduction in clerical staff and other resources has had a significant impact on departmental programs. Elimination of overtime and extra–help impedes seasonal agricultural research projects. Decreases in services and supply resources result in measurable reductions in outreach programs, publications, and educational materials. Efforts have been made to offset diminished County funding through industry and private contributions.

- Clerical staff has been reduced by 50%, leaving two persons to support County and University activities.
- Many of the newsletters, pamphlets, and publications previously printed, collated, and mailed by the Extension, will have to be done commercially. These services will be reduced to manage costs.
- 4–H Youth Development programs are impacted due to shifts in staff efforts. With less resources to assist the 700 or more adult volunteers, new programs and materials will be slower to develop.
- Office hours have been reduced to 10 am to 4 pm. (Previously, office hours were 8 am to 5 pm.)

Supplemental Request

Cooperative Extension has submitted requests for supplemental funding that total $40,504.

To retain staff, a $21,726 increase in Net County Cost is requested. This would allow the deletion of transfers from the Farm Advisors Research Trust, currently recommended to help support four full–time office staff. These funds would continue to be used for other Extension programs.

To provide extra–help, an $11,303 increase in appropriations is requested. This would restore this funding to prior levels. In the past, this resource has provided support for office staff, seasonal agricultural research work, and educational presentations.

To maintain adequate office supplies, a $7,475 increase in appropriations is requested. This would restore the office expense account to the level of prior year expenditures.

Given the reductions recommended in mandated County services, the County Administrator does not recommend funding these supplemental requests.

1993–94 Accomplishments

1. Disseminated and adapted Cooperative Extension applied research information to enhance the viability of San Joaquin County agriculture.
2. Expanded 4–H Youth Development programs. Efforts have been coordinated with other youth organizations. Implemented a $250,000, three–year

Work Load Data

	Actual			Est./Act.	Projected
	1990–91	1991–92	1992–93	1993–94	1994–95
Meeting Attendance	31,216	26,535	21,037	15,990	18,340
Newsletter Circulation	183,557	156,020	127,080	99,650	91,440
Publication Distribution	93,290	79,295	37,530	20,844	19,125
Telephone Inquiries	33,703	28,330	30,065	18,530	18,890
Consultations	17,142	9,990	13,425	7,206	7,175

grant for youth delinquency prevention (4–H Project Linkages).

3. Graduated low income families from the Expanded Food and Nutrition Education Program. The families learned to maximize their food dollars while utilizing sound nutritional guidelines. Helped train staff of social service agencies and worked directly with their clients.

1994–95 Objectives

1. To continue agricultural research funded by farmers, industry, the University of California, and other public and private sources at no cost to the County. To extend that research to solutions for the myriad of challenges facing agricultural producers.

2. To enhance 4–H Youth Development programs through adult volunteers, after–school programs, and coordination with other youth groups. To further expand leadership resources and delinquency prevention programs.

3. To continue Expanded Food and Nutrition Education Program efforts to train agency staff and to provide educational training to low–income families.

61501—Cooperative Extension–Project Linkages

Education

Gary Johnston, *Farm & Home Advisor*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$0	$68,796	$68,796	$68,796
Services & Supplies	0	0	20,064	20,064	20,064
Total Appropriations	$0	$0	$88,860	$88,860	$88,860
Earned Revenues By Source					
Aid From Other Govt Agencies	$0	$0	$88,860	$88,860	$88,860
Total Revenues	$0	$0	$88,860	$88,860	$88,860
Net County Cost	$0	$0	$0	$0	$0
Temporary (Full–Time Equivalent)	0.0	0.0	2.0	2.0	2.0

Purpose

Provides staffing and support for Project Linkages program funded by the Office of Criminal Justice Planning.

Major Budget Changes

Salaries & Employee Benefits

• $68,796	Staff for youth programs.

Services & Supplies

• $20,064	Support for youth services.

Revenues

• $88,860	Funds from OCJP grant.

Program Discussion

Project Linkages is a program of youth activities and support services. It is targeted to serve students and families from the southwest area of the City of Stockton. The program concentrates on three community schools.

Project Linkages is federally funded under the Juvenile Justice and Delinquency Prevention Act of 1974. Funds are allocated and administered by the Office of Criminal Justice Planning (OCJP). Each year during the three–year term of the program, federal funds will decline by 15%. Additional funds to maintain the program will be secured through fund raisers or other grants.

1993–94 Accomplishments

1. Implemented after–school activities and enhanced extra–curricular activities at targeted schools.
2. Introduced Project Linkages and received community acceptance of the program as something that has been lacking in their area.
3. Achieved OCJP goals to serve 255 students and 75 parents with information about prevention of drugs and parenting skills.

1994–95 Objectives

1. To direct the energy from youth projects into forging self–discipline, self–confidence, and positive bonds with others.
2. To carry out community projects and achieve service goals with students assuming leadership roles.
3. To form support networks through parent workshops and group functions.
4. To coordinate efforts with other youth agencies.

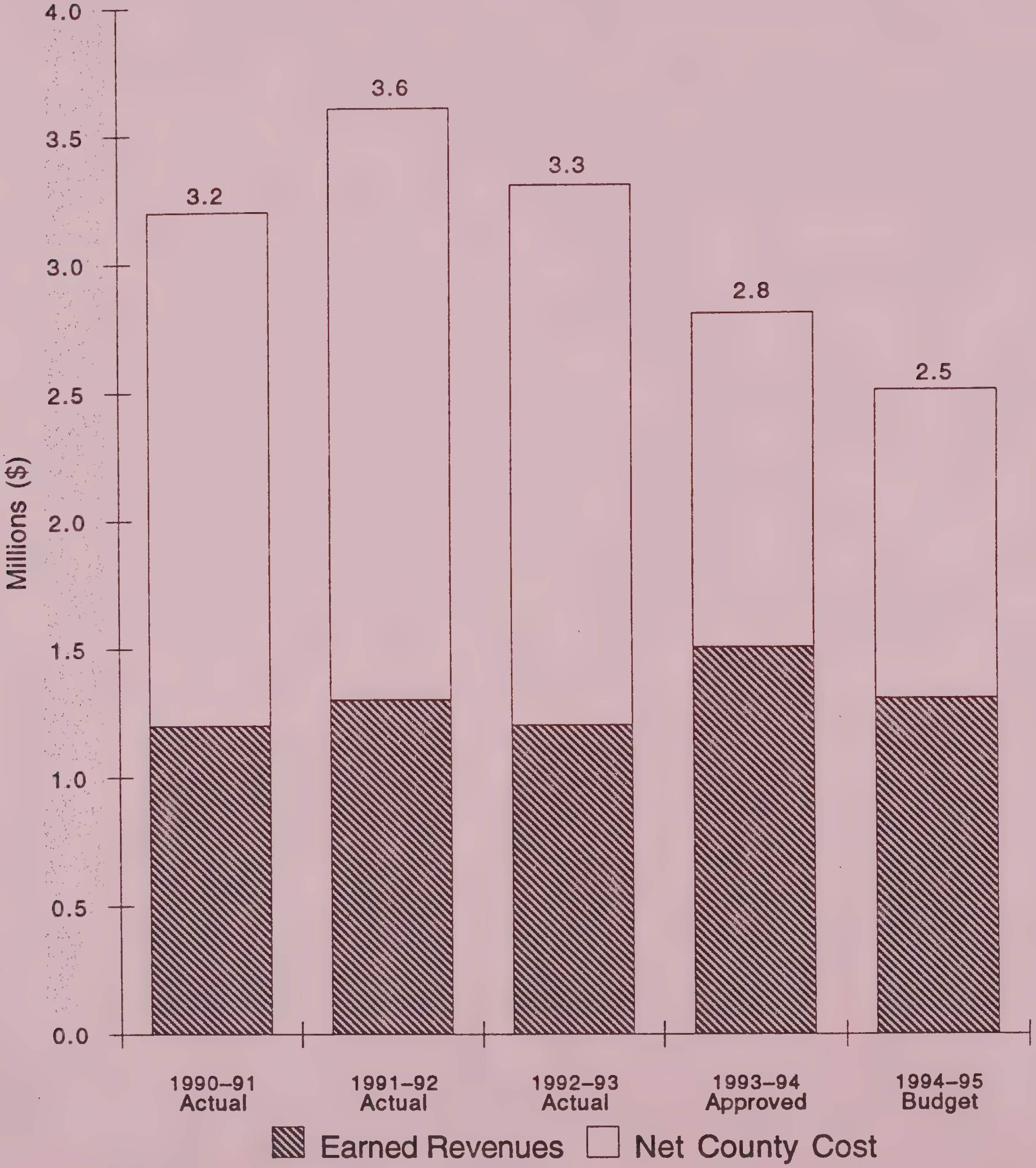
Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Youth Activities	N/A	N/A	N/A	7	4
Youth Mentors	N/A	N/A	N/A	30	15
Parent Workshops	N/A	N/A	N/A	8	8
Community Services (student hours)	N/A	N/A	N/A	30	30

Parks & Recreation

Parks & Recreation

Change In Program Expenditures



	Page Number	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
70200 Recreation	I–2	$45,265	$16,339	$16,339	($28,926)
70300 Parks & Recreation	I–3	2,510,199	2,313,789	2,313,789	(196,410)
70800 Cultural Services	I–6	225,640	184,166	160,224	(65,416)
Total — Parks & Recreation		**$2,781,104**	**$2,514,294**	**$2,490,352**	**($290,752)**

702—Recreation

Parks & Recreation

James Leonard, *General Services Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$90,537	$45,265	$16,339	$16,339	($28,926)
Total Appropriations	$90,537	$45,265	$16,339	$16,339	($28,926)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$90,537	$45,265	$16,339	$16,339	($28,926)

Purpose

This budget provides a County contribution to the City of Stockton's recreation program.

Major Budget Changes

Other Charges

- ➤ ($28,926) Eliminate all funding for recreation agencies, with the exception of the Stockton Metropolitan Recreation Commission.

Program Discussion

The 1993–94 Final Budget provided funding for recreation programs equal to one–half their prior year appropriations. On August 10, 1994, allocations for all programs, except the Stockton Metropolitan Recreation Commission, were reduced to two months funding to cover costs already incurred. The recommended contribution to the Stockton Metropolitan Recreation Commission has been reduced by 13%, the same level of reduction recommended for most County departments. The City of Stockton indicated that it would be unable to operate the Franklin High School summer swimming program due to this reduction; however on May 17, 1994, the Board of Supervisors increased the County's 1993–94 contribution by $8,500 to provide funding of the pool for the 1994 summer season. This funding was granted with the proviso that it be one–time and that another source of funding would be required in future years.

Recommended Appropriations for Recreation Programs

Agency	1993–94 Approved	August 10 Adjusted	1994–95 Recommended
City of Lodi Recreation	$7,399	$1,233	$0
Escalon Recreation Commission	1,123	187	0
Ripon Recreation Commission	1,016	169	0
Manteca Metro Recreation Commission	4,770	795	0
Lodi Unified Recreation	265	44	0
City of Tracy Recreation	4,449	742	0
Lincoln Unified Recreation	4,470	745	0
Linden Unified Recreation District	1,022	170	0
Oak View Union Recreation	144	24	0
New Hope Recreation	113	19	0
Galt Recreation Commission	817	136	0
City of Lathrop Recreation	897	150	0
Stockton Metro Recreation Commission	18,780	18,780	16,339
Total	$45,265	$23,194	$16,339

703—Parks & Recreation

Parks & Recreation

James Leonard, *General Services Director*

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,289,195	$1,740,770	$1,556,949	$1,556,949	($183,821)
Services & Supplies	772,091	853,308	754,500	754,500	(98,808)
Other Charges	2,464	2,500	2,500	2,500	0
Fixed Assets	2,384	0	0	0	0
Total Expenditures	$3,066,134	$2,596,578	$2,312,949	$2,313,949	($282,629
Intrafund Transfers	(63,325)	(86,379)	(160)	(160)	86,219
Total Appropriations	$3,002,809	$2,510,199	$2,313,789	$2,313,789	($196,410)
Earned Revenues By Source					
Fines & Forfeitures	$0	$0	$12,000	$12,000	$12,000
Aid from Other Govt Agencies	64,894	64,894	0	0	(64,894)
Charges for Services	1,145,156	1,377,629	1,290,279	1,290,279	(87,350)
Miscellaneous Revenues	3,831	720	745	745	25
Total Revenues	$1,213,881	$1,443,243	$1,303,024	$1,303,024	($140,219)
Net County Cost					
Discretionary	$1,788,928	$1,066,956	$1,010,765	$1,010,765	($56,191)
Allocated Positions	51.0	41.0	35.0	35.0	(6.0)
Temporary (Full–Time Equivalent)	17.1	7.3	7.3	7.3	0.0
Total Staffing	68.1	48.3	42.3	42.3	(6.0)

Purpose

The Division of Parks and Recreation plans, develops, operates, and maintains a system of regional parks throughout the County. The Division also maintains grounds at County–owned facilities and community parks and manages the eight County Service Areas (CSA). The Division administers and operates the General Relief Employable, Community Work, and Alternative Work Programs. These activities are not mandated. County parks developed, all or in part, with State or federal funds must be maintained for public recreation services. The level of service, unless specified by agreement, is discretionary.

Major Budget Changes

Salaries and Employee Benefits

➤ ($84,753)	Transfer the Deputy Director of General Services position to Government Buildings budget.
➤ ($64,352)	Delete two vacant Park Worker positions.
➤ ($76,228)	Layoff two Park Workers for County Service Area parks.
➤ ($38,114)	Layoff one Park Worker for community parks.
➤ $88,647	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($19,794)	Reduction in Motor Pool expenses.
➤ ($38,762)	Decrease in one–time professional services for pool consultant offset by increase in contract law enforcement services.
➤ ($64,894)	Termination of Institute of Museum Services grants.
➤ $60,485	Increase in Workers' Compensation and Casualty Insurance.
➤ ($7,345)	Decrease in utilities for community parks offset by rate and consumption changes.
➤ ($33,361)	Decreased maintenance for community parks.

Intrafund Transfers

➤ $76,214	Reduced charges to Government Buildings due to transfer of Deputy Director of General Services position.

Revenues

➤ ($64,894)	Termination of Institute of Museum Services grant program.
➤ $15,000	Rental income from Oak Grove Park office.
➤ $12,000	Fine income from administering parking enforcement program in unincorporated County.
➤ ($94,111)	Decrease in County Service Area income.
➤ $23,922	Increased revenues from Asparagus Festival, planning services to cities, and wood sales.
➤ ($16,063)	Reduced charges to Hospital Enterprise Fund.

Midyear Budget Adjustments

On August 10, 1993, Net County Cost in this budget was reduced by $92,755. This action reflected the use of Community Development Block Grant funds for the Kennedy pool repair ($40,000) and a 50% reduction in maintenance at Kennedy, Gianone, and West Jackson parks ($52,755).

Program Discussion

The Parks and Recreation budget meets its recommended Net County Cost allocation through three distinct reduction actions. The first action recommended is to delete two vacant Park Worker positions for a savings of $75,074. No reduction in existing service levels will result.

Work Load Data

	Actual 1990–91	Actual 1991–92	Actual 1992–93	Est./Act. 1993–94	Projected 1994–95
Total Park Visitors	1,215,000	1,176,054	1,129,000	1,216,000	1,216,000
Oak Grove Park	385,000	364,826	330,000	360,000	360,000
Micke Grove Park	590,000	510,468	530,000	560,000	560,000
Stillman Magee Park	9,500	12,360	10,000	12,000	12,000
Westgate Landing	35,000	32,960	31,000	35,000	35,000
Dos Reis Park	55,000	61,800	52,000	60,000	60,000
Mossdale Crossing	60,000	59,740	54,000	60,000	60,000
Durham Ferry Park	42,000	51,500	38,000	45,000	45,000
Regional Sports Complex	75,000	82,400	84,000	84,000	84,000
Visitors per Regional Park Employee	17,381	20,241	19,465	28,747	28,747

The second reduction action recommended is to reduce maintenance at County Service Area parks. This action, which saves $88,783 and results in the layoff of two Park Workers, is necessitated by a revenue shortfall and not a reduction in County General Fund support. Because of property tax transfers taken by the State over the past two years, the County Service Areas are projected to experience a $94,111 reduction in a property tax revenue ($152,111 to $58,000).

Based on current estimated tax revenues to the County Service Areas the following impacts are anticipated:

- No park maintenance services to Boggs Tract or Larch Clover parks. Funding would provide for 1993–94 level expenditure for utility and tax administration charges at Boggs Tract. Funding would only be adequate for tax administration charges and approximately three months of utility expenses for the park and community building at Larch Clover.
- Park maintenance services at Taft Park will be reduced by 75%.
- Park maintenance services at Eastside and Garden Acres parks will be reduced by 67%.
- Madison Park will receive a 10% reduction in maintenance services. The anticipated 1993–94 fund balance in this CSA prevents an otherwise 50% reduction in maintenance services.
- Woodbridge and Raymus Village Parks areas will not be impacted by this action.

The third reduction action recommended is a further reduction in maintenance support for community parks. This action will result in the closure of Gianone, Kennedy, and West Jackson community parks. Savings resulting from this action total $58,446 and require the layoff of one Parks Worker. Service impacts resulting from this recommendation include:

- Elimination of all community park maintenance services currently provided at the approved 1993–94 minimal level.
- No funding to maintain minimum utility service to the community parks. This results in no utility service to the Kennedy community building and the North–East community building at Gianone Park.

If this recommended reduction action is adopted, the County Administrator recommends that the Board of Supervisors reevaluate its previous decision to proceed with the renovation of Kennedy pool, as the approved budget will contain insufficient appropriations to operate the pool, park, or pay community building utilities.

1993–94 Accomplishments

1. Completed the following Capital Improvement projects: Mountain Lion Exhibit at Micke Grove Park; new entry station at Micke Grove Park; picnic area and shelter improvements at Micke Grove Park; two–thirds of the walkway renovation at Micke Grove Zoo; the campground expansion at Westgate Landing.
2. Developed the Board of Supervisors policy for Woodbridge Regional Park.
3. Developed additional volunteer programs through the "Adopt–A–Park" program.
4. Reviewed park property inventory and began process to dispose of surplus land.

1994–95 Objectives

1. To complete the following Capital Improvement projects: remaining third of the walkway renovation project at Micke Grove Zoo; retrofit the Memorial Building restrooms at Micke Grove Park for Americans with Disabilities Act access; renovate the swimming pool at Kennedy community park; install the basketball court at Taft community park; install new play area at Garden Acres community park.
2. To complete backflow prevention certification program at all regional parks.
3. To investigate methods to increase fiscal support for County Service Area parks.

General Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$244,251	$225,640	$184,166	$160,224	($65,416)
Total Appropriations	$244,251	$225,640	$184,166	$160,224	($65,416)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$244,251	$225,640	$184,166	$160,224	($65,416)

Purpose

This budget provides contributions to organizations which provide cultural services in the fine and performing arts and in the documentation of San Joaquin County and California history.

Major Budget Changes

Other Charges

• ($63,788)	Reduction in contribution to San Joaquin County Historical Society.
• ($1,628)	Reduction in contribution to San Joaquin County Arts Council.

Midyear Budget Adjustments

On August 10, 1993, the Board of Supervisors reduced the County contribution to the Historical Society by $41,474 from $213,118 to $171,644. When this adjustment is considered, the recommended reduction in the contribution to the Historical Society is $22,314.

Program Discussion

Programs funded in this budget were requested to submit a description of service reductions that would result if the County's contribution were reduced by 13%. Recommendations for funding follow:

San Joaquin County Historical Society

The San Joaquin County Historical Museum, established by the Board of Supervisors and operated through the San Joaquin County Historical Society, collects, conserves, protects, and exhibits those items of historical significance to the history of the San Joaquin County area. The Museum focuses mainly on agricultural development in the County, and is recognized nationally and internationally as a leading agricultural history resource.

The Historical Society declined to identify specific service level impacts that would result from the recommended reduction in allocated Net County Cost. Instead the Historical Society requested that funding be maintained at the 1993–94 level. Additionally, the Historical Society cited the following points in support of its request.

- ➤ In 1993–94 the Historical Society absorbed a 29% cut in County contribution. If the 1994–95 recommended appropriation is adopted, the Historical Society will have been subject to "caps, cuts, and expense transfers that will have totaled over $97,763 in the last four years alone."
- ➤ The Parks and Recreation Division has requested that the Historical Society vacate storage space which has been in museum use since 1966. The Historical Society must either make further reductions in museum exhibit space or develop additional storage space.
- ➤ Further reductions in County support will accelerate the process of shutting down the museum and cutting visitor services; will jeopardize the museum's

collections; and will further discourage donor and volunteer participation which support over half of the Museum's operating budget and provides nearly 60% of the non–sentenced labor to operate the Museum.

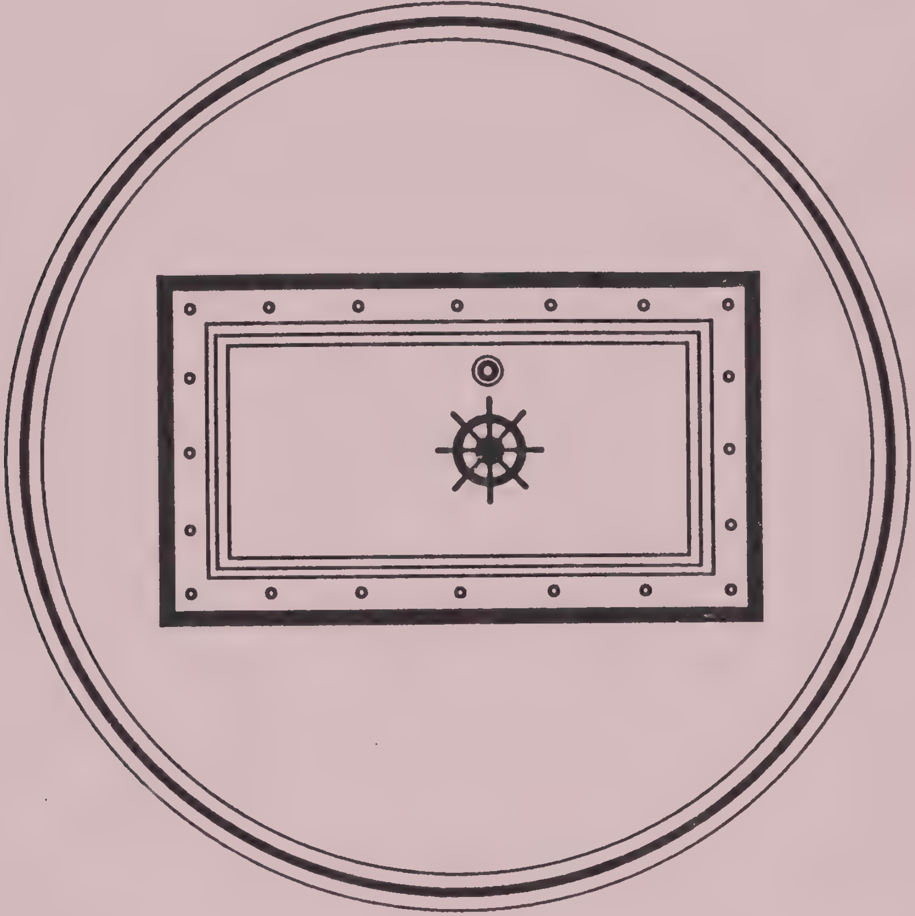
San Joaquin County Arts Council

The San Joaquin County Arts Council provides several ongoing programs, promoting public awareness and participation in the visual and performing arts. Activities include the Artists–in–Schools, the Multi–Cultural Arts, and the Art in Public Places programs. The Arts Council is presently collaborating with the California Arts Council and the eight other Central Valley counties to hold the California Countryside Festival in the autumn of 1994.

The Arts Council has requested that the County contribution be maintained at the 1993–94 level of $12,522. Given current financial constraints and the magnitude of reductions recommended in critical County operations, the County Administrator recommends that the contribution be reduced to $10,894.

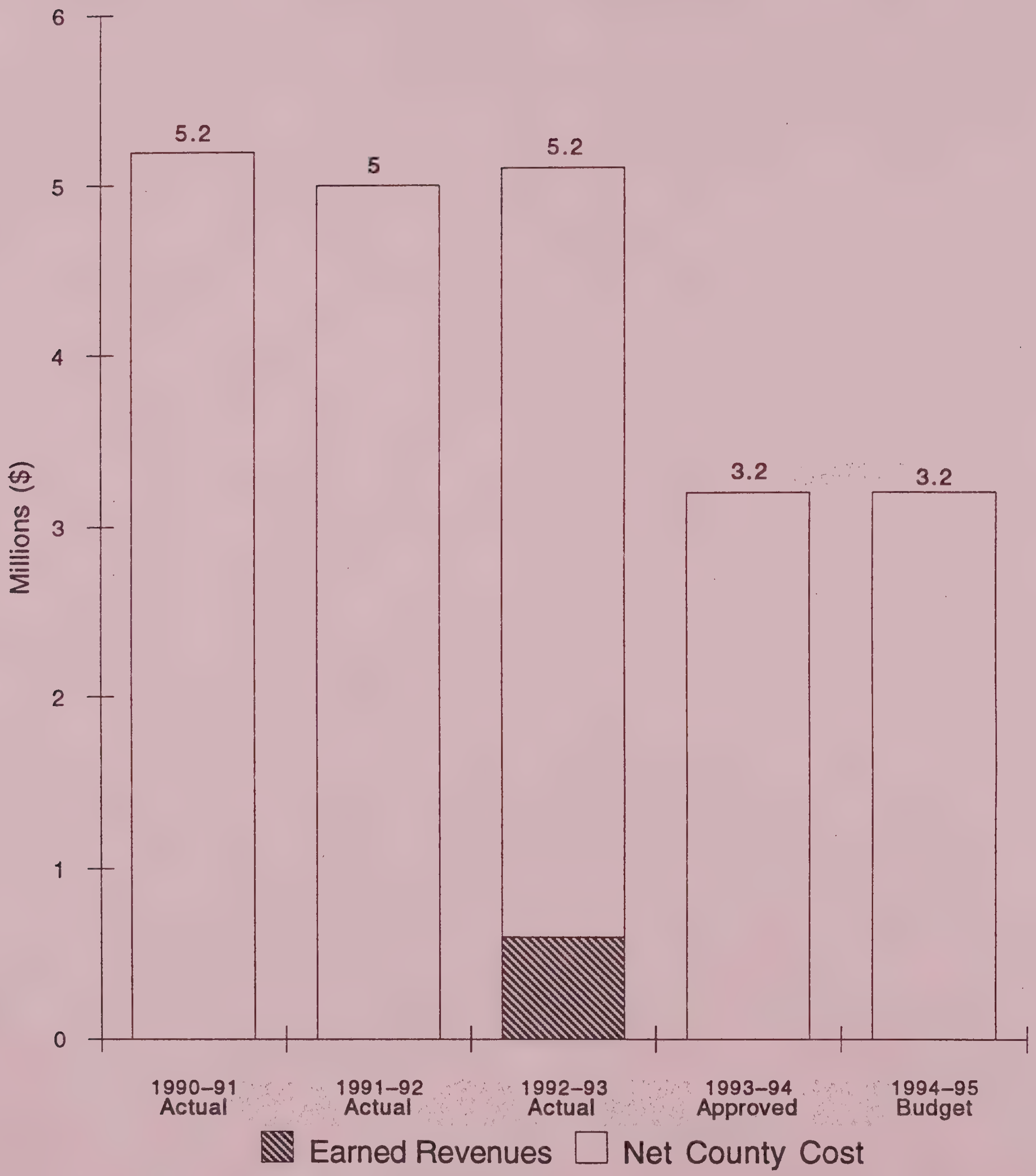
No service level impacts associated with reduced funding were provided. However, previous reductions in support from various sources have resulted in a reduction in staff.

Contingencies



Contingencies

Change In Program Expenditures



	Page Number	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
10660 Reserve for Contingencies	J–2	$3,200,000	$3,200,000	$3,200,000	$0
Total — Contingencies		$3,200,000	$3,200,000	$3,200,000	$0

1066—Reserve for Contingencies

Contingencies

David L. Baker, *County Administrator*

Contingency Fund	1992–93 Actual	1993–94 Approved	1994–95 Request	1994–95 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$5,185,597	$0	$0	$0	$0
Provisions For Contingencies	0	3,200,000	3,200,000	3,200,000	0
Total Appropriations	$5,185,597	$3,200,000	$3,200,000	$3,200,000	$0
Earned Revenues By Source					
Fund Balance	$357,458	$0	$0	$0	$0
Total Revenues	$357,458	$0	$0	$0	$0
Net County Cost					
Discretionary	$4,828,139	$3,200,000	$3,200,000	$3,200,000	$0

Purpose

This budget provides funds to meet unforeseen expenditures in Countywide operating budgets.

Program Discussion

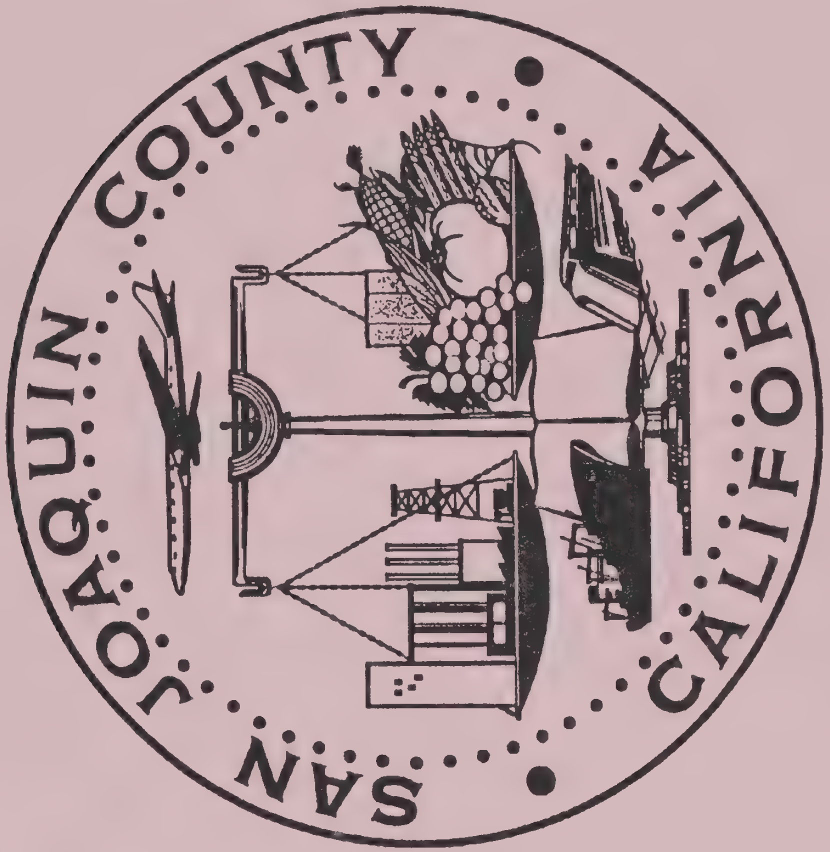
The Reserve for Contingencies budget is for unanticipated requirements occurring in all County operations during the fiscal year. While State statutes provide that up to 15% of the total of all other appropriations can be placed in reserve, the amount historically reserved in this County's budget has been at a much lower level as illustrated below:

Fiscal Year	Budget Excluding Enterprise Funds	Contingency	% of Total
1983–84	$254,593,376	$3,900,000	1.53
1984–85	294,341,476	3,500,000	1.19
1985–86	317,308,301	4,500,000	1.42
1986–87	351,043,060	4,500,000	1.28
1987–88	373,290,574	4,500,000	1.21
1988–89	425,037,772	4,300,000	1.01
1989–90	462,428,654	4,300,000	.93
1990–91	498,093,287	5,200,000	1.04
1991–92	533,542,875	5,000,000	.94
1992–93	553,313,561	4,500,000	.81
1993–94	536,289,623	3,200,000	.61
1994–95 Rec.	556,128,524	3,200,000	.58

It is recommended that the amount placed in reserve for 1994–95 be maintained at the 1993–94 Approved level of $3.2 million.

An accounting change prescribed by the State Controller requires the replenishment of the Contingency Fund for amounts transferred out in the prior year to be received as revenue. The exact amount of this revenue to be required from the General Fund (Budget #10804) will be adjusted once the year–end fund balance is known.

Special Districts


SAN JOAQUIN COUNTY
CALIFORNIA

Special District Budgets

The following is a listing of the 1993–94 Approved and 1994–95 Recommended appropriations for the Special District budgets governed by the Board of Supervisors. The funding levels recommended for interim adoption by the Board of Supervisors are the same as those approved for 1993–94.

The recommended appropriations for the 1994–95 Special District budgets are subject to complete adjustment in the Final Budget, based on assessed valuation growth, year-end fund balance estimates, and a determination of 1994–95 requirements. Fully revised Special District budgets will be submitted to the Board of Supervisors during budget hearings in June of 1994.

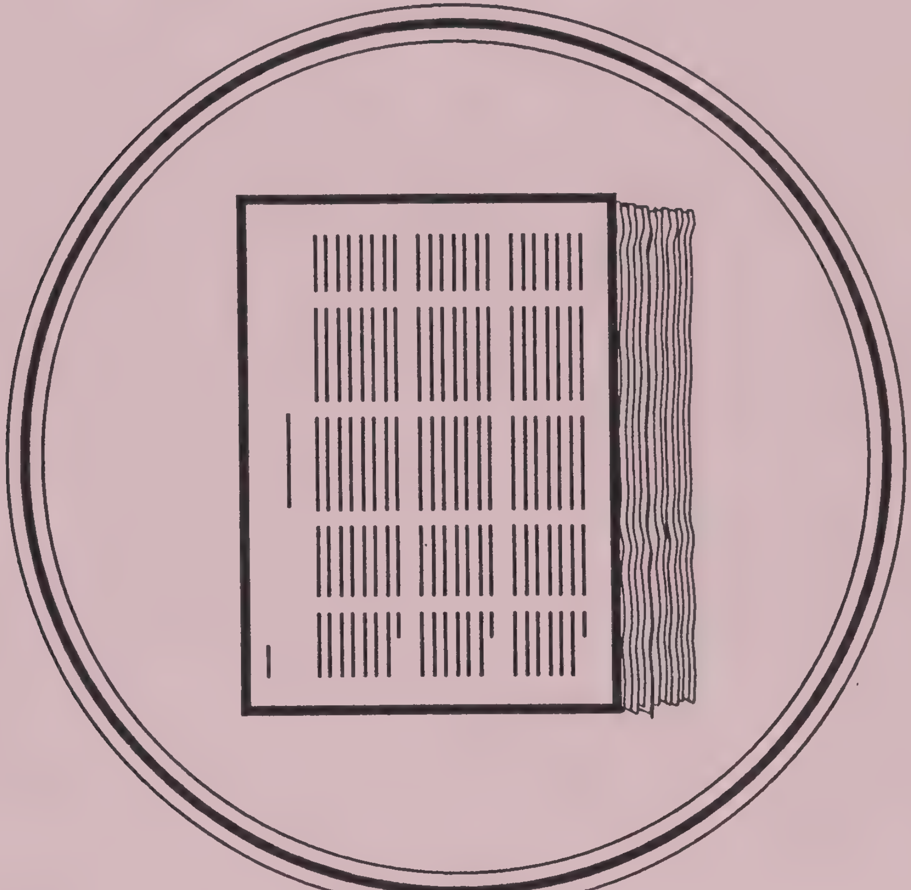
Lighting Districts	
Ash Street	$19,774
Boggs Tract	3,867
Burkett Gardens	33,290
Burkett Garden Acres	13,615
Eastview	8,511
Elkhorn	4,154
Farmington	1,671
Linden	8,646
Lockeford	12,962
Mariposa Heights	2,074
Mission Village	2,931
Morada Estates	4,646
Morada Manor	1,654
North Oaks	3,323
North Wilson Way	13,493
Northeast Stockton	42,525
Oro Street	19,068
Plymouth Village	21,829
Rancho Village	627
Ripon	98,893
Shasta Avenue	4,853
Shippee–French Camp	1,260
Silva Gardens	1,465
South French Camp	2,063
Southwest Stockton	10,105
Stockton No. 5	1,950
Tuxedo–Country Club	13,068
Victor	2,815
West Lane	3,044
West Stockton	46,700
Woodbridge	31,595
Total–Lighting Districts	**$436,471**

Maintenance Districts	
Acampo	$46,960
Almond Park	14,610
Ashley	1,550
Bear Creek Terrace	10,944
Bowling Green	2,490
Colonial Heights	376,990
Corral Hollow	31,809
Country Club Vista	1,741
Elkhorn	41,275
Gayla Manor	25,715
Lambert Village	3,258
Lincoln Village	1,088,941
Lockeford	2,982
Maurland Manor	41,212
Mokelumne Acres	108,150
Morada Acres	24,180
Morada Estates	50,740
Morada Manor	18,875
Pacific Gardens	608,230
Rancho San Joaquin	35,061
Raymus Village	131,607
Riviera Cliffs	3,376
Shaded Terrace	24,400
Spring Creek Estates	24,209
Summer Home Estates	1,895
Sunnyside Estates	18,694
Walnut Acres	31,357
Wilkinson Manor	61,530
Wilkinson Manor–Zone A	40,091
San Joaquin Water Works #2	28,925
Total–Maintenance Districts	**$2,901,797**
Fire Protection Districts	
Delta Fire Protection	$157,224
Water Conservation & Flood Control	
San Joaquin County Flood Control & Water Conservation	$479,735
Flood Control Zone 9	1,616,232
Flood Control Zone 10	51,236
Water Investigation–Zone 2	576,773
#17 Levee System	90,000
Mokelumne River Water & Power Authority	54,300
Total–Water Conservation & Flood Control	**$2,868,276**

Special District Budgets

County Service Areas (Parks)	
#1 Boggs Tract Park	$26,478
#2 Madison Park	35,927
#3 Garden Acres & Eastside Parks	83,559
#4 Lathrop Park	107,942
#5 Raymus Village Park	17,400
#8 Taft Park	43,808
#11 Larch Clover Park	25,095
#48 Woodbridge Community Park	26,422
Total CSAs (Parks)	**$366,631**
County Service Areas (Public Works)	
#3A Tallahatchey Terrace	$6,684
#12 Thornton	152,224
#14 Victor	12,955
#15 Waterloo/99	110,825
#16 Par Country	43,720
#17 Cherokee Ind Park	18,571
#18 Fairway Estates	35,269
#21 Oak Creek	4,196
#23 Granada Glen	8,128
#24 Moznett Estates	4,300
#25 Capewood	635
#29 Forest Lake	6,115
#30 Manteca Ind Park	23,139
#35 Los Ranchos	35,995
#36 Lloyd Lane	2,455
#36A Lloyd Lane	3,890
#36B Lloyd Lane	3,265
#37 Marty Court	1,688
#41 Eaglecrest	6,366
#42 Blatt Estates	3,015
#43 Clements	26,138
#44 Apricot Acres	96,750
#45 Lockeford Bluffs	5,160
#46 Morada North	50,395
#47 Hempstead Court	3,930
#49 Rural Intersec Light	2,113
#50 Patterson Pass Business Park	6,536
#51 Acampo Village	982
#53 Hazardous Waste Management	619,160
Total –CSAs (Public Works)	**$1,294,599**
Total–Districts Governed By The Board of Supervisors	**$8,024,998**

Budget Schedules



State Controller
County Budget Act

County Budget Form
Schedule 1

County of San Joaquin
State of California

Summary of County Budget
For Fiscal Year 1994–95

		Available Financing				Financing Requirements		
Fund	Fund Code	Fund Balance Unreserved/ Undesignated June 30, 1994	Cancellation of Prior Year Reserves	Estimated Additional Financing Sources	Total Available Financing	Estimated Financing Uses	Provisions for Reserves and/or Designations (New or Incr.)	Total Financing Requirements
Countywide Funds								
General	1	2,128,489	0	424,063,082	426,191,571	426,191,571	0	426,191,571
Road	2	4,673,985	0	27,091,800	31,765,785	31,765,785	0	31,765,785
Capital Outlay	4	345,975	0	1,361,214	1,707,189	1,707,189	0	1,707,189
Fish & Game	5	1,630	52,622	19,000	73,252	73,252	0	73,252
Trial Court	6	0	0	15,164,165	15,164,165	15,164,165	0	15,164,165
Mental Health & Substance Abuse	7	891,395	0	37,109,457	38,000,852	37,016,894	983,958	38,000,852
JTPA	8	0	0	13,701,452	13,701,452	13,701,452	0	13,701,452
Transportation Coordination	9	200,343	0	4,984,173	5,184,516	5,180,393	4,123	5,184,516
Rabies Treatment	10	34,952	0	415,334	450,286	450,286	0	450,286
Contingency	11	2,800,000	0	400,000	3,200,000	3,200,000	0	3,200,000
General Reserve	12	0	0	0	0	0	0	0
DA Narcotics Enforcement	34	158,288	0	43,000	201,288	43,000	158,288	201,288
Sheriff Narcotics Enforcement	35	0	0	0	0	0	0	0
Recorder Equipment/Automation	37	197,086	0	515,000	712,086	364,482	347,604	712,086
Family Support	38	881,206	1,224,751	10,241,931	12,347,888	9,442,478	2,905,410	12,347,888
Community Infrastructure	39	99,525	0	1,088,074	1,187,599	1,088,074	99,525	1,187,599
Total Countywide Funds		12,412,874	1,277,373	536,197,682	549,887,929	545,389,021	4,498,908	549,887,929
Less Than Countywide Funds								
Road District 1	13	(162,030)	540,250	363,500	741,720	741,720	0	741,720
Road District 2	14	354,916	188,391	169,800	713,107	713,107	0	713,107
Road District 3	15	2,199,745	312,378	730,600	3,242,723	3,242,723	0	3,242,723
Road District 4	16	(341,854)	319,845	1,213,200	1,191,191	1,191,191	0	1,191,191
Road District 5	17	1,096,561	149,447	969,000	2,215,008	2,215,008	0	2,215,008
County Library	18	319,930	0	2,315,824	2,635,754	2,635,754	0	2,635,754
Total Less Than Countywide Funds		3,467,268	1,510,311	5,761,924	10,739,503	10,739,503	0	10,739,503
Grand Total		15,880,142	2,787,684	541,959,606	560,627,432	556,128,524	4,498,908	560,627,432

State Controller
County Budget Act

County Budget Form
Schedule 2

County of San Joaquin
State of California

Analysis of Fund Balance Unreserved/Undesignated
For Fiscal Year 1994–95

Fund	Fund Code	Fund Balance (per Auditor) as of June 30, 1994 (Estimated)	Less: Fund Balance – Reserved/Designated June 30 Encumbrances	General & Other Designations	Designations	Fund Balance Unreserved/ Undesignated June 30, 1994 (Estimated)
Countywide Funds						
General	1	4,128,489	2,000,000	0	0	2,128,489
Road	2	8,173,985	3,500,000	0	0	4,673,985
Capital Outlay	4	4,758,140	4,412,165	0	0	345,975
Fish & Game	5	54,252	0	0	52,622	1,630
Trial Court	6	150,000	150,000	0	0	0
Mental Health & Substance Abuse	7	6,313,271	1,000,000	0	4,421,876	891,395
JTPA	8	525,000	525,000	0	0	0
Transportation Coordination	9	477,305	125,000	0	151,962	200,343
Rabies Treatment	10	34,952	0	0	0	34,952
Contingency	11	2,800,000	0	0	0	2,800,000
General Reserve	12	4,703,085	0	4,703,085	0	0
DA Narcotics Enforcement	34	212,648	0	0	54,360	158,288
Sheriff Narcotics Enforcement	35	98,096	0	0	98,096	0
Recorder Equipment/Automation	37	1,042,921	0	0	845,835	197,086
Family Support	38	2,255,957	150,000	0	1,224,751	881,206
Community Infrastructure	39	2,888,714	0	0	2,789,189	99,525
Total Countywide Funds		38,616,815	11,862,165	4,703,085	9,638,691	12,412,874
Less Than Countywide Funds						
Road District 1	13	378,220	0	0	540,250	(162,030)
Road District 2	14	543,307	0	0	188,391	354,916
Road District 3	15	2,512,123	0	0	312,378	2,199,745
Road District 4	16	(22,009)	0	0	319,845	(341,854)
Road District 5	17	1,246,008	0	0	149,447	1,096,561
County Library	18	319,930	0	0	0	319,930
Total Less Than Countywide Funds		4,977,579	0	0	1,510,311	3,467,268
Grand Total		43,594,394	11,862,165	4,703,085	11,149,002	15,880,142

State Controller
County Budget Act

County Budget Form
Schedule 3

County of San Joaquin
State of California

Detail of Provisions For Reserves/Designations (With Supplemental Data Affecting Reserve/Designation Balances) For Fiscal Year 1994–95

Description	Reserves/ Designations Balance as of June 30, 1994	Amount Made Available for Financing By Cancellation		Increase or New Reserves/Desig. to be Provided in Budget Year		Total Reserves/ Designations for Budget Year	Fund
		Recommended	Approved/ Adopted by the Board of Supv.	Recommended	Approved/ Adopted by the Board of Supv.		
General Reserve	4,703,085	0	0	0	0	4,703,085	General Reserve
Designated–Litigation	0	0	0	0	0	0	General Fund
Designated–Equipment	52,622	52,622	52,622	0	0	0	Fish & Game
Designated–Equip/Capital Proj.	4,421,876	0	0	983,958	983,958	5,405,834	Mental Health & Subs Abuse
Designated–Equipment	151,962	0	0	4,123	4,123	156,085	Transportation Coordination
Designated–Equip/Capital Proj.	540,250	540,250	540,250	0	0	0	Road District #1
Designated–Equip/Capital Proj.	188,391	188,391	188,391	0	0	0	Road District #2
Designated–Equip/Capital Proj.	312,378	312,378	312,378	0	0	0	Road District #3
Designated–Equip/Capital Proj.	319,845	319,845	319,845	0	0	0	Road District #4
Designated–Equip/Capital Proj.	149,447	149,447	149,447	0	0	0	Road District #5
Designated–Equipment	54,360	0	0	158,288	158,288	212,648	DA Narcotics Enforcement
Designated–Equipment	98,096	0	0	0	0	98,096	Sher. Narcotics Enforcement
Designated–Equipment	845,835	0	0	347,604	347,604	1,193,439	Recorder Equip/Automation
Designated–Equipment	1,224,751	1,224,751	1,224,751	2,905,410	2,905,410	2,905,410	Family Support
Designated–Equipment	2,789,189	0	0	99,525	99,525	2,888,714	Community Infrastructure
Total	15,852,087	2,787,684	2,787,684	4,498,908	4,498,908	17,563,311	

SCHEDULE 4

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES

(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)

DESCRIPTION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995
SUMMARIZATION BY SOURCE				
PROPERTY TAXES - CURRENT SECURED	71,136,022	47,321,788	49,240,842	49,240,842
PROPERTY TAXES - CURRENT UNSECURED	4,810,058	2,949,573	3,069,260	3,069,260
PROPERTY TAXES - PRIOR SECURED	3,768,721	2,134,474		
PROPERTY TAXES - PRIOR UNSECURED	86,277-	246,820	227,912	227,912
SPECIAL DISTRICT AUGMENTATION	2,726,002	46,549		
PENALTIES AND COST ON DELINQUENT TAXES	1,041,914	1,090,000	1,144,500	1,144,500
SUPPLEMENTAL PROPERTY TAXES - CURRENT	2,073,078	2,041,790	2,123,160	2,123,160
SUPPLEMENTAL PROPERTY TAXES - PRIOR	1,261,653	13,239-		
SALES AND USE TAXES	5,794,559	6,000,000	6,400,000	6,400,000
OTHER TAXES	5,493,354	31,108,748	28,831,003	28,831,003
TOTAL TAXES	98,019,084	92,926,503	91,036,677	91,036,677
LICENSES, PERMITS AND FRANCHISES	2,438,629	2,363,241	2,423,318	2,423,318
FINES, FORFEITURES AND PENALTIES	1,357,807	1,483,051	1,851,860	1,851,860
REVENUE FROM USE OF MONEY AND PROPERTY	3,970,442	2,269,588	1,692,390	1,692,390
INTERGOVERNMENTAL REVENUES				
STATE	196,331,821	208,471,067	215,271,985	214,883,669
FEDERAL	120,552,856	126,767,729	143,952,028	143,952,028
OTHER	1,177,141	860,449	1,154,732	1,154,732
CHARGES FOR SERVICES	48,319,616	46,710,465	48,963,365	48,963,365
MISCELLANEOUS REVENUES	10,485,642	7,081,384	6,658,434	6,658,434
OTHER FINANCING SOURCES	26,895,957	37,044,080	29,338,903	29,343,133
GRAND TOTAL	**509,548,995**	**525,977,557**	**542,343,692**	**541,959,606**

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

SCHEDULE 4
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)

DESCRIPTION SUMMARIZATION BY FUND	FUND CODE	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995
COUNTY WIDE FUNDS					
GENERAL	01	405,073,840	412,582,815	424,429,672	424,063,082
ROAD	02	15,168,772	17,350,730	27,091,800	27,091,800
CAPITAL OUTLAY	04	10,255,045	7,891,323	1,361,214	1,361,214
FISH AND GAME	05	34,715	119,000	19,000	19,000
TRIAL COURT	06	15,060,696	14,727,269	15,164,165	15,164,165
MH/SUBSTANCE ABUSE	07	35,338,399	36,846,252	37,126,953	37,109,457
J. T. P. A.	08	12,354,183	12,930,254	13,701,452	13,701,452
TRANSPORTATION COORD	09	391,300	4,032,551	4,984,173	4,984,173
RABIES TREATMENT	10	555,961	446,363	415,334	415,334
CONTINGENCY	11		3,200,000	400,000	400,000
DA-NARC ENFORCE	34	147,234	160,924	43,000	43,000
SHERIFF-NARC ENFORCE	35	129,006	92,535		
SPECIAL AVIATION	36		20,000		
RECORDERS EQUIP/AUTO	37	488,838	513,000	515,000	515,000
FAMILY SUPPORT	38	5,185,710	7,690,992	10,241,931	10,241,931
COMMUN INFRA-STRUCT	39	1,259,704	1,036,262	1,088,074	1,088,074
AIR POLLUTION CNTRL	40	2,084			
TOTAL COUNTY WIDE FUNDS		501,445,487	519,640,270	536,581,768	536,197,682
LESS THAN COUNTY WIDE FUNDS					
ROAD DIST # 1	13	335,386	319,911	363,500	363,500
ROAD DIST # 2	14	240,261	182,836	169,800	169,800
ROAD DIST # 3	15	884,386	699,705	730,600	730,600
ROAD DIST # 4	16	1,504,022	1,120,645	1,213,200	1,213,200
ROAD DIST # 5	17	1,227,021	1,085,250	969,000	969,000
LIBRARY	18	3,912,432	2,928,940	2,315,824	2,315,824
TOTAL LESS THAN COUNTY WIDE FUND		8,103,508	6,337,287	5,761,924	5,761,924
GRAND TOTAL		509,548,995	525,977,557	542,343,692	541,959,606

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
	TAXES					
1001-0000	PROPERTY TAXES-CURRENT-SECURED	67,153,551	42,837,587	44,551,000	44,551,000	
1001-0000	PROPERTY TAXES-CURRENT-SECURED	168,976	222,883	234,000	234,000	ROAD DIST # 1
1001-0000	PROPERTY TAXES-CURRENT-SECURED	96,964	119,207	125,000	125,000	ROAD DIST # 2
1001-0000	PROPERTY TAXES-CURRENT-SECURED	505,394	580,015	609,000	609,000	ROAD DIST # 3
1001-0000	PROPERTY TAXES-CURRENT-SECURED	794,641	982,964	1,032,000	1,032,000	ROAD DIST # 4
1001-0000	PROPERTY TAXES-CURRENT-SECURED	615,497	757,553	795,400	795,400	ROAD DIST # 5
1001-0000	PROPERTY TAXES-CURRENT-SECURED	1,800,999	1,821,579	1,894,442	1,894,442	LIBRARY
1001-0001	PROPERTY TAXES CURRENT-SECURED SB2557	761,241	683,519	670,000	670,000	
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	1,976,590	1,962,790	2,041,000	2,041,000	
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	5,151				ROAD DIST # 1
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	2,681				ROAD DIST # 2
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	11,239				ROAD DIST # 3
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	21,588				ROAD DIST # 4
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	16,662				ROAD DIST # 5
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	39,167	79,000	82,160	82,160	LIBRARY
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	4,565,662	2,679,362	2,787,000	2,787,000	
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	10,810	14,467	15,000	15,000	ROAD DIST # 1
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	6,057	7,530	7,900	7,900	ROAD DIST # 2
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	23,451	28,386	29,800	29,800	ROAD DIST # 3
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	50,791	63,246	66,400	66,400	ROAD DIST # 4
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	40,329	49,697	52,000	52,000	ROAD DIST # 5
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	112,958	106,885	111,160	111,160	LIBRARY
1020-0000	PROPERTY TAXES-PRIOR-SECURED	3,573,756	1,735,235			
1020-0000	PROPERTY TAXES-PRIOR-SECURED	9,820				ROAD DIST # 1
1020-0000	PROPERTY TAXES-PRIOR-SECURED	5,251				ROAD DIST # 2
1020-0000	PROPERTY TAXES-PRIOR-SECURED	28,523				ROAD DIST # 3
1020-0000	PROPERTY TAXES-PRIOR-SECURED	41,470				ROAD DIST # 4
1020-0000	PROPERTY TAXES-PRIOR-SECURED	31,277				ROAD DIST # 5
1020-0000	PROPERTY TAXES-PRIOR-SECURED	78,624	399,239			LIBRARY
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	1,202,661	38,964-			
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	3,206				ROAD DIST # 1
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	1,674				ROAD DIST # 2
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	7,090				ROAD DIST # 3
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	13,047				ROAD DIST # 4
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	10,264				ROAD DIST # 5
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	23,711	25,725			LIBRARY
1020-0002	PROPERTY TAX-TEETER PLAN BUYOUT		6,951,669	4,000,000	4,000,000	
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	86,427-	244,020	225,000	225,000	
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	8				ROAD DIST # 1
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	4				ROAD DIST # 2
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	17				ROAD DIST # 3
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	34				ROAD DIST # 4
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	26				ROAD DIST # 5
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	61	2,800	2,912	2,912	LIBRARY

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
1050-0000	SPECIAL DISTRICT AUGMENTATION	54,657				ROAD DIST # 1
1050-0000	SPECIAL DISTRICT AUGMENTATION	45,786				ROAD DIST # 2
1050-0000	SPECIAL DISTRICT AUGMENTATION	220,928				ROAD DIST # 3
1050-0000	SPECIAL DISTRICT AUGMENTATION	424,000				ROAD DIST # 4
1050-0000	SPECIAL DISTRICT AUGMENTATION	311,897				ROAD DIST # 5
1050-0000	SPECIAL DISTRICT AUGMENTATION	1,668,734	46,549			LIBRARY
1060-0000	PENALTIES & COSTS ON DELINQUENT TAXES	1,041,914	1,090,000	1,144,500	1,144,500	
1060-0001	PENALTIES & COSTS ON DELINQUENT TAXES-SB813	137,167	80,000	84,000	84,000	
1060-0004	PENALTIES & COSTS ON DELINQUENT TAXES-TAX COLL	201,883	190,000	198,000	198,000	
1070-0000	SALES AND USE TAXES	5,794,559	6,000,000	6,400,000	6,400,000	
1070-0002	SALES TAX-GASOLINE-LTF		55,910			ROAD
1070-0002	SALES TAX-GASOLINE-LTF		136,317	75,700	75,700	TRANSPORTATION COORD
1070-0004	SALES TAX-TRANSPORTATION AUDITOR	2,000	2,000	2,000	2,000	
1070-0005	SALES TAX-GASOLINE-LTF BICYCLE PATH & PED WAY		96,800	48,000	48,000	ROAD
1070-0007	SALES TAX-GASOLINE-LTF SMART-HOSPITAL ROUTE		67,400			TRANSPORTATION COORD
1070-0008	SALES TAX_MEASURE K	3,146,648	3,300,000	3,400,000	3,400,000	ROAD
1070-0010	SALES TAX-PUBLIC SAFETY 020200		1,861,340	2,029,122	2,029,122	
1070-0011	SALES TAX-PUBLIC SAFETY 020201		1,464	1,505	1,505	
1070-0012	SALES TAX-PUBLIC SAFETY 020202		112,506			
1070-0013	SALES TAX-PUBLIC SAFETY 020203		21,512	22,114	22,114	
1070-0014	SALES TAX-PUBLIC SAFETY 021602		15,581	16,018	16,018	
1070-0015	SALES TAX-PUBLIC SAFETY 021620		2,660,062	2,734,555	2,734,555	
1070-0016	SALES TAX-PUBLIC SAFETY 021622		734,129	754,688	754,688	
1070-0017	SALES TAX-PUBLIC SAFETY 021626		685,699	704,902	704,902	
1070-0018	SALES TAX-PUBLIC SAFETY 021628		724,509	744,799	744,799	
1070-0019	SALES TAX-PUBLIC SAFETY 021630		186,820	192,052	192,052	
1070-0020	SALES TAX-PUBLIC SAFETY 021635		81,018	83,287	83,287	
1070-0021	SALES TAX-PUBLIC SAFETY 021640		183,755	188,901	188,901	
1070-0022	SALES TAX-PUBLIC SAFETY 021645		462,571	475,525	475,525	
1070-0023	SALES TAX-PUBLIC SAFETY 022600		6,626,868	6,813,618	6,813,618	
1070-0024	SALES TAX-PUBLIC SAFETY 022615		1,138			
1070-0025	SALES TAX-PUBLIC SAFETY 022620		13,512	13,891	13,891	
1070-0026	SALES TAX-PUBLIC SAFETY 053300		4,963	5,102	5,102	
1070-0027	SALES TAX-PUBLIC SAFETY 021200		139,004	142,896	142,896	
1070-0028	SALES TAX-PUBLIC SAFETY 021201		57,017	58,614	58,614	
1070-0030	SALES TAX-PUBLIC SAFETY 022700		590,712	607,254	607,254	
1070-0031	SALES TAX-PUBLIC SAFETY 022702		445,312	457,783	457,783	
1070-0032	SALES TAX-PUBLIC SAFETY 022745		163,623	168,205	168,205	
1070-0033	SALES TAX-PUBLIC SAFETY 022800		966,312	993,373	993,373	
1070-0034	SALES TAX-PUBLIC SAFETY 020400		1,319,641	1,467,944	1,467,944	
1070-0035	SALES TAX-PUBLIC SAFETY 020401		3,750	3,855	3,855	
1070-0036	SALES TAX-PUBLIC SAFETY 020402		108,315			
1070-0040	SALES TAX MEAS K ENVIRON STUDIES-RAIL PROJ		10,000			ROAD
1070-0041	SALES TAX MEAS K CONGESTION RELIEF PROG			309,300	309,300	ROAD
1090-0002	OTHER TAXES-HOTEL & MOTEL	187,508	220,000	220,000	220,000	
1090-0003	OTHER TAXES-DOCUMENTARY STAMP	1,052,669	1,140,000	1,140,000	1,140,000	

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
1090-0005	OTHER TAXES-RACEHORSE	4,238	4,000	4,000	4,000	
	TOTAL TAXES	98,019,084	92,926,503	91,036,677	91,036,677	
	LICENSES, PERMITS AND FRANCHISES					
2001-0000	LICENSES & PERMITS-ANIMAL	117,667	96,200	96,200	96,200	RABIES TREATMENT
2010-0000	LICENSES & PERMITS-BUSINESS	45,022	50,000	59,000	59,000	
2020-0000	LICENSES & PERMITS-CONSTRUCTION	798,302	729,982	696,446	696,446	
2020-0001	LICENSES & PERMITS MOBILE HOME	26,827	26,193	24,825	24,825	
2020-0003	LICENSES & PERMITS-PLAN CHECK SERVICES	300,642	246,975	253,795	253,795	
2050-0001	LICENSES & PERMITS-OTHER-MARRIAGE	1,511	1,914	1,054	1,054	
2050-0002	LICENSES & PERMITS-OTHER-DANCE	555	350	350	350	
2050-0004	LICENSES & PERMITS-GUN	254		232	232	
2050-0005	PEST CONTROL REGISTRATION	5,875	10,565	9,000	9,000	
2050-0006	LICENSES & PERMITS-DOMESTIC VIOLENCE	35,167	40,210	40,210	40,210	
2050-0007	APIARY REGISTRATION	160	200	200	200	
2050-0009	LICENSES & PERMITS-INDIGENT BURIALS	8,548	15,000	15,000	15,000	
2050-0011	LICENSES & PERMITS-OTHER MARRIAGE			846	846	
2080-0000	FRANCHISES	4,370	4,260	4,200	4,200	
2080-0101	FRANCHISES-GENERAL-CA WATER SERVICE CO	57,908	64,268	64,000	64,000	
2080-0102	FRANCHISE-GENERAL-PG&E GAS	209,212	198,735	198,000	198,000	
2080-0103	FRANCHISES-GENERAL-PG&E ELECTRIC	661,327	672,599	672,000	672,000	
2080-0104	FRANCHISES-GENERAL-SOUTHERN (SFPP)		204	210	210	
2080-0105	FRANCHISES-GENERAL-STANDARD GAS	75	69	100	100	
2080-0301	FRANCHISES-CATV-UAAC-TWI/WEST INC		29,472	14,000	14,000	
2080-0302	FRANCHISES-CATV-CONTINENTAL	142,593	151,278	249,000	249,000	
2080-0304	FRANCHISES-CATV-KING VIDEOCABLE	21,992	24,117	24,000	24,000	
2080-0310	FRANCHISES-CATV-SONIC CABLE	622	650	650	650	
	TOTAL LICENSES, PERMITS AND FRANCHISES	2,438,629	2,363,241	2,423,318	2,423,318	
	FINES FORFEITS AND PENALTIES					
3001-0001	FINES-VEHICLE CODE-MANTECA MUNICIPAL COURT	56,982	59,474	276,828	276,828	TRIAL COURT
3001-0002	FINES-VEHICLE CODE-RIPON MUNICIPAL COURT	4,319				TRIAL COURT
3001-0003	FINES-VEHICLE CODE-ESCALON MUNICIPAL COURT	3,878				TRIAL COURT
3001-0004	FINES-VEHICLE CODE-TRACY MUNICIPAL COURT	77,549	89,000			TRIAL COURT
3001-0005	FINES-VEHICLE CODE-LODI MUNICIPAL COURT	65,125	90,000	141,000	141,000	TRIAL COURT
3001-0006	FINES-VEHICLE CODE-STOCKTON MUNICIPAL COURT	5,089				ROAD
3001-0006	FINES-VEHICLE CODE-STOCKTON MUNICIPAL COURT	190,941	239,654	529,738	529,738	TRIAL COURT
3001-0007	FINES-VEHICLE CODE-SUPERIOR COURT		200	500	500	TRIAL COURT
3001-0007	FINES-VEHICLE CODE-SUPERIOR COURT	323				TRIAL COURT
3001-0008	FINE-VEHICLE CODE-CHILD RESTRAINT	15,821	553	2,400	2,400	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
3005-0008	FINES-DRUNK DRIVING-STATHAM	170,000				MH/SUBSTANCE ABUSE
3005-0009	FINES-DRUNK DRIVING-STATHAM-SUB ABUSE		234,106	175,000	175,000	MH/SUBSTANCE ABUSE
3010-0001	FINES-OTHER COURT-MANTECA MUNICIPAL COURT	1,385	1,150	2,000	2,000	TRIAL COURT
3010-0002	FINES-OTHER COURT-RIPON MUNICIPAL COURT	4				TRIAL COURT
3010-0003	FINES-OTHER COURT-ESCALON MUNICIPAL COURT	178				TRIAL COURT
3010-0004	FINES-OTHER COURT-TRACY MUNICIPAL COURT	2,304	750			TRIAL COURT
3010-0005	FINES-OTHER COURT-LODI MUNICIPAL COURT	2,843	2,900	2,900	2,900	TRIAL COURT
3010-0006	FINES-OTHER COURT-STOCKTON MUNICIPAL COURT	22,061	5,160	5,096	5,096	TRIAL COURT
3010-0007	FINES-OTHER COURT-SUPERIOR COURT	2,060	5,677	4,900	4,900	TRIAL COURT
3010-0008	FINES-OTHER COURT-FISH & GAME	22,215	56,500	6,500	6,500	FISH AND GAME
3010-0009	FINES-TRIAL COURT FUND PC 1463.28	110,172	83,000	83,000	83,000	
3010-0009	FINES-TRIAL COURT FUND PC 1463.28		275			TRIAL COURT
3010-0010	FINES-OTHER-PROBATION DEPARTMENT	150,556	139,433	140,000	140,000	
3010-0013	FINES & SETTLEMENTS-HAZARDOUS MATERIALS	8,418	6,145	10,000	10,000	
3010-0014	FINES-OTHER COURT-LATHROP	27				TRIAL COURT
3010-0015	FINES-SANCTIONS-SUPERIOR CT	4,425	3,116	4,200	4,200	TRIAL COURT
3011-0001	FINES-COURT-TVS FEES-MANTECA	60,793	74,450	138,000	138,000	TRIAL COURT
3011-0002	FINES-COURT-TVS FEES-RIPON	6,749				TRIAL COURT
3011-0003	FINES-COURT-TVS FEES-ESCALON	4,868				TRIAL COURT
3011-0004	FINES-COURT-TVS FEES-TRACY	65,750	57,000			TRIAL COURT
3011-0005	FINES-COURT-TVS FEES-LODI	138,356	140,000	142,000	142,000	TRIAL COURT
3011-0006	FINES-COURT-TVS FEES-STOCKTON	155,194	186,362	175,000	175,000	TRIAL COURT
3015-0001	FINES-PARKING-MANTECA	1,761	990			TRIAL COURT
3015-0002	FINES-PARKING-RIPON	55				TRIAL COURT
3015-0003	FINES-PARKING-ESCALON	177				TRIAL COURT
3015-0004	FINES-PARKING-TRACY	5,051	1,700			TRIAL COURT
3015-0005	FINES-PARKING-LODI	1,050	200	200	200	TRIAL COURT
3015-0006	FINES-PARKING-STOCKTON	1,079	5,256	598	598	TRIAL COURT
3015-0007	FINES-PARKING-LATHROP	249				TRIAL COURT
3015-0008	FINES-PARKING PARKS & REC AB408			12,000	12,000	
	TOTAL FINES FORFEITS AND PENALTIES	1,357,807	1,483,051	1,851,860	1,851,860	
	REVENUE FROM USE OF MONEY AND PROPERTY					
4001-0000	INTEREST	445,188	450,000	450,000	450,000	
4001-0000	INTEREST	146,180	140,000	150,000	150,000	ROAD
4001-0000	INTEREST	74,167	10,000	10,000	10,000	CAPITAL OUTLAY
4001-0000	INTEREST	8,582	8,500	8,500	8,500	TRIAL COURT
4001-0000	INTEREST	209,767	120,000	120,000	120,000	MH/SUBSTANCE ABUSE
4001-0000	INTEREST	305				RABIES TREATMENT
4001-0000	INTEREST	41,544	39,000	39,000	39,000	ROAD DIST # 1
4001-0000	INTEREST	17,851	22,800	22,800	22,800	ROAD DIST # 2
4001-0000	INTEREST	74,451	80,000	80,000	80,000	ROAD DIST # 3
4001-0000	INTEREST	37,994	48,000	48,000	48,000	ROAD DIST # 4

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
4001-0000	INTEREST	50,181	60,000	60,000	60,000	ROAD DIST # 5
4001-0000	INTEREST	6,496	8,924	1,600	1,600	DA-NARC ENFORCE
4001-0000	INTEREST	6,182	2,400			SHERIFF-NARC ENFORCE
4001-0000	INTEREST	26,097	25,000	25,000	25,000	RECORDERS EQUIP/AUTO
4001-0000	INTEREST	49,243				FAMILY SUPPORT
4001-0000	INTEREST	72,175	99,525	104,500	104,500	COMMUN INFRA-STRUCT
4001-0000	INTEREST	2,084				AIR POLLUTION CNTRL
4001-0001	INTEREST-DELINQUENT ACCOUNTS	136,748	100,000	117,000	117,000	
4001-0004	INTEREST-PUBLIC GUARDIAN-W&I 8009	50,798	25,751	25,751	25,751	MH/SUBSTANCE ABUSE
4001-0006	INTEREST ON TAX & REVENUE ANT. NOTES	2,318,750				
4001-0007	ARBITRAGE INTEREST ON TAX & REV ANT. NOTES	81,100-	641,453			
4001-0008	INTEREST-LODI MARSHAL	207	200	200	200	
4001-0010	INTEREST-REALIGNMENT	12				
4001-0018	INTEREST INCOME FROM GENERAL RESERVE FUND	85,501	163,000	150,000	150,000	CAPITAL OUTLAY
4010-0000	RENTS & CONCESSIONS	14,616				CAPITAL OUTLAY
4010-0101	RENTS-COURTHOUSE-BARBER SHOP	2,293	1,528	760	760	
4010-0106	RENTS-COURTHOUSE-RADIO KJOY	12,066	20,000	6,960	6,960	
4010-0107	RENTS/MAINT 304 E WEBER-RETIREMENT	9,332	8,580	8,580	8,580	
4010-0108	RENT/SPACE-RETIREMENT	22,597	20,800	20,800	20,800	
4010-0109	RENT/MAINT-COG	20,000	18,333	20,000	20,000	
4010-0110	RENT/SPACE-COG	40,479	40,480	40,480	40,480	
4010-0111	RENTS-AGR COMMISSIONER BLDG		10,270	13,200	13,200	
4010-0112	RENTS-PARKING FACILITY		5,000	80,000	80,000	
4010-0113	RENT-VENDING CONCESSIONS			2,000	2,000	
4010-0202	RENTS-PROPERTY-7832 NORTH PERSHING	1,976	1,980	1,980	1,980	
4010-0213	RENTS-PROPERTY-FARM & CREAMERY	13,930	13,500	13,500	13,500	
4010-0222	RENT-MISC COUNTY PROPERTY LEASE REV	5,067	8,325	3,000	3,000	
4010-0225	RENTS-OTHER-ADVERTISING DISPLAYS	400	400	400	400	
4010-0226	RENTS-DEVILLE APTS LEACHFIELDS	75	75	75	75	
4010-0401	RENTS-OTHER-PAY PHONES AT HOSPITAL	1,293	1,200	1,200	1,200	
4010-0402	RENTS-OTHER-PAY PHONES-OTHER	15,953	16,300	16,300	16,300	
4010-0406	RENTS-OTHER-COMMUNITY CENTER	7,455	8,041	8,000	8,000	
4010-0407	RENTS-OTHER-DEPT OF JUSTICE	14,264	19,000	19,104	19,104	
4010-0410	RENTS-ADHC PHONES	2,749	1,168			
4010-0411	RENTS-CAA-HEADSTART LEASE	5,400	6,000	9,000	9,000	
4010-0412	RENTS-OTHER-ANIMAL CONTROL-CAT TRAPS	1,094	1,300	1,300	1,300	RABIES TREATMENT
4010-0413	RENTS-OTHER-STATE DEPT JUSTICE/GEN SVC		2,755	13,400	13,400	
4020-0002	ROYALTIES-CJIS		20,000			
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY	**3,970,442**	**2,269,588**	**1,692,390**	**1,692,390**	
	AID FROM OTHER GOVERNMENT AGENCIES					
5010-0000	STATE-AVIATION		20,000			SPECIAL AVIATION
5020-0001	STATE-HIGHWAY USERS TAX S & H 2104	4,293,399	4,500,000	4,500,000	4,500,000	ROAD

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
5020-0002	STATE-HIGHWAY USERS TAX S & H 2106	611,410	640,000	640,000	640,000	ROAD
5020-0005	STATE-HIGHWAY USERS TAX S & H 2105	2,013,794	2,400,000	2,600,000	2,600,000	ROAD
5040-0000	STATE-MOTOR VEHICLE IN-LIEU TAXES	14,306,395	14,125,000	13,980,000	13,980,000	
5040-0005	STATE-MOTOR VEHICLE IN-LIEU TAXES-R&T 11005	9,081,032	9,000,000	9,360,000	9,360,000	
5050-0000	STATE-TRAILER COACH IN-LIEU TAXES	107,682				
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	2,038-	2,000	500	500	
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	4-	125,100			ROAD DIST # 5
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	2-	7-			LIBRARY
5070-0007	STATE-HSA-BOARDING HOME LICENSING	217,610	237,729	242,768	242,768	
5070-0008	STATE-HSA-ADOPITION SERVICES	701,327	674,368	763,033	763,033	
5070-0012	STATE-HSA-OUT OF HOME CARE	11,191	9,963	13,071	13,071	
5070-0014	STATE-HSA-AFDC ELIGIBILITY	4,412,564	4,083,998	4,629,005	4,629,005	
5070-0015	STATE-HSA-NAFS ELIGIBILITY	1,237,703	1,082,837	1,421,924	1,421,924	
5070-0016	STATE-HSA-MECICAL ELIGIBILITY	4,457,885	5,557,095	5,001,460	5,001,460	
5070-0018	STATE-HSA-STAFF DEVELOPMENT	74,946	130,888	119,305	119,305	
5070-0022	STATE-HSA-STATE ADULT	1,619				
5070-0026	STATE-HSA-ADMINISTRATION-GAIN	2,638,247	3,434,365	3,630,053	3,630,053	
5070-0027	STATE-HSA GAIN ADMIN	77,384-				
5070-0028	STATE PUBLIC HEALTH-CCS ADMIN	240,756	342,396	83,895	83,895	
5070-0029	STATE-HSA-MEDI-CAL INCENTIVE		51,750			
5100-0000	STATE-CHILDREN AFDC	74,864,938	77,005,559	80,547,815	80,547,815	
5100-0001	STATE-CHILDREN AFDC SUPPORT ENF CS800	859,518	832,500	1,468,000	1,468,000	FAMILY SUPPORT
5100-0002	STATE-CHILDREN-NON AFDC SUPPORT ENF CS820	774,134	1,133,000			FAMILY SUPPORT
5100-0003	STATE-FAMILY SUPPORT CS356-ADMIN ADV	30,032				FAMILY SUPPORT
5110-0000	STATE-CHILDREN AFDC-FC	4,880,115	4,255,371	4,471,310	4,471,310	
5121-0000	STATE-CALIFORNIA CHILDRENS SERVICES ASSISTANCE	688,923	316,821	700,000	700,000	
5131-0000	STATE-ADULTS-SPECIAL CIRCUMSTANCES	4,512				
5132-0000	STATE-ADOPTIONS	1,287,937	1,393,344	1,540,185	1,540,185	
5134-0000	STATE-HOMEMAKER SERVICES	1,295,886	1,035,705	1,380,524	1,380,524	
5136-0000	STATE-FOOD STAMP EMPL & TRG PROG	13,313	12,501	13,126	13,126	
5140-0000	STATE-HEALTH-ADMINISTRATION	19,619	14,600	14,600	14,600	
5140-0058	STATE HEALTH-WIC PROGRAM	553,300	553,301	786,959	786,959	
5140-0060	STATE HEALTH PUBLIC HEALTH LABORATORY	36,987	30,820	36,987	36,987	
5140-0062	STATE HEALTH DENTAL CARE	39,597	40,230	40,230	40,230	
5140-0067	STATE-HEALTH-ADOLESCENT FAMILY LIFE	185,788	139,098	189,750	189,750	
5140-0068	STATE-HEALTH-AIDS INFORMATION & EDUCATION	124,071	234,069	200,000	200,000	
5140-0070	STATE-HEALTH-HTLV-3 TESTING	189,114	175,800	77,289	77,289	
5140-0075	STATE-HEALTH-CCS-HIV CHILDRENS PROGRAM	16,678	16,788	20,000	20,000	
5140-0076	STATE-HEALTH-IRCA	32,022		32,000	32,000	
5140-0077	STATE-HEALTH-PRENATAL GUIDANCE		31,533			
5140-0079	STATE HEALTH-TOBACCO PREVENTION (STOPP)	291,019	382,593	705,440	705,440	
5140-0081	STATE-HEALTH-RYAN WHITE	128,013	225,858	419,080	419,080	
5140-0082	STATE-HEALTH-AFRICAN AMERICAN TOBACCO PREV			180,000	180,000	
5140-0083	STATE-HEALTH-BLOOD LEAD TESTS			30,000	30,000	
5151-0000	STATE-CHILD HEALTH DISABLTY PREVNTN FEES	505,874	377,511	415,000	415,000	
5151-0001	STATE-CCS MEDI-CAL CARE ALLOWANCE		210,000	481,914	481,914	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
5152-0000	ST-CHILD HEALTH DISABLTY PREVNTN ALLOCTN	318,668	240,192	339,129	339,129	
5152-0001	ST-CHILD HEALTH DISABLTY PREVNTN EPSDI FUNC	82,275	222,294	135,001	135,001	
5152-0002	STATE-HEALTH EDUCATION RISK REDUCTION		28,670	135,000	135,000	
5152-0003	STATE-COMPREHENSIVE PERINATAL OUT REACH	51,413	177,789	284,331	284,331	
5152-0004	STATE-HEALTH-CHILDHOOD LEAD POISONING STUDY		10,033	106,054	106,054	
5160-0001	STATE-MHS-S/D-LOCAL PROGRAMS	257,991	259,978	259,978	259,978	MH/SUBSTANCE ABUSE
5160-0002	STATE-MHS-CONDITIONAL RELEASE	322,202	336,808	344,002	344,002	MH/SUBSTANCE ABUSE
5160-0007	STATE-DRUG PROGRAM	457,838	939,056	939,056	939,056	MH/SUBSTANCE ABUSE
5160-0014	STATE-FRIDAY NIGHT LIVE	13,750				MH/SUBSTANCE ABUSE
5160-0015	STATE-MHS-A.D.A.M.H.A.-HOMELESS PROGRAM	124,994	300,500	323,583	323,583	MH/SUBSTANCE ABUSE
5160-0017	STATE-CLUB LIVE	25,000				MH/SUBSTANCE ABUSE
5160-0019	STATE-ALCOHOL-HOSPITAL REALIGNMENT	96,677				MH/SUBSTANCE ABUSE
5160-0020	STATE-FRIDAY NIGHT LIVE-SUB ABUSE		15,000	15,000	15,000	MH/SUBSTANCE ABUSE
5160-0021	STATE-CLUB LIVE-SUB ABUSE		30,000	15,000	15,000	MH/SUBSTANCE ABUSE
5160-0022	STATE-AID FROM DEPT OF CORRECTIONS	18,764				MH/SUBSTANCE ABUSE
5160-0023	STATE-CON-REP CARRYOVER			42,080	42,080	MH/SUBSTANCE ABUSE
5160-0024	STATE-WEBER HOME HLTH-MEDI-CAL			82,882	82,882	MH/SUBSTANCE ABUSE
5160-0025	STATE-WEBER HOME HLTH-MIA			145,236	145,236	MH/SUBSTANCE ABUSE
5165-0000	STATE-ALCOHOL PROGRAM	481,218				MH/SUBSTANCE ABUSE
5190-0000	STATE-AGRICULTURE	42,681	53,637	51,587	51,587	
5190-0001	STATE-AGRICULTURE-PESTICIDE USE MILL TAX	286,433	260,000	260,000	260,000	
5190-0002	STATE-AGRICULTURE-MANDATED PESTICIDE PROGRAM	79,641	159,283	159,283	199,103	
5190-0003	STATE-AGRICULTURE-PEST DETECTION SYSTEM	122,649	77,327	80,327	90,327	
5190-0004	STATE-AGR PESTICIDE RESIDUE	45,944	29,000	22,000	22,000	
5190-0005	STATE-F & A 12979 REPORTING COST REIMB	58,034	61,600	67,600	67,600	
5190-0006	STATE-WASTE MANAGEMENT BOARD		113,700	216,100	216,100	
5210-0007	STATE-COASTR-MICKE GROVE ROADWAYS SB174		101,286			CAPITAL OUTLAY
5210-0009	STATE-CONST-WILDLIFE-COASTAL PARKS(0207)	91,000				CAPITAL OUTLAY
5210-0019	STATE-CONSTR-BOND ACT 1988 (0884)		20,000			CAPITAL OUTLAY
5210-0020	STATE-CONSTR-BOND ACT 1988 (0886)	400,000				CAPITAL OUTLAY
5210-0055	STATE CONSTR WILDLIFE-COASTAL PARKS (0891)		98,500			CAPITAL OUTLAY
5210-0056	STATE CONSTR WILDLIFE-COASTAL PARKS (0889)		86,900			CAPITAL OUTLAY
5210-0057	STATE CONSTR WILDLIFE-COASTAL PARKS (0888)	5,000	40,600			CAPITAL OUTLAY
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	280,256	233,200	171,200	171,200	ROAD
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM			69,500	69,500	ROAD DIST # 1
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM		30,300	11,000	11,000	ROAD DIST # 2
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	53,306		39,900	39,900	ROAD DIST # 4
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	43,346	79,300	61,600	61,600	ROAD DIST # 5
5210-0064	STATE-MATCHING REGIONAL TRANSP PROGRAM	83,727	264,900	100,000	100,000	ROAD
5210-0080	STATE-CONSTR-JUVENILE HALL-PROP 52 (0834)		150,846			CAPITAL OUTLAY
5210-0085	STATE-COMMUNITY PARK LANDS 1986 ACT(0842)	73,714				CAPITAL OUTLAY
5210-0086	STATE-COMMUNITY PARK LANDS 1986 ACT (0843)	91,787				CAPITAL OUTLAY
5210-0087	STATE-COMMUNITY PARK LANDS 1986 ACTS(0844)	90,000				CAPITAL OUTLAY
5210-0088	STATE-COMMUNITY PARK LANDS 1986 ACT(0845)	72,574				CAPITAL OUTLAY
5210-0089	STATE-CONSTR-SAFE WATER BOND LAW 1988	44,566	84,700			ROAD
5210-0091	STATE-COMM PARK LANDS 1986 ACT (0886)	51,286				CAPITAL OUTLAY

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
5210-0092	STATE-CONSTR-JUVENILE HALL (0235)		794,440			CAPITAL OUTLAY
5210-0093	STATE-CONSTR-LAND & WATER CONSERVATIN (0237)		90,000			CAPITAL OUTLAY
5250-0000	STATE-VETERANS AFFAIRS SUBVENTION 972 M & VC	40,577	19,457	31,246	31,246	
5250-0001	STATE-MEDI-CAL COST AVOIDANCE PROG 972.5 M & VC	11,216	25,014	29,877	29,877	
5250-0002	STATE-ENHANCEMENT SUBVENTION 972.1 M & VC	20,873	14,124			
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	2,005,970	1,169,707	1,216,000	1,216,000	
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	4,755	5,761	6,000	6,000	ROAD DIST # 1
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	2,662	2,999	3,100	3,100	ROAD DIST # 2
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	10,322	11,304	11,800	11,800	ROAD DIST # 3
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	22,308	25,185	26,400	26,400	ROAD DIST # 4
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	17,703				ROAD DIST # 5
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	49,441	46,614	48,479	48,479	LIBRARY
5251-0001	STATE-SENIOR CITIZENS TAX POSTPONEMENT	884				
5252-0007	STATE-TIMBER YIELD TAX	935	1,000	1,000	1,000	
5253-0000	STATE-WILLIAMSON ACT REIMBURSEMENT	1,242,027	1,981,019	1,980,000	1,980,000	
5254-0001	STATE AID-TRIAL CT FUNDING-SUPERIOR-77200A		3,168,524	3,168,524	3,168,524	TRIAL COURT
5254-0002	STATE AID-TRIAL CT FUNDING-STKN MUNI-77200A		1,949,860	1,949,860	1,949,860	TRIAL COURT
5254-0003	STATE AID-TRIAL CT FUNDING-LODI MUNI-77200A		487,465	487,465	487,465	TRIAL COURT
5254-0004	STATE AID-TRIAL CT FUNDING-MRE MUNI-77200A		487,465	974,930	974,930	TRIAL COURT
5254-0005	STATE AID-TRIAL CT FUNDING-TRACY MUNI-77200A		487,465			TRIAL COURT
5254-0012	STATE AID-JUDGES SALARIES-STKN MUNI-68206B	568,260				TRIAL COURT
5254-0013	STATE AID-JUDGES SALARIES-LODI MUNI-68206B	162,360				TRIAL COURT
5254-0014	STATE AID-JUDGES SALARIES-MRE MUNI-68206B	121,770				TRIAL COURT
5254-0015	STATE AID-JUDGES SALARIES-TRACY MUNI-68206B	121,770				TRIAL COURT
5254-0021	STATE AID-TRIAL CT-SUP B G SUPPLE-77200D	2,849,166				TRIAL COURT
5254-0022	STATE AID-TRIAL CT-STKN MUNI B G SUPPLE-77200D	1,534,166				TRIAL COURT
5254-0023	STATE AID-TRIAL CT-LODI MUNI B G SUPPLE-77200D	438,333				TRIAL COURT
5254-0024	STATE AID-TRIAL CT-M R E MUNI B G SUPPLE-77200D	328,750				TRIAL COURT
5254-0025	STATE AID-TRIAL CT-TRACY MUNI B G SUPPL-77200D	328,750				TRIAL COURT
5254-0030	STATE AID-RESTITUTION FINE REBATE	774	1,081	600	600	
5254-0031	STATE AID-TRIAL CT 77200E-SUPEROR CT	504,607				TRIAL COURT
5254-0032	STATE AID-TRIAL CT 77200E-STKN MUNI CT	271,711				TRIAL COURT
5254-0033	STATE AID-TRIAL CT 77200E-LODI MUNI CT	77,631				TRIAL COURT
5254-0034	STATE AID-TRIAL CT 77200E-MRE MUNI CT	58,223				TRIAL COURT
5254-0035	STATE AID-TRIAL CT 77200E-TRACY MUNI CT	58,223				TRIAL COURT
5258-0002	STATE-LTF/STA FUNDS-AGING/CTS CONTRACT	195,060	1,788,804	866,537	866,537	TRANSPORTATION COORD
5258-0003	STATE-OTHER-T P & D/SALES TAX	123,124	1,136,035	3,132,800	3,132,800	TRANSPORTATION COORD
5258-0005	STATE-LTF/STA FUNDS-WOODBRIDGE DIAL-A-RIDE		32,550	23,100	23,100	TRANSPORTATION COORD
5258-0008	STATE-TDA FUNDS-GENERAL	255	792,406	509,295	509,295	TRANSPORTATION COORD
5260-0002	STATE-OTHER-JUVENILE HALL MILK & MEALS	180,398	129,271	149,357	137,869	
5260-0003	STATE-OTHER-DA-EXTRADITION REIMBURSEMENT	764	19,156	15,000	15,000	
5260-0005	STATE-OTHER-CLINIC MEDICAL	66,548	92,612	63,000	63,000	
5260-0006	STATE-OTHER-AZT REIMBURSEMENT	47,040	71,915	61,200	61,200	
5260-0007	STATE-OTHER-PEACE OFFICERS TRAINING	62,091	75,000	68,993	68,993	
5260-0009	STATE-OTHER-TEMPORARY HOMELESS ASST	794,526	813,287	850,698	850,698	
5260-0012	STATE-OTHER-UNCLAIMED GAS TAX-AGRICULTURAL	536,960	453,966	368,549	368,549	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
5260-0013	STATE-OTHER-POST-STOCKTON MARSHAL	5,886	5,000	5,000	5,000	
5260-0014	STATE-OTHER-POST-LODI MARSHAL	1,289				
5260-0015	STATE-OTHER-SEXUALLY TRANSMITTED DISEASES	15,805	68,824	33,955	33,955	
5260-0016	STATE-OTHER-PESTICIDE DEALERS LICENSING	1,700	1,450	1,450	1,450	
5260-0017	STATE-OTHER-SHERIFF BOATING SAFETY	123,937		410,848		
5260-0019	STATE-OTHER-FAMILY SURVEY	44,308	42,250	6,000	6,000	
5260-0020	STATE-OTHER-AIDS CASE MGMT	258,406	204,000	233,529	233,529	
5260-0023	ST MAND COSTS-DOMESTIC VIOLENCE DIVER-SHERIFF	32,751	5,519	920	920	
5260-0024	ST MAND COSTS-VICTIMS STATEMENTS PROBATION	8,301	10,590			
5260-0025	ST MAND COSTS-MOTORISTS ASSISTANCE	1,413-		235	235	
5260-0030	ST MAND COSTS-DOMESTIC VIOLENCE DIVER-PROBATION	93,234	80,000	80,000	80,000	
5260-0032	STATE-OTHER-AIDS SERVICES GRANT-DRUG ABUSE	83,742	127,610	130,355	130,355	MH/SUBSTANCE ABUSE
5260-0033	STATE-OTHER-MEDICAL WAIVER	84,673	94,746	113,240	113,240	
5260-0037	STATE-OTHER-HIV/RELATED TB CONTROL GRANT	30,480	44,083	40,500	40,500	
5260-0038	STATE-OTHER-C A D P E PROGRAM	30,599	40,000	35,000	35,000	
5260-0039	STATE-OTHER-CPR PCKT MASK	420-	400	66	66	
5260-0040	STATE-OTHER-LAB MEDI-CAL	59,739	122,603	160,000	160,000	
5260-0043	STATE-OTHER STABILIZATION	613,857	614,779	575,129	575,129	
5260-0044	STATE-MAND-PROP TAXATION FAMILY TRFS	4,747				
5260-0045	STATE-OCJP GRANT JUV HALL TRAINING VIDEO	11,558				
5260-0046	STATE-REALIGNMENT STATE HOSP & IMD-SALES TAX	13,212,907	11,800,000	12,601,528	12,601,528	MH/SUBSTANCE ABUSE
5260-0047	STATE-OTHER-PETROLEUM PROD-INSP SUBVENTION	16,416	14,760	14,400	14,400	
5260-0048	STATE-OTHER-SUBV-REPAIRMAN LIC & TESTING FEES	1,449	1,546	1,500	1,500	
5260-0051	STATE-OTHER-MANDATED COST-CANDIDATE FILING FEES	5,571	1,100			
5260-0052	STATE-OTHER-MAND COST-REGISTRATION OF VOTERS	8,424	8,000	16,000	16,000	
5260-0053	STATE-OTHER-POSTAGE REIMB-ELECTION	12,853	1,676	11,000	11,000	
5260-0054	STATE-OTHER-AIDS SERVICES GRANT-MENTAL HEALTH	26,570	34,286	34,286	34,286	MH/SUBSTANCE ABUSE
5260-0058	STATE-OTHER-DOA -TITLE III B	365,973	449,672	497,808	497,808	
5260-0060	STATE-OTHER-DOA-TITLE V	131,077	131,054	131,997	131,997	
5260-0062	STATE-OTHER-MANDATED COSTS-CORONERS-CH 498/77	1,844	3,500	3,500	3,500	
5260-0063	STATE-OTHER-MAND COST-ADULT FELONY RESTIT	19,320				
5260-0064	STATE-OTHER-MC-DESTRTN OF MJ RECS-SHERIFF	80		13	13	
5260-0065	STATE-OTHER-DOA-TITLE III-C-2	212,801	145,660	347,091	347,091	
5260-0068	STATE-OTHER-MANDATED COSTS-REGIONAL HOUSING	2,635				
5260-0071	STATE-OTHER-MANDATED COST-DEAF TELETYPE EQUIP		450	450	450	
5260-0073	STATE-OTHER-MAND COST-SUDDEN INFANT DEATH SYND	260	271	250	250	
5260-0077	STATE-OTHER-MANDATED COSTS-GUARD/CONSE FIL	5	11,531	13,000	13,000	
5260-0079	STATE-OTHER-MAJOR NARCOTICS VENDORS PROSECUTION	142,292	121,345	121,345	121,345	
5260-0084	STATE-OTHER-DOA TITLE III-C-1	560,012	580,174	484,787	484,787	
5260-0085	STATE-OTHER-DOA USDA	207,979	232,304	325,000	325,000	
5260-0086	STATE-OTHER-TRAVEL-JUVENILE HALL	2,731	1,250	1,309	1,309	
5260-0087	STATE-OTHER-RURAL ECON DEV PROMOTIONAL		124,465			J. T. P. A.
5260-0089	STATE-OTHER-DEP CHILDREN FACILITY-MILK & MEALS	28,134	27,000	27,000	27,000	
5260-0091	STATE OTHER-VICTIM WITNESS PROGRAM	183,937	195,084	195,084	195,084	
5260-0092	STATE-OTHER-STABILIZATION	601,143	629,598	639,871	639,871	
5260-0094	STATE-OTHER-UNDERGROUND STORAGE TANK GRANT	578,038	463,504	500,988	500,988	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
5260-0095	STATE-OTHER-SUDDEN & SEVERE ECON DISLOCATION	6,960	1,664			J. T. P. A.
5260-0096	STATE-OTHER-PROBATION OFFICER TRAINING PROGRAM	59,063	46,200	45,320	45,320	
5260-0101	STATE-OTHER-SOUTHEAST ASIAN REFUGEES	35,758	54,300	70,000	70,000	
5260-0105	STATE-OTHER-DOA BROWN BAG PROGRAM	20,211	18,685	20,000	20,000	
5260-0110	STATE-OTHER-NATIONAL COUNCIL OF AGING	478,823	412,783	564,812	564,812	
5260-0111	STATE-OTHER-GANG VIOLENCE SUPPRESSION PROGRAM	8,761				
5260-0112	STATE-OTHER-VICTIM ASSISTANCE CENTER	321,079	310,000	310,000	310,000	
5260-0113	STATE-OTHER-MANDATED COSTS-DENTAL RECORDS	57				
5260-0114	STATE-OTHER-STATE PAMPHLET	433	1,000	1,000	1,000	
5260-0117	STATE-OTHER-AB-1733-CHILD ABUSE CONTRACT	148,926	146,543			
5260-0118	STATE-OTHER-VERTICAL DEF OF INDIGENTS PROJ	93,631	149,890	110,000	99,000	
5260-0119	STATE-OTHER-STANDARD & TRAINING FOR CORRECTION	139,674	93,503	77,847	73,047	
5260-0120	STATE-OTHER-DISTRICT ATTORNEY-POST	2,141	8,505	8,505	8,505	
5260-0121	STATE-OTHER-CAREER CRIMINAL PROJECT	48,337	48,000	48,000	48,000	
5260-0122	STATE-OTHER-DOA MATCHING FUNDS	97,384	104,426	115,242	115,242	
5260-0123	STATE-OTHER-OFF HIGHWAY LICENSE FEE	12,500	12,500	12,500	12,500	FISH AND GAME
5260-0124	STATE-OTHER-T B-SE ASIAN	38,649	20,200	20,200	20,200	
5260-0135	STATE-OTHER-MANDATED COSTS-ABSENTEE BALLOTS	210,113	52,207			
5260-0141	STATE-OTHER-POST-MRET-MARSHAL	2,055	7,350			
5260-0142	STATE-OTHER-LEGISLATURE FUNDS		1,324	2,000	2,000	
5260-0144	STATE-OTHER-AGING-LINKAGE PROGRAM	149,017	145,623	152,230	152,230	
5260-0145	STATE-OTHER-MANDATED COSTS-CUSTODY OF MINORS	157,679	213,265	229,241	229,241	
5260-0153	STATE-OTHER-D O A TRAINING GRANT			3,000	3,000	
5260-0164	STATE-OTHER-MANDATED COSTS-MEDIATION	8,614	17,228			TRIAL COURT
5260-0165	STATE-OTHER-TREE PLANTING PROJECT	20,000				ROAD
5260-0167	STATE-OTHER-DOA TITLE III-D	7,962	11,440	13,000	13,000	
5260-0168	STATE OTHER-LINKAGES R.P.O.S. GRANT	4,145	4,757	6,000	6,000	
5260-0169	STATE-MAND COST-AIDS TESTING	16,100-	51,000	15,000	15,000	
5260-0170	ST MAND COSTS-PROCESS-AUDITOR	15,000	8,800	15,000	15,000	
5260-0171	ST MAND COSTS-PROCESS-REGISTRATIONS		3,000	1,600	1,600	
5260-0172	ST MAND COSTS-PROCESS-TAX COLLECTOR		3,012			
5260-0173	ST MAND COSTS-PROCESS-PUBLIC DEFENDER		55	900	900	
5260-0174	ST MAND COSTS-PROCESS PROBATION		750	4,000	4,000	
5260-0178	STATE MANDATED COSTS-PROCESS-PUB HEALTH		168	170	170	
5260-0180	STATE-OTHER-MED DISASTER GRANT	32,159	2,500	20,000	20,000	
5260-0182	STATE MAND COSTS-RESIDENTIAL CARE SERV	3,430-				MH/SUBSTANCE ABUSE
5260-0184	STATE-OTHER-TITLE III-G	2,317				
5260-0187	STATE MANDATED COSTS-DISTRICT ATTORNEY	700				
5260-0189	ST MAND COSTS-SHORT DOYLE CASE MGMT	176,384	354,374	300,000	300,000	MH/SUBSTANCE ABUSE
5260-0190	STATE-REALIGNMENT-VEHICLE LICENSE FEE	8,296,377	7,997,238	7,997,238	7,997,238	
5260-0191	STATE-REALIGNMENT-FR HLTH SVCS TR/PH-SALES TAX	58,601	846,645	1,099,242	1,099,242	
5260-0194	ST-OTHER-PERINATAL TRTMT EXPANSION FD-AIM		280,576	349,946	349,946	MH/SUBSTANCE ABUSE
5260-0196	ST-OTHER-REALIGNMENT-SS TR-DA JUV	255,881				
5260-0197	ST-OTHER-REALIGNMENT-SS TR-PUB DEF JUV	252,673				
5260-0198	ST-OTHER-REALIGNMENT-SS TR-PROB HOME SUP	148,976				
5260-0199	ST-OTHER-REALIGNMENT-SS TR-YSB CPPA	76,333	91,600	91,600	91,600	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
5260-0200	ST-OTHER-REALIGNMENT-SS TR-CCS	242,127	350,000	350,000	350,000	
5260-0202	STATE-OTHER HEPATITIS B PREVENTION	72,370	81,670	1,500	1,500	
5260-0206	STATE-OTHER-MSSP	622,971	630,891	654,873	654,873	
5260-0207	STATE-OTHER-IMMIGRATION PUBLIC HEALTH FDS		59,600	59,600	59,600	
5260-0208	STATE-OTHER-SUPPLE DIRECT SVC GRANT			2,100	2,100	
5260-0210	ST-OTHER-REALIGNMENT-SS TR-FOSTER CARE	5,846,073	6,388,549	6,712,744	6,712,744	
5260-0212	ST-OTHER-REALIGNMENT-SS TR-HMK SVC		1,955,000	2,281,713	2,281,713	
5260-0217	STATE-OTHER-OASIS GRANT	26,348				
5260-0219	STATE-REALIGNMENT-VLF-MH	496,745	700,000	491,000	491,000	MH/SUBSTANCE ABUSE
5260-0222	STATE MANDATED INVESTMENT REPROTS	21,524	43,047			
5260-0223	STATE MANDATED SHORT DOYLE AUDITS	1,331	34,227			MH/SUBSTANCE ABUSE
5260-0224	STATE MANDATED REIMBURSEMENT PROCESS		3,320			
5260-0225	STATE-OTHER-OCJP GRANT (CJSAP)	13,260	18,826	18,826	18,826	
5260-0227	STATE-OTHER-MISCELLANEOUS-FAMILY SUPPORT	135,027				FAMILY SUPPORT
5260-0228	ST-MAND-SB90-CT AUDITS & PROR FINES-AUD/CONT		84,027			
5260-0229	ST-MAND-SB90-CT AUDITS & PROR FINES-REV & RECOV		371,015			
5260-0230	ST-MAND-SB90-CT AUDITS & PROR FINES-PROBATION		402,752	100,000	100,000	
5260-0231	ST-MAND-SB90-PERMANET ABSENT VOTERS	24,654				
5260-0232	ST-MAND-SB90-CT AUDITS & PROR FINES-STKN		24,429			TRIAL COURT
5260-0233	ST-MAND-SB90-CT AUDITS & PROR FINES-LODI		10,732			TRIAL COURT
5260-0234	ST-MAND-SB90-CT AUDITS & PROR FINES-MRE		8,961			TRIAL COURT
5260-0235	ST-MAND-SB90-CT AUDITS & PROR FINES-TRACY		7,195			TRIAL COURT
5260-0236	ST-MAND-SB90-M.H. QUALITY ASSURANCE		60,902			MH/SUBSTANCE ABUSE
5260-0240	STATE-OTHER-TITLE III-F	28,869	30,569	60,000	60,000	
5260-0241	STATE MANDATED REIMBURSEMENT PROCESS		465			
5260-0244	STATE-OTHER-SENIOR ELECTIONS DIRECT SVCS		1,298	3,000	3,000	
5260-0245	STATE-OTHER-SENIOR SPECIAL FUND		590	2,000	2,000	
5260-0246	STATE OTHER-SB910 REIMBURSEMENT		164,000	319,187	319,187	
5260-0247	STATE-OTHER-TITLE VII A-OMBUDSMAN	3,233	8,622	10,000	10,000	
5260-0248	STATE-OTHER-TITLE VII B-ELDERLY ABUSE PREVEN	2,821	7,522	9,000	9,000	
5260-0251	STATE-OTHER-ENERGY GRANT-OES		53,093			
5260-0252	STATE MANDATED SIDS CH 955/89			10,000	10,000	
5260-0253	STATE OTHER-TOPPS REIMBURSEMENT		29,500			
5260-0254	STATE OTHER-PROJECT LINKAGES		181,008	88,860	88,860	
5260-0256	STATE OTHER VLF-SOCIAL SERVICES		200,000	200,000	200,000	
5260-0273	ST-MAN-UNITARY COUNTY TAX RATE			42,787	42,787	
5260-0277	STATE-OTHER STD OUTREACH			15,000	15,000	
5260-0278	STATE OTHER-OFFICE TRAFFIC SAFETY			75,000	75,000	ROAD
5260-0280	STATE OTHER-TITLE IV NOW			45,000	45,000	J. T. P. A.
5260-0283	STATE-REALIGNMENT-VLF-MENTAL HEALTH			491,000	491,000	
5270-0008	FEDERAL-HSA-INDEPENDENT LIVING	133,231	160,776	165,611	165,611	
5270-0009	FEDERAL-HSA-IRAP SERVICES	909,943	161,464	171,642	171,642	
5270-0010	FEDERAL-HSA-STAFF DEVELOPMENT	93,940	186,885	170,435	170,435	
5270-0011	FEDERAL-HSA-AFDC ELIGIBILITY	4,949,795	6,128,745	6,603,976	6,603,976	
5270-0012	FEDERAL-HSA-NAFS ELIGIBILITY	3,762,421	1,812,171	2,031,320	2,031,320	
5270-0013	FEDERAL-HSA-MILLER CHILD CARE GRANT	77,183	27,827	98,439	98,439	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
5270-0018	FEDERAL-HSA-BLOCK GRANT	8,274,285	6,503,547	8,173,657	8,173,657	
5270-0025	FEDERAL-HSA-REPATRIOT PROGRAM	35,351	40,000	65,000	65,000	
5300-0000	FEDERAL-CHILDREN AFDC	77,831,674	79,444,577	83,099,027	83,099,027	
5300-0001	FEDERAL-CHILDREN AFDC SUPPORT ENF CS820	157,959	1,221,000	2,450,000	2,450,000	FAMILY SUPPORT
5310-0000	FEDERAL-CHILDREN AFDC-FC	5,107,687	5,462,216	5,739,399	5,739,399	
5321-0000	FEDERAL-HOMEMAKER SERVICES	55,453	360,188	419,963	419,963	
5322-0000	FEDERAL-FOOD STAMP EMPL & TRG PROG	18,927	17,859	18,752	18,752	
5325-0000	FEDERAL-DEPENDENT CHILDRENS HOME	1,116,327	1,072,485	1,068,689	1,068,689	
5329-0000	FEDERAL-INDOCHINESE	335,202	344,662	328,900	328,900	
5329-0002	FEDERAL-ADOPTIONS	915,298	966,810	1,074,439	1,074,439	
5330-0051	FEDERAL-HEALTH-MATERNAL & CHILD HEALTH	221,021	200,414	540,626	540,626	
5330-0052	FEDERAL-HEALTH-COMPREHENSIVE HEALTH PLANNING	9,359	10,400	10,400	10,400	
5330-0053	FEDERAL-HEALTH-VACCINATION ASSISTANCE			430,500	430,500	
5330-0054	FEDERAL-HEALTH-TUBERCULOSIS CONTROL	14,539	14,539	14,539	14,539	
5330-0056	FEDERAL-HEALTH-F A I T H	174,477	101,407			
5330-0058	FEDERAL-AIDS AUGMENTATION PROGRAM	65,555	88,151	77,400	77,400	
5330-0059	FEDERAL-P. H. MEDICARE		1,536			
5330-0060	FEDERAL-T B EMERGNCY			105,610	105,610	
5330-0061	FEDERAL-WEBER HOME HLTH-MEDICARE			117,335	117,335	MH/SUBSTANCE ABUSE
5340-0048	FEDERAL-CONSTRUCTION-U M/FAU	175,077				ROAD
5340-0049	FEDERAL-CONSTRUCTION-R M/FAS	239,565				ROAD
5340-0051	FEDERAL-CONSTRUCTION SEISMIC RETROFIT PROG			99,600	99,600	ROAD
5340-0071	FEDERAL-STP	252,971	1,010,300	3,239,800	3,239,800	ROAD
5351-0000	FEDERAL-FAMILY SUPPORT ADMIN CS356-ADMIN ADV	3,174,508	4,504,492	6,323,931	6,323,931	FAMILY SUPPORT
5352-0000	FEDERAL-YOUTH GANG PREVENTION	501,329				
5360-0000	FEDERAL-IN-LIEU TAXES	1,617	1,617	1,617	1,617	
5370-0001	FEDERAL-OTHER-CIVIL DEFENSE	30,854	87,534	67,000	67,000	
5370-0002	FEDERAL-OTHER-FLOOD CONTROL LAND RENT	3,891	3,000	3,000	3,000	ROAD
5370-0003	FEDERAL-OTHER-ALCOHOL-WOMENS PROGRAM	35,675				MH/SUBSTANCE ABUSE
5370-0004	FEDERAL-OTHER-SHERIFFS NARCOTICS ENFORCEMENT	122,824	90,135			SHERIFF-NARC ENFORCE
5370-0006	FEDERAL-OTHER-COMPRENSIVE PERINATAL PLAN	66,366				MH/SUBSTANCE ABUSE
5370-0007	FEDERAL-OTHER-COMPREHENSIVE PERINATAL-AUB ABUSE		132,258	137,205	137,205	MH/SUBSTANCE ABUSE
5370-0008	FEDERAL-OTHER-CONFERENCE GRANT		50,000			MH/SUBSTANCE ABUSE
5370-0030	FEDERAL-OTHER-CAA FEMA	14,331	17,144	25,000	25,000	
5370-0054	FEDERAL-OTHER-CDBG PROJECTS	441,651	2,886,893			CAPITAL OUTLAY
5370-0057	FEDERAL-OTHER-WEATHERIZATION GRANT	168,172	244,329	378,685	378,685	
5370-0059	FEDERAL-OTHER-SAFETY IMPROVEMENT PROGRAM		477,200	942,700	942,700	ROAD
5370-0060	FEDERAL-OTHER-HIGHWAY BRIDGE REPLACEMENT	96,672	720,100	6,515,100	6,515,100	ROAD
5370-0064	FEDERAL-OTHER-D.E.O./E.C.I.P. GRANT	353,941	339,813	406,619	406,619	
5370-0065	FEDERAL-OTHER-CSBG-HOMELESS	26,244	32,516	56,271	56,271	
5370-0066	FEDERAL-OTHER-CDBG/REHAB LOAN PROGRAM	494,269	621,586	630,578	630,578	
5370-0067	FEDERAL-OTHER-CSBG INTEREST INCOME	6,000	3,000			
5370-0068	FEDERAL-OTHER-CSBG GRANT	415,682	433,322	473,828	473,828	
5370-0069	FEDERAL-OTHER-REFUGEE ASSIST GRANT		2,558,339	2,890,048	2,890,048	
5370-0069	FEDERAL-OTHER-REFUGEE ASSIST GRANT	2,709,807				
5370-0074	FEDERAL-OTHER-COMMODITY PROGRAM	53,261	68,253	75,150	75,150	

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5370-0076	FEDERAL-OTHER-CDBG/GRANTS MANAGEMENT	405,279	441,951	485,329	485,329	
5370-0088	FEDERAL-OTHER ENERGY HOUSING REHAB	1,822	41,255			
5370-0089	FEDERAL-OTHER-RSVP PROGRAM	48,413	47,431	47,431	47,431	
5370-0090	FEDERAL-OTHER-ARMY CORP OF ENGINEER/SECURITY	15,477	18,000	18,000	18,000	
5370-0091	FED-OTHER-D.O.E. WEATHERIZATION	78,205	78,205	95,000	95,000	
5370-0092	FEDERAL-OTHER-INSTITUTE OF MUSEUM SERV GRANT	64,894				
5370-0093	FEDERAL-OTHER-CDBG BOGGS TRACT		99,938			CAPITAL OUTLAY
5370-0095	FEDERAL-OTHER-HOME PROGRAM		302,389	1,194,357	1,194,357	
5370-0097	FEDERAL-TRANSITIONAL CHILD CARE	198,383	158,028	126,020	126,020	
5370-0099	FEDERAL-OTHER-USDA FOOD SERVICE	4,112	3,411	3,500	3,500	J. T. P. A.
5370-0100	FEDERAL-PROBATION TITLE IV E	94,173	649,514	640,000	640,000	
5370-0101	FEDERAL-PROBATION TITLE IVA		240,000	862,719	862,719	
5371-0004	FEDERAL-OTHER-ALCOHOL	737,382				MH/SUBSTANCE ABUSE
5371-0006	FEDERAL-OTHER-TEMPORARY HOMELESS ASST	806,565	834,249	872,624	872,624	
5371-0008	FEDERAL-OTHER-MC KINNEY HOMELESS ASSISTANCE	91,051	70,780	70,780	70,780	MH/SUBSTANCE ABUSE
5371-0009	FEDERAL-OTHER-DRUG ABUSE BLOCK GRANT	1,009,659	1,919,700	1,786,480	1,786,480	MH/SUBSTANCE ABUSE
5371-0010	FEDERAL-OTHER-DRUG ABUSE	207,677				MH/SUBSTANCE ABUSE
5371-0011	FEDERAL-OTHER-DRUG FREE SCHOOLS	19,708	19,708	19,708	19,708	MH/SUBSTANCE ABUSE
5371-0012	OSAP-COMMUNITY PARTNERSHIP	633,391	587,613	561,882	561,882	MH/SUBSTANCE ABUSE
5371-0014	FEDERAL-OTHER-EARLY START UP	27,540				MH/SUBSTANCE ABUSE
5371-0016	FEDERAL-OTHER HUD/ESG	57,413	56,000	94,000	94,000	MH/SUBSTANCE ABUSE
5371-0017	FEDERAL-ANTI-DRUG ABUSE ENFORCEMENT PROGRAM	406,660	535,776	475,374	475,374	
5371-0018	FEDERAL-OTHER-ALCOHOL MASTER PLANNING SB2599	19,600				MH/SUBSTANCE ABUSE
5371-0019	FEDERAL-OTHER-DRUG-MASTER PLANNING SB2599	19,602				MH/SUBSTANCE ABUSE
5371-0021	FEDERAL-OTHER-ABANDONED INFANT PROGRAM	499,755	450,000	450,000	450,000	MH/SUBSTANCE ABUSE
5371-0022	FEDERAL-PRENATAL COALITION	349,946				MH/SUBSTANCE ABUSE
5371-0023	FEDERAL-SEARCH PROJECT	77,326				MH/SUBSTANCE ABUSE
5371-0024	FEDERAL-OTHER-OSAP-PPWI	388,099	285,739	250,000	250,000	MH/SUBSTANCE ABUSE
5371-0025	FEDERAL OTHER-ALCOHOL-% INDIRECT CHARGES		95,173	122,041	122,041	MH/SUBSTANCE ABUSE
5371-0026	FEDERAL-OTHER-AIDS GRANT-DRUG	215,690	365,779	365,779	365,779	MH/SUBSTANCE ABUSE
5371-0027	FEDERAL-OTHER-PERINATAL SET- ASIDE-DRUG	74,097				MH/SUBSTANCE ABUSE
5371-0028	FEDERAL-OTHER-ONE TIME FDS-DRUG	79,007	16,895	16,895	16,895	MH/SUBSTANCE ABUSE
5371-0029	FEDERAL-OTHER-ONE TIME FDS-ALCOHOL	79,007				MH/SUBSTANCE ABUSE
5371-0031	FEDERAL-OTHER TRANSISTION RESIDENTIAL	151,624	269,003			MH/SUBSTANCE ABUSE
5371-0032	FEDERAL-OTHER TRANS CULTURE CASE MGMNT	46,965	300,500			MH/SUBSTANCE ABUSE
5371-0033	FEDERAL-OTHER-DRUG CARRYOVER 91-92		172,048	53,164	53,164	MH/SUBSTANCE ABUSE
5371-0034	FEDERAL-OTHER-SEARCH PROJECT-SUB ABUSE		99,154	99,154	99,154	MH/SUBSTANCE ABUSE
5390-0003	OTHER-MSSP	13,249	14,500	20,000	20,000	TRANSPORTATION COORD
5390-0005	OTHER-CITY OF LATHROP TRANSIT	51,582	28,000	25,000	25,000	TRANSPORTATION COORD
5390-0006	OTHER-CITY OF ESCALON-UMTA	3,758	2,439			TRANSPORTATION COORD
5390-0011	OTHER-SUPT OF SCHOOLS-DAY TREATMENT CENTER	177,777	100,890	185,331	185,331	
5390-0014	OTHER-SUPT OF SCHOOLS-OLYMPIC CTR	367				
5390-0015	OTHER-FOCUS/AIM		30,000	30,000	30,000	TRANSPORTATION COORD
5390-0020	OTHER-COG MEASURE K-REALIGNMENT HAMMER LN	270,277				ROAD
5390-0027	OTHER-COMMUNITY TREATMENT SERVICES-REBATES	75,178	40,000	40,000	40,000	MH/SUBSTANCE ABUSE
5390-0028	OTHER-RIPON REDEVELOPMENT PASS THRU	256,401	262,500	276,000	276,000	

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5390-0031	OTHER-MANTECA REDEVELOPMENT PASS THRU	108,140	122,500	226,000	226,000	
5390-0031	OTHER-MANTECA REDEVELOPMENT PASS THRU	2,675	8,572	8,915	8,915	LIBRARY
5390-0036	OTHER-AB-2994 CHILD ABUSE FUNDING	60,517	69,500			
5390-0045	OTHER-STATE CHALLENGE GRANT	5,518	893			
5390-0047	OTHER-CITY OF STKN-HAMMER LAN WIDENING	147,870				ROAD
5390-0053	OTHER-WEIGHTS & MEAS-INVEST COSTS	2,630	1,800	500	500	
5390-0054	OTHER-CITY OF STKN-BEN HLT & ALEXANDRIA SIGNL		17,205			ROAD
5390-0069	OTHER-CITY OF MANTECA JOINT SIGNAL	1,202	1,500	1,500	1,500	ROAD
5390-0070	OTHER-CITY OF TRACY/LARCH RD			16,500	16,500	ROAD
5390-0071	OTHER-CITY OF STKN-GOLDEN GATE AVE		5,400			ROAD
5390-0071	OTHER-CITY OF STKN-GOLDEN GATE AVE		37,800			ROAD DIST # 1
5390-0072	OTHER-COG-REGINAL BIKE PLAN		65,400	4,000	4,000	ROAD
5390-0073	OTHER-CITY OF LODI-LILAC ST BR		19,850			ROAD
5390-0074	OTHER-CITY OF TRACY-LARCH RD		13,600			ROAD DIST # 5
5390-0075	OTHER-MEASURE K-COG			275,786	275,786	TRANSPORTATION COORD
5390-0077	OTHER SAC COUNTY THORNTON RD BRIDGE			45,200	45,200	ROAD
5390-0078	OTHER INSURANCE WALNUT GROVE BRIDGE		18,100			ROAD
5395-0002	NAPA COUNTY-JOINT S A W S PROJECT	70,229	1,444,927	52,677	52,677	
5395-0005	STATE JTPA-TITLE IIA 78%	5,135,728	2,906,976			J. T. P. A.
5395-0008	STATE-JTPA-TITLE II-A 3%	131,749	115,878			J. T. P. A.
5395-0009	STATE-JTPA TITLE II-A 8%	436,312	479,924	451,372	451,372	J. T. P. A.
5395-0013	STATE-JTPA-TITLE II-B SYETP	3,993,396	2,521,094	3,890,480	3,890,480	J. T. P. A.
5395-0014	STATE-JTPA TITLE II-A 6% IB	220,896	416,817	492,164	492,164	J. T. P. A.
5395-0016	STATE-JTPA-TITLE IIA 5% MIS		4,086			J. T. P. A.
5395-0021	STATE-LABOR MARKET INFO	79,012	70,056	68,782	68,782	J. T. P. A.
5395-0022	STATE-JTPA-TITLE III EDWAA	947,757	1,029,644	1,555,470	1,555,470	J. T. P. A.
5395-0023	INDUSTRIAL REVOLVING LOAN FD	154,000	170,000	185,000	185,000	J. T. P. A.
5395-0024	STATE-JTPA-RAPDI RESPONSE	80,707	53,043	93,750	93,750	J. T. P. A.
5395-0025	STATE-JTPA 5% MIS REDESIGN	74,020		25,000	25,000	J. T. P. A.
5395-0026	STATE-JTPA-TITLE II A 77%		2,063,190	2,944,560	2,944,560	J. T. P. A.
5395-0027	STATE-JTPA-TITLE II C 82%		1,584,419	2,376,467	2,376,467	J. T. P. A.
5395-0028	STATE-JTPA-TITLE II A 5%-OWP		125,639	140,084	140,084	J. T. P. A.
5395-0029	STATE-JTPA-TITLE II A 8%-30% FDS		89,000	80,000	80,000	J. T. P. A.
5395-0031	STATE-JTPA-CAPACITY BLDG		10,000	10,000	10,000	J. T. P. A.
5395-0032	STATE-JTPA-EDWAA 40% PROJECT			109,500	109,500	J. T. P. A.
	TOTAL AID FROM OTHER GOVERNMENT AGENCIES	318,061,818	336,099,245	360,378,745	359,990,429	
	CHARGES FOR CURRENT SERVICES					
6001-0000	ASSESSMENT & TAX COLLECTION FEES	163,876	204,200	200,000	200,000	
6001-0001	REDEMPTION FEES	46,960	51,993	55,000	55,000	
6001-0002	ADMINISTRATION COSTS-SB-813	430,273	449,145	346,000	346,000	
6001-0003	TAX ADMINISTRATION-SCHOOLS	414,376				
6001-0004	TAX ADMINISTRATION-SPEC DISTRICTS	720,328	696,025	675,000	675,000	

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6002-0000	DELINQUENT TAX SALE ADVERTISING COST		600	600	600	
6002-0001	DELINQUENT TAX SALES - SALE FEES	2,042	900	900	900	
6002-0002	DELINQUENT TAX SALES RESEARCH FEES	5,890	2,000	2,000	2,000	
6003-0000	TREAS-TAX COLLECTOR FEES-CERTIFICATION OF TAX	4,303	4,000	4,000	4,000	
6003-0002	TREAS-TAX COLL-MICROFICHE SALES FEES	26,687	55,000	58,000	58,000	
6003-0003	TREAS-TAX COLL-INVESTMENT SERVICE CHARGES	110,353	205,000	213,911	213,911	
6003-0004	FEES FOR REISSUE OF STALE WARRANTS		100	100	100	
6003-0006	FEES-UNSECURED COLLECTION COST	15,386	45,000	53,000	53,000	
6003-0007	TREAS-TAX COLL-WIRE FEES	280	500	500	500	
6005-0003	SPECIAL ASSESSMENTS-PRIOR	100				
6005-0010	SPECIAL ASSESSMENTS-WEED ABATEMENT	42,190				
6005-0010	SPECIAL ASSESSMENTS-WEED ABATEMENT		18,129	62,300	62,300	
6005-0020	SPECIAL ASSESSMENTS-ABANDONED VEHICLES	6,200	13,115	13,867	13,867	
6006-0001	TREAS-T/C MELLO ROOS CANCEL FEES	6,400	8,500	8,500	8,500	
6006-0005	AUDITOR MELLO ROOS CANCEL FEES	2,094	5,000	2,200	2,200	
6010-0000	AUDITING & ACCOUNTING FEES	19,667	19,400	18,540	18,540	
6010-0001	AUDITING & ACCOUNTING FEES-PAYROLL LISTING		500			
6010-0002	ACCOUNTING FEES-STATE PRISONER REIMBURSEMENT	1,061	1,670	1,600	1,600	
6010-0003	ACCTG FEES-MENTAL HEALTH HEARINGS	2,812	2,500	2,000	2,000	
6010-0004	ACCTG FEES-SPECIAL DISTRICT AUGMENTATION FUND	5,000				
6010-0005	ACCTG FEES-CERT OF PARTICIPATION	3,000	5,000	3,000	3,000	
6011-0000	DATA PROCESSING SERVICES	105,795	238,064	153,459	153,459	
6013-0000	ASSESSORS OUTSIDE SERVICES	7,875	28,291	28,000	28,000	
6013-0001	ASSESSSORS-OASIS PROJECT COST RECOVERY	101,173				
6020-0000	ELECTION SERVICES		11,455			
6020-0001	ELECTION SERVICES-ELECTIONS	386,637	64,000	386,500	386,500	
6020-0002	ELECTION SERVICES-CANDIDATE FILING FEES		27,000	1,000	1,000	
6020-0003	ELECTION SERVICES-STATEMENT OF QUALIFICATIONS	10,198	15,000	35,000	35,000	
6020-0007	ELECTION SERVICES-TAPE SALES	2,497	4,000	6,000	6,000	
6020-0008	ELECTION SERVICES-MISC SALES	8,258	12,500	9,000	9,000	
6040-0001	LEGAL SERVICES-PUBLIC DEFENDER	10,921	12,560	10,000	10,000	
6040-0002	LEGAL SERVICES-PD-MENTAL HEALTH HEARINGS	20,667	28,776	29,000	29,000	
6040-0003	LEGAL SERV-PD-STATE PRISONER REIMBURSEMENT	2,722	7,000	7,000	7,000	
6040-0004	LEGAL SERVICES-MH HEARINGS-CO COUNSEL	7,296	13,213	14,280	14,280	
6040-0005	LEGAL SERVICES-COURT APPOINTED PRIVATE ATTY	356	300	500	500	
6040-0006	LEGAL SERVICES-DISTRICT ATTORNEY	16,631	15,883	15,000	15,000	
6040-0007	LEGAL SERVICES-COLLECTOR FEES	17,211	17,000	18,500	18,500	
6040-0008	LEGAL SERVICES-ATTORNEY FEE-MUNI ACTIONS	2,947	1,000	2,650	2,650	
6040-0009	LEGAL SERVICES-CASUALTY INS TRUST FUND	564,126	625,752	629,784	629,784	
6040-0010	LEGAL SERVICES-PUBLIC DEFENDER-CONSERVATOR FEE	16,548	8,550	8,550	8,550	
6040-0015	LEGAL SERVICES-DA-STATE PRISONER REIMBURSEMENT	467	1,600	1,600	1,600	
6040-0017	LEGAL SERVICES-DISTRICT ATTORNEY-FAMILY SUPPORT	20-				FAMILY SUPPORT
6040-0018	LEGAL SERVICES-DA-NARCOTICS ENFORCEMENT	34,711	40,000	30,000	30,000	
6040-0020	LEGAL SERVICES-BLOOD & ALCOHOL TESTING	189,000	200,000	200,000	200,000	
6040-0021	LEGAL SEREVICES-SMALL CLAIMS ADVISORY	48,823	48,824	48,824	48,824	
6040-0022	LEGAL SERVICES-WORKERS COMP TRUST		63,395	64,000	64,000	

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6041-0000	ADMINISTRATIVE SERVICES	1,419		16,270	16,270	
6041-0002	ADMIN SERVICES-SELF INSURANCE-CASUALTY	166,775	167,055	159,391	159,391	
6041-0003	ADMIN SERVICES-SELF INSURANCE-WORKERS COMP	237,242	244,398	233,285	233,285	
6041-0006	ADMIN SERV-SELF INSURANCE-UNEMPLOY INSURANCE	34,548	35,360	33,888	33,888	
6041-0008	ADMIN SERVICES-SELF INSURANCE-HEALTH	218,231	214,903	206,487	206,487	
6041-0009	ADMIN SERVICES-SELF INSURANCE-DENTAL	23,816	23,878	22,943	22,943	
6041-0010	ADMIN SVCS-PERSONNEL TRAINING REIMB	5,220	4,500	4,500	4,500	
6041-0011	ADMINISTRATIVE SVCS-FEES-125 PLAN		30,000	48,600	48,600	
6041-0012	ADMIN SERVICES-125 PLAN/ENROLLMENT		36,000	36,000	36,000	
6050-0001	PLANNING DIVISION SERVICES	28,202	5,907	6,000	6,000	
6050-0002	BUILDING DIVISION SERVICES	2		15,000	15,000	
6050-0003	SURVEYORS SERVICES	125,652	97,700	171,941	171,941	
6050-0004	GOVERNMENT BUILDINGS SERVICES	51,794	65,997	41,335	41,335	
6050-0005	DEVELOPMENT DIVISION SERVICES	601,611	696,481	604,726	604,726	
6050-0006	PLANNING DIVISION-ENVIROMENTAL CONTROL	381,098	597,567	360,000	360,000	
6050-0007	RETAINED DEPOSITS-PLANS & SPECS	1,897	3,000	3,000	3,000	ROAD
6050-0007	RETAINED DEPOSITS-PLANS & SPECS	10,177	6,748-			CAPITAL OUTLAY
6050-0008	PLANNING SERVICES NEW COMMUNITIES	213,524	296,177	287,416	287,416	
6050-0009	FEES-SURVEYOR LEGAL DESCRIPTION REVIEW	14,035	13,800	15,000	15,000	
6050-0011	HAZARDOUS MATERIALS FEES	561,963	500,888	506,585	506,585	
6050-0016	CONSULTATION FEES		267			
6050-0018	HAZARDOUS MATERIALS CONTROL SERVICES	4,077	2,162	2,500	2,500	
6050-0020	RESIDENTIAL PERMIT FEE-NEIGHBORHOOD PRESERV	1,944	1,827	1,500	1,500	
6050-0024	EMERGENCY SERVICES-TRAINING CLASSES	4,136	2,050	2,500	2,500	
6050-0025	SURVEYORS SERVICES-REGISTRAR	9,391	800	6,000	6,000	
6050-0026	HARZAROOUS MATERIALS FARM PROGRAM	430				
6050-0027	HAZMAT RISK MANAGEMENT PREVENTION PROGRAM	12,131	41,264	50,000	50,000	
6050-0028	BLDG INSP-STRONG MOTION INSTRUMENTATION PROG	509	410	400	400	
6050-0030	EDA-ADMINISTRATION FEE	6,275	5,950	6,000	6,000	
6050-0031	EDA ADMIN FEE-COUNTY CLERK	150	300	166	166	
6050-0032	ADMINISTRATIVE FEE-DEVELOPMENT SERVICES	2,825	2,000	2,000	2,000	
6050-0038	EDA ADMIN FEE-COUNTY CLERK			134	134	
6051-0000	PURCHASING SERVICES	7,459	23,000	21,000	21,000	
6053-0000	LOCAL AGENCY FORMATION FEES	15,454	41,917	52,397	52,397	
6055-0000	CONSERVATORSHIP INVESTIGATION-PRIVATE PARTIES	80,698	100,350	60,000	60,000	TRIAL COURT
6060-0000	AGRICULTURAL SERVICES	82,000	97,500	107,500	107,500	
6060-0001	AGRICULTURE STORES TRUST	27,500	17,500	21,500	21,500	
6060-0002	AGRICULTURAL-CIVIL PENALTIES	3,600	2,000	2,000	2,000	
6060-0038	HAZARDOUS MATERIALS INVENTORY	11,764	11,500	11,500	11,500	
6070-0001	CIVIL PROCESS SERVICES-AUDITOR	2,858	3,000	3,500	3,500	
6070-0002	CIVIL PROCESS SERVICES-SHERIFF	260,375	231,000	235,000	235,000	
6070-0004	CIVIL PROCESS SERVICES-MARSHAL-LODI	32,216	35,000	35,000	35,000	
6070-0005	CIVIL PROCESS SERVICES-MARSHAL-MRET	55,318	62,520	66,000	66,000	
6070-0006	CIVIL PROCESS SVC-AUTOMATION FEE-SHERIFF		30,000	57,000	57,000	
6070-0010	VEHICLE COSTS-GC 26746-SHERIFF	36,963	64,500	63,000	63,000	
6070-0011	VEHICLE COSTS-GC 26746-LODI MARSHL	3,703	3,000	3,500	3,500	

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6070-0012	VEHICLE COSTS-GC 26746-MRET MARSHAL	3,247	3,300	4,500	4,500	
6080-0001	COURT FEES & COSTS-MANTECA MUNICIPAL COURT	72,556	111,864	160,000	160,000	TRIAL COURT
6080-0002	COURT FEES & COSTS-RIPON MUNICIPAL COURT	2,077				TRIAL COURT
6080-0003	COURT FEES & COSTS-ESCALON MUNICIPAL COURT	1,676				TRIAL COURT
6080-0004	COURT FEES & COSTS-TRACY MUNICIPAL COURT	77,668	96,000			TRIAL COURT
6080-0005	COURT FEES & COSTS-LODI MUNICIPAL COURT	83,824	131,000	140,000	140,000	TRIAL COURT
6080-0006	COURT FEES & COSTS-STOCKTON MUNICIPAL COURT	346,289	341,319	322,151	322,151	TRIAL COURT
6080-0007	COURT FEES & COSTS-SUPERIOR COURT	375,854	231,517	230,000	230,000	TRIAL COURT
6080-0008	COURT FEES & COSTS-COURT REPORTERS	47,162	32			TRIAL COURT
6080-0010	COURT FEES & COSTS-COORDINATED CASES	1,235				TRIAL COURT
6080-0011	COURT FEES & COSTS-TRACY MUNI-DVI			6,000	6,000	TRIAL COURT
6080-0011	COURT FEES & COSTS-TRACY MUNI-DVI	456	4,000			TRIAL COURT
6080-0014	COURT FEES & COSTS-SUP CT-STATE PRISONER REIMB	1,104	1,805	500	500	TRIAL COURT
6080-0015	COURT FEES & COSTS-SUPERIOR CT-CONCILIATN FEE	37,163	33,640	40,000	40,000	TRIAL COURT
6080-0016	CT FEES/COSTS-SUP CT REPORTERS-STATE PRIS REIM	41	442			TRIAL COURT
6080-0018	COURT FEES & COSTS-CYA		482	276	276	TRIAL COURT
6080-0019	COURT FEES & COSTS-PROBATION DEPT	90,342	83,437	45,000	45,000	
6080-0020	COURTS FEES & COSTS-LATHROP	72				TRIAL COURT
6080-0021	PROTECTIVE ORDER FILING FEES DOMESTIC VIOLENCE	230	1,315	1,315	1,315	
6080-0023	JUVENILE PROBATION-VICTIM RESTITUTION FEE	1,044	830	1,000	1,000	
6080-0025	COURT FEE & COST-SUP CT-MENTAL HEALTH HEARINGS	6,384	7,533	7,000	7,000	TRIAL COURT
6080-0026	PROBATION-SUPERVISION COSTS	140,860	198,154	220,000	220,000	
6080-0028	COURT FEES & COSTS PROBATION-REST FEE	7,937	10,147	8,000	8,000	
6080-0029	COURT FEES & COSTS PROBATION-DIVERSION FEE	16,447	28,805	17,500	17,500	
6080-0031	PROBATON-INVESTIGATION COSTS	10,814	13,646	12,000	12,000	
6080-0032	PROBATION-STEP PARENT ADOPTION COSTS	1,236	1,000	1,200	1,200	
6080-0034	COURT FEES & COSTS-REVENUE & RECOVERY	271,715	231,715	240,000	240,000	
6080-0037	COURT FEES & COSTS-AUTOMATION & MICRO GRAPHICS	59,397				
6080-0037	COURT FEES & COSTS-AUTOMATION & MICRO GRAPHICS			45,000	45,000	TRIAL COURT
6080-0038	COURT FEES & COSTS-STATE PRISONER TRIALS	1,896	3,313	5,500	5,500	TRIAL COURT
6080-0039	PASSPORT FEE	33,930	38,490	36,000	36,000	TRIAL COURT
6080-0040	COURT COSTS-COUNTY CHGS PC4750	24,008	47,000			
6080-0041	COURT FEES & COSTS-CRIMINALISTIC LAB	33	40	20	20	
6080-0042	CIVRTS-RESTITUTION FINE REBATES	274	2,800			
6090-0001	ESTATE FEES-PUBLIC ADMINISTRATOR	64,202	40,000	49,002	49,002	
6090-0002	ESTATE FEES-PUBLIC ADMIN-ESCHEAT FUNDS	57,419	69,304	64,336	64,336	
6100-0000	HUMANE SERVICES	13,596	12,000	12,000	12,000	RABIES TREATMENT
6110-0000	LAW ENFORCEMENT SERVICES	23,648	22,500	22,500	22,500	
6110-0001	LAW ENFORCE SVCS-911 FIRE DISPATCH REIMB	91,771	107,000	106,735	106,735	
6110-0002	LAW ENFORCE SERV-SHERIFF-STATE PRISONER REIMB	5,987	5,000	7,000	7,000	
6110-0003	LAW ENF SERVICES-SHERIFF-MENTAL HEALTH HEARING	2,503	2,000	2,000	2,000	
6110-0004	LAW ENF SERV-SPECIAL EVENT BILLINGS	55,860	22,500	22,500	22,500	
6110-0005	LAW ENF SVCS-PRISONER WELFARE FD	145,227	167,000	218,503	218,503	
6110-0005	LAW ENF SVCS-PRISONER WELFARE FD	71,201				CAPITAL OUTLAY
6110-0006	LAW ENF SERVICES-BOOKING CHARGES-CITIES	657,513	615,000	746,895	746,895	
6110-0008	LAW ENFORCEMENT SERVICES-CYA	543	500			

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6110-0009	LAW ENF SERV-BOOKING CHARGES-CONVICTS	23,835	44,000	35,000	35,000	
6110-0010	LAW ENF SERVICES-DVI CASES-MRET MARSHAL	3,694	6,947	10,000	10,000	
6110-0011	LAW ENF SERVICES DVI-DECTIVES	6,003	3,676	3,000	3,000	
6110-0012	LAW ENF SERV-911 ADDRESS CHANGES		2,773	2,800	2,800	
6110-0013	LAW ENF SERVICES-DVI OR CYA	959		500	500	
6110-0014	LAW ENFORCEMENT SERVICES-LATHROP	932,196	887,171	1,001,689	1,001,689	
6110-0016	LAW ENFORCEMENT AVIATION SERVICE	1,567				
6110-0017	LAW ENF SVCS-CLANDESTINE DRUG LAB	5,355	15,000	20,000	20,000	
6110-0018	LAW ENF SVCS-AMMUNITION-NARCOTICS	44,438	58,000			
6110-0020	LAW ENF SVCS-LATHROP-PATROL		150,000	100,105	100,105	
6110-0021	LAW ENF SVCS-LATHROP-COMMUNICATION		25,000	45,850	45,850	
6110-0022	LAW ENF SVCS-LATHROP-DETECTIVES		18,000	10,000	10,000	
6110-0023	LAW ENF SVCS-LATHROP-RECORDS/EVIDENCE		20,000	22,000	22,000	
6110-0026	LAW ENF SVCS-FALSE ALARM FEES			117,305	117,305	
6110-0027	LAW ENF SVCS-ESCALON-911 DISPATCH COMMUNICAION			27,737	27,737	
6110-0028	LAW ENF SVCS-ESCALON-RECORDS/EVIDENCE			16,653	16,653	
6120-0000	RECOROING FEES	877,453	1,086,000	1,200,000	1,200,000	
6120-0001	RECORDERS MICROGRAPHICS FEES	144,799	148,000	150,000	150,000	RECORDERS EQUIP/AUTO
6120-0002	RECORDERS EQUIPMENT FEES	317,942	340,000	340,000	340,000	RECORDERS EQUIP/AUTO
6120-0003	RECORDERS VITAL STATISTICS TRUST TRANSFERS	18,000	20,000	20,000	20,000	
6120-0015	ARBITRATOR FEES	9,873	4,550	7,500	7,500	
6130-0000	ROAD AND STREET SERVICES	52,510				
6130-0000	ROAD AND STREET SERVICES	4,842	30,000	30,000	30,000	ROAD
6130-0001	ROAD & STREET SERVICES-GRACE CHURCH	500	500	500	500	ROAD DIST # 4
6130-0002	ENGINEERING FEES	67,871				
6130-0002	ENGINEERING FEES	180,502	150,000	150,000	150,000	ROAD
6130-0005	ENGINEERING FEES-PLANNING REFERRAL	86,763	80,000	85,000	85,000	ROAD
6130-0010	ENGINEERING FEES-DEVELOPMENT PUBLIC SERVICES	134,961	180,000	190,000	190,000	ROAD
6130-0011	RIGHT OF WAY ACQUISITION FEES	8,202				ROAD
6130-0012	ENGINEERING SERVICES-NEW COMMUNITIES	997	150,000	70,000	70,000	ROAD
6130-0020	ENGINEERING FEES-FACILITIES PLANNING	40,154	54,000	54,000	54,000	ROAD
6131-0000	SERVICES TO SPECIAL DISTRICTS	520,027	530,000	550,000	550,000	ROAD
6131-0001	FIRE PLAN CHECK & SERVICES	33,753	35,037	40,000	40,000	
6131-0002	SERVICES TO SPEC DISTS-NPDES		6,000	206,000	206,000	ROAD
6135-0001	TRAFFIC MITIGATION-STOCKTON	65,876	32,860	34,503	34,503	COMMUN INFRA-STRUCT
6135-0004	TRAFFIC MITIGATION-LODI	61,969	83,895	88,090	88,090	COMMUN INFRA-STRUCT
6135-0008	TRAFFIC MITIGATION-RIPON	1,053				COMMUN INFRA-STRUCT
6135-0010	TRAFFIC MITIGATION-MANTECA	15,438	13,637	14,319	14,319	COMMUN INFRA-STRUCT
6135-0011	TRAFFIC MITIGATION-TRACY	3,381	4,994	5,244	5,244	COMMUN INFRA-STRUCT
6135-0012	TRAFFIC MITIGATION-REGIONAL	785,897	613,708	644,393	644,393	COMMUN INFRA-STRUCT
6135-0013	TRAFFIC IMPACT MITIGATION FEES	231,991	89,000	80,000	80,000	ROAD
6135-0014	CODE ENFORCEMENT CITATION FEES	16,866	6,545	9,526	9,526	
6135-0020	TRAFFIC MITIGATION ADMIN	3,140		21,000	21,000	ROAD
6135-0020	TRAFFIC MITIGATION ADMIN	14,527	11,236	11,798	11,798	COMMUN INFRA-STRUCT
6135-0021	TRAFFIC MITIGATION PROCESSING	6,737	7,491	7,865	7,865	COMMUN INFRA-STRUCT
6135-0030	FIRE FACILITY-MANTECA-LATHROP	12,784	10,700	11,235	11,235	COMMUN INFRA-STRUCT

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6135-0031	FIRE FACILITY-ESCALON	12,600	8,841	9,283	9,283	COMMUN INFRA-STRUCT
6135-0032	FIRE FACILITY-RIPON	8,462	21,639	22,721	22,721	COMMUN INFRA-STRUCT
6135-0033	FIRE FACILITY-WATERLOO-MORADA	9,405	15,470	16,244	16,244	COMMUN INFRA-STRUCT
6135-0034	FIRE FACILITY-MOKELUMNE	26,113	11,521	12,097	12,097	COMMUN INFRA-STRUCT
6135-0035	FIRE FACILITY FEE-TRACY	25,369	30,618	32,149	32,149	COMMUN INFRA-STRUCT
6135-0036	FIRE FACILITY FEE-CLEMENTS	14,208	4,343	4,560	4,560	COMMUN INFRA-STRUCT
6135-0050	FIRE FACILITY-ADMIN	1,682	1,361	1,429	1,429	COMMUN INFRA-STRUCT
6135-0051	FIRE FACILITY-PROCESSING	1,121	908	953	953	COMMUN INFRA-STRUCT
6135-0060	WATER IMPACT-STKN EAST WATER DIST	102,918	61,966	65,064	65,064	COMMUN INFRA-STRUCT
6135-0065	WATER IMPACT-ADMIN	404	1,000	4,000	4,000	ROAD
6135-0065	WATER IMPACT-ADMIN	1,085	929	976	976	COMMUN INFRA-STRUCT
6135-0066	WATER IMPACT-PROCESSING	1,931	620	651	651	COMMUN INFRA-STRUCT
6135-0071	TIMF-AIRPORT WAY AT FR CAMP RD SIGNAL			154,000	154,000	ROAD
6135-0072	TIMF-LWR SAC RD SPECIFIC PLAN			8,700	8,700	ROAD
6135-0073	TIMF-LWR SAC RD BRIDGE			95,000	95,000	ROAD
6140-0001	LAB-CLINIC FEES-CONFIDENTIAL TESTING	27,689	13,549	18,000	18,000	
6140-0002	VITAL STATISTICS	105,671	111,007	100,000	100,000	
6140-0004	MISC LAB SERVICES	30,680	66,869	50,000	50,000	
6140-0006	ENVIRONMENTAL HEALTH FEES	1,816,113	1,860,111	1,741,203	1,741,203	
6140-0007	CLINIC FEES	285,990	216,044	120,500	120,500	
6140-0008	LABORATORY FEES	15,490	27,203	40,000	40,000	
6140-0011	ASSESSMENT FEES-CALIF CHILDREN SVC	2,680	2,840	3,100	3,100	
6140-0013	VITAL STATISTICS-FAX FEES	735	1,073	1,200	1,200	
6150-0000	MENTAL HEALTH SERVICES PAY PATIENTS	214,390	200,000	183,777	183,777	MH/SUBSTANCE ABUSE
6150-0001	MENTAL HEALTH SERVICES MEDI-CAL	3,528,850	3,147,123	3,800,000	3,800,000	MH/SUBSTANCE ABUSE
6150-0002	MENTAL HEALTH SERVICES MEDI-CARE	981,631	1,683,298	400,000	400,000	MH/SUBSTANCE ABUSE
6150-0003	ALCOHOLISM PROGRAM-PAY PATIENTS	234,320				MH/SUBSTANCE ABUSE
6150-0004	MH-MEDICARE-PARTIAL HOSPITALIZATION		807,117	1,700,000	1,700,000	MH/SUBSTANCE ABUSE
6150-0005	DRUG PROGRAM SERVICING-PAY PATIENTS	157,880	553,989	565,000	565,000	MH/SUBSTANCE ABUSE
6150-0006	DRUG PROGRAMS SERVICES-MEDI-CAL	536,382	750,000	797,000	797,000	MH/SUBSTANCE ABUSE
6150-0007	DRUG PROGRAM SERVICES-MEDICARE	697				MH/SUBSTANCE ABUSE
6150-0008	DRUG PROGRAM-REFORMED MEDICAL	145,215	160,000	150,000	150,000	MH/SUBSTANCE ABUSE
6150-0011	MENTAL HEALTH SERV-EMPLOYEES ASSISTANCE PROG	344,568	250,000	270,000	270,000	MH/SUBSTANCE ABUSE
6150-0012	M-H SVCS-INST FOR MENTAL DISEASE	421,121	350,000	262,500	262,500	MH/SUBSTANCE ABUSE
6150-0013	MHS-GRANT/WILLOW HOUSE	14,009				MH/SUBSTANCE ABUSE
6150-0014	DRUG YOUTH PROGRAM-CONVICTION FEES		1,000			MH/SUBSTANCE ABUSE
6150-0018	PAROLEE CONTRACT-SUBSTANCE ABUSE		225,581	235,812	235,812	
6150-0019	M.H. PHARMACY-OTHER INCOME		185	185	185	MH/SUBSTANCE ABUSE
6150-0020	MENTAL HEALTH SERVICES SB910		341,000	400,000	400,000	MH/SUBSTANCE ABUSE
6150-0021	WEBER HOME HLTH-PAY PATIENTS			19,779	19,779	MH/SUBSTANCE ABUSE
6150-0022	WEBER HOME HLTH-INS PATIENTS			32,307	32,307	MH/SUBSTANCE ABUSE
6150-0097	MENTAL HEALTH SVCS-PROFESSIONAL BLDG	100,799	90,000	90,000	90,000	MH/SUBSTANCE ABUSE
6150-0098	MENTAL HEALTH SERVICES-OTHER INCOME	102,716	20,000	20,000	20,000	MH/SUBSTANCE ABUSE
6150-0099	MENTAL HEALTH SERV-ACTIVITY CTR-OTHER INCOME	1,692,863	1,692,845	1,808,345	1,808,345	MH/SUBSTANCE ABUSE
6150-0100	DRUG PROGRAMS-OTHER	63,964		193,669	193,669	MH/SUBSTANCE ABUSE
6150-0101	MENTAL HEALTH SERVICES-PATIENTS INSURANCE	317,158	150,000	131,511	131,511	MH/SUBSTANCE ABUSE

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6150-0102	DRUG PROGRAM SERVICES-PATIENTS INSURANCE	18,915	89,100	59,500	59,500	MH/SUBSTANCE ABUSE
6150-0103	CONSERVATORSHIP FEE	135,455	90,200	90,200	90,200	MH/SUBSTANCE ABUSE
6150-0104	MENTAL HEALTH I/P SERVICES-OTHER COUNTIES	213,612	796,293	796,293	796,293	MH/SUBSTANCE ABUSE
6150-0106	MH CHILDREN'S SERVICES-OTHER COUNTIES	62,435	251,443	251,443	251,443	MH/SUBSTANCE ABUSE
6151-0001	OTHER-CCS ENROLLMENT FEES	4,878	1,690	1,100	1,100	
6160-0000	SANITATION SERVICES	139				ROAD
6170-0000	ADOPTION FEES	7,150	3,500	7,500	7,500	
6180-0000	COUNTY CLERK PROCESSING FEES	58,260	60,250	33,423	33,423	
6180-0001	COUNTY CLERK PROCESSING FEES			26,827	26,827	
6190-0003	INSTITUTIONAL CARE & SERVICES-SJGH PAY PATIENTS	30,805	28,000	37,300	37,300	
6190-0007	INSTITUTIONAL CARE & SERVICES-BH PAY PATIENTS	120	120	160	160	
6190-0008	INSTITUTIONAL CARE & SERV-HOME DETECTION	213,485	227,529	212,000	212,000	
6190-0009	INSTITUTIONAL CARE & SERV-JAIL & HONOR FARM	411,936	190,000	60,000	60,000	
6190-0010	INSTITUTIONAL CARE & SERVICES-WORK FURLOUGH	48,170	9,966	7,000	7,000	
6190-0011	INSTITUTIONAL CARE & SERVICES-JUVENILE HALL	118,384	111,710	116,444	116,444	
6190-0012	INSTITUTIONAL CARE & SERVICE-COURT WARDS	21,074	26,702	25,000	25,000	
6190-0015	INSTITUTIONAL CARE & SERV-DEPEN CHILDREN HOME	5,434	9,000	5,000	5,000	
6190-0020	INSTITUTIONAL CARE & SERV-PREVENTION/EDUCATION	27,993				MH/SUBSTANCE ABUSE
6190-0021	INSTITUTIONAL CARE & SERVICES-ALC INSURANCE	58,635				MH/SUBSTANCE ABUSE
6190-0023	INSTITUTIONAL CARE & SERVICES-DRUNK DRIVING	459,113				MH/SUBSTANCE ABUSE
6190-0024	INSTITUTIONAL CARE & SERVICES-FIRST OFFENDER	303,033				MH/SUBSTANCE ABUSE
6190-0025	INSTITUTIONAL CARE & SERV-ALT WORK PRGM	299,393	286,700	287,000	287,000	
6190-0027	INSTITUTIONAL CARE & SERV ALCOHOL-FOOD STAMPS	44,400				MH/SUBSTANCE ABUSE
6190-0028	INSTITUTIONAL CARE & SVC DRUG-FOOD STAMPS		94,000			MH/SUBSTANCE ABUSE
6190-0029	INSTITUTIONAL CARE & SVC-PREVENTION/ED-SUB ABUSE		14,000	20,000	20,000	MH/SUBSTANCE ABUSE
6190-0031	INSTITUTIONAL CARE & SVC-DRUNK DRIVING-SUB ABUSE		491,267	433,420	433,420	MH/SUBSTANCE ABUSE
6190-0032	INSTITUTIONAL CARE & SVC-FIRST OFFENDER-SUB ABUSE		313,973	239,056	239,056	MH/SUBSTANCE ABUSE
6190-0050	MEDICATION-OUT PATIENT-SHORT DOYLE	598,584	587,316	587,316	587,316	MH/SUBSTANCE ABUSE
6190-0052	MEDICATION-CHILDREN SERVICES-SHORT DOYLE	6,225	4,752	4,752	4,752	MH/SUBSTANCE ABUSE
6190-0053	MEDICATION-LODI CLINIC-SHORT DOYLE	7,183	6,864	6,864	6,864	MH/SUBSTANCE ABUSE
6190-0055	MEDICATION-IN PATIENT-SHORT DOYLE	79,728	74,340	74,340	74,340	MH/SUBSTANCE ABUSE
6190-0057	MEDICATION-MEDI-CAL	640,488	677,448	677,448	677,448	MH/SUBSTANCE ABUSE
6190-0059	MEDICATION FOR CLOZARIL CLIENTS	2,495	17,172	17,172	17,172	MH/SUBSTANCE ABUSE
6190-0060	MEDICATION FOR PATIENT PAY	4,860	13,860	13,860	13,860	MH/SUBSTANCE ABUSE
6190-0061	MEDICATION-OLDER ADULT SEREVICE		6,528	6,528	6,528	MH/SUBSTANCE ABUSE
6190-0062	MEDICATION-TRANSCULTURAL CLINIC		21,300	21,300	21,300	MH/SUBSTANCE ABUSE
6190-0063	MEDICATION-CRISIS		19,392	19,392	19,392	MH/SUBSTANCE ABUSE
6210-0000	LIBRARY SERVICES	75,381	80,372	65,000	65,000	LIBRARY
6210-0001	PUBLIC INFORMATION OFFICER SERVICES		12,000	12,250	12,250	
6211-0000	SERVICES-COOPERATIVE WORK	4,583				
6211-0000	SERVICES-COOPERATIVE WORK		6,000	6,000	6,000	
6213-0001	FIRE REPORT FEES & ARSON RESTITUTION	1,730				
6213-0002	FIRE INSPECTION FEES	11,781				
6213-0002	FIRE INSPECTION FEES		41,000	31,080	31,080	
6220-0001	PARKS & RECREATION FEES-MICKE GROVE RENTALS	59,235	68,900	68,900	68,900	
6220-0004	PARKS & REC FEES-DURHAM FERRY RENTAL	290	500	500	500	

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6220-0006	PARKS & RECREATION FEES-MAGEE PARKING	2,083	4,200	4,200	4,200	
6220-0007	PARKS & RECREATION FEES-MOSSDALE PARKING	25,843	28,000	28,000	28,000	
6220-0008	PARKS & RECREATION FEES-OAK GROVE PARKING	91,999	108,500	108,500	108,500	
6220-0009	PARKS & RECREATION FEES-HARMONY GROVE RENTALS	2,310	2,500	2,500	2,500	
6220-0010	CONCESSION LEASE-MICKE GROVE-SNACK BAR	17,288	17,000	17,000	17,000	
6220-0011	CONCESSION LEASE-MICKE GROVE-AMUSEMENT RIDES	85,926	86,000	86,000	86,000	
6220-0012	PARKS & RECREATION FEES-DOS REIS PARKING	20,451	24,000	24,000	24,000	
6220-0013	PARKS & RECREATION FEES-DURHAM FERRY PARKING	3,435	5,000	5,000	5,000	
6220-0014	CONCESSION LEASE-OAK GROVE SNACK BAR	927	5,000	5,000	5,000	
6220-0015	PARKS & RECREATION FEES-PARK USER REIMBURSEMT	1,750	1,200	1,200	1,200	
6220-0016	PARKS & RECREATION FEES-DURHAM FERRY CAMPING	12,820	16,000	16,000	16,000	
6220-0018	PARKS & RECREATION FEES-OAK GROVE RENTALS	28,070	28,000	28,000	28,000	
6220-0019	PARKS & RECREATION FEE-WESTGATE BOAT DOCKING	12,885	15,000	15,000	15,000	
6220-0020	PARKS & RECREATION FEES-OTHER REVENUES	17,173	223,019	181,941	181,941	
6220-0021	PARKS & RECREATION FEES-DOS REIS CAMPING	45,470	57,000	52,000	52,000	
6220-0022	PARKS & RECREATION FEES-MICKE GROVE PRKG	169,620	193,000	273,000	273,000	
6220-0024	PARKS & RECREATION FEES-WESTGATE DAY PARKING	3,949	5,000	5,000	5,000	
6220-0025	CONCESSION LEASE-REGIONAL SPORTS	18,342	21,000	21,000	21,000	
6220-0026	PARKS & RECREATION FEES-REGIONAL SPORTS	39,518	35,000	30,500	30,500	
6220-0027	PARKS & RECREATION-RESERVATION FEE	5,605	5,600	5,600	5,600	
6220-0028	PARKS & RECREATION-OAK GROVE FISHING PASS	6,710	8,000	11,000	11,000	
6220-0029	PARKS & RECREATION-PROGRAM ACTIVITIES	4,481	23,850	24,690	24,690	
6220-0030	CAA-PAC TEL LEASE	8,442	8,864	9,311	9,311	
6220-0031	PARKS & RECREATION-ZOO ADMISSION FEES	110,037	126,000	126,000	126,000	
6230-0006	OTHER-EMPLOYEE MAINTENANCE-PARKS & RECREATION	2,635	2,500	2,500	2,500	
6250-0000	OTHER-CHANNEL MAINTENANCE	717,855	736,941	858,673	858,673	
6250-0001	OTHER-FLOOD CONTROL	190,007	286,285	368,948	368,948	
6250-0003	OTHER-RECLAMATION DIST #17	63,332	64,000	90,000	90,000	
6250-0003	OTHER-RECLAMATION DIST #17	1,267	500	1,000	1,000	ROAD
6260-0000	OTHER-UTILITY DISTRICTS	609,561	737,421	845,927	845,927	
6280-0000	OTHER-PARKS & RECREATION SERVICES (CSA)	166,806	152,111	58,000	58,000	
6290-0000	OTHER-REGISTRATION OF BONDS	563	500	500	500	
6320-0000	OTHER-INMATE COMMISSARY EXPENSE REIMB	92,339	116,000	122,665	122,665	
6333-0003	OTHER-ENTERPRISE FUND-GOVT BLDGS	170,978	133,493	134,999	134,999	
6333-0004	OTHER-ENTERPRISE FUND-DATA PROCESS	33,886	26,743	8,465	8,465	
6333-0005	OTHER-ENTERPRISE FUND-PURCHASING	225,149	389,907	399,270	399,270	
6333-0006	OTHER-ENTERPRISE FUND-PERSONNEL	229,485	276,678	255,635	255,635	
6333-0007	OTHER-ENTERPRISE FUND-AUDITOR-CONTROLLER	97,524	133,575	133,889	133,889	
6333-0008	OTHER-ENTERPRISE FUND-TREASURER	11,757	8,806	14,459	14,459	
6333-0009	OTHER-ENTERPRISE FUND-RETIREMENT	33,739-		84,783	84,783	
6333-0010	OTHER-ENTERPRISE FUND-GENERAL SERVICES	27,993	58,399	62,000	62,000	
6333-0011	OTHER-ENTERPRISE FUND-COUNTY COUNSEL	36,856	30,563	31,000	31,000	
6333-0013	OTHER-ENTERPRISE FUND-COLLECTIONS	480,185	480,000	510,000	510,000	
6333-0014	OTHER-ENTERPRISE FD-COLLECTION (SJGH FEE REIMB)	10,000	20,000	20,000	20,000	
6333-0016	OTHER-ENTERPRISE FD-BLDG & EQUIP USE ALLOWANCE	2,317	16,104	15,071	15,071	
6333-0017	OTHER-ENTERPRISE FUND-PUBLIC WORKS	343,812	380,000	400,000	400,000	ROAD

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6333-0019	OTHER-ENTERPRISE FUND-PARKS & RECREATION	118,525	26,000	6,565	6,565	
6333-0025	OTHER-ENTERPRISE FUND-SINGLE AUDIT	25,065	26,400	28,000	28,000	
6333-0026	OTHER-ENTERPRISE FUND-COUNTY ADMINISTRATOR	42,022	81,850	128,418	128,418	
6333-0027	OTHER-ENTERPRISE FUND-GENERAL SERVICES	31,806	1,601			
6333-0028	OTHER-ENTERPRISE FUND-HUMAN SERVICES AGENCY	2,157				
6333-0029	OTHER-ENTERPRISE FUND-UTILITY DISTRICTS	1,021	1,100			
6333-0031	OTHER-ENTERPRISE FUND-SUBSTANCE ABUSE	4,546	152,853			MH/SUBSTANCE ABUSE
6333-0032	OTHER-ENTERPRISE FUND-ALCOHOLISM	17,117				MH/SUBSTANCE ABUSE
6333-0033	OTHER-ENTERPRISE FD-PUBLIC HEALTH	108,736	216,000	435,177	435,177	
6333-0036	OTHER-ENTERPRISE FD-CAPITAL PROJECTS (0837)	5,852,771	930,180			CAPITAL OUTLAY
6333-0037	OTHER-ENTERPRISE FD-CO COUNSEL-COST PLAN	8,466-	4,727-	8,791-	8,791-	
6333-0038	OTHER-ENTERPRISES FD-M. H. PHARMACY			21,629	21,629	MH/SUBSTANCE ABUSE
6333-0053	OTHER-ISF-GOVERNMENT BUILDINGS	47,409	85,484	144,550	144,550	
6333-0054	OTHER-ISF-DATA PROCESSING	8,076	2,334	515-	515-	
6333-0055	OTHER-ISF-PURCHASING	15,850	16,744	24,814	24,814	
6333-0056	OTHER-ISF-PERSONNEL	4,814	4,153	3,420	3,420	
6333-0057	OTHER-ISF-AUDITOR-CONTROLLER	6,229	10,658	7,493	7,493	
6333-0058	OTHER-ISF-TREASURER	354	264	402	402	
6333-0059	OTHER-ISF-RETIREMENT ADMINISTRATION	764-		2,734	2,734	
6333-0060	OTHER-ISF-GENERAL SERVICES	77	1,587	1,800	1,800	
6333-0061	OTHER-ISF-COUNTY COUNSEL	1,130				
6333-0063	OTHER-ISF-COLLECTIONS	1,577	1,295	2,300	2,300	
6333-0065	OTHER-ISF-BUILDING & EQUIPMENT USE ALLOWANCE	1,645	1,644	1,644	1,644	
6333-0067	OTHER-ISF-PUBLIC WORKS	325,605	250,000	225,000	225,000	ROAD
6333-0068	OTHER-ISF-UTILITY DISTRICTS		15,000	15,000	15,000	
6333-0071	OTHER-ISF-SINGLE AUDIT	1,013	1,065	1,000	1,000	
6333-0072	OTHER-ISF-PARKS & RECREATION	142	47	88	88	
6333-0076	OTHER-ISF-COUNTY ADMINISTRATOR	1,102	1,878	3,083	3,083	
6333-0079	OTHER-ISF GENERAL SERVICES	2,537	13			
6333-0082	OTHER-ISF-COUNTY COUNSEL-COST PLAN	930	3,498	825-	825-	
6335-0000	OTHER-SPECIAL DISTRICTS	1,500	351	1,400	1,400	
6335-0003	OTHER-SPECIAL DISTRICTS-RETIREMENT ADMIN	69-		94	94	
6335-0005	OTHER-SPECIAL DISTRICTS-TREASURER-TAX COLLECT	850	180	333	333	
6335-0006	OTHER-SPECIAL DISTRICTS-AUDITOR CONTROLLER	5,130	2,956	3,894	3,894	
6335-0007	OTHER-SPECIAL DISTRICTS-PURCHASING	4,435	929	783-	783-	
6335-0008	OTHER-SPECIAL DISTRICTS-PERSONNEL	14,912	1,570-			
6335-0009	OTHER-SPECIAL DISTRICTS-GENERAL SERVICES		297-			
6335-0010	OTHER-SPECIAL DISTRICTS-GOVERNMENT BUILDINGS	2,595	3,960	3,256	3,256	
6335-0012	OTHER-SPECIAL DISTRICTS-CO ADMINISTRATOR	38	1-	1	1	
6335-0014	OTHER-SPECIAL DISTRICTS-COUNTY COUNSEL	31,839	32,000	67,640	67,640	
6335-0016	OTHER-SPECIAL DISTRICTS-PUBLIC HEALTH	9,873	71,247	25,950	25,950	
6335-0018	OTHER-SPEC DIST-RETIREMENT ASSOC-CO COUNSEL	31,217	36,672	37,000	37,000	
6335-0021	OTHER-SPEC DIST-GENERAL SERVICES	7,332	1,297			
6335-0023	OTHER-SELF INS-AUDITOR COST PLAN			28,762	28,762	
6350-0003	OTHER-LOAN REPAYMT-SOLID WASTE ENTERPRISE	124,000	118,000	113,000	113,000	CAPITAL OUTLAY
6350-0004	OTHER-LOAN REPAYMENT-SOUTHERN WATER SYSTEM	57,335	57,335	57,335	57,335	CAPITAL OUTLAY

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
6350-0007	OTHER-REPAYMENT-RAYMUS VILLAGE PARK	14,665	176			CAPITAL OUTLAY
6350-0008	OTHER-REMODELING REPAYMENT-RETIREMENT	30,879	30,879	30,879	30,879	CAPITAL OUTLAY
6500-0001	INTERFUND TRANSFERS-COUNTY COUNSEL	23,539	34,160	25,000	25,000	
6500-0002	INTERFUND TRANSFERS-GENERAL SERVICES	422	128,106	360,000	360,000	
6500-0003	INTERFUND TRANSFERS-PUBLIC WORKS	481,336	350,000	350,000	350,000	ROAD
6500-0004	INTERFUND TRANSFERS-PARKS & REC	66,780	79,254	79,545	79,545	
6500-0005	INTERFUND TRANSFERS-DEPT OF AGING	170,601	201,784	216,557	216,557	
6500-0006	INTERFUND TRANSFERS-DATA PROCESSING	1,420,549	1,350,735	1,420,051	1,420,051	
6500-0007	INTERFUND TRANSFERS-CAPITAL PROJECTS	333,346	312,074	344,399	344,399	
6500-0007	INTERFUND TRANSFERS-CAPITAL PROJECTS	112,128				CAPITAL OUTLAY
6500-0009	INTERFUND TRANSFERS-GOVT BLDGS	202,787	253,201	298,472	298,472	
6500-0011	INTERFUND TRANSFERS-RECORDER	474	157			
6500-0012	INTERFUND TRANSFERS-AGRICULTURE	38,560	37,300	162,728	162,728	
6500-0013	INTERFUND TRANSFERS-JTPA			300	300	J. T. P. A.
6500-0014	INTERFUND TRANSFERS-PERSONNEL	16,593				
6500-0015	INTERFUND TRANSFERS-SHERIFF CT SECURITY	655,673	714,576	795,955	795,955	
6500-0016	INTERFUND TRANSFERS-LODI MARSHAL	99,969	100,918	103,132	103,132	
6500-0017	INTERFUND TRANSFERS-MRET MARSHAL	99,969	100,918	206,264	206,264	
6500-0018	INTERFUND TRANSFERS-TRACY MARSHAL	99,969	100,918			
6500-0019	INTERFUND TRANSFERS-STOCKTON MARSHAL	399,877	403,672	412,528	412,528	
6500-0020	INTERFUND TRANSFERS-COLLECTOR	5,189	2,700	4,000	4,000	
6500-0021	INTERFUND TRANSFERS-COUNTY ADMINISTRATOR	4,927	23,400	5,000	5,000	
6500-0022	INTERFUND TRANSFERS-SUPERIOR COURT	264,302	400,457	660,000	660,000	TRIAL COURT
6500-0023	INTERFUND TRANSFERS-COURT ASSIGNED COUNSEL	380,725	300,000	280,000	280,000	
6500-0024	INTERFUND TRANSFER-TREAS/TAX COLLECTOR	2,948	3,150	2,800	2,800	
6500-0026	INTERFUND TRANSFER-MENTAL HEALTH	191,819	175,136	175,136	175,136	MH/SUBSTANCE ABUSE
6500-0027	INTERFUND TRANSFERS-SUBSTANCE ABUSE	126,220	286,875	511,770	511,770	MH/SUBSTANCE ABUSE
6500-0028	INTERFUND TRANSFERS-ALCOHOL	239,036				MH/SUBSTANCE ABUSE
6500-0031	INTERFUND TRANSFERS-UTILITY DISTRICTS	16,538	20,000	20,000	20,000	
6500-0032	INTERFUND TRANSFERS-GEN SVCS/PURCHASING	464,087	265,323	57,341	57,341	
6500-0033	INTERFUND TRANSFERS-JUVENILE HALL	15,774	15,775	15,775	15,775	
6500-0035	INTERFUND TRANSFERS-AUDITOR	24,520	18,000	14,300	14,300	
6500-0036	INTERFUND TRANSFERS-PUBLIC WORKS CONSTRUCTION	1,864	19,850	275,900	275,900	ROAD
6500-0037	INTERFUND TRANSFERS-PUBLIC WORKS MATERIALS	115,062	225,000	530,000	530,000	ROAD
6500-0038	INTERFUND TRANSFERS-PUBLIC HEALTH	33,805	76,512	100,139	100,139	
6500-0041	INTERFUND TRANSFERS-PROBATION ADMIN	56,138	55,501	56,850	56,850	
6500-0042	INTERFUND TRANSFER-HSA	208,029	184,596	254,697	254,697	
6500-0043	INTERFUND TRANSF-PUBLIC WORKS-SPEC PROJECTS	126,937	65,000	65,000	65,000	ROAD
6500-0049	INTERFUND TRANSFERS-MH PHARMACY	1,218	3,912	3,912	3,912	MH/SUBSTANCE ABUSE
6500-0050	INTERFUND TRANSFERS-DA-FAMILY SUPPORT			400,000	400,000	
6500-0050	INTERFUND TRANSFERS-DA-FAMILY SUPPORT	5,264				FAMILY SUPPORT
6500-0051	ITF TRANSFERS-COST ALLOC-RETIREMENT	17,178-		65,731	65,731	
6500-0053	ITF TRANSFERS-COST ALLOC-GOVT BLDGS	249,719	178,897	43,603	43,603	
6500-0055	ITF TRANSFERS-COST ALLOC-GEN SERV	59,602	122,989	161,463	161,463	
6500-0056	ITF TRANSFERS-COST ALLOC-PERSONNEL	118,532	156,735	138,877	138,877	
6500-0057	ITF TRANSFERS-COST ALLOC-AUDITOR	54,653	120,775	101,852	101,852	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
6500-0058	ITF TRANSFERS-COST ALLOC-TREA-TAX COLL	6,358	4,403	16,494	16,494	
6500-0059	ITF TRANSFERS-COST ALLOC-SINGLE AUDIT	10,104	10,700	11,300	11,300	
6500-0060	ITF TRANSFERS-COST ALLOC-GENERAL SERV	2,011	6,854			
6500-0061	ITF TRANSFERS-COST ALLOC-CO COUNSEL	117,222	77,044	36,635	36,635	
6500-0065	ITF TRANSFERS-COST ALLOC-EQ ALLOW	137,568	139,176	133,597	133,597	
6500-0072	ITF TRANSFERS-COST ALLOC-PARKS & REC	4,051	7,120	3,050	3,050	
6500-0073	ITF TRANSFERS-COST ALLOCATION-DATA PROCESSING	66,327-	33,978-	59,852-	59,852-	
6500-0076	ITF TRANSFERS-COST ALLOC-CAO	22,382	39,989	79,834	79,834	
	TOTAL CHARGES FOR CURRENT SERVICES	48,319,616	46,710,465	48,963,365	48,963,365	
	MISCELLANEOUS REVENUES					
7020-0000	AID FROM PRIVATE PARTIES	2,072	15,000			ROAD
7020-0000	AID FROM PRIVATE PARTIES	1,400	750			ROAD DIST # 4
7020-0000	AID FROM PRIVATE PARTIES	29,725				ROAD DIST # 5
7020-0000	AID FROM PRIVATE PARTIES			49,653	49,653	LIBRARY
7020-0023	AID FROM PRIVATE PARTIES-PARKS & RECREATION	2,881	1,500			
7020-0057	AID FROM PRIVATE PARTIES-HOSP GUILD	1,846		200	200	
7020-0059	AID FROM PRIV PART-MARY GRAHAM CHILD CTR (809)	10,000				CAPITAL OUTLAY
7020-0062	AID FROM PRIVATE PARTY ZOO SOCIETY (0237)		90,000			CAPITAL OUTLAY
7020-0063	AID FROM PRIVATE PARTIES-UNITED WAY	251	250			
7020-0064	AID FROM PRIVATE PARTIES-INDIGENT BURIAL	6,169	10,000	10,000	10,000	
7020-0065	AID FRM PRIV PARTIES-CRACNET DONATN TO MARSHALL	24,197				
7020-0066	AID FROM PRIV PARTIES-JUNIOR AID-P.H.	1,354				
7020-0067	AID FROM PRIVATE PARTIES-HOFFMAN PHARM		700			
7020-0068	AID FROM PRIV PARTIES-PFIYER ED GRANT		5,000			
7020-0073	AID FROM PRIVATE PARTIES-RAIL PROGRAM			20,998	20,998	TRANSPORTATION COORD
7030-0000	REVENUE APPLICABLE TO PRIOR YEARS	1,405-	5,000	3,000	3,000	
7030-0000	REVENUE APPLICABLE TO PRIOR YEARS	12,731	33,000			ROAD
7030-0000	REVENUE APPLICABLE TO PRIOR YEARS		253,000-			CAPITAL OUTLAY
7040-0000	SALE OF FIXED ASSETS	740	8,000	5,000	5,000	
7040-0000	SALE OF FIXED ASSETS	2,439				ROAD
7040-0000	SALE OF FIXED ASSETS		5,000			CAPITAL OUTLAY
7040-0000	SALE OF FIXED ASSETS	277	2,500	2,500	2,500	J. T. P. A.
7040-0001	SALE OF FIXED ASSETS-PUBLIC HEALTH	64,683				CAPITAL OUTLAY
7040-0003	SALE OF SURPLUS PROPERTY-TRACY AGR		150,617			CAPITAL OUTLAY
7050-0000	OTHER SALES	434				
7050-0001	OTHER SALES-DEVELOPMENT SERVICES	4,622	8,946	8,500	8,500	
7050-0003	OTHER SALES-MAPS-SIGNS-INDICES-ORDINANCES-ETC	4,907	4,245	8,000	8,000	
7050-0004	OTHER SALES-SUPPLIES	144	4,000	1,000	1,000	
7050-0005	OTHER SALES-GENERAL SERVICES	15,406	14,430	18,000	18,000	
7050-0007	OTHER SALES-DISASTER KITS	1,427	200			
7050-0010	OTHER SALES-FORMS & TAPES			300	300	
7050-0010	OTHER SALES-FORMS & TAPES	503	300			

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7050-0010	OTHER SALES-FORMS & TAPES	38,125	43,895	48,000	48,000	TRIAL COURT
7050-0012	OTHER SALES-SHERIFF FOUND PROPERTY		1,570	1,500	1,500	
7050-0013	OTHER SALES-FORMS-CO CLERK	1,572	1,575	874	874	
7050-0014	OTHER SALES-SUBCRIPTION-BOS AGENDA & MINUTES			2,500	2,500	
7050-0014	OTHER SALES-SUBCRIPTION-BOS AGENDA & MINUTES	1,852	2,000			
7050-0015	OTHER SALES-ORDINANCE CODES			350	350	
7050-0015	OTHER SALES-ORDINANCE CODES	315				
7050-0019	OTHER SALES-FORMS-COUNTY CLERK			701	701	
7060-0000	MISCELLANOUS	7,939	6,275	4,350	4,350	J. T. P. A.
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	3,942	1,000	1,000	1,000	
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	233	500	500	500	ROAD
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	116	56			TRIAL COURT
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	261	122	122	122	MH/SUBSTANCE ABUSE
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	160	300	300	300	J. T. P. A.
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	41				FAMILY SUPPORT
7060-0005	OTHER-CONTRIBUTION FROM MICKE GROVE TRUST FUND	74,940	54,850			CAPITAL OUTLAY
7060-0007	OTHER-OUTLAWED WARRANTS	21,911	21,600	24,000	24,000	
7060-0007	OTHER-OUTLAWED WARRANTS	590	500	500	500	ROAD
7060-0007	OTHER-OUTLAWED WARRANTS	12,612	8,699	8,635	8,635	TRIAL COURT
7060-0007	OTHER-OUTLAWED WARRANTS	1,430	300	300	300	MH/SUBSTANCE ABUSE
7060-0007	OTHER-OUTLAWED WARRANTS	6,279	2,000	2,000	2,000	J. T. P. A.
7060-0007	OTHER-OUTLAWED WARRANTS	4				FAMILY SUPPORT
7060-0007	OTHER-OUTLAWED WARRANTS	14,973				COMMUN INFRA-STRUCT
7060-0008	OTHER-DCH VENDING MACHINE	296	300	300	300	
7060-0011	OTHER-RECOVERED DAMAGES	127,223	3,000	20,000	20,000	ROAD
7060-0012	OTHER-RECOVERED DAMAGES-JUV HALL PROPERTY	516				
7060-0013	OTHER-PARK SUBDIVISION TRUST	4,890				CAPITAL OUTLAY
7060-0015	OTHER-DOA-INCOME FOR SERVICES	69,163	8,652			
7060-0016	OTHER-EDA TRANSFER	141,801	100,000	160,000	160,000	J. T. P. A.
7060-0018	OTHER-ENVIRONMENTAL CONSULTANTS REIMBURSEMENT	238,266	186,163	150,000	150,000	
7060-0020	OTHER-ABANDONMENT FEES	5,250	4,375	2,500	2,500	ROAD
7060-0021	OTHER-REFUNDS ON OUTSIDE AGENCY CONTRACTS	2,576				
7060-0021	OTHER-REFUNDS ON OUTSIDE AGENCY CONTRACTS		25,000			CAPITAL OUTLAY
7060-0026	OTHER-RSVP PROGRAM INCOME		5,817	2,500	2,500	
7060-0027	AAB FINDINGS OF FACTS FEES			200	200	
7060-0027	AAB FINDINGS OF FACTS FEES	1,150	100			
7060-0028	OTHER-FEES RECEIVED FROM CO EMPLOYEE-HSA & MGCS	1,273	400	500	500	
7060-0033	NARCOTICS ENFORCEMENT DISTRIBUTION	140,738	152,000	41,400	41,400	DA-NARC ENFORCE
7060-0035	RECOVERED DAMAGES-PARKS & RECREATION	502	500	500	500	
7060-0040	CCS FAMILY REPAYMENTS	1,080	1,016	600	600	
7060-0044	OTHER-LOCAL HEALTH LAB SERVICES-TUOLUMNE CO	19,320	14,093	13,200	13,200	
7060-0046	OTHER-CHILD RECOVERY REIMBURSEMENT	1,708	1,500	1,500	1,500	
7060-0047	OTHER-PARKS SUBDIVISION TR (0890)	3,398	84,901			CAPITAL OUTLAY
7060-0049	OTHER-RECORD COPYING FEE	15				
7060-0051	VAPOR RECOVERY INSPECTION	43,025	51,000	52,500	52,500	
7060-0052	PERSONNEL-COPIES OF PERSONNEL DOCUMENTS	69	20			

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
7060-0053	OTHER-ENF AGENCY COST RECOVERY REIMBURSEMENT	11,943		25,000	25,000	
7060-0054	OTHER-REIMB FROM ENVIRONMENTAL HLTH TR	57,691	45,600	50,000	50,000	
7060-0055	OTHER-PARKS SUBDIVISION TR (0239)		15,000			CAPITAL OUTLAY
7060-0056	OTHER-SUBDIVISION DRAINAGE TR	36,459				ROAD DIST # 1
7060-0056	OTHER-SUBDIVISION DRAINAGE TR	61,331				ROAD DIST # 2
7060-0056	OTHER-SUBDIVISION DRAINAGE TR	2,971				ROAD DIST # 3
7060-0056	OTHER-SUBDIVISION DRAINAGE TR	42,943				ROAD DIST # 4
7060-0056	OTHER-SUBDIVISION DRAINAGE TR	60,118				ROAD DIST # 5
7060-0062	OTHER-INDUSTRIAL DEVELOPMENT AUTHORITY SJ CO	1,875	1,000	1,000	1,000	
7060-0063	FARE BOX REVENUE-WOODBRIDGE DIAL-A-RIDE	4,272	4,100	4,957	4,957	TRANSPORTATION COORD
7060-0071	COURTHOUSE CONSTR FUND	1,049,584	900,000	800,000	800,000	CAPITAL OUTLAY
7060-0074	OPERATION REVITALIZATION/OCJP CITY OF STKN		58,000	29,208	29,208	
7060-0076	OTHER-GRAIN SCALE INSP FEES	3,215	2,800	2,800	2,800	
7060-0077	OTHER-EQUITABLE LIFE INSURANCE FEES	1,397	12,000	12,000	12,000	
7060-0078	OTHER-VENDING MACHINES-JUVENILE HALL	1,125	1,856	1,834	1,834	
7060-0079	OTHER-INSPECT/TEST WEIGHING/MEASURING DEVICES	41,890	102,000	102,000	102,000	
7060-0080	OTHER-VENDING MACHINES-PARKS & REC	348	170	170	170	
7060-0081	COUNTY SHARE-ABSENT PARENT COLLECTIONS	273,225	200,000	200,000	200,000	
7060-0082	OTHER-UNCLAIMED MONEY IN CO TREASURER	65,880	146,969	93,706	93,706	
7060-0083	REBATES & REFUNDS-PERMIT & INSPCETION SERVICES	1,945	691			
7060-0084	OTHER-MISCELLANEOUS-PUBLIC HEALTH	344	130	700	700	
7060-0085	DISTRICT ATTORNEY CONSUMER FRAUD RECOVERY	2,855	6,828			
7060-0086	DA-PLANNING ENFORCEMENT		2,000			
7060-0087	DA-ENVIRONMENTAL PROTECTION UNIT	39,635	110,000	110,000	110,000	
7060-0088	DA-TOXIC STRIKE FORCE	46,958	45,000			
7060-0093	OTHER-CA TRAFFIC SAFETY INSTITUTE REIMB	5,231	13,168	13,582	13,582	TRIAL COURT
7060-0094	REBATES & REFUNDS-PUBLIC HEALTH	383	600	305	305	
7060-0096	REBATES & REFUNDS	14	800	800	800	
7060-0096	REBATES & REFUNDS		640			ROAD
7060-0096	REBATES & REFUNDS		12,074			CAPITAL OUTLAY
7060-0096	REBATES & REFUNDS		250,912			LIBRARY
7060-0098	OTHER-MISCELLANEOUS	19,681	61,000	20,000	20,000	
7060-0098	OTHER-MISCELLANEOUS	8,717	7,000	10,000	10,000	ROAD
7060-0098	OTHER-MISCELLANEOUS		50,000			FISH AND GAME
7060-0098	OTHER-MISCELLANEOUS	1				TRIAL COURT
7060-0098	OTHER-MISCELLANEOUS	13,828				MH/SUBSTANCE ABUSE
7060-0099	REVENUE TO BE ABATED	2,343,676				
7060-0099	REVENUE TO BE ABATED		10,000			ROAD
7060-0099	REVENUE TO BE ABATED	153				TRIAL COURT
7060-0099	REVENUE TO BE ABATED		9,742			MH/SUBSTANCE ABUSE
7060-0100	OTHER-MISC FEES-CAREER PROGRAM	12,615				J. T. P. A.
7060-0106	OTHER-JAIL IMPROVEMENTS-AB 189	2,000,000	400,000	800,000	800,000	
7060-0106	OTHER-JAIL IMPROVEMENTS-AB 189	558,098				CAPITAL OUTLAY
7060-0108	OTHER-DRUG REHAB	725,000	510,787			CAPITAL OUTLAY
7060-0111	OTHER-PROCEEDS-SALE OF BONDS		316,271			
7060-0113	OTHER-ROAD DISTRICTS REIMBURSEMENT	567,021	649,800	649,800	649,800	ROAD

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7060-0115	OTHER-LINKAGES CLINT FEES		1,269	250	250	
7060-0116	BUILDING INSP-BAD CHECK FEES	229	410	350	350	
7060-0117	PLANNING-BAD CHECK FEES	36				
7060-0118	PARKS & REC-BAD CHECK FEES	100	75	75	75	
7060-0119	OTHER-TRACY/SAN JOAQUIN CDC	9,330	39,000	50,000	50,000	J. T. P. A.
7060-0120	TREASURER-BAD CHECK FEES	2,856	10,000	12,000	12,000	
7060-0126	OTHER-TAX COLLECTOR OVERAGE FUND		3,500	2,500	2,500	
7060-0133	OTHER-MISCELLANEOUS- SUBSTANCE ABUSE		222,216	153,059	153,059	MH/SUBSTANCE ABUSE
7060-0136	MISCELLANEOUS-GEN FD-COURTS		100			
7060-0139	OTHER-DELTA SMALL BUSINESS DEVELOP CTR		6,000	6,000	6,000	J. T. P. A.
7060-0200	OTHER-MENTAL HEALTH LOAN REPAYMENT	153,519	234,800	229,973	229,973	
7060-0201	OTHER-TELEPHONE ISF-LOAN REPAYMENT	235,889	235,889	235,889	235,889	
7060-0202	OTHER-FAMILY SUPPORT-LOAN REPAYMENT	92,045	92,866	100,119	100,119	
7060-0203	OTHER-304 E WEBER/COURTHOUSE ELEVATOR REPAYMNT	282,692	294,945	296,939	296,939	
7060-0204	OTHER-M P & PARKING GARAGE-REPAYMENT			24,382	24,382	
7060-0205	OTHER-HOSPITAL C.O.P PROJECT-LOAN REPAYMENT		198,671	1,039,994	1,039,994	
7060-0206	OTHER-HOSP PUB FACILITY C.O.P. EQUIP-LOAN REPAY		228,399	456,798	456,798	
7060-0207	OTHER-PUBLIC WORKS COP PROJECT		113,569	114,559	114,559	
7060-0208	OTHER-ENERGY CONSERVATION LOAN REPAYMENT	470,167	554,620	324,702	324,702	
7060-0209	OTHER-REIMBURSEMENT-CHILD TESTRAINT TR		7,600	14,500	14,500	
	TOTAL MISCELLANEOUS REVENUES	10,485,642	7,081,384	6,658,434	6,658,434	
	OPERATING TRANSFERS IN					
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND		250,000			CAPITAL OUTLAY
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	911,133	1,004,873	1,004,873	1,004,873	J. T. P. A.
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	423,299	336,863	305,834	305,834	RABIES TREATMENT
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND		3,200,000	400,000	400,000	CONTINGENCY
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	60,683	60,700	53,103	53,103	LIBRARY
8001-0002	OPERATING TRANSFERS FROM CONTINGENCY FUND	5,106,357	400,000			
8001-0008	OPERATING TRF FROM GEN FD FOR MENTAL HEALTH	152,402				MH/SUBSTANCE ABUSE
8001-0009	OPERATING TRF FROM GEN FD FOR SUB ABUSE	99,573	143,222	143,222	143,222	MH/SUBSTANCE ABUSE
8001-0010	OPERATING TRF FROM GEN FD FOR ALCOHOL	327,872				MH/SUBSTANCE ABUSE
8001-0011	OPERATING TRANSFERS FROM GEN FD-SUPERIOR CT	2,726,181	2,520,388	2,539,444	2,539,444	TRIAL COURT
8001-0012	OPERATING TRANSFER FROM GEN FD-STKN MUNI CT	1,732,119	1,910,132	1,827,677	1,827,677	TRIAL COURT
8001-0013	OPERATING TRANSFERS FROM GEN FD-LODI MUNI CT	191,491	337,688	358,829	358,829	TRIAL COURT
8001-0014	OPERATING TRANSFERS FROM GEN FD-MRE MUNI CT	398,976	358,197	540,915	540,915	TRIAL COURT
8001-0015	OPERATING TRANSFERS FROM GEN FD-TRACY MUNI CT	204,852	287,448			TRIAL COURT
8001-0017	OPERATING TRANSFERS FROM EQUIP AUTOMATION FUND	36,000	36,000	36,000	36,000	
8001-0018	OPERATING TRANSFERS FROM DA/NARCOTICS ENFORCE	198,564	40,000	40,000	40,000	
8001-0021	OPER TRF FROM SHERIFF/CAL ID TRUST	55,953	75,738	75,738	75,738	
8001-0022	OPER TRF FROM CO AUTOMATED WARRANT SYSTEM	62,946	10,000	50,000	50,000	
8001-0023	OPERATING TRANSF FROM PUB HEALTH-VITAL STATS	42,197	18,000	27,000	27,000	
8001-0025	OPER TRF FROM ST AUTO INS FRAUD TR	47,368	111,677	111,677	111,677	

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SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	FUND (GENERAL UNLESS OTHERWISE NOTED)
8001-0026	OPER TRF FROM AB1288-MENTAL HEALTH TR	1,458,354	1,502,545	1,395,740	1,378,244	MH/SUBSTANCE ABUSE
8001-0028	OPER TRF FROM AB1288-HEALTH SERVICE TR	586,928	655,715	331,881	331,881	
8001-0048	OPER TRF FRM CAP OUTLAY SJ PARTNERSHIP	75,000	81,700	81,700	81,700	
8001-0050	OPER TRANSF-HOSP SUPPORT OF OTHER HEALTH SVCS	11,873,730	22,916,632	17,316,076	17,316,076	
8001-0052	OPER TR FROM AUTO GHEFT PROSECUTION TR	123,979	163,263	163,263	163,263	
8001-0053	OPER TR FROM FAMILY SUPPORT		260,000			CAPITAL OUTLAY
8001-0054	OPER TR FROM WORKERS COMP FRAUD PROSECTION TRUST		125,214	125,214	125,214	
8001-0056	OPER TR-STKN MUNI CT AUTOMATION FD		100,778	51,966	51,966	TRIAL COURT
8001-0058	OPER TRF-FROM CT MICROGRAPHICS TRUST		21,275			TRIAL COURT
8001-0059	OPER TRF FROM 1991-PUBLIC FINANCING TR		113,869			CAPITAL OUTLAY
8001-0060	OPER TR-LODI CT CIVIL AUTOMATION		2,163	5,058	5,058	TRIAL COURT
8001-0061	OPER TR-MANTECA CT CIVIL AUTOMATION			15,059	15,059	TRIAL COURT
8001-0063	OPER TR-STKN CT CIVIL AUTOMATIN MICROGRAPHICS			30,334	30,334	TRIAL COURT
8001-0064	OPER-TRF FR 1991 COP UNPAID OBLIG FD (50587)			200,000	200,000	CAPITAL OUTLAY
8001-0065	OPER TRF FROM ADR TRUST			58,300	58,300	
8001-0066	OPER TRF FROM FARM ADVISORS TRUST				21,726	
8001-0067	OPER TR FR INMATE WELF FD-SUBSTANCE ABUSE			150,000	150,000	
8001-0068	OPER TR FRCM HOSPITAL			1,900,000	1,900,000	
	TOTAL OPERATING TRANSFERS IN	**26,895,957**	**37,044,080**	**29,338,903**	**29,343,133**	
	GRAND TOTAL	**509,548,995**	**525,977,557**	**542,343,692**	**541,959,606**	

SCHEDULE 7
SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION & FUND

	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995
SUMMARIZATION BY FUNCTION:				
GENERAL	56,101,902	54,517,337	50,128,749	46,098,330
PUBLIC PROTECTION	111,781,718	112,220,466	122,124,021	119,708,095
PUBLIC WAYS & FACILITIES	21,333,058	28,486,142	46,736,837	46,736,837
HEALTH & SANITATION	74,730,076	85,589,208	83,592,837	83,575,341
PUBLIC ASSISTANCE	236,594,235	238,464,197	251,379,809	251,311,556
EDUCATION	4,660,429	3,421,554	3,026,791	3,008,013
RECREATION	3,337,595	2,634,488	2,514,294	2,490,352
CONTINGENCY RESERVE	5,185,597	400,000	3,200,000	3,200,000
TOTAL FINANCING REQUIREMENTS	513,724,610	525,733,392	562,703,338	556,128,524
SUMMARIZATION BY FUND:				
01 GENERAL	405,480,010	413,464,837	429,138,698	426,191,571
02 ROAD	16,571,152	16,989,719	31,765,785	31,765,785
04 CAPITAL OUTLAY	9,577,381	8,509,746	5,317,380	1,707,189
05 FISH AND GAME	38,820	124,868	73,252	73,252
06 TRIAL COURT	15,273,847	14,897,673	15,164,165	15,164,165
07 MH/SUBSTANCE ABUSE	35,272,260	36,751,869	37,034,390	37,016,894
08 J. T. P. A.	12,489,598	12,930,654	13,701,452	13,701,452
09 TRANSPORTATION COORD	1,439,764	2,721,740	5,180,393	5,180,393
10 RABIES TREATMENT	601,076	422,418	450,286	450,286
11 CONTINGENCY	5,185,597	400,000	3,200,000	3,200,000
13 ROAD DIST # 1	179,847	1,354,180	741,720	741,720
14 ROAD DIST # 2	182,083	257,990	713,107	713,107
15 ROAD DIST # 3	226,569	872,594	3,242,723	3,242,723
16 ROAD DIST # 4	957,069	2,899,830	1,191,191	1,191,191
17 ROAD DIST # 5	670,655	1,874,400	2,215,008	2,215,008
18 LIBRARY	3,539,381	2,883,242	2,635,754	2,635,754
34 DA-NARC ENFORCE	201,564	43,000	43,000	43,000
35 SHERIFF-NARC ENFORCE	164,124	116,355		
36 SPECIAL AVIATION		20,000		
37 RECORDERS EQUIP/AUTO	317,427	375,295	364,482	364,482
38 FAMILY SUPPORT	4,904,053	6,886,245	9,442,478	9,442,478
39 COMMUN INFRA-STRUCT	427,206	936,737	1,088,074	1,088,074
40 AIR POLLUTION CNTRL	25,127			
TOTAL FINANCING REQUIREMENTS	513,724,610	525,733,392	562,703,338	556,128,524

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995
GENERAL				
LEGIS & ADMIN				
01 010100 BOARD OF SUPERVISORS/CLERK OF THE BOARD	936,668	814,479	1,011,114	1,011,114
01 010200 COUNTY ADMINISTRATOR	939,635	830,041	754,333	754,333
01 010202 CAO-CAPITAL PROJECTS	326,378	312,074	344,399	344,399
08 010305 EMPLOYMENT & ECONOMIC DEVELOPMENT	12,489,598	12,930,654	13,701,452	13,701,452
01 010400 CLERK BOARD OF SUPERVISORS	223,462	179,205		
01 010500 PUBLIC INFORMATION	79,256			
FINANCE				
01 010800 AUDITOR-CONTROLLER	1,718,854	1,610,640	1,508,533	1,479,270
01 010804 OPERATING TRANSFERS	535,915	3,545,863	705,834	705,834
01 010900 INFORMATION SYSTEMS DIVISION	1,244,359	1,379,533	1,357,834	1,357,834
01 011000 TREASURER-TAX COLLECTOR	1,597,987	1,716,220	1,606,717	1,606,717
01 011100 ASSESSOR	4,514,564	4,241,324	4,343,156	4,220,125
01 011200 GENERAL SERVICES/PURCHASING	2,237,004	1,975,494	1,982,948	1,982,948
01 011600 REVENUE & RECOVERY	1,464,757	1,390,510	1,411,003	1,411,003
COUNSEL				
01 011800 COUNTY COUNSEL	1,377,091	1,290,186	1,319,435	1,319,435
PERSONNEL				
01 012400 PERSONNEL	1,395,701	1,351,112	1,382,937	1,365,737
ELECTIONS				
01 013000 REGISTRAR OF VOTERS	1,560,114	1,321,818	1,223,544	1,196,840
PROPERTY MANAGEMENT				
01 014200 GOVERNMENT BUILDINGS	4,319,767	3,936,018	3,997,163	3,783,133
PLANT ACQUISITION				
04 014800 PUBLIC IMPROVEMENT	9,577,381	8,509,746	5,317,380	1,707,189
PROMOTION				
01 015400 ADVERTISING COUNTY RESOURCES	138,374	94,700	102,575	92,575
OTHER GENERAL				
01 016000 SURVEYOR	426,991	294,365	308,071	308,071

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995
01 016200 RETIREMENT-ADMINISTRATION	438,342	610,940	122,479	122,479
01 016500 REBATES/REFUNDS & JUDGMENTS/DAMAGES	40,104	42,170	42,500	42,500
01 016600 MOTOR POOL CONTRIBUTION	196,514			
01 018000 EQUIPMENT DEPRECIATION & BLDG USE ALLOW	8,323,086	6,140,245	7,585,342	7,585,342
TOTAL GENERAL	56,101,902	54,517,337	50,128,749	46,098,330
PUBLIC PROTECTION				
JUDICIAL				
01 020100 COUNTY CLERK	73,984	71,083	39,315	39,315
01 020200 DISTRICT ATTORNEY	7,373,409	6,991,238	8,325,308	7,973,141
01 020201 DISTRICT ATTORNEY-CAREER CRIMINAL PROJECT	47,397	51,945	49,505	49,505
01 020202 DISTRICT ATTORNEY-SUBVENTION PROGRAM	377,242	361,879		
01 020203 DISTRICT ATTORNEY-VICTIM/WITNESS PROGRAM	336,850	248,426	294,766	217,198
01 020205 DIST ATTY-VICTIM ASSISTANCE CENTER	207,650	238,164	310,000	310,000
01 020208 D A-MAJOR NARCOTICS VENDOR SUPPRESS	126,480	128,341	121,345	121,345
01 020209 DIST ATTY-CHILD ABDUCTION UNIT	161,791	83,518	230,741	230,741
34 020210 NARCOTICS ENFORCEMENT	201,564	43,000	43,000	43,000
01 020211 D A YOUTH GANG PREVENTION PROGRAM	413,760			
01 020213 ANTI-DRUG ABUSE ENFORCEMENT PROGRAM	477,150	515,706	475,374	475,374
38 020301 DA-FAMILY SUPPORT	4,904,053	6,886,245	9,442,478	9,442,478
01 020400 PUBLIC DEFENDER	4,689,835	4,366,252	5,283,477	5,054,671
01 020401 VERTICAL DEFENSE OF INDIGENTS PROJECT	119,753	149,890	126,469	110,181
01 020402 PUBLIC DEFENDER-SUBVENTION PROGRAM	369,413	361,733		
01 020900 ALTERNATIVE DISPUTE RESOLUTION			58,300	58,300
01 021000 GRAND JURY	59,159	52,463	52,091	47,083
01 021100 INTEGRATED CRIMINAL JUSTICE SYSTEM	80,555			
01 021200 PRETRIAL SERVICES	390,746	378,557	514,105	514,105
01 021201 ALCOHOL/DRUG ALTERNATIVE PROGRAM	200,782	208,515	232,968	232,968
01 021300 COURT ASSIGNED COUNSEL	2,528,275	2,265,500	2,331,036	2,331,036
01 021500 NEW DIRECTIONS		225,581	240,812	240,812
01 027400 OPERATING TRANSFERS TO COURTS	5,253,619	5,413,853	5,266,865	5,266,865
06 027500 SUPERIOR COURTS	7,194,409	6,771,156	6,861,203	6,861,203
06 027600 STOCKTON MUNICIPAL COURT	4,829,885	4,776,706	4,906,278	4,906,278
06 027700 LODI MUNICIPAL COURT	1,156,820	1,211,160	1,277,452	1,277,452
06 027800 MANTECA-RIPON-ESCALON-TRACY MUNICIPAL COURT	1,140,202	1,106,705	2,119,232	2,119,232
06 027900 TRACY MUNICIPAL COURT	952,531	1,031,946		
POLICE PROTECTION				
01 021601 SHERIFF-STC TRAINING	103,717	93,503	77,847	73,047

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995
01 021602 SHERIFF - BOATING SAFETY	507,388	50,300	632,698	38,396
35 021606 SHERIFF-NARCOTICS ENFORCEMENT	164,124	116,355		
01 021615 SHERIFF-POST TRAINING	48			
01 021620 SHERIFF - PATROL	8,098,975	8,845,384	9,616,076	8,914,539
01 021622 SHERIFF - COMMUNICATIONS	2,635,290	2,720,556	2,720,113	2,711,919
01 021626 SHERIFF - DETECTIVES	1,944,537	2,293,022	2,464,939	2,302,708
01 021628 SHERIFF - RECORDS/EVIDENCE	2,829,296	2,523,531	2,572,103	2,567,103
01 021630 SHERIFF - COURT SERVICES	1,392,203	1,355,801	1,424,315	1,421,037
01 021650 SHERIFF-LATHROP POLICE CONTRACT	887,860	960,829	1,001,689	1,001,689
01 021700 MARSHAL-STOCKTON	963,806	1,075,000	1,161,222	1,161,222
01 021800 MARSHAL-LODI	343,139	361,396	361,228	361,228
01 021900 MARSHAL-MANTECA-RIPON-ESCALON-TRACY	548,791	612,091	625,722	625,722
DETENTION & CORRECTION				
01 022600 SHERIFF - CUSTODY	22,640,620	24,370,909	22,561,310	22,541,310
01 022610 SHERIFF-JAIL TRANSITION	215,145			
01 022615 SHERIFF-CUSTORY-HIRING/TRAINING	164,067	3,669		
01 022620 SHERIFF - WORK PROGRAMS	658,492	522,627	582,647	582,647
01 022621 CORRECTIONAL HEALTH SERVICES			3,697,691	3,697,691
01 022700 PROBATION-JUVENILE	2,398,887	2,535,626	2,745,240	2,745,240
01 022702 PROBATION-ADULT	2,159,177	2,281,001	2,334,132	2,334,132
01 022708 PROBATION-STC TRAINING PROGRAM	54,413	46,200	45,320	45,320
01 022730 PROBATION-YOUTH GANG PREVENTION PROG	38,105			
01 022745 PROBATION-ADMINISTRATION	621,124	609,327	789,668	789,668
01 022800 JUVENILE HALL	3,589,210	3,485,411	3,965,586	3,931,906
01 023400 PROBATION-HOME SUPERVISION	157,472			
FIRE PROTECTION				
01 023500 FIRE PREVENTION	240,121			
FLOOD CONTROL				
01 024100 FLOOD CHANNEL MAINTENANCE	782,260	800,941	948,673	948,673
PROTECTIVE INSPECTION				
01 024700 AGRICULTURAL COMMISSIONER	2,313,547	1,967,210	2,085,651	2,024,803
01 024900 SEALER OF WEIGHTS & MEASURES	423,192	335,217	318,800	318,800
OTHER PROTECTION				
01 021635 SHERIFF - CIVIL	612,587	626,922	646,523	614,091
01 021640 SHERIFF - CORONER/MORGUE	627,268	649,279	602,670	602,670
01 021645 SHERIFF - ADMIN/SUPPORT SERVICES	1,964,976	1,606,498	1,456,549	1,346,762

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995
01 024600 NEIGHBORHOOD PRESERVATION	902,913	1,367,753	2,311,764	2,311,764
01 025600 PERMIT & INSPECTION SERVICES	2,948,368	2,116,967	2,018,357	2,018,357
01 025700 PUBLIC ADMINISTRATOR	178,096	141,637	144,219	144,219
01 025800 PLANNING	1,449,014	1,357,179	1,121,237	1,121,237
01 025801 COG/AIRPORT LAND USE COMMISSION				
01 025900 RECORDER	698,634	635,484	708,332	708,332
37 025901 RECORDERS-EQUIPMENT/AUTOMATION	317,427	375,295	364,482	364,482
01 026000 EMERGENCY SERVICES	764,930	769,561	753,343	753,343
10 026300 ANIMAL CONTROL DIVISION	601,076	422,418	450,286	450,286
05 026500 FISH & GAME PROPAGATION	38,820	124,868	73,252	73,252
01 026700 LAFCO CONTRIBUTION	135,289	121,137	138,217	138,217
TOTAL PUBLIC PROTECTION	111,781,718	112,220,466	122,124,021	119,708,095
PUBLIC WAYS & FACILITIES				
PUBLIC WAYS				
02 030101 PUBLIC WORKS-ADMINISTRATION	2,506,821	2,313,603	2,565,540	2,565,540
02 030103 PUBLIC WORKS-ENGINEERING	1,876,371	1,922,565	2,538,235	2,538,235
02 030104 PUBLIC WORKS-EQUIPMENT MAINT	1,061,999	1,084,330	1,185,082	1,185,082
02 030105 PUBLIC WORKS-ROAD MAINT	5,971,523	5,987,727	6,594,551	6,594,551
02 030106 PUBLIC WORKS-CONSTRUCTION	4,020,230	4,450,739	17,409,471	17,409,471
02 030108 PUBLIC WORKS-DEVELOPMENT SERVICES	1,134,208	1,230,755	1,472,906	1,472,906
01 030200 ROAD & AIRPORT CONTRIBUTIONS	129,804	65,000	229,888	229,888
01 030400 FLOOD/WATER-ENGINEERING	318,239	286,285	368,948	368,948
13 031300 ROAD DISTRICT NO 1	179,847	1,354,180	741,720	741,720
14 031400 ROAD DISTRICT NO 2	182,083	257,990	713,107	713,107
15 031500 ROAD DISTRICT NO 3	226,569	872,594	3,242,723	3,242,723
16 031600 ROAD DISTRICT NO 4	957,069	2,899,830	1,191,191	1,191,191
17 031700 ROAD DISTRICT NO 5	670,655	1,874,400	2,215,008	2,215,008
39 039900 COMMUNITY INFRASTRUCTURE PROGRAM	427,206	936,737	1,088,074	1,088,074
TRANSPORTATION TERMINAL				
01 039100 AIRPORT CONTRIBUTION	230,670	207,667		
36 039200 SPECIAL AVIATION		20,000		
TRANSPORTATION SYSTEMS				
09 039500 PUBLIC TRANSPORTATION	1,439,764	2,721,740	5,180,393	5,180,393
TOTAL PUBLIC WAYS & FACILITIES	21,333,058	28,486,142	46,736,837	46,736,837

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995
HEALTH & SANITATION				
HEALTH				
07 040300 MENTAL HEALTH PHARMACY	1,033,349	1,338,686	1,759,674	1,759,674
07 040500 MENTAL HEALTH SERVICES	25,280,319	26,310,531	26,522,355	26,504,859
07 040600 SUBSTANCE ABUSE SERVICES	5,264,297	9,102,652	8,752,361	8,752,361
07 040700 ALCOHOLISM SERVICES	3,694,295			
01 041000 PUBLIC HEALTH	10,995,256	11,259,489	13,684,653	13,684,653
40 041201 AIR POLLUTION CONTROL	25,127			
01 041500 CALIFORNIA CHILDREN'S SERVICES	1,529,556	1,774,763	2,197,153	2,197,153
01 049400 OPERATING TRFS TO HEALTH CARE SERVICES	26,259,782	35,029,566	29,795,714	29,795,714
SANITATION				
01 040800 UTILITY DISTRICTS	648,095	773,521	880,927	880,927
TOTAL HEALTH & SANITATION	74,730,076	85,589,208	83,592,837	83,575,341
PUBLIC ASSISTANCE				
ADMINISTRATION				
01 050101 HUMAN SERVICES-ADMINISTRATION	38,349,192	42,702,915	44,659,819	44,659,819
AID PROGRAMS				
01 050106 PUBLIC ASSISTANCE-FAMILIES DEP CHILDREN	156,621,887	160,461,678	168,042,915	168,042,915
01 050107 HSA-AFDC-FOSTER CARE	16,974,681	16,106,136	16,923,453	16,923,453
01 050108 PUBLIC ASSISTANCE-AID FOR ADOPTION OF CH	2,627,241	2,843,560	3,127,915	3,127,915
01 050110 PUBLIC ASSISTANCE-GENERAL RELIEF	2,991,865	3,587,558	3,765,000	3,765,000
01 050118 PUBLIC ASSISTANCE-HOMEMAKER SERVICES	6,702,904	2,884,959	4,175,467	4,175,467
01 050121 HSA-ADULT SPEC CIRCUMSTANCES PROG	4,512			
01 050124 HSA-INDOCHINESE REFUGEE PROGRAM	335,202	344,662	328,900	328,900
01 050129 HSA-REFUGEE ASSISTANCE GRANT	2,321,787			
01 050131 PUBLIC ASSISTANCE-FOOD STAMP EMPLOY.& TRNG. PROG.	37,513	35,718	37,504	37,504
01 050132 PUBLIC ASSISTANCE-TEMPORARY HOMELESS SHELTER	1,642,903	1,690,474	1,768,236	1,768,236
GENERAL RELIEF				
01 053300 BURIALS	51,591	63,648	40,994	40,994

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

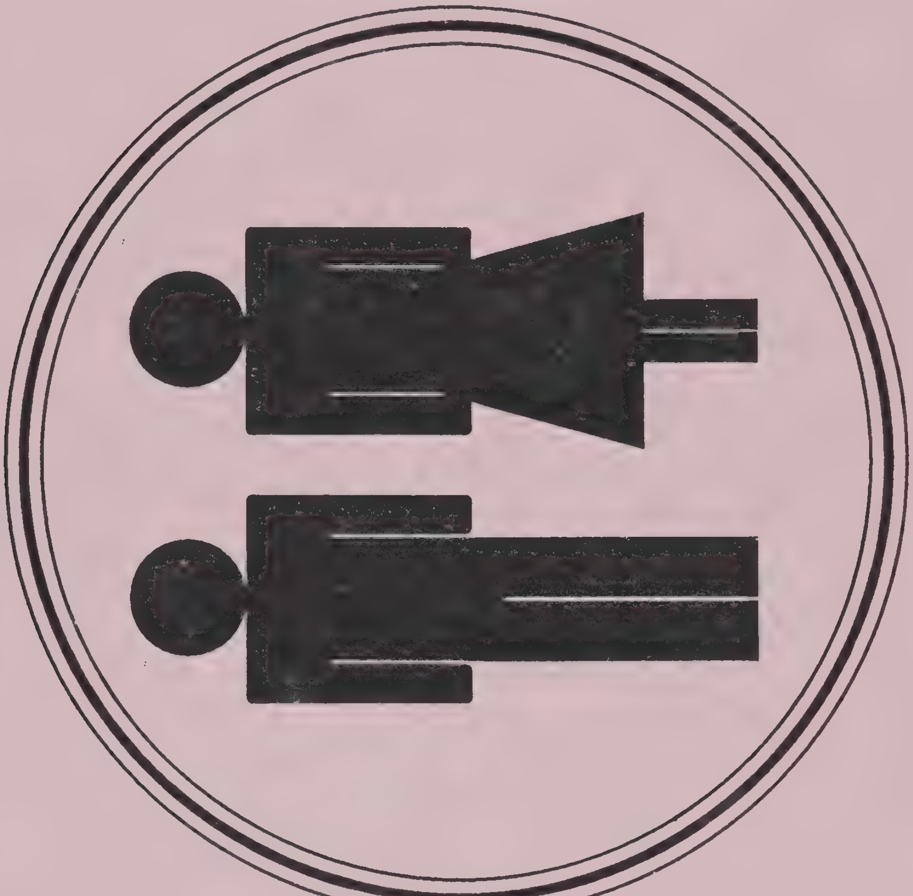
BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995
VETERANS SERVICE				
01 055600 VETERANS SERVICE OFFICE	280,855	196,291	203,195	203,195
OTHER ASSISTANCE				
01 053900 MARY GRAHAM CHILDREN'S SHELTER	2,315,412	2,281,882	2,433,145	2,433,145
01 054000 COMMUNITY SERVICES	317,891	262,383	299,120	230,867
01 054101 DEPARTMENT OF AGING	5,018,799	5,002,333	5,574,146	5,574,146
TOTAL PUBLIC ASSISTANCE	236,594,235	238,464,197	251,379,809	251,311,556
EDUCATION				
ADMINISTRATION				
01 060100 SUPERINTENDENT OF SCHOOLS	696,343	60,815		
01 060200 BOARD OF EDUCATION	42,569	2,428		
01 060300 SCHOOL DISTRICT ORGANIZATION	217			
LIBRARY SERVICES				
18 060900 COUNTY LIBRARY	3,539,381	2,883,242	2,635,754	2,635,754
01 060901 LIBRARY ADMINISTRATIVE SERVICES	60,683	60,700	53,103	53,103
AGRICULTURE EDUCATION				
01 061500 COOPERATIVE EXTENSION	285,770	233,361	249,074	230,296
01 061501 COOP EXT-PROJECT LINKAGES		181,008	88,860	88,860
OTHER EDUCATION				
01 062200 EDUCATION-JUVENILE HALL	35,466			
TOTAL EDUCATION	4,660,429	3,421,554	3,026,791	3,008,013
RECREATION				
RECREATION				
01 070200 RECREATION	90,537	23,194	16,339	16,339

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1992-1993	EST/ACT 1993-1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995
01 070300 PARKS & RECREATION	3,002,809	2,427,128	2,313,789	2,313,789
01 070302 LITTER CONTROL PROGRAM	2-			
CULTURAL SERVICES				
01 070800 CULTURAL SERVICES	244,251	184,166	184,166	160,224
TOTAL RECREATION	3,337,595	2,634,488	2,514,294	2,490,352
CONTINGENCY RESERVE				
RESERVE				
11 106600 PROVISION FOR CONTINGENCIES	5,185,597	400,000	3,200,000	3,200,000
TOTAL CONTINGENCY RESERVE	5,185,597	400,000	3,200,000	3,200,000
GRAND TOTAL COUNTY BUDGET	513,724,610	525,733,392	562,703,338	556,128,524

Position Detail



COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
BUDGET UNIT - 010100 - BOARD OF SUPERVISORS/CLERK OF THE BOARD						
7216	CHAIRMAN BRD OF SUPERVISORS	$1,768.66	1	1	1	EXEMPT CLASS
7212	BOARD OF SUPERVISORS	$1,698.05	4	4	4	EXEMPT CLASS
9041	-SENIOR LEGISLATIVE ASSISTANT	61.50	3	3	3	CONFIDENTIAL
9040	-LEGISLATIVE ASSISTANT	58.70	2	2	2	CONFIDENTIAL
7095	CLERK OF THE BOARD OF SUPV	62.00	1	1	1	SENIOR MANAGEMENT
9014	BOARD SECRETARY	53.70	2	2	2	CONFIDENTIAL
0093	SENIOR DEPUTY CLERK OF THE BOARD	53.70	1	1	1	CONFIDENTIAL
0091	-DEPUTY CLERK OF THE BOARD II	51.50	2	2	2	CONFIDENTIAL
0092	-DEPUTY CLERK OF THE BOARD I	50.20				CONFIDENTIAL
	ALLOCATED TOTAL		16	16	16	
BUDGET UNIT - 010200 - COUNTY ADMINISTRATOR						
7040	ADMINISTRATOR-COUNTY	80.70	1	1	1	EXECUTIVE
9083	ASSISTANT COUNTY ADMINISTRATOR	75.50	1	1	1	EXECUTIVE
0336	-SENIOR DEPUTY COUNTY ADMINISTRATOR	70.00	3	3	3	CONFIDENTIAL
0335	-DEPUTY COUNTY ADMINISTRATOR	67.00	1	1	1	CONFIDENTIAL
0332	-MANAGEMENT ANALYST III	65.20				CONFIDENTIAL
0331	-MANAGEMENT ANALYST II	62.50				CONFIDENTIAL
0330	-MANAGEMENT ANALYST I	57.50				CONFIDENTIAL
0026	-MANAGEMENT TECHNICIAN	55.70				CONFIDENTIAL
9057	PUBLIC INFORMATION OFFICER	64.00	1	1	1	SENIOR MANAGEMENT
6810	SECRETARY	55.70	1	1	1	CONFIDENTIAL
0035	-MANAGEMENT SECRETARY II	53.70	1	1	1	CONFIDENTIAL
0034	-MANAGEMENT SECRETARY I	50.50				CONFIDENTIAL
	ALLOCATED TOTAL		9	9	9	
BUDGET UNIT - 010202 - CAO-CAPITAL PROJECTS						
0336	SENIOR DEPUTY COUNTY ADMINISTRATOR	70.00	1	1	1	CONFIDENTIAL
0360	CAPITAL PROJECTS PLANNER	67.00	1	*	*	CONFIDENTIAL
6801	-ADMINISTRATIVE ASSISTANT II	61.50				CONFIDENTIAL
6800	-ADMINISTRATIVE ASSISTANT I	58.70	1	1	1	CONFIDENTIAL
0035	-MANAGEMENT SECRETARY II	53.70	1	1	1	CONFIDENTIAL
0034	-MANAGEMENT SECRETARY I	50.50				CONFIDENTIAL
	ALLOCATED TOTAL		4	3	3	
0000	TEMPORARY (FTE)		.0	.8 *	.8 *	
	POSITION TOTAL		4.0	3.8	3.8	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
BUDGET UNIT - 010305 - EMPLOYMENT & ECONOMIC DEVELOPMENT						
9042	DIRECTOR EMPLOYMENT & TRAINING & PIC	72.00	1	1	1	EXECUTIVE
9043	DEPUTY DIRECTOR EMPLOYMENT TRNG-PIC	68.00	2	2	2	SENIOR MANAGEMENT
6797	EEDD MIS DIVISION MANAGER	64.50	1	1	1	MIDDLE MANAGEMENT
6796	EEDD DIVISION MANAGER	64.50	3	3	3	MIDDLE MANAGEMENT
6795	EEDD FISCAL DIVISION MANAGER	64.50	1	1	1	MIDDLE MANAGEMENT
6793	EEDD ANALYST III	61.50	4	4	4	PARA-PROF & TECH
6770	BUSINESS LOAN OFFICER	61.50	1	1	1	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	61.20	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.00	1	1	1	PARA-PROF & TECH
0182	PRIME SYSTEM PROGRAMMING ANALYST	60.20	2	2	2	PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	56.70	2	2	2	PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	56.70				PARA-PROF & TECH
6792	-EEDD ANALYST II	58.70	4	4	4	PARA-PROF & TECH
6791	-EEDD ANALYST I	56.70	4	4	4	PARA-PROF & TECH
6789	EEDD CLIENT/EMP SERV SPECIALIST III	57.70	5	5	5	PARA-PROF & TECH
6788	-EEDD CLIENT SERVICES SPECIALIST II	56.20	21	21	21	PARA-PROF & TECH
6787	-EEDD CLIENT SERVICES SPECIALIST I	53.20	6	6	6	PARA-PROF & TECH
6785	-EEDD EMPLOYMENT SERVICES SPEC II	56.20	9	9	9	PARA-PROF & TECH
6784	-EEDD EMPLOYMENT SERVICES SPEC I	53.20	6	6	6	PARA-PROF & TECH
6774	EEDD MARKETING REPRESENTATIVE	56.20	2	2	2	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	55.20	2	2	2	OFF TECH & CLER
0176	SYSTEMS & PROGRAMMING ANALYST I	54.50	1	1	1	PARA-PROF & TECH
0105	STOREKEEPER I	51.20	1	1	1	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	52.20	3	3	3	OFF TECH & CLER
0033	SECRETARY	55.70	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.70	1	1	1	OFF TECH & CLER
6782	-EEDD INTAKE & REFERAL SPECIALIST II	51.50	4	4	4	OFF TECH & CLER
6781	-EEDD INTAKE & REFERAL SPECIALIST I	49.50	6	6	6	OFF TECH & CLER
0002	SPECIALIST CLERK	49.70	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	15	15	15	OFF TECH & CLER
	ALLOCATED TOTAL		113	113	113	
0000	TEMPORARY (FTE)		27.8	26.9 *	26.9 *	
	POSITION TOTAL		140.8	139.9	139.9	
BUDGET UNIT - 010800 - AUDITOR-CONTROLLER						
7208	AUDITOR/CONTROLLER	74.50	1	1	1	EXEMPT CLASS
0048	ACCOUNTANT-AUDITOR DIVISION CHIEF	65.50	3	3	3	MIDDLE MANAGEMENT
0047	-ACCOUNTANT AUDITOR III	62.70	5	5	5	PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	60.20	1	1	1	PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	56.70				PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0015	COUNTY PAYROLL SUPERVISOR	57.70	1	1	1	CONFIDENTIAL
0007	ACCOUNTING TECHNICIAN II	55.20	2	2	2	OFF TECH & CLER
6825	ACCOUNTING TECHNICIAN I	52.20	2	2	2	CONFIDENTIAL
0006	ACCOUNTING TECHNICIAN I	52.20	2	2	2	OFF TECH & CLER
0022	CLERK TYPIST III	51.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	7	7	7	OFF TECH & CLER
	ALLOCATED TOTAL		25	25	25	

BUDGET UNIT - 010900 - INFORMATION SYSTEMS DIVISION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9034	INFORMATION SYSTEMS DIRECTOR	73.40	1	1	1	EXECUTIVE
0165	SYSTEMS & PROGRAMMING MANAGER	69.30	1	1	1	SENIOR MANAGEMENT
0194	SYSTEMS COORDINATOR	67.20	1	1	1	MIDDLE MANAGEMENT
0180	SYSTEMS & PROGRAMMING COORDINATOR	65.70	5	5	5	MIDDLE MANAGEMENT
0158	OPERATIONS MANAGER-DATA PROCESSING	65.70	1	1	1	MIDDLE MANAGEMENT
0193	-SENIOR SYSTEMS PROGRAMMER	65.00	1	1	1	PARA-PROF & TECH
0192	-SYSTEMS PROGRAMMER	62.70	2	2	2	PARA-PROF & TECH
0179	-SYSTEMS & PROGRAMMING ANALYST IV	63.50	12	12	12	PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	61.20	1	1	1	PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	58.00	3	3	3	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	54.50	1	1	1	PARA-PROF & TECH
0164	SYSTEMS & PROCEDURES ANALYST II	63.20	2	2	2	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	61.20	2	2	2	PARA-PROF & TECH
5615	DATA TECHNICIAN V	60.70	1	1	1	OFF TECH & CLER
5631	OFFICE SYSTEMS ANALYST	52.00	1	1	1	PARA-PROF & TECH
5614	DATA TECHNICIAN IV	57.20	3	3	3	OFF TECH & CLER
5613	DATA TECHNICIAN III	55.00	8	8	8	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.20	1	1	1	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.00	1	1	1	OFF TECH & CLER
0150	-DATA ENTRY OPERATOR I	50.00	1	1	1	OFF TECH & CLER
0149	-DATA ENTRY OPERATOR TRAINEE	47.20				OFF TECH & CLER
0011	CLERK II	49.20	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		50	50	50	

BUDGET UNIT - 011000 - TREASURER-TAX COLLECTOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
7268	TREASURER-TAX COLLECTOR	73.70	1	1	1	EXEMPT CLASS
9085	ASSISTANT TREASURER-TAX COLLECTOR	70.00	1	1	1	SENIOR MANAGEMENT
9005	CHIEF DEPUTY TREASURER	68.50	1	1	1	CONFIDENTIAL
0177	-SYSTEMS & PROGRAMMING ANALYST II	58.00				PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	54.50	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	56.70	2	1 *	1 *	PARA-PROF & TECH
0191	TREASURY TELLER II	55.70	1	*	*	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	55.20	2	4 *	4 *	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0185	FIELD COLLECTOR	53.70	1	1	1	OFF TECH & CLER
0190	TREASURY TELLER I	53.00	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.20	2	2	2	OFF TECH & CLER
0152	DATA ENTRY OPERATOR II	52.00	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.70	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	7	7	7	OFF TECH & CLER
	ALLOCATED TOTAL		23	23	23	
0000	TEMPORARY (FTE)		1.3	1.1 *	1.1 *	
	POSITION TOTAL		24.3	24.1	24.1	

BUDGET UNIT - 011100 - ASSESSOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
7240	ASSESSOR	74.00	1	1	1	EXEMPT CLASS
9087	ASSISTANT ASSESSOR	70.00	1	1	1	SENIOR MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	65.70	1	1	1	MIDDLE MANAGEMENT
0431	PRINCIPAL APPRAISER	65.50	2	2	2	MIDDLE MANAGEMENT
0437	AUDITOR APPRAISER IV	64.50	1	1	1	PARA-PROF & TECH
0430	APPRAISER IV	64.50	4	4	4	PARA-PROF & TECH
0179	-SYSTEMS & PROGRAMMING ANALYST IV	63.50	1	1	1	PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	61.20				PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	58.00				PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	54.50				PARA-PROF & TECH
0435	-AUDITOR-APPRAISER III	62.70	5	5	5	PARA-PROF & TECH
0434	-AUDITOR-APPRAISER II	60.70	1	1	1	PARA-PROF & TECH
0433	-AUDITOR-APPRAISER I	57.20	2	2	1 *	PARA-PROF & TECH
0420	-APPRAISER III	62.70	14	14	14	PARA-PROF & TECH
0410	-APPRAISER II	60.00	6	6	6	PARA-PROF & TECH
0400	-APPRAISER I	56.00	1	1	1	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	61.20	1	1	1	PARA-PROF & TECH
2204	CHIEF CADASTRAL DRAFTSMAN	60.00	1	1	1	PARA-PROF & TECH
2203	SENIOR CADASTRAL DRAFTSMAN	57.70	1	1	1	PARA-PROF & TECH
2202	-CADASTRAL DRAFTSMAN II	55.50	3	3	3	PARA-PROF & TECH
2201	-CADASTRAL DRAFTSMAN I	52.20				PARA-PROF & TECH
0004	SENIOR CLERK	55.20	1	1	1	OFF TECH & CLER
0032	CLERK STENOGRAPHER III	53.70	1	1	1	OFF TECH & CLER
0397	PROPERTY TECHNICIAN II	52.50	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	52.20	4	4	4	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.00	2	2	2	OFF TECH & CLER
0396	PROPERTY TECHNICIAN I	51.50	6	6	6	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	15	15	15	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0021	CLERK TYPIST II	49.50	5	5	3 *	OFF TECH & CLER
	ALLOCATED TOTAL		81	81	78	
0000	TEMPORARY (FTE)		1.4	2.7 *	2.7 *	
	POSITION TOTAL		82.4	83.7	80.7	

BUDGET UNIT - 011200 - GENERAL SERVICES/PURCHASING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9037	DIRECTOR OF GENERAL SERVICES	73.70	1	1	1	EXECUTIVE
0112	CHIEF DEPUTY PURCHASING AGENT	63.20	1	1	1	SENIOR MANAGEMENT
0110	RECORDS MANAGER	62.50	1	1	1	MIDDLE MANAGEMENT
9068	PROPERTY MANAGER	61.50	1	1	1	MIDDLE MANAGEMENT
0113	DEPUTY PURCHASING AGENT	61.20	3	3	3	PROFESSIONAL
0114	PURCHASING ASSISTANT	57.20	1	1	1	PARA-PROF & TECH
0115	PURCHASING TECHNICIAN	53.20	1	1	1	OFF TECH & CLER
0144	LEAD MAIL CLERK	52.20	1	1	1	OFF TECH & CLER
0142	OFFSET EQUIPMENT OPERATOR II	52.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	3	3	3	OFF TECH & CLER
0140	OFFSET EQUIPMENT OPERATOR I	49.50	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	1	1	1	OFF TECH & CLER
4100	SECURITY WORKER	48.50	2	2	2	TRADES, LABOR & INST
0143	MAIL CLERK	48.20	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		20	20	20	
0000	TEMPORARY (FTE)		5.4	5.4	5.4	
	POSITION TOTAL		25.4	25.4	25.4	

BUDGET UNIT - 011600 - REVENUE & RECOVERY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9036	DIRECTOR OF REVENUE & RECOVERY	68.00	1	1	1	EXECUTIVE
9076	ASSISTANT DIRECTOR REVENUE & RECOVERY	59.30	1	1	1	SENIOR MANAGEMENT
0007	ACCOUNTING TECHNICIAN II	55.20	1	1	1	OFF TECH & CLER
0084	COLLECTIONS SUPERVISOR	54.80	2	2	2	OFF TECH & CLER
0083	SENIOR COLLECTIONS CLERK	53.20	9	9	9	OFF TECH & CLER
0081	COLLECTIONS CLERK II	52.20	3	3	3	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.20	2	2	2	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0002	SPECIALIST CLERK	50.50	5	5	5	OFF TECH & CLER
	ALLOCATED TOTAL		24	24	24	
0000	TEMPORARY (FTE)		.5	.7 *	.7 *	
	POSITION TOTAL		24.5	24.7	24.7	
BUDGET UNIT - 011800 - COUNTY COUNSEL						
7050	COUNTY COUNSEL	80.20	1	1	1	EXECUTIVE
9080	ASSISTANT COUNTY COUNSEL	75.50	1	1	1	EXECUTIVE
9092	CHIEF DEPUTY COUNTY COUNSEL	74.00	1	1	1	SENIOR MANAGEMENT
3286	CHIEF LITIGATION DEPUTY	74.00	1	1	1	SENIOR MANAGEMENT
3285	-LITIGATION COUNSEL IV	72.00	1	1	1	CONFIDENTIAL
3284	-LITIGATION COUNSEL III	69.00				CONFIDENTIAL
3283	-LITIGATION COUNSEL II	65.00				CONFIDENTIAL
3282	-LITIGATION COUNSEL I	61.00				CONFIDENTIAL
3278	-DEPUTY COUNTY COUNSEL IV	72.00	3	3	3	CONFIDENTIAL
3277	-DEPUTY COUNTY COUNSEL III	69.00				CONFIDENTIAL
3276	-DEPUTY COUNTY COUNSEL II	65.00	3	3	3	CONFIDENTIAL
3275	-DEPUTY COUNTY COUNSEL I	61.00	1	1	1	CONFIDENTIAL
6810	SECRETARY	55.70	1	1	1	CONFIDENTIAL
6808	SENIOR LEGAL STENOGRAPHER	55.00	2	2	2	CONFIDENTIAL
	ALLOCATED TOTAL		15	15	15	
0000	TEMPORARY (FTE)		1.5	1.0 *	1.0 *	
	POSITION TOTAL		16.5	16.0	16.0	
BUDGET UNIT - 012400 - PERSONNEL						
9003	MANAGER OF PERSONNEL & EMPLOYEE REL.	74.00	1	1	1	EXECUTIVE
9002	DEPUTY MANAGER OF PERSONNEL	70.00	1	1	1	SENIOR MANAGEMENT
0315	COUNTY SAFETY & RISK MANAGER	67.00	1	1	1	CONFIDENTIAL
0320	RISK MANAGEMENT PREVENTION COORD	65.20	1	1	1	CONFIDENTIAL
0306	-PERSONNEL ANALYST III	65.20	3	3	3	CONFIDENTIAL
0305	-PERSONNEL ANALYST II	62.50	2	1 *	1 *	CONFIDENTIAL
0300	-PERSONNEL ANALYST I	57.50		1 *	1 *	CONFIDENTIAL
6801	ADMINISTRATIVE ASSISTANT II	61.50	1	1	1	CONFIDENTIAL
0285	PERSONNEL TECHNICIAN	55.20	3	3	3	CONFIDENTIAL
6816	CLERK TYPIST III	50.50	1	1	1	CONFIDENTIAL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
6821	SPECIALIST CLERK	50.50	6	6	6	CONFIDENTIAL
	ALLOCATED TOTAL		20	20	20	
0000	TEMPORARY (FTE)		.7	.5 *	.5 *	
	POSITION TOTAL		20.7	20.5	20.5	

BUDGET UNIT - 013000 - REGISTRAR OF VOTERS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9006	REGISTRAR OF VOTERS	72.00	1	1	1	EXECUTIVE
9044	ASSISTANT REGISTRAR OF VOTERS	67.00	1	1	1	SENIOR MANAGEMENT
0087	SENIOR ELECTIONS TECHNICIAN	54.50	3	3	3	OFF TECH & CLER
0086	ELECTIONS TECHNICIAN II	50.50	2	2	2	OFF TECH & CLER
0085	ELECTIONS TECHNICIAN I	49.50	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		10	10	10	
0000	TEMPORARY (FTE)		1.3	2.3 *	1.3	
	POSITION TOTAL		11.3	12.3	11.3	

BUDGET UNIT - 014200 - GOVERNMENT BUILDINGS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9038	DEPUTY DIRECTOR GENERAL SERVICES	69.70		1 *	1 *	SENIOR MANAGEMENT
4308	DISTRICT MAINTENANCE & CONST SUPER	63.20	1	1	1	MIDDLE MANAGEMENT
4160	OFFICE BUILDING ENGINEER	61.20	4	4	4	TRADES, LABOR & INST
4320	ELECTRICIAN	60.70	3	3	3	TRADES, LABOR & INST
4303	CRAFTS WORKER IV	60.70	1	1	1	TRADES, LABOR & INST
4302	CRAFTS WORKER III	59.70	18	19 *	17 *	TRADES, LABOR & INST
4301	-CRAFTS WORKER II	54.70	6	7 *	5 *	TRADES, LABOR & INST
4300	-CRAFTS WORKER I	52.70	1	*	*	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	52.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	1	1	*	OFF TECH & CLER
	ALLOCATED TOTAL		36	38	33	

BUDGET UNIT - 016000 - SURVEYOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
2060	-ASSOCIATE CIVIL ENGINEER	67.30				PROFESSIONAL
2078	-LICENSED LAND SURVEYOR	64.20	1	1	1	PROFESSIONAL
2051	-ASSISTANT ENGINEER	64.00				PROFESSIONAL
2031	-JUNIOR ENGINEER	60.50				PROFESSIONAL
2080	DEPUTY COUNTY SURVEYOR	65.70	1	1	1	MIDDLE MANAGEMENT
2022	ENGINEERING ASSISTANT I	59.70	2	2	2	PARA-PROF & TECH
	ALLOCATED TOTAL		4	4	4	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

POSITION BUDGET DETAIL

BUDGET UNIT - 020100 - COUNTY CLERK

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECCMMENDED 1994-1995	REPRESENTATION UNIT
7225	COUNTY CLERK	52.20	1	1	1	EXEMPT CLASS
	ALLOCATED TOTAL		1	1	1	
0000	TEMPORARY (FTE)		.6	.3 *	.3 *	
	POSITION TOTAL		1.6	1.3	1.3	

BUDGET UNIT - 020200 - DISTRICT ATTORNEY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECCMMENDED 1994-1995	REPRESENTATION UNIT
7228	DISTRICT ATTORNEY	78.60	1	1	1	EXEMPT CLASS
9016	ASSISTANT DISTRICT ATTORNEY	75.00	1	1	1	SENIOR MANAGEMENT
9012	CHIEF DEPUTY DISTRICT ATTORNEY	73.00	2	2	2	SENIOR MANAGEMENT
3244	-DEPUTY DISTRICT ATTORNEY IV	72.00	31	31	31	PROFESSIONAL
3244	-DEPUTY DISTRICT ATTORNEY IV (JUV SUB)	72.00		3 *	3 *	PROFESSIONAL
3244	-DEPUTY DISTRICT ATTORNEY IV (CON/ENV)	72.00		2 *	2 *	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	69.00	15	15	15	PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	65.00	2	2	2	PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	61.00		5 *	2 *	PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I (UNFUNDED)	61.00	4	*	*	PROFESSIONAL
9011	CHIEF DISTRICT ATTORNEY INVESTIGATOR	68.00	1	1	1	SENIOR MANAGEMENT
3317	DISTRICT ATTORNEY INVESTIGATOR III	66.20	2	2	2	MIDDLE MANAGEMENT
6804	MANAGEMENT ANALYST III	65.20	1	1	1	MIDDLE MANAGEMENT
3315	-DISTRICT ATTORNEY INVESTIGATOR II	64.70	8	8	8	SAF, INVEST & CUST
3315	-DISTRICT ATTORNEY INVESTIGATOR II(ENV/CON)	64.70		1 *	1 *	SAF, INVEST & CUST
3310	-DISTRICT ATTORNEY INVESTIGATOR I	63.70		2 *		SAF, INVEST & CUST
0037	DISTRICT ATTORNEY ADMINISTRATIVE AIDE	55.70	1	1	1	OFF TECH & CLER
3203	PARALEGAL	55.20	1	1	1	PARA-PROF & TECH
0204	DOMESTIC VIOLENCE PROGRAM COORDINATOR	55.20	1	1	1	PARA-PROF & TECH
9999	DOMESTIC VIOLENCE ASSISTANT	50.50		1 *	1 *	OFF TECH & CLER
0028	SENIOR LEGAL STENOGRAPHER	55.00	2	2	2	OFF TECH & CLER
3307	DISTRICT ATTORNEY INVESTIGATIVE ASST	54.20	2	2	2	SAF, INVEST & CUST
0027	-LEGAL STENOGRAPHER	53.70	3	2 *	2 *	OFF TECH & CLER
0027	-LEGAL STENOGRAPHER (JUV SUBVENTION)	53.70		1 *	1 *	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	51.00				OFF TECH & CLER
0039	WITNESS LIASION COORDINATOR	52.20	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.20	1	1	1	OFF TECH & CLER
3202	LEGAL ASSISTANT	51.70	1	2 *	1	PARA-PROF & TECH
0023	LEGAL TYPIST	51.70	15	16 *	16 *	OFF TECH & CLER
0023	LEGAL TYPIST (JUV SUBVENTION)	51.70		1 *	1 *	OFF TECH & CLER
0023	LEGAL TYPIST	51.70		1 *		OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	2	1 *	1 *	OFF TECH & CLER
0205	CONSUMER MEDIATIONS SPECIALIST	50.20	1	*	*	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0021	CLERK TYPIST II	49.50	3	4 *	4 *	OFF TECH & CLER
	ALLOCATED TOTAL		102	115	108	
0000	TEMPORARY (FTE)		9.0	8.3 *	8.3 *	
	POSITION TOTAL		111.0	123.3	116.3	

BUDGET UNIT - 020201 - DISTRICT ATTORNEY-CAREER CRIMINAL PROJECT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		.6	.6	.6	
	POSITION TOTAL		.6	.6	.6	

BUDGET UNIT - 020202 - DISTRICT ATTORNEY-SUBVENTION PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
3244	-DEPUTY DISTRICT ATTORNEY IV	72.00	3	*	*	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	69.00				PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	65.00				PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	61.00				PROFESSIONAL
0027	LEGAL STENOGRAPHER	53.70	1	*	*	OFF TECH & CLER
0023	LEGAL TYPIST	51.70	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		5			

BUDGET UNIT - 020203 - DISTRICT ATTORNEY-VICTIM/WITNESS PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0206	VICTIM WITNESS PROGRAM COORDINATOR	61.50	1	1	1	MIDDLE MANAGEMENT
0208	-VICTIM WITNESS SENIOR ADVOCATE	54.50	4	6 *	4	PARA-PROF & TECH
0208	-VICTIM WITNESS SR ADVOCATE (UNFUNDED)	54.50	2	2	2	PARA-PROF & TECH
0207	-VICTIM WITNESS ADVOCATE	53.50				PARA-PROF & TECH
	ALLOCATED TOTAL		7	9	7	

BUDGET UNIT - 020205 - DIST ATTY-VICTIM ASSISTANCE CENTER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0210	VICTIM WITNESS SENIOR CLAIMS SPEC	53.70	1	1	1	OFF TECH & CLER
0209	VICTIM WITNESS CLAIMS SPECIALIST	51.50	6	6	6	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		9	9	9	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
BUDGET UNIT - 020208 - D A-MAJOR NARCOTICS VENDOR SUPPRESS						
0000	TEMPORARY (FTE)		1.8	1.8	1.8	
	POSITION TOTAL		1.8	1.8	1.8	
BUDGET UNIT - 020209 - DIST ATTY-CHILD ABDUCTION UNIT						
0203	CHILD RECOVERY COORDINATOR	55.20	1	1	1	PARA-PROF & TECH
	ALLOCATED TOTAL		1	1	1	
0000	TEMPORARY (FTE)		1.0	1.0	1.0	
	POSITION TOTAL		2.0	2.0	2.0	
BUDGET UNIT - 020213 - ANTI-DRUG ABUSE ENFORCEMENT PROGRAM						
0000	TEMPORARY (FTE)		1.0	1.0	1.0	
	POSITION TOTAL		1.0	1.0	1.0	
BUDGET UNIT - 020301 - DA-FAMILY SUPPORT						
3244	-DEPUTY DISTRICT ATTORNEY IV	72.00	4	4	4	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	69.00	1	1	1	PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	65.00				PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	61.00	2	2	2	PROFESSIONAL
0248	FAMILY SUPPORT ADMINISTRATOR	67.70	1	1	1	SENIOR MANAGEMENT
3315	-DISTRICT ATTORNEY INVESTIGATOR II	64.70				SAF, INVEST & CUST
3310	-DISTRICT ATTORNEY INVESTIGATOR I	63.70	2	2	2	SAF, INVEST & CUST
3307	DISTRICT ATTORNEY INVESTIGATIVE ASSISTANT	54.20		1 *	1 *	SAF, INVEST & CUST
0164	SYSTEMS & PROCEDURES ANALYST II	63.20	1	*	*	PARA-PROF & TECH
0161	DEPARTMENT SYSTEMS COORDINATOR	65.70		1 *	1 *	MIDDLE MANAGEMENT
5611	DATA TECHNICIAN I	52.00		2 *	2 *	OFF TECH & CLER
3305	FAMILY SUPPORT FIELD OFFICER	62.20	1	1	1	SAF, INVEST & CUST
0047	-ACCOUNTANT AUDITOR III	62.70	1	1	1	PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	60.20				PARA-PROF & TECH
0246	FAMILY SUPPORT COMPLIANCE ANALYST	58.70	2	3 *	3 *	PARA-PROF & TECH
9630	OMBUDSMAN PROGRAM COORDINATOR	57.20		1 *	1 *	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.00	1	1	1	PARA-PROF & TECH
0247	SENIOR FAMILY SUPPORT OFFICER	57.00	5	6 *	6 *	PARA-PROF & TECH
0056	-ADMINISTRATIVE ASSISTANT II	61.50				OFF TECH & CLER
0055	-ADMINISTRATIVE ASSISTANT I	58.70		1 *	1 *	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
3203	PARALEGAL	55.20	2	2	2	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	55.20	1	1	1	OFF TECH & CLER
0004	SENIOR CLERK	55.20	1	1	1	OFF TECH & CLER
0025	SENIOR LEGAL TYPIST	54.60	1	1	1	OFF TECH & CLER
0245	-FAMILY SUPPORT OFFICER II	54.50	31	41 *	41 *	PARA-PROF & TECH
0244	-FAMILY SUPPORT OFFICER I	51.00	19	19	19	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.20	5	8 *	8 *	OFF TECH & CLER
0003	LEAD CLERK	52.20	2	2	2	OFF TECH & CLER
0023	LEGAL TYPIST	51.70	6	6	6	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	3	15 *	15 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	25	25	25	OFF TECH & CLER
4100	SECURITY WORKER	48.50	1	1	1	TRADES, LABOR & INST
0020	CLERK TYPIST I	47.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		119	151	151	
0000	TEMPORARY (FTE)		8.1	9.7 *	9.7 *	
	POSITION TOTAL		127.1	160.7	160.7	

BUDGET UNIT - 020400 - PUBLIC DEFENDER

7113	PUBLIC DEFENDER	77.40	1	1	1	EXECUTIVE
9082	ASSISTANT PUBLIC DEFENDER	75.00	1	1	1	SENIOR MANAGEMENT
3258	-DEPUTY PUBLIC DEFENDER IV	72.00	27	28 *	28 *	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III	69.00	5	5	5	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III (UNFUNDED)	69.00	2	2	1 *	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III	69.00		1 *	1 *	PROFESSIONAL
3256	-DEPUTY PUBLIC DEFENDER II	65.00	6	6	6	PROFESSIONAL
3255	-DEPUTY PUBLIC DEFENDER I	61.00		4 *	1 *	PROFESSIONAL
3205	-LAW CLERK	52.20	1	2 *	2 *	PARA-PROF & TECH
3343	PUBLIC DEFENDER INVESTIGATOR II	64.70	2	2	2	SAF, INVEST & CUST
3340	PUBLIC DEFENDER INVESTIGATOR I	63.20	6	8 *	7 *	SAF, INVEST & CUST
0056	ADMINISTRATIVE ASSISTANT II	61.50	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.00	1	1	1	PARA-PROF & TECH
0027	-LEGAL STENOGRAPHER	53.70	4	5 *	5 *	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	51.00				OFF TECH & CLER
0023	LEGAL TYPIST	51.70	6	7 *	6	OFF TECH & CLER
	ALLOCATED TOTAL		63	74	68	
0000	TEMPORARY (FTE)		6.3	8.1 *	8.1 *	
	POSITION TOTAL		69.3	82.1	76.1	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
BUDGET UNIT - 020402 - PUBLIC DEFENDER-SUBVENTION PROGRAM						
3258	-DEPUTY PUBLIC DEFENDER IV	72.00	1	*	*	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III	69.00	1	*	*	PROFESSIONAL
3256	-DEPUTY PUBLIC DEFENDER II	65.00				PROFESSIONAL
3255	-DEPUTY PUBLIC DEFENDER I	61.00				PROFESSIONAL
3205	-LAW CLERK	52.20	1	*	*	PARA-PROF & TECH
3340	PUBLIC DEFENDER INVESTIGATOR I	63.20	1	*	*	SAF, INVEST & CUST
0027	-LEGAL STENOGRAPHER	53.70	1	*	*	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	51.00				OFF TECH & CLER
	ALLOCATED TOTAL		5			
0000	TEMPORARY (FTE)		.8	.0 *	.0 *	
	POSITION TOTAL		5.8	.0	.0	
BUDGET UNIT - 021200 - PRETRIAL SERVICES						
3456	PROBATION UNIT SUPERVISOR	62.50	1	1	1	SAF, INVEST & CUST
0202	PRETRIAL SERVICES SUPERVISOR	57.20	5	5	5	PARA-PROF & TECH
0201	-PRETRIAL SERVICES INTERVIEWER II	53.20	3	3	3	PARA-PROF & TECH
0200	-PRETRIAL SERVICES INTERVIEWER I	49.70	1	1	1	PARA-PROF & TECH
0021	-CLERK TYPIST II	49.50		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		10	11	11	
0000	TEMPORARY (FTE)		3.6	3.6	3.6	
	POSITION TOTAL		13.6	14.6	14.6	
BUDGET UNIT - 021201 - ALCOHOL/DRUG ALTERNATIVE PROGRAM						
0000	TEMPORARY (FTE)		5.8	6.8 *	6.8 *	
	POSITION TOTAL		5.8	6.8	6.8	
BUDGET UNIT - 021602 - SHERIFF - BOATING SAFETY						
3520	SERGEANT	65.70		1 *		SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	62.70		6 *		SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL			7		

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
BUDGET UNIT - 021620 - SHERIFF - PATROL						
3535	SHERIFF'S CAPTAIN	70.20	1	1	1	SHERIFF, MANAGEMENT
3530	LIEUTENANT	67.20	5	5	5	SHERIFF, MANAGEMENT
6804	MANAGEMENT ANALYST III	65.20	1	1	1	MIDDLE MANAGEMENT
3520	SERGEANT	65.70	13	13	13	SHERIFFS SERGEANT
3485	CIVILIAN CRIME PREVENTION OFFICER	62.50	1	1	1	PARA-PROF & TECH
3515	-DEPUTY SHERIFF II	62.70	100	100	90 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	59.50				SAF, INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	52.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	1	2 *	2 *	OFF TECH & CLER
	ALLOCATED TOTAL		124	125	115	
BUDGET UNIT - 021622 - SHERIFF - COMMUNICATIONS						
3530	LIEUTENANT	67.20	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
0134	COMMUNICATIONS DISPATCHER IV	60.40	5	5	5	OFF TECH & CLER
0133	COMMUNICATIONS DISPATCHER III	56.70	6	6	6	OFF TECH & CLER
0132	-COMMUNICATIONS DISPATCHER II	54.70	19	21 *	21 *	OFF TECH & CLER
0131	-COMMUNICATIONS DISPATCHER I	52.70	5	5	5	OFF TECH & CLER
	ALLOCATED TOTAL		37	39	39	
BUDGET UNIT - 021626 - SHERIFF - DETECTIVES						
3535	SHERIFF'S CAPTAIN	70.20	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	6	6	6	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	62.70	22	22	20 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	59.50				SAF, INVEST & CUST
0021	CLERK TYPIST II	49.50	3	3	2 *	OFF TECH & CLER
	ALLOCATED TOTAL		32	32	29	

POSITION BUDGET DETAIL

BUDGET UNIT - 021628 - SHERIFF - RECORDS/EVIDENCE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
3530	LIEUTENANT	67.20	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
3492	EVIDENCE TECHNICIAN III	60.00	1	1	1	SAF, INVEST & CUST
3491	-EVIDENCE TECHNICIAN II	57.00	5	5	5	SAF, INVEST & CUST
3490	-EVIDENCE TECHNICIAN I	54.70				SAF, INVEST & CUST
0004	SENIOR CLERK	55.20	1	1	1	OFF TECH & CLER
1036	EVIDENCE CUSTODIAN	53.70	1	1	1	SAF, INVEST & CUST
0003	LEAD CLERK	52.20	6	6	6	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	36	36	36	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		58	58	58	

BUDGET UNIT - 021630 - SHERIFF - COURT SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	70.20	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	62.70	14	14	14	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	59.50				SAF, INVEST & CUST
	ALLOCATED TOTAL		16	16	16	

BUDGET UNIT - 021635 - SHERIFF - CIVIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
3530	LIEUTENANT	67.20	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	62.70	2	2	2	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	59.50				SAF, INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	55.20	1	1	1	OFF TECH & CLER
1040	CIVIL PROCESS SERVER	52.20	2	2	2	SAF, INVEST & CUST
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	3	3	2 *	OFF TECH & CLER
	ALLOCATED TOTAL		11	11	10	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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POSITION BUDGET DETAIL

BUDGET UNIT - 021640 - SHERIFF - CORONER/MORGUE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	62.70	1	1	1	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	59.50				SAF, INVEST & CUST
0031	CLERK STENOGRAPHER II	51.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		3	3	3	

BUDGET UNIT - 021645 - SHERIFF - ADMIN/SUPPORT SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
7252	SHERIFF CORONER	78.20	1	1	1	EXEMPT CLASS
9090	ASSISTANT SHERIFF CORONER	71.70	2	2	2	SENIOR MANAGEMENT
0255	SHERIFF'S ADMINISTRATIVE OFFICER	70.00	1	1	1	CONFIDENTIAL
3530	LIEUTENANT	67.20	1	1	1	SHERIFF, MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	65.70	1	1	1	MIDDLE MANAGEMENT
3520	SERGEANT	65.70	4	3 *	3 *	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	62.70	6	3 *	2 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	59.50				SAF, INVEST & CUST
5632	SENIOR OFFICE SYSTEMS ANALYST	61.20	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.00	1	1	1	PARA-PROF & TECH
0033	SECRETARY	55.70	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	55.20	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.70	1	1	1	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	51.00	1	1	*	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		23	18	16	

BUDGET UNIT - 021650 - SHERIFF-LATHROP POLICE CONTRACT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
3530	LIEUTENANT	67.20	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	62.70	11	11	11	SHRF. NON-MANAGEMENT
0022	CLERK TYPIST III	51.70	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		14	14	14	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
BUDGET UNIT - 021700 - MARSHAL-STOCKTON						
7236	MARSHAL-STKN	68.00	1	1	1	EXEMPT CLASS
3106	MARSHAL SERGEANT	62.00	2	2	2	SAF, INVEST & CUST
3105	DEPUTY MARSHAL	59.70	14	14	14	SAF, INVEST & CUST
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		18	18	18	
0000	TEMPORARY (FTE)		2.2	2.2	2.2	
	POSITION TOTAL		20.2	20.2	20.2	
BUDGET UNIT - 021800 - MARSHAL-LODI						
7237	MARSHAL-LODI	66.80	1	1	1	EXEMPT CLASS
3106	MARSHAL SERGEANT	62.00	1	1	1	SAF, INVEST & CUST
3105	DEPUTY MARSHAL	59.70	2	2	2	SAF, INVEST & CUST
0021	CLERK TYPIST II	49.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		5	5	5	
0000	TEMPORARY (FTE)		.8	1.7 *	1.7 *	
	POSITION TOTAL		5.8	6.7	6.7	
BUDGET UNIT - 021900 - MARSHAL-MANTECA-RIPON-ESCALON-TRACY						
7235	MARSHAL-M-R-E-T	66.80	1	1	1	EXEMPT CLASS
3106	MARSHAL SERGEANT	62.00	2	2	2	SAF, INVEST & CUST
3105	DEPUTY MARSHAL	59.70	5	5	5	SAF, INVEST & CUST
0002	SPECIALIST CLERK	50.50	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		10	10	10	
0000	TEMPORARY (FTE)		1.5	1.5	1.5	
	POSITION TOTAL		11.5	11.5	11.5	

POSITION BUDGET DETAIL

BUDGET UNIT - 022600 - SHERIFF - CUSTODY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	70.20	1	1	1	SHERIFF, MANAGEMENT
3530	LIEUTENANT	67.20	4	4	4	SHERIFF, MANAGEMENT
0256	SHERIFF'S ADMINISTRATIVE ANALYST	67.00	1	1	1	CONFIDENTIAL
4136	SUPPORT SERVICES DIRECTOR	65.50	1	1	1	MIDDLE MANAGEMENT
3520	-SERGEANT	65.70	17	19 *	19 *	SHERIFFS SERGEANT
3501	-CORRECTIONAL SERGEANT	62.70				SAF, INVEST & CUST
4139	INMATE PROGRAM MANAGER	62.50	1	1	1	PARA-PROF & TECH
3515	-DEPUTY SHERIFF II	62.70	156	167 *	167 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
4080	EXECUTIVE HOUSEKEEPER	61.00	1	1	1	MIDDLE MANAGEMENT
4129	LIBRARIAN-DETENTION FACILITY	60.50	1	1	1	PROFESSIONAL
3502	CORRECTIONAL OFFICER	59.70	39	48 *	48 *	SAF, INVEST & CUST
0107	STOREKEEPER II	56.20	1	1	1	TRADES, LABOR & INST
4130	CUSTODY RECREATION SUPERVISOR	55.00	1	1	1	SAF, INVEST & CUST
4137	INMATE WORK COORDINATOR	53.70	1	1	1	SAF, INVEST & CUST
1036	EVIDENCE CUSTODIAN	53.70	3	3	3	SAF, INVEST & CUST
0105	STOREKEEPER I	53.70	1	1	1	TRADES, LABOR & INST
4131	CUSTODY RECREATION ASSISTANT	53.50	1	1	1	SAF, INVEST & CUST
4141	PARK WORKER	53.20	1	1	1	TRADES, LABOR & INST
4138	INMATE AWP SUPERVISOR	52.20	3	5 *	5 *	SAF, INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	52.20	2	2	2	OFF TECH & CLER
0022	CLERK TYPIST III	51.70	1	1	1	OFF TECH & CLER
0100	STOCK CLERK II	51.20	1	1	1	TRADES, LABOR & INST
4066	LEAD LAUNDRY WORKER	49.20	1	1	1	TRADES, LABOR & INST
4077	LEAD HOUSEKEEPER	50.60	1	1	1	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.50	5	5	5	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	8	9 *	9 *	OFF TECH & CLER
4061	LAUNDRY ASSISTANT	49.20	1	1	1	TRADES, LABOR & INST
0143	MAIL CLERK	48.20	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		256	281	281	
0000	TEMPORARY (FTE)		.7	4.3 *	4.3 *	
	POSITION TOTAL		256.7	285.3	285.3	

BUDGET UNIT - 022615 - SHERIFF-CUSTORY-HIRING/TRAINING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
3502	CORRECTIONAL OFFICER (UNFUNDED)	59.70	13	*	*	SAF, INVEST & CUST
	ALLOCATED TOTAL		13			

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
BUDGET UNIT - 022620 - SHERIFF - WORK PROGRAMS						
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
0221	WORK PROGRAM SPECIALIST II	52.80	3	3	3	PARA-PROF & TECH
0220	WORK PROGRAM SPECIALIST I	51.10	7	7	7	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		12	12	12	
0000	TEMPORARY (FTE)		5.1	2.3 *	2.3 *	
	POSITION TOTAL		17.1	14.3	14.3	
BUDGET UNIT - 022621 - CORRECTIONAL HEALTH SERVICES						
1553	PHARMACIST III-CLINICIAN	69.30		1 *	1 *	PROFESSIONAL
1127	-SENIOR PHYSICIAN ASSISTANT	68.50				PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	68.50		1 *	1 *	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	67.80		1 *	1 *	PROFESSIONAL
1106	-NURSE PRACTITIONER II	67.80				REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	67.00				PROFESSIONAL
1105	-NURSE PRACTITIONER I	67.00				REGISTERED NURSES
1030	NURSING DEPARTMENT MANAGER	66.50		1 *	1 *	MIDDLE MANAGEMENT
1020	-STAFF NURSE V (CLINICAL NURSE)	64.50				REGISTERED NURSES
1015	-STAFF NURSE IV	63.30		3 *	3 *	REGISTERED NURSES
1010	-STAFF NURSE III	62.00		5 *	5 *	REGISTERED NURSES
1005	-STAFF NURSE II	61.30				REGISTERED NURSES
1000	-STAFF NURSE I	60.00				REGISTERED NURSES
1047	-SENIOR PSYCHIATRIC TECHNICIAN	56.70		1 *	1 *	PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	55.00		3 *	3 *	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	55.00				PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	54.00				PARA-PROF & TECH
1052	-SENIOR LICENSED VOCATIONAL NURSE	53.50				PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	52.50		9 *	9 *	PARA-PROF & TECH
1053	MEDICAL ASSISTANT	50.20		3 *	3 *	PARA-PROF & TECH
1408	MEDICAL RECORDS TECHNICIAN III	57.20		1 *	1 *	OFF TECH & CLER
0003	LEAD CLERK	50.50		1 *	1 *	OFF TECH & CLER
1570	PHARMACY TECHNICIAN	51.20		1 *	1 *	PARA-PROF & TECH
0021	CLERK TYPIST II	49.50		1 *	1 *	OFF TECH & CLER
0011	CLERK II	49.20		5 *	5 *	OFF TECH & CLER
	ALLOCATED TOTAL			37	37	
0000	TEMPORARY (FTE)		.0	15.1 *	15.1 *	
	POSITION TOTAL		.0	52.1	52.1	

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
BUDGET UNIT - 022700 - PROBATION-JUVENILE						
3462	PROBATION DIVISION CHIEF	66.20	1	1	1	MIDDLE MANAGEMENT
3456	PROBATION UNIT SUPERVISOR	62.50	4	4	4	SAF, INVEST & CUST
3455	PROBATION OFFICER III	61.00	9	9	9	SAF, INVEST & CUST
3453	-PROBATION OFFICER II	59.00	21	22 *	22 *	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	55.70	1	2 *	2 *	SAF, INVEST & CUST
0003	LEAD CLERK	52.20	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	11	11	11	OFF TECH & CLER
	ALLOCATED TOTAL		50	52	52	
0000	TEMPORARY (FTE)		.8	1.4 *	1.4 *	
	POSITION TOTAL		50.8	53.4	53.4	
BUDGET UNIT - 022702 - PROBATION-ADULT						
3462	PROBATION DIVISION CHIEF	66.20	1	1	1	MIDDLE MANAGEMENT
3456	PROBATION UNIT SUPERVISOR	62.50	4	4	4	SAF, INVEST & CUST
3455	PROBATION OFFICER III	61.00	5	5	5	SAF, INVEST & CUST
3453	-PROBATION OFFICER II	59.00	18	17 *	17 *	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	55.70	1	1	1	SAF, INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	52.20	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	52.20	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	19	19	19	OFF TECH & CLER
	ALLOCATED TOTAL		53	52	52	
0000	TEMPORARY (FTE)		.8	.8	.8	
	POSITION TOTAL		53.8	52.8	52.8	
BUDGET UNIT - 022745 - PROBATION-ADMINISTRATION						
7056	COUNTY PROBATION OFFICER	73.40	1	1	1	EXECUTIVE
3462	PROBATION DIVISION CHIEF	66.20	1	1	1	MIDDLE MANAGEMENT
0332	MANAGEMENT ANALYST III	65.20	1	1	1	CONFIDENTIAL
3456	PROBATION UNIT SUPERVISOR	62.50	1	1	1	SAF, INVEST & CUST
3453	PROBATION OFFICER II	59.00		1 *	1 *	SAF, INVEST & CUST
0033	SECRETARY	55.70	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0004	SENIOR CLERK	55.20	1	1	1	OFF TECH & CLER
0048	ACCOUNTING TECHNICIAN I	52.20	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		7	8	8	
BUDGET UNIT - 022800 - JUVENILE HALL						
3462	PROBATION DIVISION CHIEF	66.20	1	1	1	MIDDLE MANAGEMENT
3420	ASSISTANT SUPERINTENDENT-JUVENILE HAL	59.00	2	1 *	1 *	MIDDLE MANAGEMENT
3443	GROUP COUNSELOR III-JUV-HALL	59.00	4	4	4	SAF, INVEST & CUST
3442	GROUP COUNSELOR II-JUV HALL	56.20	17	17	17	SAF, INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	55.20	1	1	1	OFF TECH & CLER
3441	-GROUP COUNSELOR I-JUV HALL	54.50	31	32 *	32 *	SAF, INVEST & CUST
3440	-GROUP COUNSELOR ASSISTANT-JUV HALL	51.20	4	7 *	7 *	SAF, INVEST & CUST
0022	CLERK TYPIST III	51.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	3	3	3	OFF TECH & CLER
4061	-LAUNDRY ASSISTANT	48.80	1	*	*	TRADES, LABOR & INST
	ALLOCATED TOTAL		66	68	68	
0000	TEMPORARY (FTE)		5.3	14.2 *	9.8 *	
	POSITION TOTAL		71.3	82.2	77.8	
BUDGET UNIT - 024100 - FLOOD CHANNEL MAINTENANCE						
4255	CHANNEL MAINTENANCE SUPERINTENDENT	64.70	1	1	1	MIDDLE MANAGEMENT
4227	EQUIPMENT OPERATOR FOREMAN	60.20	1	1	1	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	58.70	4	4	4	TRADES, LABOR & INST
4220	EQUIPMENT OPERATOR I	56.70	3	3	3	TRADES, LABOR & INST
4192	STRUCTURAL REPAIR & FIELD WORKER	56.70	1	1	1	TRADES, LABOR & INST
4191	-HIGHWAY MAINTENANCE WORKER	54.70	6	6	6	TRADES, LABOR & INST
4185	-MAINTENANCE WORKER	52.20	4	4	4	TRADES, LABOR & INST
	ALLOCATED TOTAL		20	20	20	
0000	TEMPORARY (FTE)		1.8	1.0 *	1.0 *	
	POSITION TOTAL		21.8	21.0	21.0	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

POSITION BUDGET DETAIL

BUDGET UNIT - 024600 - NEIGHBORHOOD PRESERVATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9094	DEPUTY DIRECTOR NEIGHBORHOOD PRESERV	66.50	1	*	*	SENIOR MANAGEMENT
6804	-MANAGEMENT ANALYST III	65.20	1	1	1	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	62.50				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	57.50				PARA-PROF & TECH
3015	SENIOR HOUSING REHAB SPECIALIST	63.70	1	1	1	TRADES, LABOR & INST
3014	HOUSING REHABILITION SPECIALIST	60.70	4	4	4	TRADES, LABOR & INST
0046	ACCOUNTANT AUDITOR II	60.20	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	51.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	2	1 *	1 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		12	10	10	

BUDGET UNIT - 024700 - AGRICULTURAL COMMISSIONER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
7020	AGRICULTURAL COMMISSIONER/SEALER	72.70	1	1	1	EXECUTIVE
9086	ASSISTANT AGRICUTURAL COMMISSIONER	67.20	1	1	1	SENIOR MANAGEMENT
5060	ECONOMIC ENTOMOLOGIST	63.00	1	1	1	MIDDLE MANAGEMENT
5070	DEPUTY AGRICULTURAL COMMISSIONER	62.20	3	3	3	MIDDLE MANAGEMENT
5632	SENIOR OFFICE SYSTEMS ANALYST	61.20	1	1	1	PARA-PROF & TECH
5069	-SENIOR AGRICULTURAL INSPECTOR	59.70	11	11	11	PROFESSIONAL
5066	-AGRICULTURAL INSPECTOR II	57.70	1	1	1	PROFESSIONAL
5065	-AGRICULTURAL INSPECTOR I	55.70	1	1	1	PROFESSIONAL
5057	PLANT NEMATOLOGIST	59.70	1	1	1	PROFESSIONAL
5035	AGRICULTURAL MECHANIC	58.70	1	1	1	TRADES, LABOR & INST
0007	ACCOUNTING TECHNICIAN II	55.20	1	1	1	OFF TECH & CLER
5046	-PEST ABATEMENT OPERATOR II	54.70	3	3	3	TRADES, LABOR & INST
5045	-PEST ABATEMENT OPERATOR I	52.20				TRADES, LABOR & INST
5040	AGRICULTURAL PEST SURVEYOR	53.70	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	51.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	4	4	4	OFF TECH & CLER
	ALLOCATED TOTAL		34	34	34	
0000	TEMPORARY (FTE)		3.7	4.8 *	4.8 *	
	POSITION TOTAL		37.7	38.8	38.8	

POSITION BUDGET DETAIL

BUDGET UNIT - 024900 - SEALER OF WEIGHTS & MEASURES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9096	DEPUTY SEALER OF WEIGHTS & MEASURES	62.00	1	1	1	SENIOR MANAGEMENT
3042	WEIGHTS & MEASURES SUPERVISING INSPCT	58.50	1	1	1	PARA-PROF & TECH
3041	-WEIGHTS & MEASURES INSPECTOR II	57.50	3	3	3	PARA-PROF & TECH
3040	-WEIGHTS & MEASURES INSPECTOR I	56.50				PARA-PROF & TECH
	ALLOCATED TOTAL		5	5	5	

BUDGET UNIT - 025600 - PERMIT & INSPECTION SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9077	CHIEF DEPUTY DIRECTORDEVELOPMENT SERV	71.50	1	1	1	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	69.50	1	1	1	MIDDLE MANAGEMENT
9093	DEPUTY DIRECTOR BUILDING INSPECTION	66.50	1	1	1	SENIOR MANAGEMENT
5635	OFFICE AUTOMATION COORDINATOR	65.70	1	1	1	MIDDLE MANAGEMENT
3021	SENIOR PLAN CHECK ENGINEER	65.10	1	1	1	PROFESSIONAL
2330	SENIOR PLANNER	65.00	1	1	1	MIDDLE MANAGEMENT
2297	DEVELOPMENT SERVICES COUNTER MANAGER	65.00	1	1	1	MIDDLE MANAGEMENT
3025	FIRE SERVICES COORDINATOR	64.70	1	1	1	PROFESSIONAL
3019	PLAN CHECK ENGINEER II	64.10	1	1	1	PROFESSIONAL
3011	SENIOR BUILDING INSPECTOR	63.70	3	3	3	TRADES, LABOR & INST
3009	-BUILDING INSPECTOR II	61.70	5	5	5	TRADES, LABOR & INST
3008	-BUILDING INSPECTOR I	60.70	1	*	*	TRADES, LABOR & INST
2320	-ASSOCIATE PLANNER	61.70	3	3	3	PROFESSIONAL
2310	-ASSISTANT PLANNER	57.70				PROFESSIONAL
5632	SENIOR OFFICE SYSTEMS ANALYST	61.20	1	1	1	PARA-PROF & TECH
2309	SENIOR CODE ENFORCEMENT OFFICER	59.00	1	1	1	SAF, INVEST & CUST
2296	DEVELOPMENT SERVICES SENIOR TECH	59.00	1	1	1	PARA-PROF & TECH
2308	CODE ENFORCEMENT OFFICER	57.00	1	1	1	SAF, INVEST & CUST
2295	DEVELOPMENT SERVICES TECHNICIAN	57.00	3	2 *	2 *	PARA-PROF & TECH
3544	DEPUTY FIRE MARSHAL I	56.00	1	*	*	SAF, INVEST & CUST
0032	CLERK STENOGRAPHER III	53.70	1	*	*	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.20	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	52.20	1	1	1	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	51.00	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		37	33	33	

BUDGET UNIT - 025700 - PUBLIC ADMINISTRATOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
7238	PUBLIC ADMINISTRATOR	60.20	1	1	1	EXEMPT CLASS
9070	DEPUTY PUBLIC ADMINISTRATOR	53.50	1	1	1	SENIOR MANAGEMENT
0009	PUBLIC ADMINISTRATOR'S AIDE	51.20	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		3	3	3	

BUDGET UNIT - 025800 - PLANNING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
7030	DIRECTOR OF COMMUNITY DEVELOPMENT	73.50	1	1	1	EXECUTIVE
9078	DEPUTY DIRECTOR OF PLANNING	68.20	1	1	1	SENIOR MANAGEMENT
2330	SENIOR PLANNER	65.00	2	2	2	MIDDLE MANAGEMENT
2320	-ASSOCIATE PLANNER	61.70	3	2 *	2 *	PROFESSIONAL
2310	-ASSISTANT PLANNER	57.70				PROFESSIONAL
2306	GRAPHIC ARTIST	59.50	1	1	1	PARA-PROF & TECH
2296	DEVELOPMENT SERVICES SENIOR TECH	59.00	1	1	1	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	58.70	1	1	1	PARA-PROF & TECH
2295	DEVELOPMENT SERVICES TECHNICIAN	57.00	1	1	1	PARA-PROF & TECH
0003	LEAD CLERK	52.20	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		13	12	12	

BUDGET UNIT - 025900 - RECORDER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
7248	RECORDER	68.50	1	1	1	EXEMPT CLASS
9045	ASSISTANT RECORDER	62.50	1	1	1	SENIOR MANAGEMENT
9999	LEGAL DOCUMENTS CLERK	52.20		1 *	1 *	OFF TECH & CLER
0040	SENIOR RECORDABLE DOCUMENTS EXAMINER	54.50	1	1	1	OFF TECH & CLER
5612	DATA TECHNICIAN II	54.00	1	1	1	OFF TECH & CLER
0138	MICROGRAPHIC TECHNICIAN III	52.20	1	1	1	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.00	1	1	1	OFF TECH & CLER
0041	RECORDABLE DOCUMENTS EXAMINER	51.70	2	2	2	OFF TECH & CLER
0137	-MICROGRAPHIC TECHNICIAN II	50.50	2	2	2	OFF TECH & CLER
0136	-MICROGRAPHIC TECHNICIAN I	49.50				OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	1	1	1	OFF TECH & CLER
0011	CLERK II	49.20	3	2 *	2 *	OFF TECH & CLER
0010	CLERK I	47.20		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		15	16	16	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
BUDGET UNIT - 025901 - RECORDERS-EQUIPMENT/AUTOMATION						
0042	RECORDABLE DOCUMENTS INDEXER	50.50	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		6	6	6	
BUDGET UNIT - 026000 - EMERGENCY SERVICES						
0500	COORDINATOR OF EMERGENCY SERVICES	65.60	1	1	1	EXECUTIVE
0505	ASSISTANT COORDINATOR HAZ MAT PROGRAM	61.90	1	1	1	MIDDLE MANAGEMENT
0502	ASSISTANT COORDINATOR EMERGENCY SVCS	61.90	1	1	1	MIDDLE MANAGEMENT
0512	HAZARDOUS MATERIAL SPEC SUPERVISOR	61.00	3	3	3	SAF, INVEST & CUST
0507	EMERGENCY PLANNER	61.00	1	1	1	PARA-PROF & TECH
0511	-HAZARDOUS MATERIAL SPECIALIST II	60.00	2	2	2	SAF, INVEST & CUST
0510	-HAZARDOUS MATERIAL SPECIALIST I	59.00	2	2	2	SAF, INVEST & CUST
0033	SECRETARY	55.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		15	15	15	
0000	TEMPORARY (FTE)		1.7	.0 *	.0 *	
	POSITION TOTAL		16.7	15.0	15.0	
BUDGET UNIT - 026300 - ANIMAL CONTROL DIVISION						
3610	ANIMAL CONTROL OFFICER	62.20	1	1	1	MIDDLE MANAGEMENT
3605	DEPUTY ANIMAL CONTROL OFFICER	53.20	3	3	3	SAF, INVEST & CUST
0021	CLERK TYPIST II	49.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		5	5	5	
BUDGET UNIT - 027500 - SUPERIOR COURTS						
7264	SUPERIOR CRT JUDGES	$791.67	13	13	13	
9051	-ATTORNEY IV - SUPERIOR COURT	72.00	1	1	1	PROFESSIONAL
9050	-ATTORNEY III-SUPERIOR COURT	69.00	1	1	1	PROFESSIONAL
9049	-ATTORNEY II-SUPERIOR COURT	65.00				PROFESSIONAL
9048	-ATTORNEY I-SUPERIOR COURT	61.00				PROFESSIONAL
9052	SAN JOAQUIN COUNTY COURT ADMINISTRATO	71.00	1	1	1	EXECUTIVE
9079	ASSISTANT COURT ADMINISTRATOR	66.20	1	1	1	SENIOR MANAGEMENT
9020	SENIOR INVESTIGATOR SUPERIOR COURT	65.00	1	1	1	SAF, INVEST & CUST
9067	SENIOR COURT REPORTER	64.20	2	2	2	PROFESSIONAL
9066	COURT REPORTER	63.20	12	12	12	PROFESSIONAL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
6803	-MANAGEMENT ANALYST II	62.50	1	1	1	PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	57.50				PARA-PROF & TECH
0780	FAMILY COURT MEDIATOR	62.00	4	4	4	PROFESSIONAL
0771	MASTER CALENDAR CLERK	59.20	1	1	1	MIDDLE MANAGEMENT
0767	LEAD SUPERIOR COURT CLERK	58.10	1	1	1	OFF TECH & CLER
5631	OFFICE SYSTEMS ANALYST	58.00	1	1	1	PARA-PROF & TECH
0745	CHIEF LEGAL CLERK	57.20	1	1	1	MIDDLE MANAGEMENT
0768	DEPUTY ARBITRATION CLERK	56.20	1	1	1	PARA-PROF & TECH
0770	SUPERIOR COURT CLERK	56.00	15	15	15	OFF TECH & CLER
9015	SECRETARY - SUPERIOR COURT	55.70	1	1	1	OFF TECH & CLER
0743	SENIOR LEGAL CLERK	55.20	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	55.20	1	1	1	OFF TECH & CLER
9025	PROBATE CLERK	55.00	1	1	1	OFF TECH & CLER
9021	LEGAL STENOGRAPHER - SUPERIOR COURT	53.70	3	3	3	OFF TECH & CLER
0741	LEGAL CLERK	53.20	9	9	9	OFF TECH & CLER
0003	LEAD CLERK	52.20	4	4	4	OFF TECH & CLER
0152	DATA ENTRY OPERATOR II	52.00	1	1	1	OFF TECH & CLER
9018	SPECIALIST CLERK-SUPERIOR COURT	50.50	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	21	21	21	OFF TECH & CLER
	ALLOCATED TOTAL		103	103	103	
0000	TEMPORARY (FTE)		4.9	9.8 *	9.8 *	
	POSITION TOTAL		107.9	112.8	112.8	

BUDGET UNIT - 027600 - STOCKTON MUNICIPAL COURT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
7244	MUNICIPAL COURT JUDGE	$3,487.69	7	7	7	
9007	COMMISSIONER	$2,790.15	1	1	1	
7100	CLERK ADMINISTRATOR-STOCKTON (UNFUNDED)	69.80	1	1	1	EXECUTIVE
9066	COURT REPORTER	63.20	2	2	2	PROFESSIONAL
9022	ASSISTANT CLERK ADMIN-STKN MUNI COURT	60.40	1	1	1	SENIOR MANAGEMENT
5631	OFFICE SYSTEMS ANALYST	58.00	1	1	1	PARA-PROF & TECH
0078	DIRECTOR OF COURT OPERATIONS	58.00	1	1	1	MIDDLE MANAGEMENT
0074	COURTROOM CALENDAR COORDINATOR	58.00	1	1	1	MIDDLE MANAGEMENT
0073	MUNICIPAL COURTROOM CLERK	56.00	9	9	9	OFF TECH & CLER
0033	SECRETARY	55.70	1	1	1	OFF TECH & CLER
0029	JUDICIAL SECRETARY	53.70	2	2	2	OFF TECH & CLER
0072	DEPUTY CLERK III	53.00	3	3	3	OFF TECH & CLER
0071	DEPUTY CLERK II	51.50	7	7	7	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0070	DEPUTY CLERK I	49.50	38	38	38	OFF TECH & CLER
	ALLOCATED TOTAL		75	75	75	
0000	TEMPORARY (FTE)		5.0	5.0	5.0	
	POSITION TOTAL		80.0	80.0	80.0	
BUDGET UNIT - 027700 - LODI MUNICIPAL COURT						
7244	MUNICIPAL COURT JUDGE	$3,487.69	2	2	2	
7101	CLERK ADMINISTRATOR-LODI	62.00	1	1	1	EXECUTIVE
0075	DEPUTY CLERK ADMINISTRATOR	57.20	1	1	1	MIDDLE MANAGEMENT
0073	MUNICIPAL COURTROOM CLERK	56.00	1	1	1	OFF TECH & CLER
0072	DEPUTY CLERK III	53.00	1	1	1	OFF TECH & CLER
0071	DEPUTY CLERK II	51.50	4	4	4	OFF TECH & CLER
0070	DEPUTY CLERK I	49.50	7	7	7	OFF TECH & CLER
	ALLOCATED TOTAL		17	17	17	
0000	TEMPORARY (FTE)		3.8	3.8	3.8	
	POSITION TOTAL		20.8	20.8	20.8	
BUDGET UNIT - 027800 - MANTECA-RIPON-ESCALON-TRACY MUNICIPAL COURT						
7244	MUNICIPAL COURT JUDGE	$7,556.67	3	3	3	
9008	TRAFFIC TRIAL COMMISSIONER	$6,347.59	1	1	1	
9061	CLERK ADMINISTRATOR-MRET	65.20	1	1	1	EXECUTIVE
0072	DEPUTY CLERK III	53.00	2	2	2	OFF TECH & CLER
0071	DEPUTY CLERK II	51.50	11	11	11	OFF TECH & CLER
0070	DEPUTY CLERK I	49.50	11	11	11	OFF TECH & CLER
	ALLOCATED TOTAL		29	29	29	
0000	TEMPORARY (FTE)		.0	1.9 *	1.9 *	
	POSITION TOTAL		29.0	30.9	30.9	
BUDGET UNIT - 030101 - PUBLIC WORKS-ADMINISTRATION						
7080	DIRECTOR OF PUBLIC WORKS	77.00	1	1	1	EXECUTIVE
9098	CHIEF DEPUTY DIRECTOR PUBLIC WORKS	73.50	1	1	1	SENIOR MANAGEMENT
9088	DEPUTY DIRECTOR-PUBLIC WORKS	72.50	2	2	2	SENIOR MANAGEMENT
0058	PUBLIC WORKS FISCAL MANAGER	64.50	1	1	1	MIDDLE MANAGEMENT

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0164	SYSTEMS & PROCEDURES ANALYST II	63.20	1	1	1	PARA-PROF & TECH
0056	ADMINISTRATIVE ASSISTANT II	61.50	1	1	1	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	60.20	1	1	1	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	58.70	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	56.70	1	1	1	PARA-PROF & TECH
0004	SENIOR CLERK	55.20	1	1	1	OFF TECH & CLER
0105	STOREKEEPER I	53.70	1	1	1	TRADES, LABOR & INST
0036	PUBLIC WORKS SECRETARY	53.70	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.20	2	2	2	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.00	2	2	2	OFF TECH & CLER
4205	EQUIPMENT SERVICE WORKER I	51.20	4	4	4	TRADES, LABOR & INST
0031	CLERK STENOGRAPHER II	51.00	1	1	1	OFF TECH & CLER
0019	DEPARTMENTAL PAYROLL CLERK	50.50	1	1	1	OFF TECH & CLER
0017	PUBLIC WORKS RECORDS TECHNICIAN	50.50	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	5	5	5	OFF TECH & CLER
0011	CLERK II	49.20	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		33	33	33	
0000	TEMPORARY (FTE)		1.7	2.1 *	2.1 *	
	POSITION TOTAL		34.7	35.1	35.1	

BUDGET UNIT - 030103 - PUBLIC WORKS-ENGINEERING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
2070	SENIOR CIVIL ENGINEER	69.50	4	4	4	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	67.30	2	2	2	PROFESSIONAL
2051	-ASSISTANT ENGINEER	64.00	5	5	5	PROFESSIONAL
2031	-JUNIOR ENGINEER	60.50	1	1	1	PROFESSIONAL
2063	CHIEF PROJECT INSPECTOR	66.00	1	1	1	MIDDLE MANAGEMENT
2024	ENGINEERING ASSISTANT III	65.50	1	1	1	PARA-PROF & TECH
2330	SENIOR PLANNER	65.00	1	1	1	MIDDLE MANAGEMENT
2169	ASSISTANT TRAFFIC ENGINEER	63.20	1	*	*	PROFESSIONAL
2023	-ENGINEERING ASSISTANT II	63.20	2	2	2	PARA-PROF & TECH
2022	-ENGINEERING ASSISTANT I	59.70	9	8 *	8 *	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.70	1	1	1	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	56.70	1	1	1	PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	56.00	5	5	5	PARA-PROF & TECH
2010	-ENGINEERING AIDE	52.50	2	2	2	PARA-PROF & TECH
0021	CLERK TYPIST II	49.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		37	35	35	
0000	TEMPORARY (FTE)		.4	.8 *	.8 *	
	POSITION TOTAL		37.4	35.8	35.8	

POSITION BUDGET DETAIL

BUDGET UNIT - 030104 - PUBLIC WORKS-EQUIPMENT MAINT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
4328	EQUIPMENT MAINTENANCE FOREMAN	60.20	1	1	1	TRADES, LABOR & INST
4335	WELDER	59.20	1	1	1	TRADES, LABOR & INST
4326	HEAVY EQUIPMENT MECHANIC	59.20	7	7	7	TRADES, LABOR & INST
0107	STOREKEEPER II	56.20	1	1	1	TRADES, LABOR & INST
0105	STOREKEEPER I	53.70	1	1	1	TRADES, LABOR & INST
0100	-STOCK CLERK II	51.20	1	1	1	TRADES, LABOR & INST
	ALLOCATED TOTAL		12	12	12	

BUDGET UNIT - 030105 - PUBLIC WORKS-ROAD MAINT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
4254	MAINTENANCE SUPERINTENDENT	66.00	1	1	1	MIDDLE MANAGEMENT
4250	GENERAL FOREMAN	62.70	5	5	5	MIDDLE MANAGEMENT
4340	TRAFFIC FOREMAN	60.20	1	1	1	TRADES, LABOR & INST
4231	BRIDGE MAINTENANCE FOREMAN	60.20	1	1	1	TRADES, LABOR & INST
4227	EQUIPMENT OPERATOR FOREMAN	60.20	3	3	3	TRADES, LABOR & INST
4345	TRAFFIC STRIPER OPERATOR II	58.70	1	1	1	TRADES, LABOR & INST
4235	TREE CREW SUPERVISOR	58.70	1	1	1	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	58.70	9	9	9	TRADES, LABOR & INST
4230	BRIDGE MAINTENANCE WORKER	58.20	5	5	5	TRADES, LABOR & INST
4220	EQUIPMENT OPERATOR I	56.70	18	18	18	TRADES, LABOR & INST
4344	TRAFFIC STRIPER OPERATOR I	55.70	2	2	2	TRADES, LABOR & INST
4233	TREE CREW WORKER	55.70	3	3	3	TRADES, LABOR & INST
4253	TRAFFIC MAINTENANCE WORKER	54.70	2	2	2	TRADES, LABOR & INST
4207	EQUIPMENT SERVICE WORKER III	54.70	2	2	2	TRADES, LABOR & INST
4200	BRIDGE TENDER	54.70	3	3	3	TRADES, LABOR & INST
4191	-HIGHWAY MAINTENANCE WORKER	54.70	34	34	34	TRADES, LABOR & INST
4185	-MAINTENANCE WORKER	52.20	12	10 *	10 *	TRADES, LABOR & INST
0135	RADIO COMMUNICATION CLERK	52.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		104	102	102	
0000	TEMPORARY (FTE)		4.4	4.4	4.4	
	POSITION TOTAL		108.4	106.4	106.4	

BUDGET UNIT - 030108 - PUBLIC WORKS-DEVELOPMENT SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
2070	SENIOR CIVIL ENGINEER	69.50	2	2	2	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	67.30	2	2	2	PROFESSIONAL
2051	-ASSISTANT ENGINEER	64.00	3	3	3	PROFESSIONAL
2031	-JUNIOR ENGINEER	60.50	2	2	2	PROFESSIONAL
2024	ENGINEERING ASSISTANT III	65.50	2	2	2	PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
2105	SENIOR REAL PROPERTY AGENT	64.00	1	1	1	MIDDLE MANAGEMENT
2023	ENGINEERING ASSISTANT II	63.20	2	2	2	PARA-PROF & TECH
2103	ASSOCIATE REAL PROPERTY AGENT	62.00	1	1	1	PARA-PROF & TECH
2320	ASSOCIATE PLANNER	61.70	1	1	1	PROFESSIONAL
2100	ASSISTANT REAL PROPERTY AGENT	60.00	1	1	1	PARA-PROF & TECH
2022	ENGINEERING ASSISTANT I	59.70	2	2	2	PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	56.00				PARA-PROF & TECH
2010	-ENGINEERING AIDE	52.50	2	2	2	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.20	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		23	23	23	
0000	TEMPORARY (FTE)		1.4	1.7 *	1.7 *	
	POSITION TOTAL		24.4	24.7	24.7	

BUDGET UNIT - 030400 - FLOOD/WATER-ENGINEERING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
2090	WATER RESOURCE COORDINATOR	69.50	1	1	1	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	69.50	2	1 *	1 *	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	67.30		1 *	1 *	PROFESSIONAL
2051	-ASSISTANT ENGINEER	64.00		1 *	1 *	PROFESSIONAL
2031	-JUNIOR ENGINEER	60.50	1	*	*	PROFESSIONAL
2020	-SENIOR ENGINEERING AIDE	56.00	2	2	2	PARA-PROF & TECH
2010	-ENGINEERING AIDE	52.50				PARA-PROF & TECH
	ALLOCATED TOTAL		6	6	6	

BUDGET UNIT - 039500 - PUBLIC TRANSPORTATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9072	TRANSPORTATION COORDINATOR	70.50	1	1	1	SENIOR MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	61.50	2	2	2	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.70				PARA-PROF & TECH
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		4	4	4	
0000	TEMPORARY (FTE)		.7	.7	.7	
	POSITION TOTAL		4.7	4.7	4.7	

POSITION BUDGET DETAIL

BUDGET UNIT - 040300 - MENTAL HEALTH PHARMACY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
1178	WEBER HOME HEALTH CARE COORDINATOR	61.80	1	1	1	MIDDLE MANAGEMENT
1555	DIRECTOR OF PHARMACY-MENTAL HEALTH	69.30	1	1	1	MIDDLE MANAGEMENT
1552	-PHARMACIST II	68.30	2	2	2	PROFESSIONAL
1551	-PHARMACIST I	66.60	1	1	1	PROFESSIONAL
1570	PHARMACY TECHNICIAN	51.20	1	1	1	PARA-PROF & TECH
1145	-PULMONARY FUNCTION TECHNOLOGIST	58.50	1	1	1	PARA-PROF & TECH
1171	-RESPIRATORY THERAPIST TECHNICIAN II	56.60				PARA-PROF & TECH
1170	-RESPIRATORY THERAPY TECHNICIAN I	52.80				PARA-PROF & TECH
	ALLOCATED TOTAL		7	7	7	
0000	TEMPORARY (FTE)		7.1	7.1	7.1	
	POSITION TOTAL		14.1	14.1	14.1	

BUDGET UNIT - 040500 - MENTAL HEALTH SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9055	ASSOCIATE DIRECTOR HCS-MENTAL HEALTH	72.20	1	1	1	EXECUTIVE
9027	PROGRAM CHIEF MENTAL HEALTH	70.20	1	1	1	SENIOR MANAGEMENT
1620	CHIEF CLINICAL PSYCHOLOGIST	68.70	2	2	2	MIDDLE MANAGEMENT
1625	MENTAL HEALTH SERVICES COORDINATOR	68.00	3	3	3	MIDDLE MANAGEMENT
0260	DEPUTY FINANCE DIRECTOR-HCS	68.00	1	1	1	SENIOR MANAGEMENT
1699	MENTAL HEALTH SERVICES FACILITY MNGR	66.70	1	1	1	MIDDLE MANAGEMENT
1030	NURSING DEPARTMENT MANAGER	66.50	1	1	1	MIDDLE MANAGEMENT
9056	PUBLIC GUARDIAN/CONSERVATOR	66.00	1	1	1	MIDDLE MANAGEMENT
0340	HEALTH SERVICES PROG COORD-CUSTODY	65.50	1	1	1	MIDDLE MANAGEMENT
1528	-CHIEF CLINICAL SOCIAL WORKER	65.20	3	3	3	MIDDLE MANAGEMENT
1512	-CHIEF MENTAL HEALTH CLINICIAN	65.20				PROFESSIONAL
1057	-MENTAL HEALTH CHARGE NURSE	64.50	4	4	4	REGISTERED NURSES
1020	-STAFF NURSE V (CLINICAL NURSE)	64.50				REGISTERED NURSES
1015	-STAFF NURSE IV	63.30	5	5	5	REGISTERED NURSES
1056	-SENIOR MENTAL HEALTH NURSE	62.00	3	3	3	REGISTERED NURSES
1010	-STAFF NURSE III	62.00	2	2	2	REGISTERED NURSES
1055	-MENTAL HEALTH NURSE II	61.30				REGISTERED NURSES
1005	-STAFF NURSE II	61.30				REGISTERED NURSES
1054	-MENTAL HEALTH NURSE I	60.00				REGISTERED NURSES
1000	-STAFF NURSE I	60.00				REGISTERED NURSES
1047	-SENIOR PSYCHIATRIC TECHNICIAN	56.70	16	16	16	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	55.00	19	19	19	PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	55.00	10	10	10	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	54.00				PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	52.50	1	1	1	PARA-PROF & TECH
1050	-NURSING ASSISTANT	49.20				PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	47.20	3	3	3	PARA-PROF & TECH

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
1526	-CLINICAL SOCIAL WORKER III	64.20	3	3	3	PROFESSIONAL
1511	-MENTAL HEALTH CLINICIAN III	64.20	2	2	2	PROFESSIONAL
1309	-OCCUPATIONAL THERAPIST IV	64.00				PROFESSIONAL
1308	-OCCUPATIONAL THERAPIST III	62.70				PROFESSIONAL
1307	-OCCUPATIONAL THERAPIST II	60.70				PROFESSIONAL
1305	-OCCUPATIONAL THERAPIST I	59.20	1	1	1	PROFESSIONAL
0179	-SYSTEMS & PROGRAMMING ANALYST IV	63.50	1	1	1	PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	61.20				PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	58.00	2	2	2	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	54.50				PARA-PROF & TECH
0047	-ACCOUNTANT AUDITOR III	62.70				PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	60.20	1	1	1	PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	56.70	2	2	2	PARA-PROF & TECH
6707	ACTIVITY CENTER PROGRAM DIRECTOR	62.50	1	1	1	MIDDLE MANAGEMENT
1525	-CLINICAL SOCIAL WORKER II	62.00	13	13	13	PROFESSIONAL
1510	-MENTAL HEALTH CLINICIAN II	62.00	10	10	10	PROFESSIONAL
1520	-CLINICAL SOCIAL WORKER I	60.00	4	4	4	PROFESSIONAL
1509	-MENTAL HEALTH CLINICIAN I	60.00	19	19	19	PROFESSIONAL
1539	MENTAL HEALTH COURT LIAISON	61.50	1	1	1	PARA-PROF & TECH
1350	DAY TREATMENT PROGRAM DIRECTOR	61.50	1	1	1	MIDDLE MANAGEMENT
6714	PROGRAM COORDINATOR-DEVELOP DISABLED	60.00	1	1	1	PARA-PROF & TECH
1530	PATIENTS' RIGHTS ADVOCATE	60.00	1	1	1	PROFESSIONAL
4302	CRAFTS WORKER III	59.70	1	1	1	TRADES, LABOR & INST
1537	CARE PROVIDER TRAINER	59.00	1	1	1	PROFESSIONAL
0055	-ADMINISTRATIVE ASSISTANT I	58.70	1	1	1	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	56.70				PARA-PROF & TECH
1048	CHIEF PSYCHIATRIC TECHNICIAN	58.40	4	4	4	PARA-PROF & TECH
6535	ADULT PROTECTIVE SERVICES SOCIAL WKR	58.20	2	2	2	PARA-PROF & TECH
1505	DEPUTY PUBLIC GUARDIAN	58.20	3	3	3	PARA-PROF & TECH
6713	-PROGRAM SPECIALIST-DEVELOP DISABLED	58.00	10	10	10	PARA-PROF & TECH
6712	-INSTRUCTOR II	54.00				PARA-PROF & TECH
6711	-INSTRUCTOR I	52.00	7	7	7	PARA-PROF & TECH
6710	-INSTRUCTIONAL ASSISTANT	46.20	9	9	9	PARA-PROF & TECH
1341	REHABILITATION THERAPIST II	57.70	2	2	2	PARA-PROF & TECH
1340	REHABILITATION THERAPIST I	55.70	5	5	5	PARA-PROF & TECH
1408	MEDICAL RECORDS TECHNICIAN III	57.20	1	1	1	OFF TECH & CLER
1407	MEDICAL RECORDS TECHNICIAN II	55.20	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	55.20	4	4	4	OFF TECH & CLER
5612	DATA TECHNICIAN II	54.00	1	1	1	OFF TECH & CLER
6807	LEGAL STENOGRAPHER	53.70	1	1	1	CONFIDENTIAL
0105	STOREKEEPER I	53.70	1	1	1	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	52.20	6	6	6	OFF TECH & CLER
0003	LEAD CLERK	52.20	3	3	3	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.00	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.70	2	2	2	OFF TECH & CLER
4015	COOK III	51.20	1	1	1	TRADES, LABOR & INST
4077	LEAD HOUSEKEEPER	51.00	1	1	1	TRADES, LABOR & INST
1301	REHABILITATION THERAPY ASSISTANT	50.00	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0002	SPECIALIST CLERK	49.50	14	14	14	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	30	30	30	OFF TECH & CLER
0011	CLERK II	49.20	4	4	4	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	48.00	3	3	3	TRADES, LABOR & INST
9095	OFFICE OCCUPATIONS CLERK	47.20	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		262	262	262	
0000	TEMPORARY (FTE)		76.8	76.8	76.8	
	POSITION TOTAL		338.8	338.8	338.8	

BUDGET UNIT - 040600 - SUBSTANCE ABUSE SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9059	DEPUTY DIR SUB ABUSE & CUST HLTH SVC	69.00	1	1	1	SENIOR MANAGEMENT
1127	-SENIOR PHYSICIAN ASSISTANT	68.50				PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	68.50				REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	67.80	1	1	1	PROFESSIONAL
1106	-NURSE PRACTITIONER II	67.80	1	1	1	REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	67.00				PROFESSIONAL
1105	-NURSE PRACTITIONER I	67.00				REGISTERED NURSES
1694	SUBSTANCE ABUSE PROGRAM COORDINATOR	65.50	1	1	1	MIDDLE MANAGEMENT
1025	-STAFF NURSE V (ASST NURSING DEPT MGR)	64.50	1	1	1	REGISTERED NURSES
1056	-SENIOR MENTAL HEALTH NURSE	62.00				REGISTERED NURSES
1055	-MENTAL HEALTH NURSE II	61.30				REGISTERED NURSES
1054	-MENTAL HEALTH NURSE I	60.00				REGISTERED NURSES
1051	-LICENSED VOCATIONAL NURSE	52.50	1	1	1	PARA-PROF & TECH
1050	-NURSING ASSISTANT	49.20				PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	47.20	2	2	2	PARA-PROF & TECH
1526	CLINICAL SOCIAL WORKER III	64.20	1	1	1	PROFESSIONAL
1525	-CLINICAL SOCIAL WORKER II	62.00				PROFESSIONAL
1520	-CLINICAL SOCIAL WORKER I	60.00	1	*	*	PROFESSIONAL
1510	-MENTAL HEALTH CLINICIAN II	62.00				PROFESSIONAL
1509	-MENTAL HEALTH CLINICIAN I	60.00				PROFESSIONAL
0056	ADMINISTRATIVE ASSISTANT II	61.50	1	1	1	PARA-PROF & TECH
1692	SUBSTANCE ABUSE DIRECTOR II	61.20	7	7	7	MIDDLE MANAGEMENT
1691	SUBSTANCE ABUSE DIRECTOR I	59.20	2	2	2	MIDDLE MANAGEMENT
0055	ADMINISTRATIVE ASSISTANT I	58.70	2	1 *	1 *	PARA-PROF & TECH
1690	SUBSTANCE ABUSE ASSISTANT DIRECTOR	56.20	7	4 *	4 *	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	55.00	1	1	1	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	54.00				PARA-PROF & TECH
1689	SUBSTANCE ABUSE SENIOR COUNSELOR	53.20	9	8 *	8 *	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.20	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	52.20	1	1	1	OFF TECH & CLER
1688	-SUBSTANCE ABUSE COUNSELOR	51.20	50	50	50	PARA-PROF & TECH
1687	-SUBSTANCE ABUSE WORKER	48.70	9	9	9	PARA-PROF & TECH
1276	LABORATORY ASSISTANT II	50.70	1	1	1	PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0002	SPECIALIST CLERK	50.50	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	11	11	11	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	48.00	2	2	2	TRADES, LABOR & INST
	ALLOCATED TOTAL		117	111	111	
0000	TEMPORARY (FTE)		70.6	79.2 *	79.2 *	
	POSITION TOTAL		187.6	190.2	190.2	

BUDGET UNIT - 040800 - UTILITY DISTRICTS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
4405	UTILITY DISTRICT SUPERINTENDENT	66.00	1	1	1	MIDDLE MANAGEMENT
4404	UTILITY DISTRICT OPERATIONS FOREMAN	62.00	1	1	1	TRADES, LABOR & INST
4403	UTILITY DISTRICT SR MAINT WORKER	58.20	2	2	2	TRADES, LABOR & INST
4401	-UTILITY DISTRICT MAINT WORKER	56.20	9	10 *	10 *	TRADES, LABOR & INST
5054	-AGRICULTURAL FIELD & LAB TECH I	50.20	1	*	*	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		15	15	15	
0000	TEMPORARY (FTE)		3.0	2.0 *	2.0 *	
	POSITION TOTAL		18.0	17.0	17.0	

BUDGET UNIT - 041000 - PUBLIC HEALTH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9151	PUBLIC HEALTH OFFICER	79.20	1	1	1	EXECUTIVE
9152	ASSISTANT HEALTH OFFICER	76.20	2	2	2	SENIOR MANAGEMENT
9150	DEPUTY DIRECTOR HCS (PUBLIC HEALTH)	72.20	1	1	1	SENIOR MANAGEMENT
9153	DIRECTOR OF ENVIRONMENTAL HEALTH	69.50	1	1	1	SENIOR MANAGEMENT
9156	DIRECTOR PUBLIC HEALTH LABORATORY	68.70	1	1	1	SENIOR MANAGEMENT
9154	DIRECTOR OF PUBLIC HEALTH NURSING	68.70	1	1	1	SENIOR MANAGEMENT
1127	-SENIOR PHYSICIAN ASSISTANT	68.50				PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	68.50				REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	67.80	1	1	1	PROFESSIONAL
1106	-NURSE PRACTITIONER II	67.80	2	2	2	REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	67.00				PROFESSIONAL
1105	-NURSE PRACTITIONER I	67.00				REGISTERED NURSES
6884	CLINIC MANAGER	67.00	1	*	*	MIDDLE MANAGEMENT
6934	ENVIRONMENTAL HEALTH PROGRAM MANAGER	66.10	3	2 *	2 *	MIDDLE MANAGEMENT
6973	SUPERVISING PUBLIC HEALTH NURSE	65.80	3	3	3	REGISTERED NURSES
1316	-PHYSICAL THERAPIST IV	65.30	1	*	*	PROFESSIONAL
1314	-PHYSICAL THERAPIST III	64.00				PROFESSIONAL
1309	-OCCUPATIONAL THERAPIST IV	64.00				PROFESSIONAL
1308	-OCCUPATIONAL THERAPIST III	62.70				PROFESSIONAL

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
1313	-PHYSICAL THERAPIST II	62.00	1	*	*	PROFESSIONAL
1307	-OCCUPATIONAL THERAPIST II	60.70	3	*	*	PROFESSIONAL
1311	-PHYSICAL THERAPIST I	60.50				PROFESSIONAL
1305	-OCCUPATIONAL THERAPIST I	59.20				PROFESSIONAL
1310	-PHYSICAL THERAPIST ASSIST	57.10	4	*	*	PARA-PROF & TECH
1015	STAFF NURSE IV	63.30		2 *	2 *	REGISTERED NURSES
1010	STAFF NURSE III	62.00		2 *	2 *	REGISTERED NURSES
6827	PUBLIC HEALTH FISCAL MANAGER	65.20	1	1	1	MIDDLE MANAGEMENT
6933	SUPERVISING REG ENVIRN HEALTH SPEC	64.60	5	5	5	PROFESSIONAL
6828	PUBLIC HEALTH DATA MANAGER	64.50	1	1	1	PARA-PROF & TECH
6966	PROGRAM COORDINATOR-AIDS	64.20	1	1	1	PROFESSIONAL
6953	SUPERVISING PUBLIC HLT MICROBIOLOGIST	64.20	2	2	2	PROFESSIONAL
6912	PROGRAM COORDINATOR WIC	64.20	1	1	1	PROFESSIONAL
6839	DIRECTOR OF HEALTH EDUCATION	64.20	1	1	1	MIDDLE MANAGEMENT
6972	-SENIOR PUBLIC HEALTH NURSE	63.80	3	3	3	REGISTERED NURSES
6971	-PUBLIC HEALTH NURSE	62.80	25	27 *	27 *	REGISTERED NURSES
6964	-REGISTERED NURSE	62.00	6	6	6	REGISTERED NURSES
6900	-CASE MANAGER	62.00	1	1	1	PROFESSIONAL
6895	-PUBLIC HEALTH CLINICAL SOCIAL WORKER	62.00	1	1	1	PROFESSIONAL
6838	-PUBLIC HEALTH EDUCATOR	62.00	8	8	8	PROFESSIONAL
6835	-PUBLIC HEALTH EDUCATION ASSISTANT II	55.50	6	6	6	PARA-PROF & TECH
6834	-PUBLIC HEALTH EDUCATION ASSISTANT I	53.50				PARA-PROF & TECH
6890	-COMMUNITY HEALTH OUTREACH WORKER	51.20	16	17 *	17 *	PARA-PROF & TECH
6886	-DENTAL AIDE II	51.20	1	1	1	PARA-PROF & TECH
6960	-PUBLIC HEALTH ASSISTANT	49.20	12	12	12	PARA-PROF & TECH
6885	-DENTAL AIDE I	48.70				PARA-PROF & TECH
6932	-SENIOR REGISTERED ENVIRN HEALTH SPEC	62.60	25	21 *	21 *	PROFESSIONAL
6931	-REGISTERED ENVIRONMENTAL HEALTH SPEC	61.60	5	5	5	PROFESSIONAL
6928	-REGISTERED DAIRY INSPECTOR	61.60	1	1	1	PROFESSIONAL
6929	-ENVIRONMENTAL HEALTH SPECIALIST	59.20	12	12	12	PROFESSIONAL
6952	SENIOR PUBLIC HEALTH MICROBIOLOGIST	62.20	1	1	1	PROFESSIONAL
6916	SUPERVISING PUBLIC HEALTH NUTRITONIST	62.00	1	1	1	PROFESSIONAL
6951	-PUBLIC HEALTH MICROBIOLOGIST	61.20	6	6	6	PROFESSIONAL
6950	-PUBLIC HEALTH MICROBIOLOGIST TRAINEE	58.20				PROFESSIONAL
5632	SENIOR OFFICE SYSTEMS ANALYST	61.20	1	1	1	PARA-PROF & TECH
6917	-SENIOR PUBLIC HEALTH NUTRITIONIST	59.50	2	1 *	1 *	PROFESSIONAL
6915	-PUBLIC HEALTH NUTRITIONIST	58.00	1	1	1	PROFESSIONAL
6914	-PUBLIC HEALTH NUTRITIONIST TRAINEE	56.00	1	1	1	PROFESSIONAL
0055	-ADMINISTRATIVE ASSISTANT I	58.70	1	1	1	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	56.70				PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.00	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	56.70	1	1	1	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.20	5	5	5	OFF TECH & CLER
6925	ENVIRONMENTAL HEALTH ASSISTANT	51.70	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	51.70	10	10	10	OFF TECH & CLER
6946	PUBLIC HEALTH LABORATORY TECHNICIAN	50.70	2	2	2	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.50	4	4	4	OFF TECH & CLER
6865	THERAPIST ASSISTANT-PHC	50.00	1	*	*	PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
6945	PUBLIC HEALTH LABORATORY ASSISTANT	49.70	1	1	1	PARA-PROF & TECH
0003	LEAD CLERK	50.50	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	35	36 *	36 *	OFF TECH & CLER
0011	CLERK II	49.20	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		242	233	233	
0000	TEMPORARY (FTE)		6.0	11.9 *	11.9 *	
	POSITION TOTAL		248.0	244.9	244.9	

BUDGET UNIT - 041500 - CALIFORNIA CHILDREN'S SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
6884	CLINIC MANAGER	67.00		1 *	1 *	MIDDLE MANAGEMENT
6971	PUBLIC HEALTH NURSE	62.80	2	2	2	REGISTERED NURSES
6534	SENIOR SOCIAL WORKER	57.20	1	1	1	PARA-PROF & TECH
1316	-PHYSICAL THERAPIST IV	65.30		1 *	1 *	PROFESSIONAL
1314	-PHYSICAL THERAPIST III	64.00				PROFESSIONAL
1309	-OCCUPATIONAL THERAPIST IV	64.00				PROFESSIONAL
1308	-OCCUPATIONAL THERAPIST III	62.70				PROFESSIONAL
1313	-PHYSICAL THERAPIST II	62.00		4 *	4 *	PROFESSIONAL
1307	-OCCUPATIONAL THERAPIST II	60.70		4 *	4 *	PROFESSIONAL
1311	-PHYSICAL THERAPIST I	60.50				PROFESSIONAL
1305	-OCCUPATIONAL THERAPIST I	59.20				PROFESSIONAL
1310	-PHYSICAL THERAPIST ASSIST	57.10				PARA-PROF & TECH
6865	THERAPIST ASSISTANT-PHC	50.00		1 *	1 *	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.20	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	2	4 *	4 *	OFF TECH & CLER
	ALLOCATED TOTAL		10	23	23	
0000	TEMPORARY (FTE)		.6	.0 *	.0 *	
	POSITION TOTAL		10.6	23.0	23.0	

BUDGET UNIT - 050101 - HUMAN SERVICES-ADMINISTRATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
6075	DIRECTOR OF HUMAN SERVICES	77.70	1	1	1	EXECUTIVE
6073	CHIEF DEPUTY DIR HUMAN SVC AGENCY	72.00	1	*	*	SENIOR MANAGEMENT
3293	-CHILD PROTECTIVE SERV COUNSEL IV	72.00	2	2	2	CONFIDENTIAL
3292	-CHILD PROTECTIVE SERV COUNSEL III	69.00				CONFIDENTIAL
3291	-CHILD PROTECTIVE SERV COUNSEL II	65.00				CONFIDENTIAL
3290	-CHILD PROTECTIVE SERV COUNSEL I	61.00				CONFIDENTIAL
6065	CHILDREN'S SERVICES COORDINATOR	68.20	1	1	1	SENIOR MANAGEMENT
6820	MANAGEMENT SERVICES ADMINISTRATOR	67.00	1	1	1	CONFIDENTIAL

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
6060	ADULT/CONTRACT SERVICES COORDINATOR	67.00	1	1	1	SENIOR MANAGEMENT
6526	CHILD WELFARE DIVISION CHIEF	66.20	2	2	2	MIDDLE MANAGEMENT
6302	BENEFITS RECOVERY COORDINATOR	65.70	1	1	1	MIDDLE MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	65.70	1	1	1	MIDDLE MANAGEMENT
6530	PROGRAM MANAGER	65.20	6	6	6	MIDDLE MANAGEMENT
6301	INVESTIGATOR II	64.20	2	2	2	SAF, INVEST & CUST
6551	TARGETED ASSISTANCE MANAGER	63.70	1	1	1	PARA-PROF & TECH
6525	CHILD WELFARE UNIT CHIEF	63.50	19	16 *	16 *	PROFESSIONAL
6300	INVESTIGATOR I	63.00	10	10	10	SAF, INVEST & CUST
4322	HUMAN SERVICES FACILITIES MANAGER	62.70	1	1	1	MIDDLE MANAGEMENT
6522	-SOCIAL SERVICE PRACTITIONER II	62.00	58	58	58	PROFESSIONAL
6539	-PROTECTIVE SERVICES SOCIAL WORKER III	61.00	16	16	16	PARA-PROF & TECH
6538	-PROTECTIVE SERVICES SOCIAL WORKER II	60.00	4	4	4	PARA-PROF & TECH
6521	-SOCIAL SERVICE PRACTITIONER I	60.00				PROFESSIONAL
6537	-PROTECTIVE SERVICES SOCIAL WORKER I	58.50	33	23 *	23 *	PARA-PROF & TECH
6801	-ADMINISTRATIVE ASSISTANT II	61.50	1	1	1	CONFIDENTIAL
6800	-ADMINISTRATIVE ASSISTANT I	58.70				CONFIDENTIAL
6528	PROGRAM ASSISTANT II	61.50	11	11	11	PARA-PROF & TECH
0056	-ADMINISTRATIVE ASSISTANT II	61.50	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.70				PARA-PROF & TECH
6540	SOCIAL SERVICE UNIT CHIEF	60.50	3	2 *	2 *	PARA-PROF & TECH
4302	CRAFTS WORKER III	59.70	1	1	1	TRADES, LABOR & INST
6527	PROGRAM ASSISTANT I	58.70	10	10	10	PARA-PROF & TECH
0008	CHIEF ACCOUNTING TECHNICIAN	58.50	2	1 *	1 *	MIDDLE MANAGEMENT
6535	ADULT PROTECTIVE SERVICES SOCIAL WKR	58.20	9	6 *	6 *	PARA-PROF & TECH
0163	SYSTEMS & PROCEDURES ANALYST I	58.20	1	1	1	PARA-PROF & TECH
6534	SENIOR SOCIAL WORKER	57.20	23	23	23	PARA-PROF & TECH
0234	ELIGIBILITY WORKER UNIT CHIEF	57.20	45	45	45	PARA-PROF & TECH
0107	STOREKEEPER II	56.20	1	1	1	TRADES, LABOR & INST
0033	SECRETARY	55.70	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	55.20	2	2	2	OFF TECH & CLER
0004	SENIOR CLERK	55.20	7	6 *	6 *	OFF TECH & CLER
4301	-CRAFTS WORKER II	54.70	1	1	1	TRADES, LABOR & INST
4300	-CRAFTS WORKER I	52.70				TRADES, LABOR & INST
0153	DATA ENTRY OPERATOR III	54.00	1	1	1	OFF TECH & CLER
0232	-ELIGIBILITY WORKER II	53.20	274	274	274	PARA-PROF & TECH
0230	-ELIGIBILITY WORKER I	49.70	41	41	41	PARA-PROF & TECH
3405	TRANSPORTATION WORKER	52.50	4	4	4	SAF, INVEST & CUST
0142	OFFSET EQUIPMENT OPERATOR II	52.20	1	1	1	OFF TECH & CLER
0081	-COLLECTIONS CLERK II	52.20	4	4	4	OFF TECH & CLER
0080	-COLLECTIONS CLERK I	49.00	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.20	12	12	12	OFF TECH & CLER
0003	LEAD CLERK	52.20	5	5	5	OFF TECH & CLER
0023	LEGAL TYPIST	51.70	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.70	2	2	2	OFF TECH & CLER
0100	STOCK CLERK II	51.20	3	2 *	2 *	TRADES, LABOR & INST
0002	SPECIALIST CLERK	49.70	58	58	58	OFF TECH & CLER
0150	DATA ENTRY OPERATOR I	50.00	3	3	3	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0140	OFFSET EQUIPMENT OPERATOR I	49.50	1	1	1	OFF TECH & CLER
0130	TELEPHONE OPERATOR	49.50	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	62	62	62	OFF TECH & CLER
0011	CLERK II	49.20	22	22	22	OFF TECH & CLER
6560	TEACHING & DEMONSTRATING HOMEMAKER	47.70	1	1	1	OFF TECH & CLER
0010	CLERK I	47.20	5	5	5	OFF TECH & CLER
	ALLOCATED TOTAL		784	763	763	

BUDGET UNIT - 053900 - MARY GRAHAM CHILDREN'S SHELTER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
3422	SUPERINTENDENT DEP CHILDRENS HOME	67.20	1	1	1	SENIOR MANAGEMENT
3421	ASSISTANT SUPT. DEPEND. CHILDREN'S HM	62.50	1	1	1	MIDDLE MANAGEMENT
3433	GROUP COUNSELOR III-D.C.H.	59.50	2	2	2	SAF, INVEST & CUST
3432	GROUP COUNSELOR II-D.C.H.	57.20	5	5	5	SAF, INVEST & CUST
3431	-GROUP COUNSELOR I-D.C.H.	55.50	29	29	29	SAF, INVEST & CUST
3430	-GROUP COUNSELOR ASSISTANT-D.C.H.	52.20				SAF, INVEST & CUST
3428	-CHILD CARE ATTENDANT	48.70	1	1	1	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	2	1 *	1 *	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	48.00	3	3	3	TRADES, LABOR & INST
	ALLOCATED TOTAL		45	44	44	
0000	TEMPORARY (FTE)		4.8	3.0 *	3.0 *	
	POSITION TOTAL		49.8	47.0	47.0	

BUDGET UNIT - 054101 - DEPARTMENT OF AGING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
6057	MSSP/LINKAGES UNIT CHIEF	63.50	1	1	1	PARA-PROF & TECH
6053	MSSP HEALTH PRACTITIONER	62.00	2	2	2	REGISTERED NURSES
6054	MSSP SUPERVISING COUNSELOR	61.00	1	1	1	PARA-PROF & TECH
9999	AGING PROGRAM SPECIALIST	60.50	1	1	1	OFF TECH & CLER
6052	MSSP COUNSELOR	60.00	3	3	3	PARA-PROF & TECH
6014	WEATHERIZATION PROGRAM COORDINATOR	58.70	1	1	1	PARA-PROF & TECH
6005	COMMUNITY SERVICES COORDINATOR	58.70	1	1	1	PARA-PROF & TECH
0008	CHIEF ACCOUNTING TECHNICIAN	58.50	1	1	1	MIDDLE MANAGEMENT
6051	SCSP PROGRAM COORDINATOR	57.70	1	1	1	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	55.20	1	1	1	OFF TECH & CLER
4271	SENIOR WEATHERIZATION WORKER	54.70	3	3	3	TRADES, LABOR & INST
6056	LINKAGES CASE MANAGER	54.20	2	2	2	PARA-PROF & TECH
6050	SCSP EMPLOYMENT SPECIALIST	53.20	3	3	3	PARA-PROF & TECH
6015	ENERGY PROGRAM SPECIALIST	53.20	2	2	2	PARA-PROF & TECH
6007	COMMUNITY CENTER DIRECTOR	53.20	7	7	7	PARA-PROF & TECH
6003	RSVP PROJECT COORDINATOR	53.20	1	1	1	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
4270	WEATHERIZATION WORKER	52.70	2	2	2	TRADES, LABOR & INST
6020	COMMODITY PROGRAM COORDINATOR	52.20	1	1	1	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.20	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	3	3	3	OFF TECH & CLER
6011	COMMUNITY CENTER AIDE	41.50	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		48	48	48	
0000	TEMPORARY (FTE)		4.0	5.5 *	5.5 *	
	POSITION TOTAL		52.0	53.5	53.5	

BUDGET UNIT - 055600 - VETERANS SERVICE OFFICE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
7130	VETERANS SERVICE OFFICER	63.70	1	1	1	EXECUTIVE
0251	-VETERANS SERVICE REPRESENTATIVE II	56.20	2	2	2	PARA-PROF & TECH
0250	-VETERANS SERVICE REPRESENTATIVE I	52.70				PARA-PROF & TECH
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		4	4	4	

BUDGET UNIT - 061500 - COOPERATIVE EXTENSION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
5055	AGRICULTURAL FIELD & LAB TECH II	56.50	1	1	1	TRADES, LABOR & INST
0033	SECRETARY	55.70	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	52.20	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		4	4	4	
0000	TEMPORARY (FTE)		.6	.6	.0 *	
	POSITION TOTAL		4.6	4.6	4.0	

BUDGET UNIT - 061501 - COOP EXT-PROJECT LINKAGES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		2.0	2.0	2.0	
	POSITION TOTAL		2.0	2.0	2.0	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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POSITION BUDGET DETAIL

BUDGET UNIT - 070300 - PARKS & RECREATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
9038	DEPUTY DIRECTOR GENERAL SERVICES	69.70	1	*	*	SENIOR MANAGEMENT
9047	PARK SERVICES ADMINISTRATOR	65.20	1	1	1	SENIOR MANAGEMENT
9046	PARK OPERATIONS ADMINISTRATOR	65.20	1	1	1	SENIOR MANAGEMENT
4183	PARK PLANNER	59.00	1	1	1	TRADES, LABOR & INST
3482	PARK RANGER III	59.00	1	1	1	SAF, INVEST & CUST
4453	ZOO & INTERPRETIVE SERVICES MANAGER	58.70	1	1	1	TRADES, LABOR & INST
4455	ZOO CURATOR	57.20	1	1	1	PARA-PROF & TECH
4142	SENIOR PARK WORKER	56.20	3	3	3	TRADES, LABOR & INST
0033	SECRETARY	55.70	1	1	1	OFF TECH & CLER
4451	ZOO ATTENDANT II	54.20	1	1	1	TRADES, LABOR & INST
4140	LABOR CREW LEADER	54.20	1	1	1	TRADES, LABOR & INST
4135	PARK EQUIPMENT MECHANIC	54.20	2	2	2	TRADES, LABOR & INST
4450	ZOO ATTENDANT I	53.20	3	3	3	TRADES, LABOR & INST
4141	PARK WORKER	53.20	21	16 *	16 *	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	52.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		41	35	35	
0000	TEMPORARY (FTE)		7.3	7.3	7.3	
	POSITION TOTAL		48.3	42.3	42.3	

BUDGET UNIT - 110000 - S J GENERAL HOSPITAL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
7015	DIRECTOR HEALTH CARE SERVICES	78.70	1	1	1	EXECUTIVE
9136	CHIEF DEPUTY DIRECTOR - HCS	73.70	1	1	1	EXECUTIVE
9137	CHIEF DEP DIRECTOR-HCS FINANCE	73.20	1	1	1	SENIOR MANAGEMENT
9138	CHIEF DEPUTY DIRECTOR-SJGH	73.70	1	1	1	EXECUTIVE
9139	SR DEP DIRECTOR-SJGH CLINICAL	70.70	1	1	1	SENIOR MANAGEMENT
9141	DEPUTY DIRECTOR-SJGH NURSING	68.70	2	2	2	SENIOR MANAGEMENT
9140	SR DEP DIRECTOR-SJGH NURSING	68.20	1	1	1	SENIOR MANAGEMENT
1556	DIRECTOR OF PHARMACY-SJGH	70.60	1	1	1	MIDDLE MANAGEMENT
9142	DEPUTY DIRECTOR II-SJGH	69.90	6	6	6	SENIOR MANAGEMENT
0265	DEPUTY DIRECTOR CLINICAL SERVICES	70.00	1	1	1	SENIOR MANAGEMENT
9064	DEPUTY DIRECTOR - HOSP TRANSITION	69.40	1	1	1	SENIOR MANAGEMENT
1554	PHARMACIST III-ASSISTANT DIRECTOR	69.30	1	1	1	PROFESSIONAL
1553	PHARMACIST III-CLINICIAN	69.30	2	1 *	1 *	PROFESSIONAL
7456	CHIEF RESIDENT DEPT SURGERY	69.00	1	1	1	PROFESSIONAL
1620	CHIEF CLINICAL PSYCHOLOGIST	68.70	1	1	1	MIDDLE MANAGEMENT
1127	-SENIOR PHYSICIAN ASSISTANT	68.50	1	*	*	PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	68.50	2	1 *	1 *	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	67.80	4	3 *	3 *	PROFESSIONAL
1106	-NURSE PRACTITIONER II	67.80	7	7	7	REGISTERED NURSES

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
1125	-PHYSICIAN ASSISTANT I	67.00	10	10	10	PROFESSIONAL
1105	-NURSE PRACTITIONER I	67.00	2	2	2	REGISTERED NURSES
1090	ASSOCIATE DIRECTOR-NURSING SERVICE	68.50	1	1	1	MIDDLE MANAGEMENT
1552	-PHARMACIST II	68.30	9	8 *	8 *	PROFESSIONAL
1551	-PHARMACIST I	66.60	2	2	2	PROFESSIONAL
9060	HUMAN RESOURCES DIRECTOR-HCS	68.00	1	1	1	SENIOR MANAGEMENT
9031	DIRECTOR DATA PROCESSING-HCS	68.00	1	1	1	SENIOR MANAGEMENT
0260	DEPUTY FINANCE DIRECTOR-HCS	68.00	1	1	1	SENIOR MANAGEMENT
7420	-RESIDENT PHYSICIAN 4TH YR	67.50				PROFESSIONAL
7424	-RESIDENT PHYSICIAN 3RD YR	65.70	3	3	3	PROFESSIONAL
7426	-RESIDENT PHYSICIAN 2ND YR	63.70	11	11	11	PROFESSIONAL
7428	-RESIDENT PHYSICIAN 1ST YR	61.20	16	16	16	PROFESSIONAL
7615	-INTERN	58.70	21	21	21	PROFESSIONAL
7450	CHIEF RESIDENT DEPT MEDICINE	67.20	1	1	1	PROFESSIONAL
1123	SENIOR NURSE ANESTHESIST	67.20	1	*	*	MIDDLE MANAGEMENT
1033	EMERGENCY OUTPATIENT SERVICES COORD	67.20	1	1	1	MIDDLE MANAGEMENT
1670	HOSPITAL INSERVICE COORDINATOR	67.00	1	1	1	MIDDLE MANAGEMENT
1121	NURSE ANESTHESIST	67.00	1	*	*	REGISTERED NURSES
1335	REHABILITATION COORDINATOR	66.90	1	1	1	MIDDLE MANAGEMENT
1212	ADMINISTRATIVE CLINICAL LAB TECH	66.50	1	1	1	MIDDLE MANAGEMENT
1098	CLINICAL NURSE SPECIALIST	66.50	4	4	4	REGISTERED NURSES
1030	NURSING DEPARTMENT MANAGER	66.50	19	18 *	18 *	MIDDLE MANAGEMENT
1136	PERINATAL SERVICE COORDINATOR	66.00	1	1	1	MIDDLE MANAGEMENT
4313	FACILITIES MANAGER-HCS	65.50	1	1	1	MIDDLE MANAGEMENT
1316	-PHYSICAL THERAPIST IV	65.30	1	1	1	PROFESSIONAL
1314	-PHYSICAL THERAPIST III	64.00	2	2	2	PROFESSIONAL
1313	-PHYSICAL THERAPIST II	62.00				PROFESSIONAL
1311	-PHYSICAL THERAPIST I	60.50				PROFESSIONAL
1310	-PHYSICAL THERAPIST ASSIST	57.10	1	1	1	PARA-PROF & TECH
9148	DIRECTOR OF PLANNING & MARKETING HCS	68.50	1	1	1	SENIOR MANAGEMENT
7453	CHIEF RESIDENT DEPT FAMILY PRAC-PEDS	65.20	1	1	1	PROFESSIONAL
6804	-MANAGEMENT ANALYST III	65.20				MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	62.50	1	1	1	PARA-PROF & TECH
1515	DIRECTOR - MEDICAL SOCIAL SERVICE	65.20	1	1	1	MIDDLE MANAGEMENT
0061	HOSPITAL ACCOUNTING OFFICER	65.00	1	1	1	MIDDLE MANAGEMENT
1025	-STAFF NURSE V (ASST NURSING DEPT MGR)	64.50	34	34	34	REGISTERED NURSES
1020	-STAFF NURSE V (CLINICAL NURSE)	64.50	7	7	7	REGISTERED NURSES
1137	-INFECTION SURVEILLANCE NURSE	63.30	1	1	1	REGISTERED NURSES
1015	-STAFF NURSE IV	63.30	71	66 *	66 *	REGISTERED NURSES
6964	-REGISTERED NURSE	62.00				REGISTERED NURSES
1010	-STAFF NURSE III	62.00	100	93 *	93 *	REGISTERED NURSES
1005	-STAFF NURSE II	61.30				REGISTERED NURSES
1000	-STAFF NURSE I	60.00	2	2	2	REGISTERED NURSES
1047	-SENIOR PSYCHIATRIC TECHNICIAN	56.70	1	*	*	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	55.00				PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	55.00	3	*	*	PARA-PROF & TECH
1275	-SPECIAL PROCEDURES TECHNICIAN II	54.50	1	1	1	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	54.00				PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
1274	-SPECIAL PROCEDURES TECHNICIAN I	53.50				PARA-PROF & TECH
1052	-SENIOR LICENSED VOCATIONAL NURSE	53.50	3	3	3	PARA-PROF & TECH
1201	-ORTHOPEDIC TECHNICIAN	53.00	2	2	2	PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	52.50	49	48 *	48 *	PARA-PROF & TECH
1049	-OPERATING ROOM TECHNICIAN	50.50	3	3	3	PARA-PROF & TECH
1053	-MEDICAL ASSISTANT	50.20	11	11	11	PARA-PROF & TECH
1050	-NURSING ASSISTANT	49.20	40	28 *	28 *	PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	47.20	59	27 *	27 *	PARA-PROF & TECH
1211	CLINICAL LAB TECHNOLOGIST III	64.40	4	4	4	PROFESSIONAL
1220	-CLINICAL MICROBIOLOGIST II	64.20	1	1	1	PROFESSIONAL
1219	-CLINICAL MICROBIOLOGIST I	61.20				PROFESSIONAL
1328	-SPEECH THERAPIST IV	64.00	1	1	1	PROFESSIONAL
1327	-SPEECH THERAPIST III	62.70	1	1	1	PROFESSIONAL
1325	-SPEECH THERAPIST II	60.70				PROFESSIONAL
1320	-SPEECH THERAPIST I	59.20	2	2	2	PROFESSIONAL
1309	-OCCUPATIONAL THERAPIST IV	64.00	1	1	1	PROFESSIONAL
1308	-OCCUPATIONAL THERAPIST III	62.70	1	1	1	PROFESSIONAL
1307	-OCCUPATIONAL THERAPIST II	60.70				PROFESSIONAL
1305	-OCCUPATIONAL THERAPIST I	59.20	2	2	2	PROFESSIONAL
0179	SYSTEMS & PROGRAMMING ANALYST IV	63.20	1	1	1	PARA-PROF & TECH
1675	UTILIZATION REVIEW COORDINATOR	63.30	1	1	1	REGISTERED NURSES
1671	HOSPITAL INSERVICE INSTRUCTOR	63.30	2	*	*	REGISTERED NURSES
4312	ASSISTANT FACILITIES MANAGER-HCS	63.20	1	1	1	TRADES, LABOR & INST
0164	SYSTEMS & PROCEDURES ANALYST II	63.20	1	1	1	PARA-PROF & TECH
1665	EMERGENCY MEDICAL SVC TRAINING OFF	62.70	1	1	1	PROFESSIONAL
1660	ASSISTANT EMERGENCY MED SVS COORD	62.70	1	*	*	PROFESSIONAL
0109	MATERIEL MANAGER	62.70	1	1	1	MIDDLE MANAGEMENT
0064	PATIENT REGISTRATION CHIEF	62.70	1	1	1	MIDDLE MANAGEMENT
0062	MANAGER OF ADM & UTILIZATION REVIEW	62.70	1	1	1	MIDDLE MANAGEMENT
0047	ACCOUNTANT AUDITOR III	62.70	2	2	2	PARA-PROF & TECH
0305	-PERSONNEL ANALYST II	62.50	1	1	1	CONFIDENTIAL
0300	-PERSONNEL ANALYST I	57.50				CONFIDENTIAL
1177	DIRECTOR OF RESPIRATORY CARE	62.20	1	1	1	MIDDLE MANAGEMENT
1266	DIRECTOR OF DIAGNOSTIC IMAGING	62.10	1	1	1	MIDDLE MANAGEMENT
1525	CLINICAL SOCIAL WORKER II	62.00	6	6	6	PROFESSIONAL
1545	CORRECTIONAL SHELTERED HOUSING MGR	61.70	1	*	*	MIDDLE MANAGEMENT
0067	BUSINESS OFFICE MANAGER	61.50	1	1	1	MIDDLE MANAGEMENT
0056	ADMINISTRATIVE ASSISTANT II	61.50	1	*	*	PARA-PROF & TECH
1210	-CLINICAL LAB TECHNOLOGIST II	61.40	15	14 *	14 *	PROFESSIONAL
1205	-CLINICAL LAB TECHNOLOGIST I	59.40	2	2	2	PROFESSIONAL
1164	BIOMEDICAL EQUIPMENT TECHNICIAN III	61.30	7	5 *	5 *	PARA-PROF & TECH
4160	OFFICE BUILDING ENGINEER	61.20	1	1	1	TRADES, LABOR & INST
1264	RADIOLOGIC TECH EDUCATIONAL COORD	61.10	1	1	1	PARA-PROF & TECH
1400	QUALITY ASSURANCE COORDINATOR	61.00	1	1	1	PROFESSIONAL
4320	ELECTRICIAN	60.70	2	2	2	TRADES, LABOR & INST
4303	CRAFTS WORKER IV	60.70	1	1	1	TRADES, LABOR & INST
1176	RESPIRATORY THERAPIST II	60.50	3	3	3	PARA-PROF & TECH
0170	DATA PROCESSING OPERATIONS MGR-HCS	60.50	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0108	ASSISTANT MATERIEL MANAGER	60.20	1	1	1	TRADES, LABOR & INST
0046	ACCOUNTANT AUDITOR II	60.20	2	1 *	1 *	PARA-PROF & TECH
1281	CHIEF DIETITION	60.00	1	1	1	PROFESSIONAL
1262	SENIOR RADIOLOGIC TECHNOLOGIST	59.90	1	1	1	PARA-PROF & TECH
4302	CRAFTS WORKER III	59.70	10	10	10	TRADES, LABOR & INST
1141	SENIOR RENAL DIALYSIS TECHNICIAN	59.00	1	1	1	PARA-PROF & TECH
1263	RADIOLOGIC TECHNOLOGIST INSTRUCTOR	58.90	1	1	1	PARA-PROF & TECH
1411	ASSISTANT MEDICAL RECORDS ADMIN	58.70	1	1	1	PARA-PROF & TECH
1175	RESPIRATORY THERAPIST I	58.50	9	9	9	PARA-PROF & TECH
1145	PULMONARY FUNCTION TECHNOLOGIST	58.50	2	1 *	1 *	PARA-PROF & TECH
1271	ULTRA SOUND TECHNOLOGIST	58.40	2	2	2	PARA-PROF & TECH
1270	NUCLEAR MEDICINE TECHNOLOGIST	58.40	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.00	1	1	1	PARA-PROF & TECH
1686	COMMUNITY RELATIONS COORDINATOR	58.00	1	1	1	MIDDLE MANAGEMENT
1280	DIETITIAN	58.00	3	3	3	PROFESSIONAL
1140	RENAL DIALYSIS TECHNICIAN	57.50	1	1	1	PARA-PROF & TECH
6534	-SENIOR SOCIAL WORKER	57.20	2	2	2	PARA-PROF & TECH
6531	-SOCIAL WORKER	54.20				PARA-PROF & TECH
1408	MEDICAL RECORDS TECHNICIAN III	57.20	1	*	*	OFF TECH & CLER
1171	-RESPIRATORY THERAPY TECHNICIAN II	57.00	6	6	6	PARA-PROF & TECH
1170	-RESPIRATORY THERAPY TECHNICIAN I	53.20				PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	52.50				PARA-PROF & TECH
1261	-RADIOLOGIC TECHNOLOGIST II	56.90	7	7	7	PARA-PROF & TECH
1260	-RADIOLOGIC TECHNOLOGIST I	55.90	4	4	4	PARA-PROF & TECH
4155	STATIONARY ENGINEER	56.70	5	5	5	TRADES, LABOR & INST
1685	ASSISTANT COMMUNITY RELATIONS COORD	56.50	1	1	1	PARA-PROF & TECH
0107	STOREKEEPER II	56.20	1	1	1	TRADES, LABOR & INST
4082	ASSISTANT MANAGER SUPPORT SERVICES	56.00	2	2	2	TRADES, LABOR & INST
0127	HEALTH CARE SECRETARY	55.70	1	1	1	CONFIDENTIAL
1407	MEDICAL RECORDS TECHNICIAN II	55.20	2	2	2	OFF TECH & CLER
0285	PERSONNEL TECHNICIAN	55.20	2	2	2	CONFIDENTIAL
0007	ACCOUNTING TECHNICIAN II	55.20	1	1	1	OFF TECH & CLER
0004	SENIOR CLERK	55.20	3	3	3	OFF TECH & CLER
0084	COLLECTIONS SUPERVISOR	54.80	1	1	1	OFF TECH & CLER
4301	-CRAFTS WORKER II	54.70	1	1	1	TRADES, LABOR & INST
4300	-CRAFTS WORKER I	52.70				TRADES, LABOR & INST
1573	PHARMACEUTICAL INVENTORY TECHNICIAN	54.70	1	1	1	PARA-PROF & TECH
0238	LEAD PATIENT SERVICES REPRESENTATIVE	54.70	1	1	1	PARA-PROF & TECH
0122	MEDICAL TRANSCRIBER II	54.70	1	1	1	OFF TECH & CLER
5612	DATA TECHNICIAN II	54.00	3	3	3	OFF TECH & CLER
1571	SENIOR PHARMACY TECHNICIAN	53.70	1	1	1	PARA-PROF & TECH
0105	STOREKEEPER I	53.70	2	2	2	TRADES, LABOR & INST
0032	CLERK STENOGRAPHER III	53.70	1	*	*	OFF TECH & CLER
1200	MEDICAL TECHNICIAN	53.50	2	2	2	PARA-PROF & TECH
4141	PARK WORKER	53.20	2	2	2	TRADES, LABOR & INST
1406	MEDICAL RECORDS TECHNICIAN I	53.20	2	2	2	OFF TECH & CLER
0237	PATIENT SERVICES REP	53.20	7	7	7	PARA-PROF & TECH
4025	BAKER	52.70	1	1	1	TRADES, LABOR & INST

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0121	-MEDICAL TRANSCRIBER I	52.70	9	9	9	OFF TECH & CLER
0120	-MEDICAL TRANSCRIBER TRAINEE	49.70				OFF TECH & CLER
0018	CLERK LIBRARIAN	52.50	1	1	1	OFF TECH & CLER
0126	SENIOR HEALTH CARE TYPIST	52.20	2	2	2	OFF TECH & CLER
0081	COLLECTIONS CLERK II	52.20	5	4 *	4 *	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.20	2	2	2	OFF TECH & CLER
0003	LEAD CLERK	50.50	13	11 *	11 *	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.00	7	6 *	6 *	OFF TECH & CLER
0125	HEALTH CARE TYPIST	51.70	5	5	5	OFF TECH & CLER
0022	CLERK TYPIST III	51.70	6	6	6	OFF TECH & CLER
4015	COOK III	51.20	7	7	7	TRADES, LABOR & INST
1570	-PHARMACY TECHNICIAN	51.20	7	6 *	6 *	PARA-PROF & TECH
1569	-PHARMACY TECHNICIAN TRAINEE	50.20				PARA-PROF & TECH
0100	STOCK CLERK II	51.20	4	3 *	3 *	TRADES, LABOR & INST
4077	LEAD HOUSEKEEPER	51.00	5	5	5	TRADES, LABOR & INST
4066	LEAD LAUNDRY WORKER	51.00	1	1	1	TRADES, LABOR & INST
1276	LABORATORY ASSISTANT II	50.70	4	4	4	PARA-PROF & TECH
0172	CASHIER CLERK	50.50	3	3	3	OFF TECH & CLER
0019	DEPARTMENTAL PAYROLL CLERK	50.50	4	4	4	OFF TECH & CLER
0014	PATIENT REGISTRATION CLERK	49.50	25	25	25	OFF TECH & CLER
0002	SPECIALIST CLERK	49.50	40	36 *	36 *	OFF TECH & CLER
1035	DARKROOM TECHNICIAN	50.20	1	1	1	PARA-PROF & TECH
1301	REHABILITATION THERAPY ASSISTANT	50.00	8	8	8	PARA-PROF & TECH
1277	LABORATORY ASSISTANT I	49.70	8	8	8	PARA-PROF & TECH
0130	TELEPHONE OPERATOR	49.50	6	6	6	OFF TECH & CLER
0021	CLERK TYPIST II	49.50	29	27 *	27 *	OFF TECH & CLER
4010	COOK I	49.20	3	3	3	TRADES, LABOR & INST
0016	HOSPITAL UNIT CLERK	49.20	41	41	41	OFF TECH & CLER
0011	CLERK II	49.20	25	16 *	16 *	OFF TECH & CLER
1290	DENTAL ASSISTANT	48.70	1	1	1	PARA-PROF & TECH
1045	HOSPITAL ATTENDANT	48.20	9	9	9	PARA-PROF & TECH
0143	MAIL CLERK	48.20	1	1	1	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	48.00	54	51 *	51 *	TRADES, LABOR & INST
0010	CLERK I	47.20	2	2	2	OFF TECH & CLER
4075	SEAMSTRESS	46.70	1	1	1	TRADES, LABOR & INST
4059	LAUNDRY WORKER	46.20	9	9	9	TRADES, LABOR & INST
4006	-FOOD SERVICE WORKER III	50.10	35	34 *	34 *	TRADES, LABOR & INST
4005	-FOOD SERVICE WORKER II	48.20				TRADES, LABOR & INST
4004	-FOOD SERVICE WORKER I	46.70				TRADES, LABOR & INST
4007	FOOD SERVICE SUPERVISOR	53.20	4	4	4	TRADES, LABOR & INST
4008	FOOD SERVICE ASST DIRECTOR	55.20	2	2	2	TRADES, LABOR & INST
4009	FOOD SERVICE DIRECTOR	58.50	1	1	1	MIDDLE MANAGEMENT
	ALLOCATED TOTAL		1,106	1,000	1,000	
0000	TEMPORARY (FTE)		183.8	198.7 *	198.7 *	
	POSITION TOTAL		1,289.8	1,198.7	1,198.7	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
BUDGET UNIT - 120000 - STOCKTON METROPOLITAN AIRPORT						
7070	AIRPORT MANAGER	71.00	1	1	1	EXECUTIVE
3553	CHIEF AIRPORT OPERATIONS OFFICER	62.70	1	1	1	MIDDLE MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	61.50	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.70				PARA-PROF & TECH
4302	CRAFTS WORKER III	59.70	2	2	2	TRADES, LABOR & INST
3550	-AIRPORT OPERATIONS DEPUTY II (P/R)	57.70	5	4 *	4 *	SAF, INVEST & CUST
3549	-AIRPORT OPERATIONS DEPUTY I (P/R)	52.20	1	*	*	SAF, INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	55.20	1	1	1	OFF TECH & CLER
3548	AIRPORT GROUNDS WORKER	54.00	1	1	1	TRADES, LABOR & INST
0032	CLERK STENOGRAPHER III	53.70	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		14	12	12	
BUDGET UNIT - 130000 - MOTOR POOL						
4246	SHOP SUPERINTENDENT	66.00	1	*	*	MIDDLE MANAGEMENT
4245	-FLEET MANAGER	66.00		1 *	1 *	MIDDLE MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	61.50	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.70				PARA-PROF & TECH
4327	AUTOMOTIVE MAINTENANCE FOREMAN	60.20	1	1	1	TRADES, LABOR & INST
4330	LEAD MECHANIC	58.70	1	1	1	TRADES, LABOR & INST
4325	AUTOMOTIVE MECHANIC	57.80	9	9	9	TRADES, LABOR & INST
4206	EQUIPMENT SERVICE WORKER II	53.20	4	4	4	TRADES, LABOR & INST
4204	MOTOR POOL DISPATCHER	51.50	1	1	1	TRADES, LABOR & INST
4205	EQUIPMENT SERVICE WORKER I	51.20	3	3	3	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.50	2	2	2	OFF TECH & CLER
4203	GARAGE ATTENDANT	49.20	1	1	1	TRADES, LABOR & INST
	ALLOCATED TOTAL		24	24	24	
BUDGET UNIT - 140000 - SOLID WASTE MANAGEMENT						
2150	SOLID WASTE MANAGER	69.50	1	1	1	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	69.50	1	1	1	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	67.30				PROFESSIONAL
2051	-ASSISTANT ENGINEER	64.00				PROFESSIONAL
2031	-JUNIOR ENGINEER	60.50	3	3	3	PROFESSIONAL
4248	SOLID WASTE OPERATIONS MANAGER	65.50	1	1	1	MIDDLE MANAGEMENT
6804	MANAGEMENT ANALYST III	65.20	2	2	2	MIDDLE MANAGEMENT
4249	SOLID WASTE FOREMAN	62.70	2	2	2	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	62.50				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	57.50	1	1	1	PARA-PROF & TECH
4441	SENIOR TRANSFER TRUCK DRIVER	60.20	1	1	1	TRADES, LABOR & INST

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
4227	EQUIPMENT OPERATOR FOREMAN	60.20	3	3	3	TRADES, LABOR & INST
4440	TRANSFER TRUCK DRIVER	58.70	6	6	6	TRADES, LABOR & INST
4247	MATERIALS RECOVERY FACILITIES SUPERV	58.70	2	2	2	TRADES, LABOR & INST
4225	-EQUIPMENT OPERATOR II	58.70	5	7 *	7 *	TRADES, LABOR & INST
4220	-EQUIPMENT OPERATOR I	56.70	2	2	2	TRADES, LABOR & INST
0045	ACCOUNTANT AUDITOR I	56.70	1	1	1	PARA-PROF & TECH
4433	SENIOR REFUSE WORKER	55.70	2	2	2	TRADES, LABOR & INST
4206	EQUIPMENT SERVICE WORKER II	53.20	1	1	1	TRADES, LABOR & INST
4432	REFUSE WORKER III	52.70	4	4	4	TRADES, LABOR & INST
4431	REFUSE WORKER II	50.50	11	11	11	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.50	2	2	2	OFF TECH & CLER
4430	REFUSE WORKER I	48.20	2	2	2	TRADES, LABOR & INST
	ALLOCATED TOTAL		53	55	55	
0000	TEMPORARY (FTE)		3.0	3.0	3.0	
	POSITION TOTAL		56.0	58.0	58.0	

BUDGET UNIT - 140001 - SOLID WASTE CLOSURE MANAGEMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
4225	-EQUIPMENT OPERATOR II	58.70	2	*	*	TRADES, LABOR & INST
4220	-EQUIPMENT OPERATOR I	56.70				TRADES, LABOR & INST
	ALLOCATED TOTAL		2			

BUDGET UNIT - 260000 - CENTRAL TELEPHONE ISF

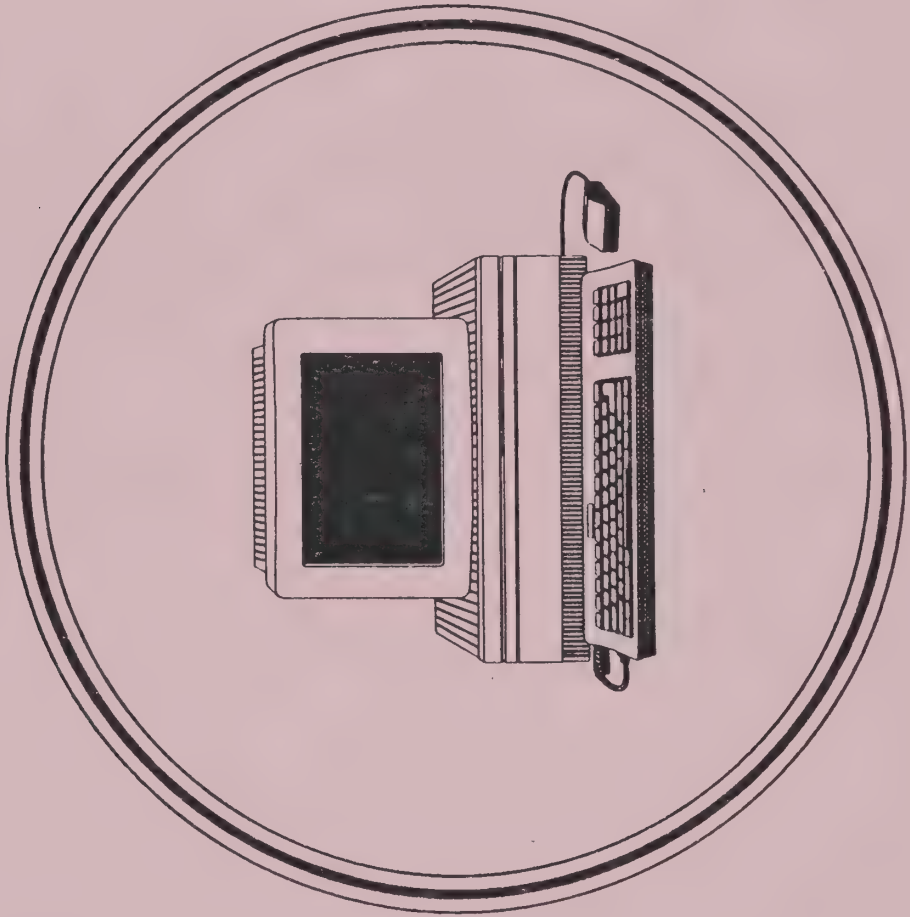
CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995	REPRESENTATION UNIT
0350	COMMUNICATIONS OFFICER	67.00	1	1	1	CONFIDENTIAL
4290	TELEPHONE TECHNICIAN	62.00	4	4	4	TRADES, LABOR & INST
5632	SENIOR OFFICE SYSTEMS ANALYST	61.20	2	2	2	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		8	8	8	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

POSITION BUDGET DETAIL

SERVICE CLASSIFICATION	APPROVED JUNE 1994	REQUESTED 1994-1995	RECOMMENDED 1994-1995
0001-6999 CLASSIFIED SERVICE	4,756	4,714	4,668
7000-7199 APPOINTED DEPT HEADS	13	13	13
7200-7299 ELECTED OFFICIALS	41	41	41
7300-7399 BOARD & COMMISSIONS			
7400-7499 FULL TIME MEDICAL	33	33	33
7500-7599 PART TIME MEDICAL			
7600-7699 STUDENT & APPRENTICESHIP	21	21	21
9000-9999 MISCELLANEOUS CLASSES	110	112	112
ALLOCATED TOTALS	4,974	4,934	4,888
0000 TEMPORARY (FTE)	494.8	559.2	553.2
POSITION TOTALS	5,468.8	5,493.2	5,441.2

Equipment Budget Detail



EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	REQUESTED UNITS	REQUESTED AMOUNT	RECOMMENDED UNITS	RECOMMENDED AMOUNT
BUDGET UNIT - 010900 - INFORMATION SYSTEMS DIVISION					
1001	COMPUTER ASSOC., MAINFRAME SOFTWARE	1	4,855	1	4,855
1002	EXECUTIVE CHAIR	1	1,145	1	1,145
3001	STANDARD EQUIPMENT & UPGRADES	1	2,562	1	2,562
3003	STANDARD SOFTWARE & UPGRADES	5	1,650	5	1,650
3007	STANDARD NETWORK SOFTWARE	2	304	2	304
3103	NON-STD SOFTWARE & UPGRADES	2	486	2	486
	TOTAL		11,002		11,002
BUDGET UNIT - 011000 - TREASURER-TAX COLLECTOR					
3002	STANDARD PRINTERS & UPGRADES	1	2,465	1	2,465
	TOTAL		2,465		2,465
BUDGET UNIT - 011100 - ASSESSOR					
1001	CHAIRS W/O ARMS	5	1,625	5	1,625
1002	CHAIRS W/ARMS	5	1,875	5	1,875
	TOTAL		3,500		3,500
BUDGET UNIT - 012400 - PERSONNEL					
3103	NON-STD SOFTWARE & UPGRADES	1	4,000	1	4,000
	TOTAL		4,000		4,000
BUDGET UNIT - 013000 - REGISTRAR OF VOTERS					
1001	CHECKING STATIONS	2	6,000		
1002	TABLES	50	6,750	50	6,750
	TOTAL		12,750		6,750
BUDGET UNIT - 016000 - SURVEYOR					
3201	STANDARD COMPUTER TERMINALS	1	4,800	1	4,800
	TOTAL		4,800		4,800
BUDGET UNIT - 020200 - DISTRICT ATTORNEY					
1001	REPLACEMENT CLERICAL CHAIRS			30	9,480
3006	STANDARD NETWORK HARDWARE	1	6,047	1	5,020
3101	NON-STD EQUIPMENT & UPGRADES	2	4,000	2	4,000
3102	NON-STD PRINTERS & UPGRADES	2	2,500	2	2,500
	TOTAL		12,547		21,000

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED-----		---RECOMMENDED----	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 020208 - D A-MAJOR NARCOTICS VENDOR SUPPRESS					
3001	STANDARD EQUIPMENT & UPGRADES	1	3,289	1	3,289
	TOTAL		3,289		3,289
BUDGET UNIT - 020213 - ANTI-DRUG ABUSE ENFORCEMENT PROGRAM					
1001	LAW ENFORCEMENT EQUIPMENT	1	11,700	1	11,700
3101	NON-STD EQUIPMENT & UPGRADES	1	11,000	1	11,000
	TOTAL		22,700		22,700
BUDGET UNIT - 020301 - DA-FAMILY SUPPORT					
1001	CAR	1	18,000	1	18,000
1002	SYSTEM FURNITURE	32	121,600	32	121,600
1003	TV MONITORS	3	1,200	3	1,200
1004	TV MONITOR VCR CONTROL	1	400	1	400
3001	STANDARD EQUIPMENT & UPGRADES	49	98,000	49	98,000
3003	STANDARD SOFTWARE & UPGRADES	150	37,500	150	37,500
3006	STANDARD NETWORK HARDWARE	10	40,000	10	40,000
3007	STANDARD NETWORK SOFTWARE	1	2,500	1	2,500
3106	NON-STD NETWORK HARDWARE	1	25,000	1	25,000
	TOTAL		344,200		344,200
BUDGET UNIT - 021602 - SHERIFF - BOATING SAFETY					
1001	PATROL BOAT AND TRAILER	1	48,000		
	TOTAL		48,000		
BUDGET UNIT - 021620 - SHERIFF - PATROL					
1001	TV/VCR COMBINATION	1	638	1	638
1002	BALLISTIC HELMET	2	1,266	2	1,266
1003	TACTICAL BREACHING DEVICE	1	633	1	633
1004	BALLISTIC ARMOR CERAMIC PLATE	6	3,450	6	3,450
1005	CANINE BODY SUIT	1	1,379	1	1,379
1006	SPOTTING SCOPE	1	600	1	600
1007	VEHICLE LIGHT BAR	18	33,552		
1008	VEHICLE SPEAKER	19	5,244		
1009	SIREN/PA SYSTEM	21	15,330		
	TOTAL		62,092		7,966

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 021622 - SHERIFF - COMMUNICATIONS						
1001	FAX MACHINE		1	1,495		
1002	COMPUTER TAPE BACKUP		1	900		
1003	TAPE RECORDER		1	2,070		
1004	FILE CABINET		1	969		
1005	LAPTOP COMPUTER		1	2,760		
		TOTAL		8,194		
BUDGET UNIT - 021635 - SHERIFF - CIVIL						
3101	NON-STD EQUIPMENT & UPGRADES		1	6,000	1	6,000
		TOTAL		6,000		6,000
BUDGET UNIT - 022600 - SHERIFF - CUSTODY						
1001	RESTRAINT CHAIR		1	1,350	1	1,350
1002	DISHWASHER - COMMERCIAL		1	52,000	1	52,000
1003	VACUUM CLEANERS		3	1,614	3	1,614
1004	LAUNDRY STENCIL PRESS		1	750	1	750
2001	CAR RADIOS		6	17,400	6	17,400
2002	CAR RADIO SECURITY DEVICE		6	4,116	6	4,116
3001	STANDARD EQUIPMENT & UPGRADES		1	1,500	1	1,500
3101	NON-STD EQUIPMENT & UPGRADES		2	1,000	2	1,000
3103	NON-STD SOFTWARE & UPGRADES		3	3,000	3	3,000
3104	NON-STD OPTICAL SCANNERS		1	1,500	1	1,500
		TOTAL		84,230		84,230
BUDGET UNIT - 022620 - SHERIFF - WORK PROGRAMS						
3101	NON-STD EQUIPMENT & UPGRADES		2	1,000	2	1,000
3103	NON-STD SOFTWARE & UPGRADES		2	1,000	2	1,000
		TOTAL		2,000		2,000
BUDGET UNIT - 022745 - PROBATION-ADMINISTRATION						
3001	STANDARD EQUIPMENT & UPGRADES		1	3,942	1	3,942
		TOTAL		3,942		3,942
BUDGET UNIT - 025600 - PERMIT & INSPECTION SERVICES						
1001	BREATHING APPARATUS		1	1,500	1	1,500
3001	STANDARD EQUIPMENT & UPGRADES		16	4,000	16	4,000
		TOTAL		5,500		5,500

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	REQUESTED		RECOMMENDED	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 026000 - EMERGENCY SERVICES					
3001	STANDARD EQUIPMENT & UPGRADES	1	2,500	1	2,500
3003	STANDARD SOFTWARE & UPGRADES	1	2,500	1	2,500
	TOTAL		5,000		5,000
BUDGET UNIT - 027500 - SUPERIOR COURTS					
3101	NON-STD EQUIPMENT & UPGRADES	1	10,000	1	10,000
3102	NON-STD PRINTERS & UPGRADES	1	700	1	700
3107	NON-STD NETWORK SOFTWARE	1	2,636	1	2,636
	TOTAL		13,336		13,336
BUDGET UNIT - 027600 - STOCKTON MUNICIPAL COURT					
3003	STANDARD SOFTWARE & UPGRADES	1	1,430	1	1,430
3103	NON-STD SOFTWARE & UPGRADES	1	35,596	1	35,596
	TOTAL		37,026		37,026
BUDGET UNIT - 027700 - LODI MUNICIPAL COURT					
3003	STANDARD SOFTWARE & UPGRADES	1	431	1	431
	TOTAL		431		431
BUDGET UNIT - 027800 - MANTECA-RIPON-ESCALON-TRACY MUNICIPAL COURT					
3003	STANDARD SOFTWARE & UPGRADES	1	1,595	1	1,595
3005	STANDARD POWER BACKUP/SURGE SUPPRESSOR	1	1,944	1	1,944
3006	STANDARD NETWORK HARDWARE	1	508	1	508
	TOTAL		4,047		4,047
BUDGET UNIT - 030101 - PUBLIC WORKS-ADMINISTRATION					
1001	2 DRAWER FILE	1	275	1	275
1002	FILE - UNIT SPACE FINDER	1	675	1	675
3101	NON-STD EQUIPMENT & UPGRADES	1	55,000	1	55,000
3103	NON-STD SOFTWARE & UPGRADES	1	4,900	1	4,900
3106	NON-STD NETWORK HARDWARE	1	3,100	1	3,100
	TOTAL		63,950		63,950

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 030103 - PUBLIC WORKS-ENGINEERING						
1001	COMPUTER CABINET		1	300	1	300
1002	LINE LOCATOR/TRACER		1	3,000	1	3,000
3101	NON-STD EQUIPMENT & UPGRADES		1	66,700	1	66,700
		TOTAL		70,000		70,000
BUDGET UNIT - 030105 - PUBLIC WORKS-ROAD MAINT						
1001	CHAIN SAW		3	1,050	3	1,050
1002	WHEEL JACK/DOLLY		1	1,000	1	1,000
1003	LOCKER		1	200	1	200
1004	90# JACK HAMMER		2	3,000	2	3,000
1005	FILTER CRUSHER		1	1,200	1	1,200
1006	PRESSURE WASHER		1	3,500	1	3,500
1007	DUMP TRUCK (3 AXLE)		1	75,000	1	75,000
1008	PATCHER DUMP TRUCK		2	80,000	2	80,000
1009	LUBE TRUCK		1	50,000	1	50,000
1010	SIGN TRUCK		1	30,000	1	30,000
		TOTAL		244,950		244,950
BUDGET UNIT - 030108 - PUBLIC WORKS-DEVELOPMENT SERVICES						
1001	BOOKCASE		1	600	1	600
1002	MONITOR ARM		1	200	1	200
3101	NON-STD EQUIPMENT & UPGRADES		4	18,700	4	18,700
		TOTAL		19,500		19,500
BUDGET UNIT - 039500 - PUBLIC TRANSPORTATION						
1001	16+2 LIFT EQUIPPED BUS		1	51,856	1	51,856
		TOTAL		51,856		51,856
BUDGET UNIT - 040600 - SUBSTANCE ABUSE SERVICES						
1001	VACUUM CLEANERS		2	500	2	500
1002	REFRIGERATOR		1	500	1	500
1003	CLOTHES WASHER		1	500	1	500
1004	CLOTHES DRYER		1	500	1	500
1005	FILING CABINET		1	350	1	350
1006	EASEL		1	267	1	267
1007	BEDS		3	999	3	999
1008	DRAPES/MINI BLINDS		1	4,850	1	4,850
3001	STANDARD EQUIPMENT & UPGRADES		3	5,499	3	5,499
3002	STANDARD PRINTERS & UPGRADES		2	1,150	2	1,150
		TOTAL		15,115		15,115

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED---- UNITS	AMOUNT	---RECOMMENDED---- UNITS	AMOUNT
BUDGET UNIT - 040800 - UTILITY DISTRICTS					
2001	MOBILE RADIO STATION	1	1,700	1	1,700
	TOTAL		1,700		1,700
BUDGET UNIT - 041000 - PUBLIC HEALTH					
1001	CHAIR - OFFICE, EXECUTIVE	1	346	1	346
1002	REFRIGERATOR	1	800	1	800
1003	AUDIOMETER	2	1,600	2	1,600
1004	BLOOD PRESSURE CUFFS - PEDIATRIC DIGITAL	2	118	2	118
1005	THERMOMETERS - ELECTRIC, EAR	4	1,192	4	1,192
1006	SAW - BONE	1	1,050	1	1,050
1007	INCUBATOR - CO2	1	4,750	1	4,750
1008	PIPETTOR - MULTICHANNEL	1	800	1	800
1009	CHAIRS - TASK	7	1,330	7	1,330
1010	OVERHEAD SHELVES - INC: DOORS, LIGHTS, E	3	450	3	450
1011	FILE CABINETS - 2 DRAWER	4	1,000	4	1,000
1012	CABINET - STORAGE, LOCKING	2	700	2	700
1013	TELEPHONE - CELLULAR	1	500	1	500
1014	PAGERS - AIRSIGNAL	3	360	3	360
1015	COMPUTER WORK STATIONS	2	600	2	600
1016	BOOKCASE	1	250	1	250
1017	FILE CABINETS	2	600	2	600
1018	VELOMETER JR. - HAND HELD AIR VELOCITY M	1	320	1	320
1019	COMPUTER WORKSTATION	1	400	1	400
1020	TOTEVISION - TV/VCR, PORTABLE	1	450	1	450
1021	TABLE - FOLDING WITH 4 CHAIRS	1	150	1	150
1022	SCALE - PORTABLE	1	50	1	50
1023	CHAIRS, ERGONOMIC	4	1,400	4	1,400
1024	DESKS - OFFICE	3	1,200	3	1,200
1025	FURNITURE - MODULAR	1	5,000	1	5,000
1026	CHAIRS - STACKABLE	15	1,050	15	1,050
1027	FILE CABINETS - LOCKING	2	750	2	750
1028	SCALE - FLOOR MODEL	1	350	1	350
1029	BOOKCASE	2	550	2	550
1030	TELEPHONE RECALL SYSTEM	1	12,511	1	12,511
2001	RADIO EQUIPMENT	1	8,490	1	8,490
3001	STANDARD EQUIPMENT & UPGRADES	1	39,756	1	39,756
3003	STANDARD SOFTWARE & UPGRADES	20	2,580	20	2,580
3005	STANDARD POWER BACKUP/SURGE SUPPRESSOR	1	1,000	1	1,000
3006	STANDARD NETWORK HARDWARE	1	6,450	1	6,450
3101	NON-STD EQUIPMENT & UPGRADES	1	14,750	1	14,750
3102	NON-STD PRINTERS & UPGRADES	1	8,000	1	8,000
	TOTAL		121,653		121,653

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1994-1995

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		REQUESTED UNITS	REQUESTED AMOUNT	RECOMMENDED UNITS	RECOMMENDED AMOUNT
BUDGET UNIT - 053900 - MARY GRAHAM CHILDREN'S SHELTER						
1001	DRESSER, 4-DRAWER		6	2,106	6	2,106
1002	FILE CABINET, 4 DRAWER		2	776	2	776
1003	WINDOW AIR CONDITIONER		1	334	1	334
		TOTAL		3,216		3,216
BUDGET UNIT - 055600 - VETERANS SERVICE OFFICE						
3003	STANDARD SOFTWARE & UPGRADES		1	1,200	1	1,200
3103	NON-STD SOFTWARE & UPGRADES		1	5,000	1	5,000
		TOTAL		6,200		6,200
BUDGET UNIT - 110000 - S J GENERAL HOSPITAL						
1001	FIXED ASSETS		1	400,000	1	400,000
		TOTAL		400,000		400,000
BUDGET UNIT - 120000 - STOCKTON METROPOLITAN AIRPORT						
1001	NON-STA EQUIPMENT & UPGRADES		1	7,000	1	7,000
		TOTAL		7,000		7,000
BUDGET UNIT - 140000 - SOLID WASTE MANAGEMENT						
1001	SOLID WASTE EQUIPMENT		80	1,078,400	80	1,078,400
		TOTAL		1,078,400		1,078,400

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